Finance and Performance Committee Agenda

Wednesday 23 September 2026, 8.30 am

The meeting will be held at Manawatū District Council, 135 Manchester Street, Feilding, and a video recording made available on www.mdc.govt.nz.

www.mdc.govt.nz

MEMBERSHIP

Chairperson
Mr Stuart Campbell (External)

Deputy Chairperson
John Fowke (External)

Members

Councillor Alison Short
Councillor Colin Dyer
Mayor Michael Ford
Councillor Grant Hadfield
Councillor Shelley Dew-Hopkins
Councillor Rob Duindam

TERMS OF REFERENCE

Purpose

To check and ensure continuity of business, enhance governance framework, risk management practices and the controls used to monitor Council's achievements.

Responsibilities

1 Financial reporting

a. review and adopt quarterly financial and KPI performance reports, and treasury reports;

b. evaluate the appropriateness of accounting policies and practices; and

c. review the annual report, approve its release to external auditors and recommend its final adoption to Council;

2 Risk management:

a. review the effectiveness of Council's risk management framework;

b. annually review the Council's risk appetite;

c. quarterly review and discuss deep dives on key strategic and operational risks;

d. monitor the effectiveness of internal controls; and

e. review compliance with key local government legislation.

3 External audit:

a. receive and consider the audit engagement letter and audit plan;

b. understand scope and engagement with Audit NZ;

c. review significant audit findings/recommendations; and

d. monitor progress on recommendations.

4 Internal audit:

a. adopt the internal audit programme;

b. review completed audit reports; and

c. oversee management's response to internal audit recommendations, ensuring timely implementation.

5 Additional responsibilities:

a. review organisational performance reports, including key projects and service delivery metrics;

b. receive quarterly reports on staff and contractor safety and wellbeing, and monitor Council's compliance with health and safety obligations; and

c. escalate any issues, anomalies, or risks to Council for review.

Delegated Authority

Committee delegated authority to act on all matters within its Terms of Reference (except those excluded by Clause 32(1) Schedule 7, Local Government Act 2002).

Quorum

Four members of the committee.

Meeting Cycle

Meetings held quarterly, with additional meetings convened when necessary.

Shayne Harris
Chief Executive

ORDER OF BUSINESS

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12. PUBLIC EXCLUDED BUSINESS

COMMITTEE TO RESOLVE:

That the public be excluded from the following parts of the proceedings of this meeting, namely:

1. Confirmation of Minutes; 24 June 2026
2. Key Projects Report
3. Information Services Security and Audit Update

That the general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Grounds under Section 48(1) for the passing of this resolution
13.1 Confirmation of Minutes; 24 June 2026	*To consider the accuracy of the minutes of the public excluded Finance and Performance Committee meeting on 24 June 2026*	s48(1)(a)
13.2 Key Projects Report	s7(2)(f)(ii) – improper pressure s7(2)(h) – commercial activities *This report contains detailed information on the status of key project reports, which include sensitive and/or commercially-related information*	s48(1)(a)
13.3 Information Services Security and Audit Update	s7(2)(j) – improper gain or advantage *This report contains information on MDC's security controls that, if published, could increase our exposure to risk*	s48(1)(a)

This resolution is made in reliance on Section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by Section 6 or Section 7 of the Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as specified above.

15. MEETING CLOSURE

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 24 JUNE 2026	8:32 AM

Minutes of a meeting of the Finance and Performance Committee meeting held on Wednesday 24 June 2026, which commenced at 8.32 am, Manawatū District Council,135 Manchester Street, Feilding.

PRESENT:	Mr John Fowke	Deputy Chairperson
	Cr Colin Dyer	
	Cr Shelley Dew-Hopkins	
	Cr Grant Hadfield	
	Cr Alison Short	
	Cr Rob Duindam	
	Mayor Michael Ford	
APOLOGIES:	Mr Stuart Campbell	Chairperson
IN ATTENDANCE:	Hamish Waugh	Acting Chief Executive
	Frances Smorti	General Manager – Corporate
	Kate Jarvis	General Manager – People
	Joel Richards	Chief Financial Officer
	Ash Garstang	Governance and Assurance Manager
	Andrew Leighton	Safety and Wellbeing Adviser
	Dianne McKay	Information Officer
	Adie Johansen	Community Services Manager
	Helen King	Grants Connector
	Estelle De Beer	Finance Business Partner
	Cr James McKelvie	
	Cr Raewyn Loader	
	Cr Bridget Bell	Via Zoom

FPC 25-28/028

MEETING OPENING

Mr John Fowke opened the meeting.

FPC 25-28/029

APOLOGIES

RESOLVED

That the apology for Mr Stuart Campbell, and apologies for lateness for Mayor Michael Ford, be approved.

Moved by: Mr John Fowke

Seconded by: Cr Colin Dyer

CARRIED (6-0)

FPC 25-28/030

CONFIRMATION OF MINUTES

RESOLVED

That the minutes of the Finance and Performance Committee meeting held 25 March 2026 be adopted as a true and correct record.

Moved by: **Cr Rob Duindam**

Seconded by: **Cr Grant Hadfield**

CARRIED (6-0)

FPC 25-28/031

DECLARATIONS OF INTEREST

There were no declarations of interest.

FPC 25-28/032

PUBLIC FORUM

There were no requests for public forum.

FPC 25-28/033

PRESENTATION – ANNUAL ASK YOUR TEAM SURVEY RESULTS

Kate Jarvis (General Manager – People) provided an overview to the Committee. Highlights:

- Received a presentation on the 2026 Ask Your Team employee engagement survey, noting an overall engagement score of 72% (2% increase on 2025) and an 87% participation rate, both above the local government benchmark.

- Noted the survey's key strengths and improvement areas, including positive perceptions of organisational impact and opportunities to improve consultation, accountability, and project management practices.

- Noted the planned organisational focus areas, including work on psychological safety, project management, meeting effectiveness, and team action planning.

Mayor Michael Ford joined the meeting at 8.43 am.

FPC 25-28/034

NOTIFICATION OF LATE ITEMS

There were no late items of business notified for consideration.

FPC 25-28/035

COMMITTEE WORKPLAN UPDATE

Report of the General Manager – Corporate presenting an update on the Committee Workplan for 2026 to the Committee. The Workplan will be updated throughout the year as required, and an update provided to each Committee meeting.

RESOLVED

That the updated Committee Workplan for 2026 be received.

Moved by: Cr Grant Hadfield

Seconded by: Cr Colin Dyer

CARRIED (7-0)

FPC 25-28/036

SAFETY AND WELLBEING REPORT FOR Q3, 2025/26

Report of the General Manager – People updating the Committee on the latest Safety, Health and Wellbeing information relating to Council operations and H&S strategy.

Mayor Michael Ford left the meeting at 9.12 am and returned at 9.16 am.

RESOLVED

That the Finance and Performance Committee receives the Safety and Wellbeing report for Quarter 3 of the 2025-26 year.

Moved by: Cr Grant Hadfield

Seconded by: Cr Alison Short

CARRIED (7-0)

FPC 25-28/037

LGOIMA REQUESTS 01 MARCH – 31 MAY 2026

Report of the General Manager – Corporate presenting requests for information received by Council under the Local Government Official Information and Meetings Act 1987.

RESOLVED

That the report detailing the requests for information received under the Local Government Official Information and Meetings Act 1987 for the period 01 March – 31 May 2026 be received.

Moved by: Cr Rob Duindam

Seconded by: Cr Alison Short

CARRIED (7-0)

FPC 25-28/038

GRANT FUNDING DECISIONS – COMMUNITY COMMITTEES, MARAE AND HAPŪ

Report of the General Manager – Community updating the Committee, for the period 1 March 2026 - 31 May 2026 on the performance of:

- Community Committee funding administered in accordance with the Community Development Policy, and
- Marae and Hapū Committee funding administered in accordance with the Marae and Hapū Committees Policy.

RESOLVED

That the Committee:

- **Note the performance of funding administered for Community Committee projects and Community Planning implementations under the Community Development Policy for the period 1 March 2026 – 31 May 2026.**
- **Note the performance of funding administered for Marae and Hapū projects and Marae and Hapū Contestable funds under the Marae and Hapū Committees Policy for the period 1 March 2026 – 31 May 2026.**

Moved by: Cr Colin Dyer

Seconded by: Cr Shelley Dew-Hopkins

CARRIED (7-0)

FPC 25-28/039

GRANT FUNDING DECISIONS – CONTESTABLE

Report of the General Manager – Community providing the Committee with an update on the performance of contestable funds administered under the current Community Development Policy for the period 1 March 2026 - 31 May 2026.

RESOLVED

That the Committee note the performance of funding administered under the Community Development Policy for the period 1 March 2026 – 31 May 2026.

Moved by: Cr Grant Hadfield

Seconded by: Cr Rob Duindam

CARRIED (7-0)

FPC 25-28/040

QUARTERLY PERFORMANCE AND TREASURY REPORT TO MARCH 2026

Report of the Chief Financial Officer providing a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34.

RESOLVED

The Finance and Performance Committee receive the Quarterly Performance Report and Treasury Report to 31 March 2026.

Moved by: Cr Grant Hadfield

Seconded by: Cr Shelley Dew-Hopkins

CARRIED (7-0)

FPC 25-28/041

DRAFT AUDIT PLAN FOR 30 JUNE 2026

Report of the Chief Financial Officer presenting to the Committee the Audit Plan from The Audit Office, for the year ending 30 June 2026.

RESOLVED

That the Committee receive the Audit Plan for 30 June 2026, noting that some of the milestones outlined on the timetable on page 11 have already been achieved.

Moved by: Cr Shelley Dew-Hopkins

Seconded by: Cr Colin Dyer

CARRIED (7-0)

FPC 25-28/042

AUDIT OF MDC ANNUAL REPORT 30 JUNE 2026

Report of the Chief Financial Officer presenting Audit New Zealand's management report for the year ended 30 June 2025.

RESOLVED

That the Finance and Performance Committee receives the Audit New Zealand Management Report on the Manawatū District Council for the year ended 30 June 2025, noting the findings and management comments in the report.

Moved by: Cr Alison Short

Seconded by: Mayor Michael Ford

CARRIED (7-0)

FPC 25-28/043

STRATEGIC RISK DEEP DIVE – FINANCIAL AFFORDABILITY AND GROWTH

Report of the General Manager – Corporate seeking to discuss two strategic risks in-depth with the Committee and consider updates, including changes in the external environment and emerging opportunities:

- Financial Affordability
- Growth

RESOLVED

That the Committee receives the 'Strategic Risks Deep Dive – Financial Affordability and Growth' report.

Moved by: Cr Colin Dyer

Seconded by: Mr John Fowke

CARRIED (7-0)

FPC 25-28/044

OPERATIONAL RISKS UPDATE

Report of the General Manager – Corporate providing an update to the Committee on current operational risks that are assessed as being High or Extreme.

RESOLVED

That the Finance & Performance Committee receives the Operational Risks Update.

Moved by: Mr John Fowke

Seconded by: Cr Grant Hadfield

CARRIED (7-0)

FPC 25-28/045

INTERNAL CONTROLS UPDATE

Report of the General Manager – Corporate providing an update to the Committee on several key internal controls, including cybersecurity breaches, policy reviews, protected disclosures, and fraudulent activity.

RESOLVED

That the Committee receives the Internal Controls Update, covering the period 17 March 2026 to 16 June 2026.

Moved by: Cr Rob Duindam

Seconded by: Cr Colin Dyer

CARRIED (7-0)

FPC 25-28/046

CONSIDERATION OF LATE ITEMS

There were no late items notified for consideration.

FPC 25-28/047

NOTIFICATION OF ITEMS FOR RISK REGISTER

There were no items to be added to the risk register.

FPC 25-28/048

NOTIFICATION OF ITEMS FOR NEXT MEETING

There were no additional items to be added to the agenda for the next meeting.

FPC 25-28/049

PUBLIC EXCLUDED BUSINESS

RESOLVED

That the public be excluded from the following parts of the proceedings of this meeting, namely:

1. **Confirmation of Minutes; 25 March 2026**
2. **Recommendation for Awarding Priority Services Grants**
3. **Key Projects Report**
4. **Internal Audit Update and Procurement Audit 2026**

That the general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Grounds under Section 48(1) for the passing of this resolution

13.1	Confirmation of Minutes; 25 March 2026	*To consider the accuracy of the minutes of the public excluded Finance and Performance Committee meeting on 25 March 2026*	s48(1)(a)
13.2	Awarding of Priority Services Grants	s7(2)(f)(ii) – improper pressure *The report contains funding recommendations that are yet to be considered by the Committee. Public release prior to a decision being made could improperly influence or pressure elected members during the decision-making process*	s48(1)(a)
13.3	Key Projects Report	s7(2)(f)(ii) – improper pressure s7(2)(h) – commercial activities *This report contains detailed information on the status of key project reports, which include sensitive and/or commercially related information*	s48(1)(a)
13.4	Internal Audit Update and Procurement Audit 2026	s7(2)(i) – commercial negotiations *The Procurement Audit attachment contains commercially sensitive information*	s48(1)(a)

This resolution is made in reliance on Section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by Section 6 or Section 7 of the Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as specified above.

Moved by: **Cr Grant Hadfield**

Seconded by: **Cr Shelley Dew-Hopkins**

CARRIED (7-0)

The meeting went into public excluded session at 10.12 am. For items FPC 25-28/050 to FPC 25-28/054 refer to public excluded proceedings. The meeting returned to open session at 11.33 am.

FPC 25-28/055

MEETING CLOSURE

The meeting was declared closed at 11.33 am.

Meeting Video

https://www.mdc.govt.nz/council/meetings-agendas-and-minutes/videos-of-council-and-committee-meetings/finance-and-performance-committee-meeting-videos

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 17 August 2026

Appointment of Acting Chair and Acting Deputy Chair

Purpose Te Aronga o te Pūrongo

To appoint Mr John Fowke as the Acting Chair, and Councillor Rob Duindam as the Acting Deputy Chair of the Finance and Performance Committee.

Recommendations Ngā Tūtohinga

That the Committee:

1. Appoints Mr John Fowke as the Acting Chair of the Finance and Performance Committee.
2. Appoints Councillor Rob Duindam as the Acting Deputy Chair of the Finance and Performance Committee.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager - Corporate

1 Background Ngā Kōrero o Muri

1.1 The Chair of the Finance and Performance Committee is currently unavailable. During this period, the substantive Deputy Chair (Mr John Fowke) will undertake the role of Chair in an Acting capacity.

1.2 It is therefore appropriate to appoint Mr John Fowke as Acting Chair to provide continuity to the Committee's governance arrangements during this period.

1.3 This leaves the Deputy Chair position open. It is appropriate to appoint Councillor Rob Duindam as Acting Deputy Chair.

1.4 The substantive Chair and Deputy Chair of the Committee are both externally appointed members and do not ordinarily attend Council meetings. Appointing an elected member as Acting Deputy Chair also provides a clear link between the Committee and Council, enabling the Acting Deputy Chair to report back to Council following each Committee meeting.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is an administrative matter.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The recommendation is that Mr John Fowke is appointed as the Acting Chair, and Councillor Rob Duindam is appointed as the Acting Deputy Chair.

3.2 Alternatively, the Committee may consider other Committee members for these roles.

4 Risk Assessment Te Arotake Tūraru

4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 No community engagement is warranted.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 The Local Government Act 2002 (schedule 7, clause 26(4)) provides the Committee with the power to appoint its own substantive Deputy Chair. On this basis, it is considered that the proposed temporary appointments are consistent with the intent of the Act.

9 Next Steps Te Kokenga

9.1 Nil.

10 Attachments Ngā Āpitihanga

- Nil.

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 11 September 2026

Committee Workplan 2026

Purpose Te Aronga o te Pūrongo

To present an update on the Committee Workplan for 2026 to the Committee. The Workplan will be updated throughout the year as required, and an update provided to each Committee meeting.

Recommendations Ngā Tūtohinga

That the updated Committee Workplan for 2026 be received.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager – Corporate

1 Background Ngā Kōrero o Muri

1.1 The Workplan was adopted at the Committee meeting 25 March 2026.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 The adoption of an effective workplan supports the strategic goal of "**Value for money and excellence in local government**". It gives the Committee the ability to set the structure and pace of reporting by staff in the areas of performance and risk.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The Workplan is intended to provide a well-rounded schedule of reporting that aligns with the Committee's purpose, role and outcomes. These are listed in the Committee's Terms of Reference, which are detailed on pages 2 and 3 of this agenda.

3.2 Updates to the Workplan since the last Committee meeting include:

a. Grant Funding Decisions – these two reports have been moved to the District Development Committee (DDC), following Council's amendment of the terms of reference for both DDC and F&P at its meeting 16 September 2026.

b. Strategic Risk Deep Dive – for this meeting, the regular Strategic Risk Deep Dive report has been deferred, with the Committee instead receiving a report recommending the adoption of a new (8^{th}) strategic risk.

c. Local Water Done Well – this verbal update has been deferred to December 2026, as the General Manager – Infrastructure is unavailable for the current meeting.

4 Risk Assessment Te Arotake Tūraru

4.1 There are no specific risks arising from this report.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 Community engagement is not required.

6 Operational Implications Ngā Pānga Whakahaere

6.1 Additions or amendments to the Workplan may be subject to the capacity of officers.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Items on the Workplan are subject to various legislative requirements, which will be detailed within their individual reports.

8.2 Council’s compliance with legislation is being reported on to the current Committee meeting.

9 Next Steps Te Kokenga

9.1 The Workplan will be presented to each Committee meeting throughout 2026, to provide members with updates on items that have been added, removed or deferred.

10 Attachments Ngā Āpitihanga

- Finance and Performance Workplan 2026

Finance and Performance Committee

Workplan 2026

Meeting date	March	June	September	December
Governance	Committee Workplan (full)	Committee Workplan (summary)	Committee Workplan (summary)	Committee Workplan (summary)
Audit NZ and Compliance		Draft Audit Plan for 2025/26 Review external audit findings for 2024/25	Review the management representation letter from the CEO/CFO to the external auditors Review draft Annual Report 2025/26 and release for external audit	Review external audit findings for 2025/26
Audits	Internal Audit Programme (summary) Review of audit reports	Internal Audit Programme (summary) Review of audit reports	Internal Audit Programme (summary) Review of audit reports Overview of IT-related reviews and tests	Internal Audit Programme (summary) Review of audit reports
Risk Management	Strategic risk deep dive	Strategic risk deep dive Operational risks	Strategic risk deep dive Conflicts of interest	Strategic risk deep dive Operational risks
Internal Controls	Key Project Reporting Internal Controls Update • Cyber Breaches • Policy refresh work programme • Protected disclosures etc	Key Project Reporting Internal Controls Update • Cyber Breaches • Policy refresh work programme • Protected disclosures etc • Privacy breaches	Key Project Reporting Internal Controls Update • Cyber Breaches • Policy refresh work programme • Protected disclosures etc • Privacy breaches	Key Project Reporting - Internal Controls Update • Cyber Breaches • Policy refresh work programme • Protected disclosures etc • Privacy breaches

	• Privacy breaches			
Financial and Performance Reporting	Quarterly Performance Report, for December quarter • Management Accounts • Compliance with Treasury Mgmt Policy	Quarterly Performance Report, for March quarter • Management Accounts • Compliance with Treasury Mgmt Policy	Quarterly Performance Report, to review year-end financial statements and accounting policies • Management Accounts • Compliance with Treasury Mgmt Policy	Quarterly Performance Report, for September quarter • Management Accounts • Compliance with Treasury Mgmt Policy
Health and Safety Reporting Including Deep Dives	Safety and Wellbeing Quarterly Report	Safety and Wellbeing Quarterly Report	Safety and Wellbeing Quarterly Report	Safety and Wellbeing Quarterly Report
Insurances	Review Insurance renewals			Review Insurance Renewals
~~Grants~~	~~Grant Funding Decisions~~	~~Grant Funding Decisions~~	~~Grant Funding Decisions~~	~~Grant Funding Decisions~~
Legislative Compliance			Review the effectiveness of the system for monitoring legislative compliance – deferred from June	
Local Government Official Information and Meetings Act 1987 – Requests for Information	LGOIMA Report	LGOIMA Report	LGOIMA Report	LGOIMA Report
Reforms				Local Water Done Well – deferred from June
Miscellaneous	Vandalism			

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: People
Date Created: 10 September 2026

Safety and Wellbeing Report

Purpose Te Aronga o te Pūrongo

The purpose of this report is to update the Finance and Performance Committee on the latest Safety, Health and Wellbeing information relating to Council operations and H&S strategy.

Recommendations Ngā Tūtohinga

That the Finance and Performance Committee receives the Safety and Wellbeing report for Quarter 4 of the 2025-26 year.

Report prepared by:
Andrew Leighton
Safety and Wellbeing Adviser

Approved for submission by:
Kate Jarvis
General Manager - People

1 Background Ngā Kōrero o Muri

1.1 The Finance and Performance Committee receives this report on a quarterly basis for its information and oversight.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is an operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 Please note that we have incorporated MDC's 12 recently agreed Critical Risks. We will discuss these with you in more detail at the workshop on 16 September 2026.

3.2 Identified trends and any remedial actions or options for consideration.

4 Risk Assessment Te Arotake Tūraru

4.1 Not applicable.

5 Engagement Te Whakapānga

<u>Significance of Decision</u>

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

<u>Māori and Cultural Engagement</u>

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

<u>Community Engagement</u>

5.3 There are no known community considerations associated with the matters addressed in this report.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Primary duty of care (s36 HSWA)
Council must ensure, so far as is reasonably practicable, the health and safety of workers and others affected by council work.

8.2 Due diligence duties (s44 HSWA)
Elected members, must exercise due diligence to ensure the council complies with its duties.

8.3 Worker engagement, participation and representation (Part 3 HSWA)
Council must engage with workers and support participation practices.

8.4 Health and Safety at Work (Hazardous Substances) Regulations 2017
Council must ensure hazardous substances are identified, managed, stored, and used safely, with appropriate controls, training, and emergency procedures in place.

8.5 Notifiable events (ss23–24 HSWA)
Council must notify WorkSafe of any notifiable event, including serious injury, illness, or incident, and preserve the site until authorised otherwise.

8.6 Notification of particularly hazardous work (reg 26 Health and Safety in Employment Regulations 1995)
Council must ensure WorkSafe is notified 24 hours before particularly hazardous work begins, including where contractors are responsible for submitting the notification.

8.7 Critical risks (ss22A, 25B–25C HSWA)

From 1 April 2027, Council, as a large PCBU, must prioritise critical risks when meeting its duties under HSWA and associated regulations. Critical risks must be identified based on Council's work, the hazards involved and the potential for death, notifiable injury or illness, a notifiable incident, or specified occupational disease.

Prioritising critical risks includes managing these risks before other risks, reviewing and monitoring their controls more frequently, and applying a higher proportion of risk management resources to them.

9 Next Steps Te Kokenga

9.1 The next steps will be guided by the Committee's discussion and any actions agreed at the meeting.

SAFETY & WELLBEING DASHBOARD

Quarter 4 2025/26 | For the period ending 30 June 2026

Manawatū District Council
Safety & Wellbeing Committee
Work safe, home happy. Marutau ki te mahi, manahau ki te kāinga

Notifiable incidents	New staff inductions	Contractor pre-qualification	HSW engagement score	Significant incidents	Injuries reported
0	**100%**	**94%**	**78%**	**1**	**26**
Goal 0	Goal 100%	Goal 100%	Goal 80%	This quarter	This quarter

Reported Events

Group	Q4 24/25	Q1 25/26	Q2 25/26	Q3 25/26	Q4 25/26
Employee	5	2	5	14	15
Contractor	7	18	24	22	21
Member of public	12	18	14	33	26

Employee Event Profile This Quarter

Near miss	3
Injury	8
Incident no injury	1
Hazard identified	3

Total employee events reported: 15

Overall Event Profile This Quarter

Near miss/hazard identified	11
Injury	26
Incident no injury	14
Behavioural	11

Total overall events reported: 62

Audits & Governance

Site Audits	MWLASS Work Group Update	Deep Dive
MCHL, MDC Animal Pound	SafePlus assessments are currently underway across the 5 participating Councils. MDC's assessment took place on the 14/15 September.	Health and Safety at Work Act 2015 (HSWA) reforms and what that means for MDC.

SAFETY & WELLBEING DASHBOARD

Quarter 4 2025/26 | For the period ending 30 June 2026

Manawatū District Council
Safety & Wellbeing Committee
Work safe, home happy. Marutau ki te mahi, manahau ki te kāinga

Critical Risk Reporting

Status legend

On track	Watch	Action required	Not assessed

Critical risk	Status	Key gaps / current situation / actions required	Critical Risk	Status	Key gaps / current situation / actions required
Frontline work	Action required	Deep dive/bow tie completed with S&W Committee. Areas of opportunity identified currently being investigated.	**Breaking ground**	Not assessed	
Work environment	Not assessed		**Working at height**	Not assessed	
Driving	Not assessed		**Working around water**	Not assessed	
Lone/remote worker	Not assessed		**Confined spaces**	Not assessed	
Hazardous substances	Not assessed		**Powered tools and plant**	Not assessed	
Mobile plant	Not assessed		**Asset failure**	Not assessed	

Key Matters for Governance Attention

Since March, there have been six instances of alcohol being found or consumed at MCHL. MCHL staff continue to be diligent in identifying and responding to these incidents. MCHL leadership and the People and Culture team are also working closely with Feilding Police to identify the individuals involved and reduce the likelihood of further occurrences.

The serious incident involved a contractor whose ladder collapsed beneath them while they were working at height. The contractor narrowly avoided falling by holding onto the roof. An MCHL staff member heard the ladder fall and assisted the contractor to get down safely. The subsequent investigation identified that the contractor had not followed their company's own procedures. A second person was required to remain at the base of the ladder to keep it stable but had left the area to retrieve something from their work vehicle, leaving the ladder unsupported and at risk of becoming unstable. The contractor company has been followed up with and asked to provide assurance around the controls they will put in place to prevent a similar incident occurring again. This includes requiring a Job Safety Analysis each time they undertake work for MDC, regardless of whether the work involves one of Council's identified critical risks.

Work is also underway to identify suitable locations where permanent ladder attachment points could be installed, as well as considering temporary attachment points that could be made available for facilities where required.

Strategic Activities

Goal:

1.4 Create process for better reporting and review of critical risks: A framework was developed to better report on and review process and controls to support better Council's critical risks.

Goal:

2.3 Design and implement a mobile tool for regular auditing of contractors: The process has begun to create audit tools within DoneSafe, beginning with Roading and Community Assets teams.

Health, Wellbeing & Training

Workstation assessments	4
Vitae	3
Health checks	2
Noise cancelling headphones/eye checks	3
Flu vaccinations	67

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 10 September 2026

LGOIMA Requests 01 June 2026 – 31 August 2026

Purpose Te Aronga o te Pūrongo

To present requests for information received by Council under the Local Government Official Information and Meetings Act 1987.

Recommendations Ngā Tūtohinga

That the report detailing the requests for information received under the Local Government Official Information and Meetings Act 1987 for the period 01 June 2026 – 31 August 2026 be received.

Report prepared by:
Dianne McKay
Information Officer

Approved for submission by:
Frances Smorti
General Manager- Corporate

1 Background Ngā Kōrero o Muri

1.1 The Local Government Official Information and Meetings Act 1987 makes provision for public access to Council information.

1.2 The Act also provides requirements for how the Council must deal with any requests for access to information that it holds.

1.3 Details of all requests received are available on Council's website.

1.4 This report covers LGOIMA Requests received and processed for the period 01 June 2026 – 31 August 2026.

SUMMARY	**01 March 2026 to 31 May 2026**	**01 June 2026 to 31 August 2026**
Open from previous period	9	3
Received	18	43
Closed	24	39
Total In Progress	3 includes 2 Ombudsman	7 includes 2 Ombudsman
FINANCIAL YEAR	**1 July 2024 to 30 June 2025**	**01 July 2025 to 30 June 2026**
Total Received	88	101
Total Closed	88	101
% Sent in time frame	100%	99%

LGOIMA Number	Date Received	Organisation	Request Summary	Due Date	Request Status	Completed Date
LG2451	5/05/2026	No More Glyphosate NZ	What herbicides or weed control products are used in public spaces, where and how often they are applied, and what policies guide their use. Also, when the current approach to herbicide use was last formally reviewed.	3/06/2026	Complete	2/06/2026
LG2458	4/06/2026	Individual	Information about Mt Taylor building consents for accessory buildings	2/07/2026	Complete	16/06/2026
LG2459	8/06/2026	Individual	Councillors' attendance records for current period of Council	6/07/2026	Complete	23/06/2026
LG2469	12/06/2026	Individual	Disaster Spending Request - A request for detailed information on actual spending by the council over the past 20 years (2006–2025) related to recovery from weather-related natural disasters and resilience-building efforts, including costs, government funding received to avoid double counting, and any supporting briefings or reports.	13/07/2026	Complete	13/07/2026
LG2470	9/06/2026	Silks Audit	Information for an Income Audit - Are you able to please provide the following information: A list of all the payments made to and received from Te Maru o Ruahine Trust from 1 January 2025 to 31 December 2025. Any amounts owing at balance date 31 December 2025 to Te Maru o Ruahine Trust that relate to the financial year being audited.	7/07/2026	Complete	23/06/2026
LG2472	18/06/2026	Office of the Ombudsman	Ombudsman Complaint Inquiry - A request for confirmation on whether the council has responded to a noise complaint submitted by an individual on 27 March 2026, with a follow-up complaint on 25 May 2026, and for any additional relevant information to assist preliminary inquiries by the Office of the Ombudsman, with a response requested by 3 July 2026.	3/07/2026	Completed	2/07/2026
LG2473	19/06/2026	Individual	El Nino Preparation - Questions about how the council is proactively preparing for El Niño, especially in Himatangi.	20/07/2026	Complete	8/07/2026
LG2474	24/06/2026	Feilding First	Questions about various aspects of the Annual Plan - Various questions regarding the annual plan and additionally, a request for a high-resolution image of the council or Feilding for use in a local newspaper.	23/07/2026	Complete	29/06/2026
LG2475	25/06/2026	Homely NZ	Information about noise complaints - A request for any information about noise complaints at an address in Feilding	24/07/2026	Complete	29/06/2026
LG2476	30/06/2026	Individual	Playground Timber Concerns - Request for information on the condition, inspection history, and safety of playground timber, including concerns about borer, rot, and structural integrity. It also seeks details on the council's awareness of the issues, supplier disclosure, and any inspections or independent assessments undertaken.	29/07/2026	Complete	9/07/2026

LG2477	29/06/2026	Relab	Property Data Request - A request for an electronic copy of the current District Valuation Roll and historical property sales data.	28/07/2026	Complete	2/07/2026
LG2478	13/07/2026	Invercargill City Council	Playground Surfacing Request - A request for the number of council-managed playgrounds and a summary of playground surfacing areas by surface type.	10/08/2026	Complete	17/07/2026
LG2479	13/07/2026	McIntosh & Signal	Any information Council may have on record in regard to stormwater/run-off complaints for Suffolk Crescent	10/08/2026	Complete	17/07/2026
LG2480	14/07/2026	Individual	Information about the management and administration of the Feilding Civic Centre discussions and minutes of meetings	11/08/2026	Complete	17/08/2026
LG2481	20/07/2026	Invercargill City Council	Playground Surfacing - a request to confirm whether playground surfacing installations, top-ups, and renewals are performed entirely in-house, entirely by contractors, or through a combination of both, including an approximate split if mixed.	17/08/2026	Complete	20/07/2026
LG2483	22/07/2026	Individual	Playground Timber Safety - A request for detailed information and evidence regarding the safety, structural integrity, and compliance of playground timber at Kowhai Park and confirmation that the playground remains safe for public use.	19/08/2026	Complete	13/08/2026
LG2484	23/07/2026	Individual	Please advise the plans for the ongoing maintenance of Awahuri Forest Kitchener Park and provide a copy of the April 2026 accounts.	20/08/2026	Complete	19/08/2026
LG2485	27/07/2026	Individual	Toilet Facilities Request - A request for information on all publicly accessible council-owned or maintained toilet facilities, including locations, accessibility features, and available amenities.	24/08/2026	Complete	12/08/2026
LG2486	27/07/2026	Individual	School Bus Responsibility - A request for information on which organisation is responsible for school bus routes in the Manawatū area, including their roles, responsibilities, and relevant legislation.	24/08/2026	Transferred	30/07/2026
LG2487	26/07/2026	Individual	Building Consent RFIs - A request for 2024 building consent application data, including consent details and Requests for Information (RFI) records.	21/08/2026	Complete	27/07/2026
LG2488	29/07/2026	Individual	Freedom Camping Inquiry - A request for information and documents relating to the Council's agreement with the NZMCA to manage Mount Lees Reserve, including consultation, costs, alternative options considered, and compliance with the Freedom Camping Bylaw.	26/08/2026	Complete	27/08/2026
LG2489	30/07/2026	Individual	A request for 2024 building consent application data, including consent details and Requests for Information (RFI) records.	21/08/2026	Complete	6/08/2026
LG2490	30/07/2026	Communities Against Alcohol Harm	Documents relating to the most recent Alcohol licence application or renewal for Bottle-O Sanson, including application, assessment, decision, licence, and any hearing-related records.	27/08/2026	Complete	17/08/2026

LG2491	3/08/2026	Azimuth Consulting Limited	Information on Councils core business systems - Request for information on Council's core business systems, planned replacements or upgrades, supporting documentation, and associated budgets and timelines from 1 July 2023 onwards.	31/08/2026	Complete	25/08/2026
LG2492	1/08/2026	Individual	Request for detailed financial information, including staff costs, debt and borrowing details, and council-approved expenditure for the 2026/27 financial year.	28/08/2026	Complete	25/08/2026
LG2493	31/07/2026	Across	Covered Community Space Proposal Cost Inquiry - Request for the total ratepayer cost of design, consultation, and staff time for the proposed covered community space in Manchester Square.	28/08/2026	Complete	19/08/2026
LG2494	4/08/2026	Rosco's Bulk Yard Ltd	Pool Fencing Inspections - Information about properties in the Feilding township that have swimming pools and pool fencing inspections.	1/09/2026	Complete	26/08/2026
LG2495	4/08/2026	PSA	Workforce Data - A request for workforce data from 1 July 2024 to 30 June 2025.	1/09/2026	Complete	10/08/2026
LG2496	5/08/2026	Worley	Process Heat Users - A request for a list of process heat users in the region who are required to apply for resource consent for greenhouse gas emissions and to prepare emissions plans under specific 2023 regulations	2/09/2026	Transferred	5/08/2026
LG2497	7/08/2026	Homely	Noise complaints information - Request for noise complaint information for the period September 2025 to date	3/08/2026	Complete	13/08/2026
LG2498	8/08/2026	Individual	A request for Council to review the property's rates increase and provide, under LGOIMA, the information and rationale supporting the increase despite a significant decline in the property's valuation.	4/09/2026	Complete	27/08/2026
LG2499	10/08/2026	Rosco's Bulk Yard Ltd	Feilding Property Details - A request for addresses of all properties in Feilding that have backflow valves installed and all properties that are on water meters.	7/09/2026	Complete	28/08/2026
LG2500	15/08/2026	Individual	Bhutanese Society Funding - Seeking details of all financial and non-financial support provided by Council to the Bhutanese Society of New Zealand since 1 July 2021, including funding, property use, accountability, and compliance.	11/09/2026	Complete	26/08/2026
LG2501	17/08/2026	Premiere Showers	Building Consents Request - Request for residential new-build consent data issued in the district from January 2022 to June 2026, including key consent, property, builder, and value details.	14/09/2026	Complete	19/08/2026
LG2502	18/08/2026	Labour Leader's Office	Request for all council costs associated with the Government's Head Start initiative from 5 May 2026 until the council's response to the Government, including consultancy, consultation, meeting, workshop, and other related expenses.	15/09/2026	Complete	26/08/2026
LG2503	19/08/2026	Individual	Pedestrian Crossing Audit - Request for Council policies or frameworks governing how pedestrian crossings are audited and prioritised, including the use of crash data, geographic and crossing-type coverage, proposed changes, and confirmation where no such policies exist.	16/09/2026	With SME	

LG2504	21/08/2026	NZ Police	Production Order Request - A request to release the held property file for a property in Himatangi, as mandated by a Production Order signed by a District Court Judge	18/09/2026	Complete	21/08/2026
LG2505	21/08/2026	Radio New Zealand Limited	Rates Relief Request - A request for information on the total value of rates relief sought this year, the number and combined value of deferment requests received this year, and a comparison of these figures against the last five years, including changes in value and volume, with year-on-year comparisons presented in both absolute numbers and percentage terms.	18/09/2026	With SME	
LG2506	24/08/2026	Individual	MOU Information Request - A request for all records and communications related to the Memorandum of Understanding (MOU) between five district councils regarding the regional response to the Government's Simplifying Local Government process.	21/09/2026	With Subject Matter Expert	
LG2507	23/08/2026	Individual	Animal Control Funding - A request for detailed information regarding the funding of Animal Control activities by Manawatū District Council, and the current intended funding split for the 2026/27 financial year.	18/09/2026	With SME	
LG2509	20/08/2026	Individual	Playground Safety Assessment - Further questions - Further questions following LGOIMA response - will Council obtain an independent assessment, and if not, why?	17/09/2026	With Subject Matter Expert	
LG2510	25/08/2026	NZ Transport Agency Waka Kotahi	Resource Consent Request - Requesting a list of active consents for NZTA	22/09/2026	Complete	28/08/2026
LG2511	26/08/2026	Individual	Details about surrendered dog - Request for information regarding a German Shepherd surrendered to MDC Animal Control in late April 2026.	23/09/2026	Complete	28/08/2026
LG2512	25/08/2026	Waikato Times	Property Sales Data - A request for information detailing from 2016 to 2026, the number of houses the council has sold under Section 77 of the Local Government (Rating) Act 2002.	22/09/2026	Complete	28/08/2026

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is a legislative / operational item.

3 Risk Assessment Te Arotake Tūraru

3.1 There are three main areas of risk associated with Council's management of the LGOIMA process, being legal compliance, reputational and political.

3.2 Legal Compliance – the requirements for LGOIMA are set out in the *Local Government Official Information and Meetings Act 1987*. This legislation specifies standard response timeframes (20 working days) and outlines circumstances where information may be withheld (e.g., for privacy or commercial reasons). Because the process is tightly prescribed in law, staff error can result in non-compliance. To manage this risk, the Information Management team oversees the process. They support staff in meeting obligations, monitor compliance, and provide appropriate training.

3.3 Reputational – the wide scope of requests and the Council's obligation to comply can sometimes result in the release of information that is sensitive or potentially embarrassing (e.g., unprofessional internal communications). Education is a key control – ensuring officers and elected members understand the LGOIMA process and the public's right to request access to internal information and communications.

3.4 Political – while LGOIMA requests are managed by officers, elected members may at times be the subject of a request. This separation of operational and governance roles can create tension between management and members regarding how requests are handled. Proactive and transparent communication is essential to ensure shared understanding of the process and clarity around how requests involving members will be managed.

4 Engagement Te Whakapānga

Significance of Decision

4.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

4.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

4.3 No community engagement is required.

5 Operational Implications Ngā Pānga Whakahaere

5.1 There are no operational implications with this report.

6 Financial Implications Ngā Pānga Ahumoni

6.1 There are no financial implications with this report.

7 Statutory Requirements Ngā Here ā-Ture

7.1 The statutory requirements for access to local authority information, and procedures for dealing with requests received for information held by local authorities is set out in Parts 1, 2, 3, 4, 5 and 6 of the Local Government Official Information and Meetings Act 1987.

8 Next Steps Te Kokenga

8.1 Nil

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Finance
Date Created: 03 September 2026

Quarterly Financial Reporting to the end of June 2026

Purpose Te Aronga o te Pūrongo

To provide a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34.

Recommendations Ngā Tūtohinga

The Finance and Performance Committee receive the Quarterly Performance Report and Treasury Report to 30 June 2026.

Report prepared by:
Estelle de Beer
Finance Business Partner -Team Leader

Approved for submission by:
Joel Richards
Chief Financial Officer

1 Background Ngā Kōrero o Muri

1.1 To provide a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34 (referred to as the Annual Plan).

During the year, any adjustments to budget approved within the delegation's policy by General Managers, Chief Executive or Council, result in the forming of a revised budget, which is outlined next to the Annual Plan within the reports. A summary of these adjustments is also included within the report.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is a legislative / operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The financial result for the month ending June 2026 reflects a deficit of $2M against a year-to-date budgeted deficit of $7M. This is the result of lower than budgeted revenue of $363k combined with lower than budget expenditure of $9.2M.

3.2 Capital expenditure to date is $35.8M plus commitments of $9M making a total of $44.8M against a total revised budget of $63.4M. (The annual plan budget is $35.8). The increased budget from Annual Plan to the revised budget of $27.6M is outlined in the report named 'Approved Variation to Annual Plan' (page 33).

3.3 Levels of service reflects 90 measures that have been met or are in progress and 10 not met. The 10 not met are within Community Facilities - Cemeteries (1) (page 7), Halls and Recreation Complexes (1) (page 8), Property (1) (page 9), Environmental Health (1) (page12), Building Control (2) (page 15), and Roading (4) (page 18), where details can be found within.

3.4 Debt position at 30 June 2026 reflects a closing position of $113.3M against a budget position of $123M and debt cap of $126.4M. Loans raised relate to the drawdown of $6M to fund Council's Capital Expenditure Program.

3.5 The quarterly treasury report from Bancorp Services highlights the council cost of funds to be 3.88%, and that Council is fully compliant with its Liability Management Policy around the fixed rate hedging bands for all periods.

4 Risk Assessment Te Arotake Tūraru

4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 There are no aspects of this report or its contents that warrant community engagement.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Quarterly reports provide an overview of results towards the Annual Report, which will be prepared and audited in accordance with the requirements of the Local Government Act 2002.

9 Next Steps Te Kokenga

9.1 Council to receive Quarterly Performance Report and Treasury Report to 30 June 2026.

10 Attachments Ngā Āpitihanga

- Quarterly Performance Report to June 2026
- Quarterly Treasury Report to June 2026

MANAWATŪ DISTRICT COUNCIL

Manawatū District Council

Quarterly Performance Report June 2026

Highlights- Revenue and Expenditure

The financial result for the fourth quarter ending 30th June reflects a deficit of $2M against a year to date revised budgeted deficit of $7M. Revenue was $363k below the revised budget and operating expenditure was $9.2M below the revised budget.

Revenue - $363k unfavourable to budget

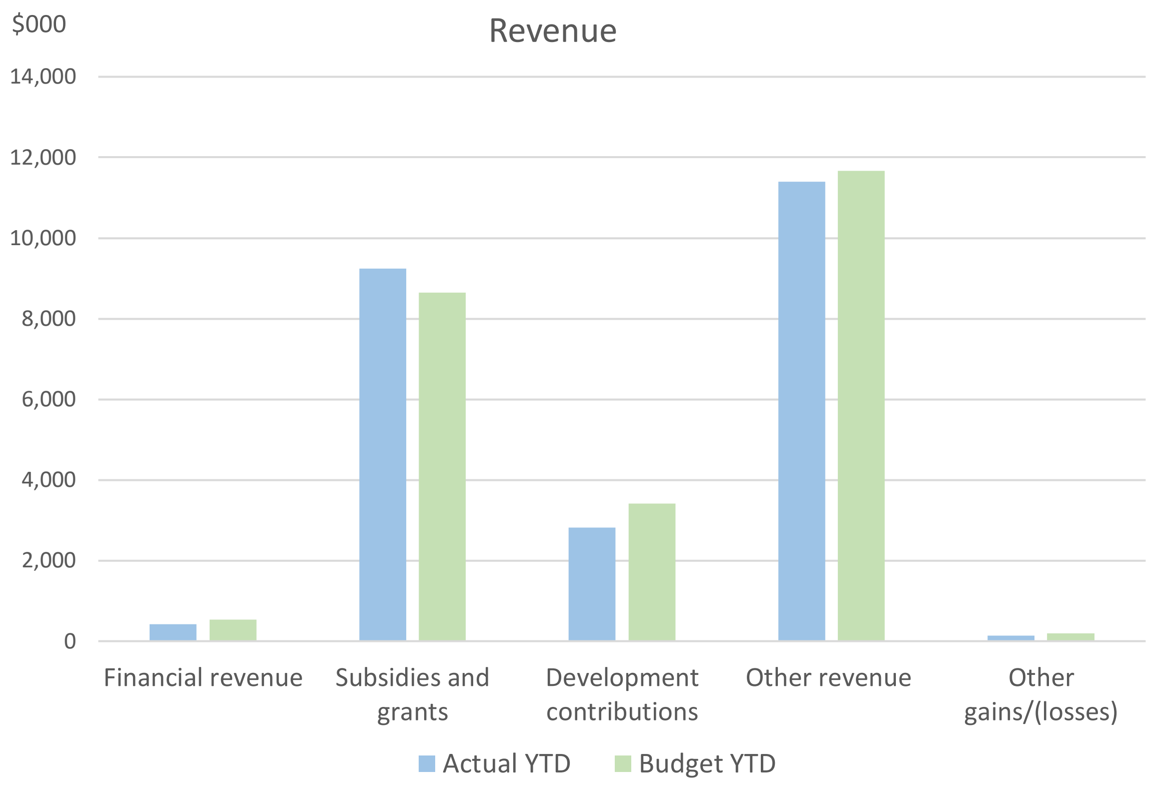
Rates revenue is $81k above budget. Financial revenue is $109k below budget. This is due to having lower cash balances, with draw down of debt yet to take place, and a lower interest rate from Council's banking facilities.

Subsidies and Grants are $594k above budget predominantly due to higher NZTA subsidies with capital works progressing ahead of budget.

Development contributions are $608k below budget with subdivision applications lower than anticipated.

Other revenue is $263k below budget. This is primarily due to lower revenue from Building Control with consent numbers trending lower than budget, Consent Planning with low subdivision numbers, and Solid Waste a low number of blue bag sales.

Other Gains/Losses are $59k below budget due to less gains on disposal of fleet assets, as vehicles were held for longer than the budgeted 4 year period.



Operating Expenditure - $9.2M favourable to budget

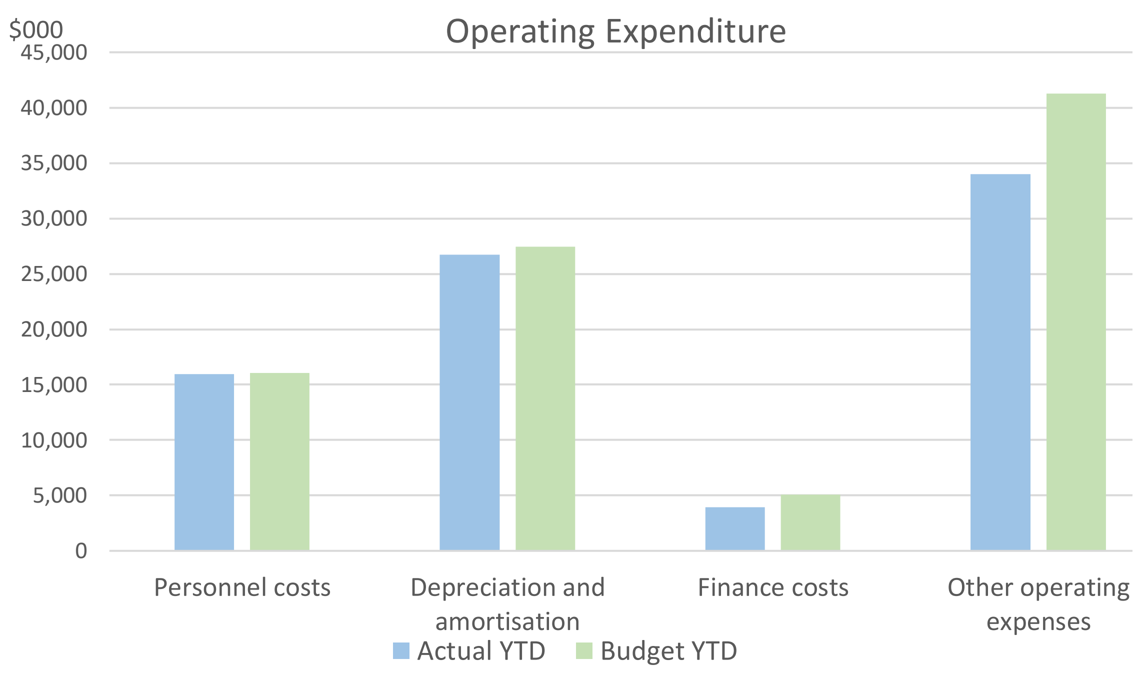
Staff costs are $73k under budget. There are variations within each Department due to gaps between staff leaving and re-hire.

Depreciation is $721k below budget. This is due to some capital projects from 2024/25 not being complete, with those incomplete assets therefore not being depreciated.

Interest costs are $1.13M below budget. This is partly due to lower debt requirements in the 2024/25 year and this current year as a result of a capital projects not progressing to budget. Council's credit rating has also resulted in lower interest rates on new and floating loans.

Other operating expenditure is $7.2M below budget, mostly due to:
- $702k in District Development
- $695k in Parks and Reserves
- $644k in Building Control
- $636k in Water Supply
- $498k Stormwater & Drainage
- $272k in Nursery
- $239K in Consents Planning
- $232K in Solid Waste
- $208K in Makino Aquatic Centre
- $207k in Governance & Strategy

See activity statements for details.

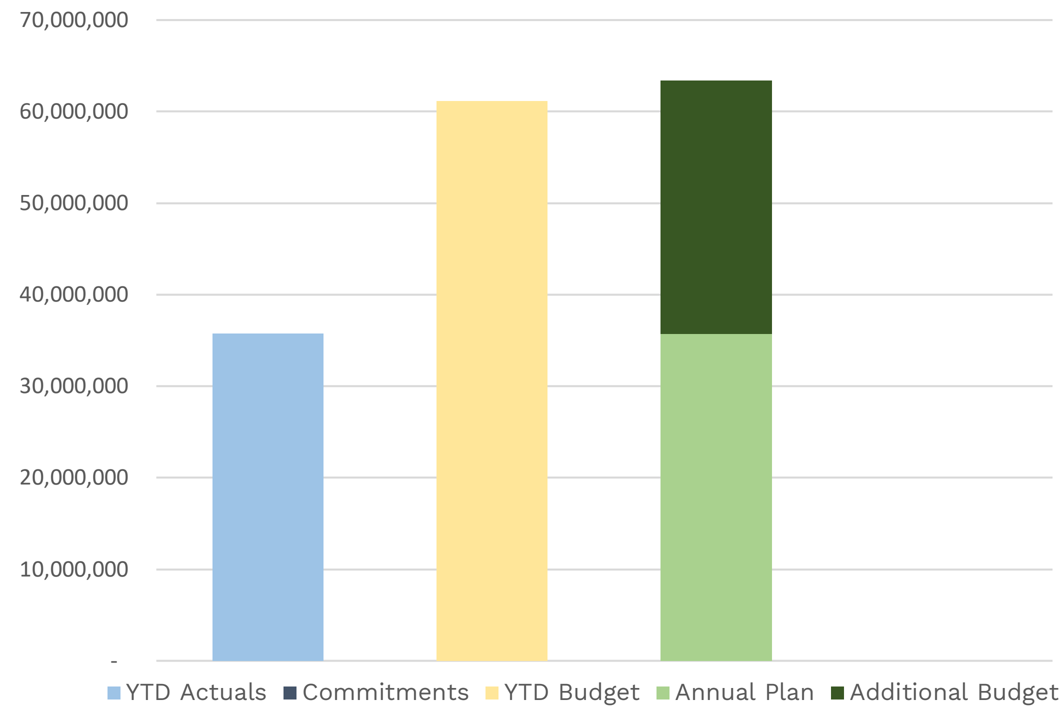


Highlights - Capital, Levels of Service, and Debt

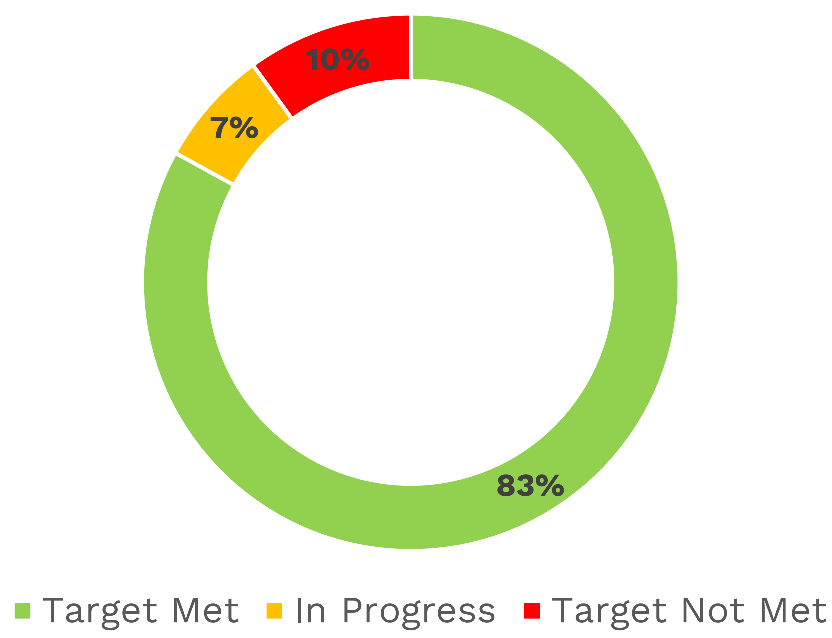
Capital Expenditure

Spend to date is $35.8M with commitments of $9M totalling $44.8M against a YTD budget of $47.5M.
Total revised budget is $63.4M.
The key variances are:

- Community facilities works are $3.86M below budget in Civic Centre upgrade, Parks growth associated works scheduled in Q4 progressing and potentially carried into early FY27.
- Total 3 waters works are $12.5M below budget with works on Rongotea wastewater centralisation and Turners Road developments progressing for completion in 2026.
- Total Roading is $5.08M below budget due to timing of capital works Renewals programmes already committed.



Level of Service Indicators



Debt Management

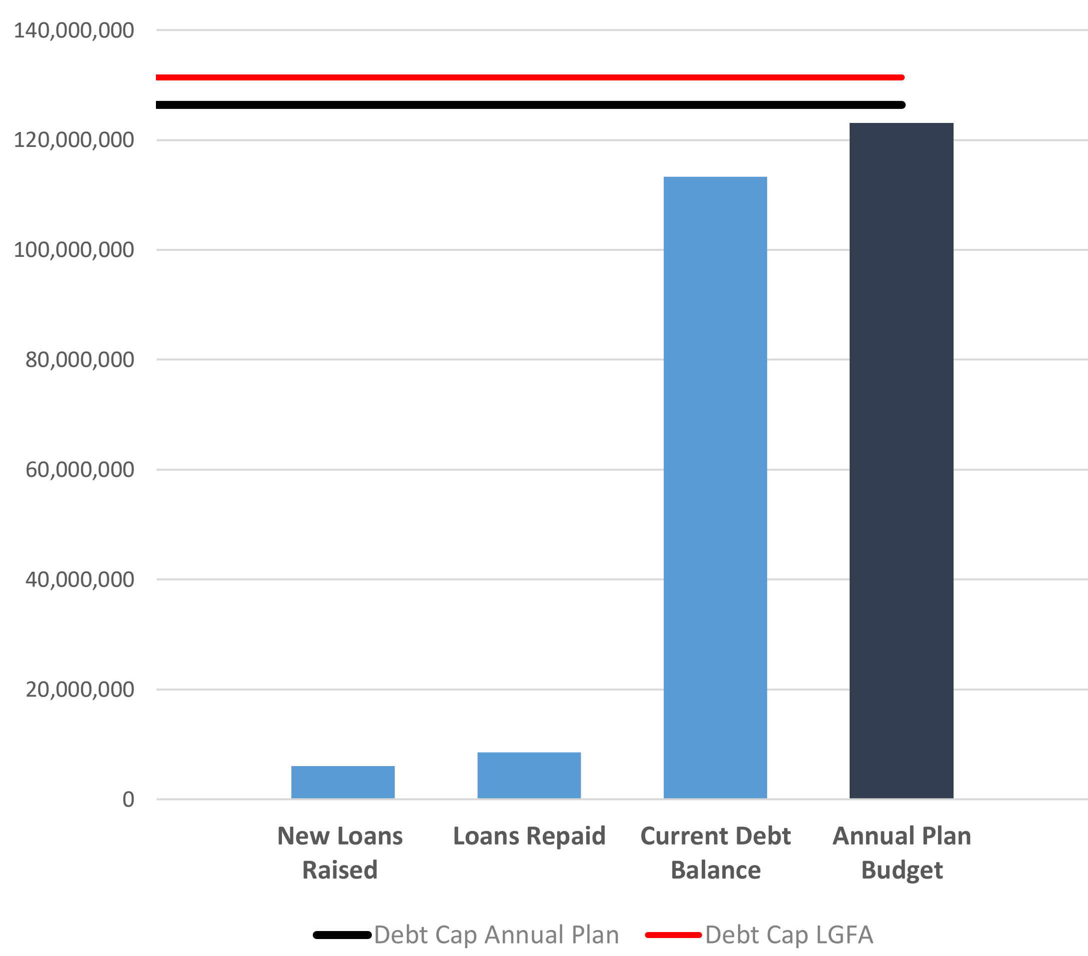
Total Debt
$113.3M

Annual Plan Budgeted Debt
$123M

Debt Cap Annual Plan
$126.4M

New Debt Raised
$6M

Debt balance is $113.3M compared to the budgeted $123M - below the self-imposed debt cap of $126.4M and LGFA debt cap of $131.4M. The $6M of loans raised to date relates to $4.4M of new works and $1.6M of growth works.



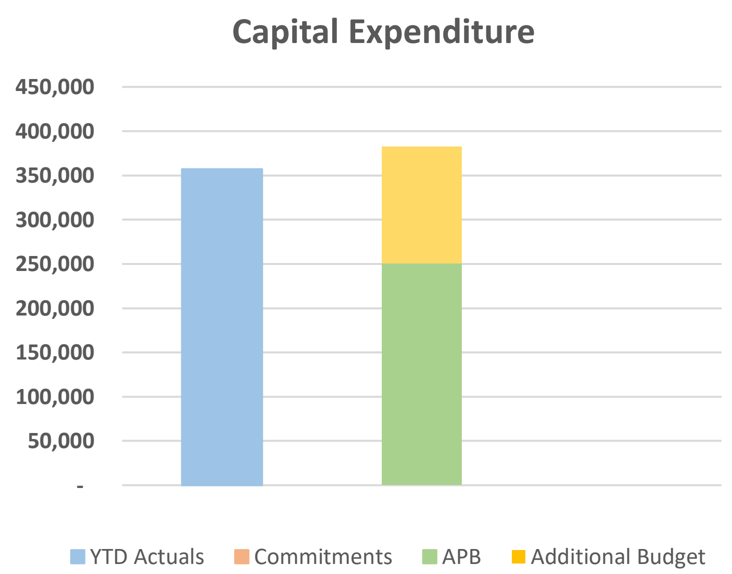
Community Hub Libraries

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	2,503,691	2,469,621	34,070	2,445,340	2,469,621
Expenditure	2,950,854	2,727,643	(223,211)	2,644,551	2,727,643
Net Surplus/(Deficit)	**(447,163)**	**(258,022)**	**(189,141)**	**(199,211)**	**(258,022)**

Variance is $189K unfavourable to budget. Revenue is $34K above budget with additional revenue received from makerspace, room hire, and sponsorship for the summer reading programme.

Expenditure is $223K above budget with $174K higher depreciation as a result of 2024/25 building revaluation and staff costs (including contracted staff) are $129K above budget. This is offset by $81K less internal charges and $8K reduction in other operating expenses.

Measure	Target	Prior Year Result	Result	Comment
Monitoring the number of physical and digital collection items borrowed or accessed per capita	5	6.04	Target Met	1.63 issues per capita in the fourth quarter bringing the YTD results to 6.36. 26% of these are digital issues (24% over the year).
Monitoring the number of online transactions and users of Wi-Fi and internet	49,317	78,809	Target Met	22,463 logins in the quarter 4 bringing YTD results to 94,786 exceeding the target by 92%.
Number of participants satisfied with quality of their experience attending programmes, classes, exhibitions, events, digital learning programmes or other social interaction groups at the Manawatū Community Hub Libraries	80%	99%	Target Met	99% of participants were satisfied with quality of their experience attending programmes, classes, exhibitions, events, digital learning programmes or other social interaction groups at the Manawatū Community Hub Libraries



Overall capital spend is $351k.

Total approved budget is $368k

Makino Aquatic Centre

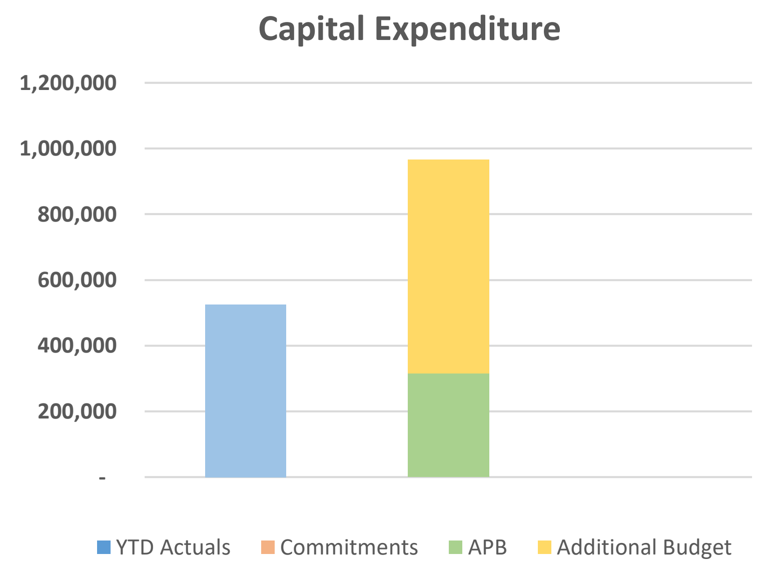
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	3,628,476	3,355,179	273,297	3,180,028	3,355,179
Expenditure	3,448,875	3,657,350	208,475	3,437,121	3,657,350
Net Surplus/(Deficit)	**179,601**	**(302,171)**	**481,772**	**(257,093)**	**(302,171)**

Variance is $482K favourable to budget.

Revenue is $273K above budget with admission fees, swimming lessons and lane hire revenue all tracking ahead of budget, even when accounting the late start to the summer season due to painting the outdoor pools.

Expenditure is $208K below budget. Depreciation is $92K below budget due to capital worKs not completed in 2024/25, in part due to the filtration project being deemed not feasible and being repurposed into the expanded carpark project taking place this year. Other lower than budgeted expenditure includes $38K chemicals, $152K gas, which is offset by $92K spend for staffing to help drive revenue. (Reduced contracted staff and created permanent role to accommodate the increased demand)

Measure	Target	Prior Year Result	Result	Comment
Pool safe accreditation	Accredited	Accredited	Target Met	Currently PoolSafe accreditation remains valid until 31 March 2027
Participants in water activities and learning to swim programmes	45,142	53,253	Target Met	There has been a total of 55,562 water activities and learn to swim programmes.
Percentage of customers satisfied overall with their experience at the complex	90%	93%	Target Met	93% Satisfaction rate achieved.



Overall capital spend is $507k.

Key projects including the carpark and boundary fence upgrade remain in consenting phase. Approximately $400k of the $459k remeaining budget will likely be subject to a carry forward.

Total budget is $966k.

Parks, Reserves and Sportsgrounds

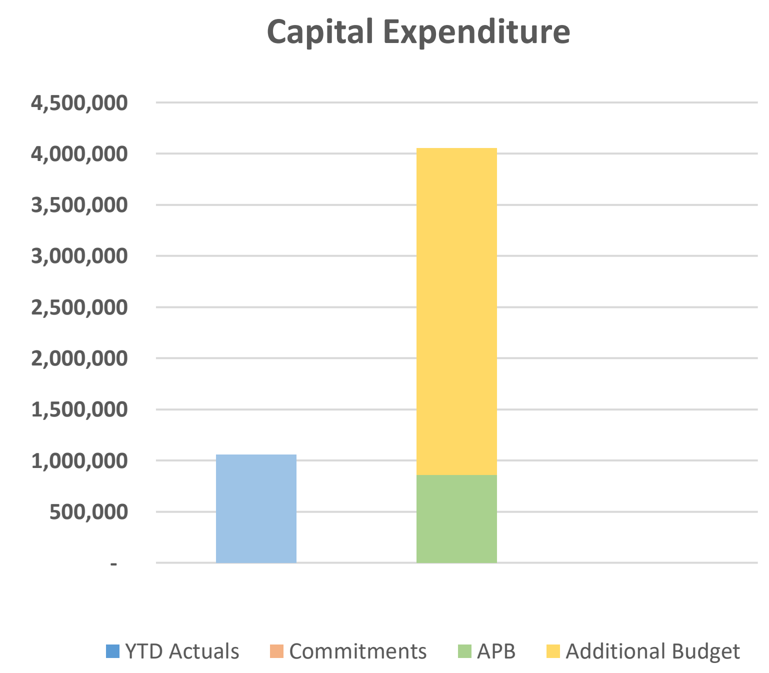
	Year to Date Actuals	Year to Date Budget	Variance		Annual Plan Budget	Total Budget
Revenue	4,816,482	4,703,264	113,218		4,780,635	4,703,264
Expenditure	4,543,127	5,237,710	694,583		5,098,675	5,237,710
Net Surplus/(Deficit)	**273,356**	**(534,446)**	**807,802**		**(318,039)**	**(534,446)**

Variance is $808K favourable to budget.

Revenue is $113K above budget with higher development contributions received.

Expenditure is $695K below budget. This is the result of $139K lower depreciation and $70K of interest on loans not raised due to slower progression of capex works in 2024/25.
Operational projects costs decreased $458K (OPEX projects = Feilding town centre refresh works (seating) $59K, Kimbolton Grandstand removal $30K, Tote Building refurb (charged in July) $52K, AFKP works $38K)

Measure	**Target**	**Prior Year Result**	**Result**	**Comment**
Percentage of survey participants satisfied with Council's parks, reserves and sportsgrounds	90%	89%	Target Met	Currently at 96% satisfaction according to the Residents Satisfaction Survey
Monitoring the number of health and safety incidents or injuries reported that occurred due to inadequate or poor maintenance in our parks, reserves and sports grounds	0	0	Target Met	No reports received



Parks and reserves capital expenditure is $1.1m against a $4.0m budget. Key project progress includes:

Parakaraka – $371k: Fencing, track base and spillway works complete; remaining landscaping and amenity works continue into 2026/27.
Korotangi – $293k: Planting, tracks, turf and dog park improvements underway, with completion in 2026/27.
Johnston Park – $304k: Toilets and resealing complete; remaining works await the master plan.
AFKP – $501k: Some works are being repurposed, with stream works awaiting consent and other projects carried forward.
Feilding CBD – $59k: Works aligned with the Town Centre Refresh.
Kowhai Park – $276k: Bridge, lighting and Tote Building works progressing and carrying forward.
Waughs Road – $200k: Land agreements and legalisation progressing before settlement.
Mt Lees – $334k: Campground funding no longer required; budget to be repurposed within the reserve.
Sandon Walkway – $153k: On hold pending subdivision redesign.
James Palmer to Root Street – $465k: Walkway and footbridge works carried forward due to staff capacity.

Cemeteries

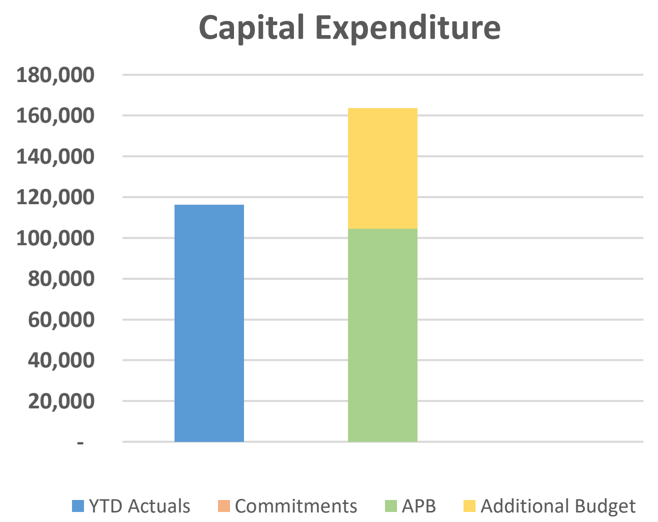
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	578,206	571,830	6,376	573,654	571,830
Expenditure	590,011	610,762	20,751	573,654	610,762
Net Surplus/(Deficit)	**(11,805)**	**(38,932)**	**27,127**	**0**	**(38,932)**

Variance is $27K favourable to budget.

Revenue is $6K above budget, due to higher number of interments.

Expenditure is $21K below budget due to lower depreciation, interest and internal charges.

Measure	Target	Prior Year Result	Result	Comment
Percentage of responses to our residents perception survey that are satisfied with the maintenance of cemeteries	85%	85%	**Target Met**	95% of customers are satisfied with maintenance of cemeteries
Monitoring the number of complaints about late or inadequate interment services	No complaints	2	**Target Not Met**	One complaint received relating to an ashes plot not being prepared before the family arrived to inter the ashes. The sexton was onsite carrying out maintenance at the cemetery and was instructed to dig the hole promptly. GBN provided an apology letter to the family. An investigation into the missed interment led to a process change to ensure this does not happen.



Year to date expenditure is $116k.

- Feilding $48K – sub 9 development (parking and beams complete, remaining budget will be carried forward), gardens work not complete due to contractor availability (budget will be carried forward $29K)
- New beams at Halcombe, Rongotea, Waituna West and Sandon Cemetery installed – Rongotea and Waituna West under budget, remaining budget not needed
- Rongotea $5K – niche wall in place, final decorative touches to be made in 2026/27

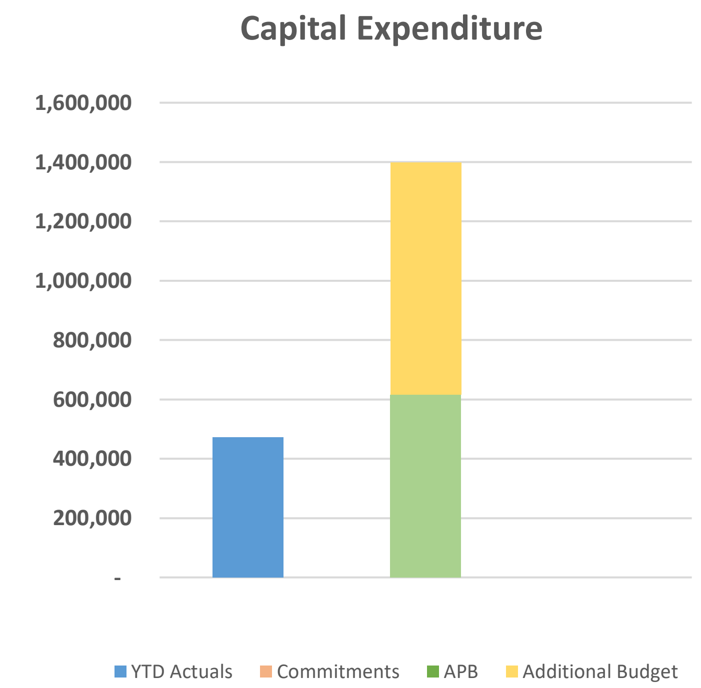
Halls and Recreation Complexes

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	1,156,830	1,108,988	47,842	1,035,121	1,108,988
Expenditure	1,484,988	1,529,851	44,863	1,499,379	1,529,851
Net Surplus/(Deficit)	**(328,157)**	**(420,863)**	**92,706**	**(464,258)**	**(420,863)**

Variance is $93k favourable to budget.

Revenue is $48k above budget due higher UAGC revenue. Total expenditure is $45K under budget mostly driven from decreased depreciation, interest and internal charges, decreased operating costs. OPEX projects (FCC painting under budget (will not be carried forward)

Measure	Target	Prior Year Result	Result	Comment
Number of in-use Council-owned halls and recreational complexes that are compliant with current building warrant of fitness requirements and FENZ evacuation procedures	100%	60%	**Target Not Met**	One Council-owned Community Hall does not have a current BWoF. 95% Achieved. This is due to the need to replace a fan within a kitchen extraction system. This work has been carried out and the building is now compliant and able to have a BWoF issued for its next expiry date (Dec 2026)



Overall capital spend is $473k.

Key projects scheduled include:
* Feilding Civic Centre $843K – remedial work ($250K) and HVAC ($589K) the be carried forward pending Council decision on future of Civic Centre, window replacement initiated in Q4 but not completed until July 2026 (budget will be carried forward)
* Te Kawau Memorial Rec Centre $70K – work on replacing ceiling cladding complete, remaining budget to be carried forward to increase scope of solar panel project (Emergency Management project)
* FCC R&M budget underspent due to contractor availability (work will be carried out in July and budget will be carried forward)
* Oroua Downs Hall ownership work will be carried forward due to staff availability.

Total budget is $1.4M

Property

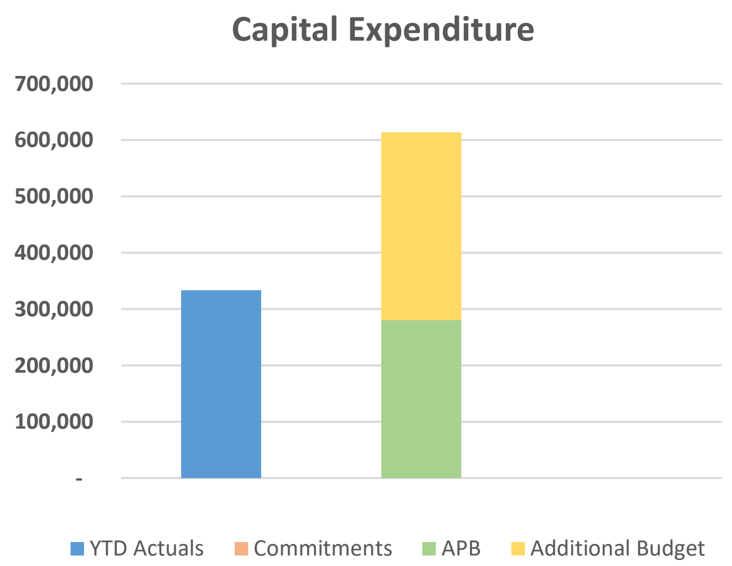
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	859,055	725,825	133,230	709,677	725,825
Expenditure	1,042,432	1,048,594	6,162	944,050	1,048,594
Net Surplus/(Deficit)	**(183,377)**	**(322,769)**	**139,392**	**(234,372)**	**(322,769)**

Variance is $139K favourable to budget.

Revenue is $133K above budget with higher lease fees received from rental properties (Fruehauf tenancy), and recovery of costs.

Total expenditure is $6K below budget with decreased depreciation, but higher interest and internal costs.

Measure	Target	Prior Year Result	Result	Comment
Council-owned buildings and properties are compliant with the relevant safety regulations	100%	60%	**Target Not Met**	Two properties remain without a BWoF after the discovery of non-compliances through the BWoF audit process. These systems have been inspected and are currently compliant. New service agreements have been put in place with third parties to ensure that these inspection frequencies are adhered to before the next expiry date.



Overall capital spend is $322k.

Key projects:
• Feilding Depot $101K – Te Arawhiti sale (carry-forward)
• Coach House $106K – HAVC replacement work complete; work to replace cladding approved with contractor but not completed by year end (budget will be carried forward)
• South St Development – work complete, all land sold; remaining budget not required ($25K)

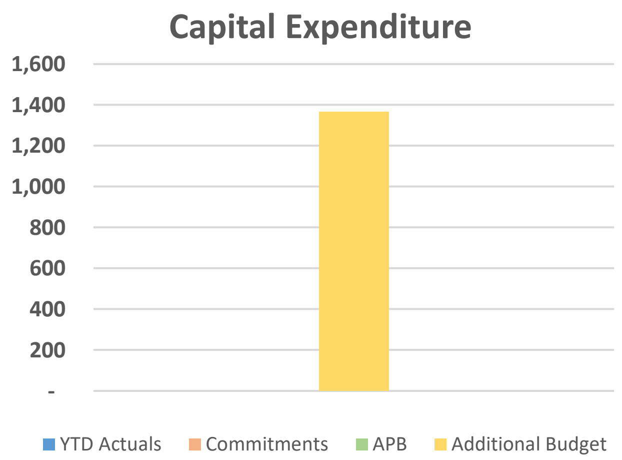
Total budget $613k.

Public Conveniences

	Year to Date Actuals	Year to Date Budget	Variance		Annual Plan Budget	Total Budget
Revenue	523,951	502,715	21,236		536,428	502,715
Expenditure	453,477	502,715	49,238		536,428	502,715
Net Surplus/(Deficit)	**70,474**	**0**	**70,474**		**0**	**0**

Variance of $70k favourable to budget due to increased general rate income, decreased depreciation, interest and internal charges.

Measure	**Target**	**Prior Year Result**	**Result**	**Comment**
Monitoring the number of complaints we receive about inadequate maintenance and poor cleaning of our toilets	< 8	4	Target Met	Two complaints received related to inadequate maintenance and poor cleaning services at one of our public conveniences.



Jobs complete, no carry-forwards

Total budget $1.3k

District Development

District Planning, Community Grants, and Economic and Community Development Initiatives & Partnerships

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	4,859,564	4,847,893	11,671	4,503,837	4,847,893
Expenditure	4,323,981	5,026,217	702,236	4,225,959	5,026,217
Net Surplus/(Deficit)	**535,583**	**(178,324)**	**713,907**	**277,878**	**(178,324)**

Expenditure is $714K below budget.

The district plan, growth and spatial planning budgets including carry forwards was $628K of which $500K is committed and $128K uncommitted due to Plan Stop. Plan Change E (Town Centre) and Designations now have an exemption to Plan Stop. Carry forward will be required to ensure Council can simultaneously deliver on these projects, while continuing its growth planning, and participation in regional spatial plans within the government timeframe.

Measure	Target	Prior Year Result	Result	Comment
Percentage of survey participants satisfied with the level of support received from Council	80%	93%	Target Met	95% of respondents are either very satisfied or somewhat satisfied with the level of support received from Council. Noting that only 5 of the committees responded to the survey this year.
Percentage of survey participants satisfied with transparency of the decision-making and application process for Community Funding	80%	*92%*	In Progress	Questionnaire results for quarter three (10 responses) had a 80% satisfaction rate with 8 out 10 recipients scoring 8 or above for the satisfaction question. Overall satisfaction for quarters 1-3 is 90%.
Percentage of Results Based Accountability targets achieved under Priority Services contract	80%	89%	In Progress	12-month RBA Reports for 2025/26 will be completed and reported on by Quarter 2 of 2026/27.
Percentage of targets CEDA has achieved under the relevant Statement of intent	80%	100%	In Progress	Achievement is reported annually

Environmental Health

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	334,852	336,165	(1,313)	356,825	336,165
Expenditure	320,897	336,166	15,269	356,825	336,166
Net Surplus/(Deficit)	**13,955**	**(1)**	**13,956**	**0**	**(1)**

A small range of minor variances in revenue and expenditure.

Measure	Target	Prior Year Result	Result	Comment
Food premises are verified as per legislative requirements under the Food Regulations 2015	90%	100%	**Target Met**	There are 115 registered food premises verified by MDC. Of those, 88 verifications are due between 1 July 2025 until 30 June 2026, of which 85 have been completed (96.6%).
Requests for service related to incidents that endanger public health that are responded to within 24 hours of notification	85%	100%	**Target Met**	8 complaints concerning incidents that endangered public health were received since 1 July 2025. These complaints were all responded to within 24 hours of notification, resulting in a 100% response rate.
Urban noise complaints that are responded to within one hour of notification	85%	96%	**Target Met**	406 complaints of excessive noise were received for the urban area since 1 July 2025. 387 were responded to within 1 hour. A result of 95%.
Requests for service related to incidents that do not endanger public health that are responded to within 48 hours of notification	85%	98%	**Target Met**	256 complaints were received since 1 July 2025 and 255 were responded to within the required timeframe of 48 hours (99.6%).
Number of licensed premises that are inspected annually to ensure compliance with the conditions of their license and to work with those who do not comply to bring them up to compliance	95%	100%	**Target Not Met**	47 of the 50 licensed premises have been inspected during the period from 1 July 2025 to 30 June 2026. This is on track for a 94% inspection rate. The three premises not inspected are all classed as very low risk club licences

Alcohol Licencing

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	273,283	287,748	(14,465)	288,815	287,748
Expenditure	167,794	287,750	119,956	288,815	287,750
Net Surplus/(Deficit)	**105,489**	**(2)**	**105,491**	**0**	**(2)**

Variance is $105k favourable to budget.

Expenditure is $120k below budget with less staff time charged to the activity due to efficiencies in managing this process in-house.

Parking Enforcement

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	405,361	394,928	10,433	130,061	394,928
Expenditure	56,406	394,929	338,523	130,061	394,929
Net Surplus/(Deficit)	**348,956**	**(1)**	**348,957**	**0**	**(1)**

Variance is $349k favourable to budget. This is largely due to a conservative budget being set to establish an evidence-based baseline. Overall 324 infringements have been issued this FY. No budget was set for infringement revenue in 2025/26, as this is the first year of parking enforcement activity with $12K revenue generated. The balance of revenue received ($393k) is rates funding for the activity.

Expenses are under budget due to internal cost recoveries

Animal Control

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	750,937	851,323	(100,386)	908,312	851,323
Expenditure	774,647	865,108	90,461	908,312	865,108
Net Surplus/(Deficit)	**(23,709)**	**(13,785)**	**(9,924)**	**0**	**(13,785)**

Variance is $10K unfavourable to budget.

Revenue is $100K below budget, with the majority of the dogs in the district now being registered.

Expenditure is $90K below budget due to lower demand for pound services and demonstrates the effectiveness of the education approach taken by the animal control team.

Measure	Target	Prior Year Result	Result	Comment
Urgent requests about dog attacks/wandering stock responded to or caller contacted within 15 minutes of Council receiving the request (Priority 1)	90%	93%	Target Met	For the period 1 July 2025 to 30 June 2026 there were 235 (Priority 1) requests for urgent service received. Of those 235 were responded to within the required timeframe. A result of 100%, exceeding the target of 90%
Notification of roaming dogs responded to or caller contacted the next working business day of Council receiving the request (Priority 2)	90%	99%	Target Met	For the period 1 July 2025 to 30 June 2026 there were 274 Priority 2 requests for service. Of those 273 were responded to within the required timeframe (next working business day). A result of 99.6%.
Routine animal control issues responded to or caller contacted the next working business day of Council receiving notification (Priority 3)	90%	98%	Target Met	For the period 1 July 2025 to 30 June 2026 there were 275 Priority 3 requests for service. Of those 273 were responded to within the required timeframe (next working business day). A result of 99.27%.

Building Control

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	2,303,395	3,914,479	(1,611,084)	4,429,259	3,914,479
Expenditure	3,254,164	3,897,723	643,559	4,429,259	3,897,723
Net Surplus/(Deficit)	**(950,769)**	**16,756**	**(967,525)**	**0**	**16,756**

Variance of $967k unfavourable to budget.

Revenue is $1.6M below budget with the volume of building consents received and inspections carried out being less than anticipated. This shortfall reflects a noticeable contraction in consent activity, consistent with wider industry trends of reduced residential and commercial development.

Total expenditure is $644k below budget due to lower spend on consultants. This reflects a reduced need for external consultant support during the early part of the financial year, with lower consent volumes enabling the in-house team to manage workloads efficiently.

Measure	Target	Prior Year Result	Result	Comment
Number of the district's commercial and public buildings holding a current compliance schedule that are audited every 3 years	95%	96%	Target Met	A total of 395 buildings required inspections for compliance schedules during the reporting period. Of these, 387 inspections were completed within the required three-year timeframe, resulting in a compliance rate of 97.9%.
Complaints relating to our building control service are responded to within specified timeframes	90%	73%	Target Met	During the period from 1 July 2025 to 30 June 2026, there were 65 complaints received. Out of these, 59 were responded to within the required timeframe, resulting in a response rate of 90.7%.
Number of residential swimming pools that are inspected every 3 years to ensure compliance with the Building Act	95%	99%	Target Met	There are 362 pools requiring inspection, of which 358 have been inspected within 3 years of their anniversary date. A result of 98.8%, exceeding councils target of 95% of residential swimming pools that are inspected every 3 years to ensure
Number of building consent applications and code compliance certificates processed and approved within 20 working days	95%	98%	Target Not Met	Year to date there were 636 building consent applications received and 443 Code Compliance Certificate (CCC) applications. Of these, 601 building consents (94.5%) and 471 CCCs (93.3%) were issued within the 20 working day statutory timeframe. Results have been impacted by contractor performance, including sickness, which reduced processing capacity and resulted in increased reliance on subcontractors.
Number of fixed fee (small works) building consent applications are processed and approved within 10 working days	95%	98%	Target Not Met	A total of 262 fast-track building consents for small building work have been processed. 225 were processed within 10 working days (92.2%). Results have been impacted by contractor performance, including sickness, which reduced processing capacity and resulted in increased reliance on subcontractors.

Consents Planning Activity

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	1,484,377	1,800,495	(316,118)	2,085,360	1,800,495
Expenditure	1,561,160	1,800,547	239,387	2,085,360	1,800,547
Net Surplus/(Deficit)	**(76,783)**	**(52)**	**(76,731)**	**0**	**(52)**

Variance for Consents Planning is $77K unfavourable to budget.

Revenue is $316K under budget, with a low number of subdivison consents received.

Expenditure is $239K below budget due to low spend on consultants and less staff time charged to activities.

Measure	Target	Prior Year Result	Result	Comment
Percentage of applications for permitted boundary activities under the Resource Management Act are processed in accordance with the statutory timeframes	90%	99.6%	Target Met	40 permitted boundary applications were received. Of these, 39 permitted boundary consents (97.5%) were processed within the required timeframe of 90%.
Percentage of non-notified resource consents completed within statutory timeframes	90%	99%	Target Met	172 out of 178 consents (96.6%) processed within the statutory timeframe
Percentage of notified and limited notified resource consents (not requiring a hearing) completed within statutory timeframes	90%	n/a	Target Met	No notified or limited notified consents (not requiring a hearing) have been received.
Percentage of limited notified resource consents (with hearing) completed within statutory timeframes	90%	n/a	Target Met	No notified or limited notified consents (requiring a hearing) have been received.
Percentage of non-notified resource consents completed within statutory timeframes	90%	n/a	Target Met	No notified or limited notified consents (not requiring a hearing) have been received.

Governance & Strategy

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	4,745,648	4,640,706	104,942	4,709,406	4,640,706
Expenditure	4,422,530	4,639,689	217,159	4,709,406	4,639,689
Net Surplus/(Deficit)	**323,118**	**1,017**	**322,101**	**0**	**1,017**

Variance is $322K favourable to budget.

Expenditure is below budget by $217K. This is due largely to higher then expected Election costs of $78k that was offset by the Horizons Recovery costs being $52K higher than expected. Other variances are minor and insignificant.

Measure	Target	Prior Year Result	Result	Comment
100% of meeting and committee agendas made available to the public within statutory timeframes	100%	100%	Target Met	All meeting requirements met.
Provide and maintain robust processes to ensure all local elections, polls and representation views are held with 100% compliance with statutory requirements and no complaints regarding statutory compliance are upheld by the Ombudsman nor the Courts.	100%	100%	Target Met	All election requirements met
100% of consultations implemented in accordance with the principles of the Local Government Act 2002	100%	100%	Target Met	There have been no consultations carried out under the Local Government Act 2002 during this reporting period.

Emergency Management

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	576,095	485,686	90,409	529,005	485,686
Expenditure	532,633	641,921	109,288	529,005	641,921
Net Surplus/(Deficit)	**43,462**	**(156,235)**	**199,697**	**0**	**(156,235)**

Variance of $200K favourable to budget. Unbudgeted Revenue funding from EECA $92K for Community solar panel installation (Total funding $462K). Additional expenditure budget of $100K for February weather event added temporarily with some unspent.

Measure	Target	Prior Year Result	Result	Comment
% of Incident Management Team personnel trained to at least intermediate level of the Integrated Training Framework for Emergency Management	75%	85%	Target Met	92% of IMT Staff are trained to at least Intermediate level.
% of survey participants involved in the development, delivery or review of Community Response and Recovery Plans that are satisfied with the level of education and information provided by Council.	New	N/A	Target Met	There has not been an event that has met the criteria for a survey this quarter or YTD

Roading

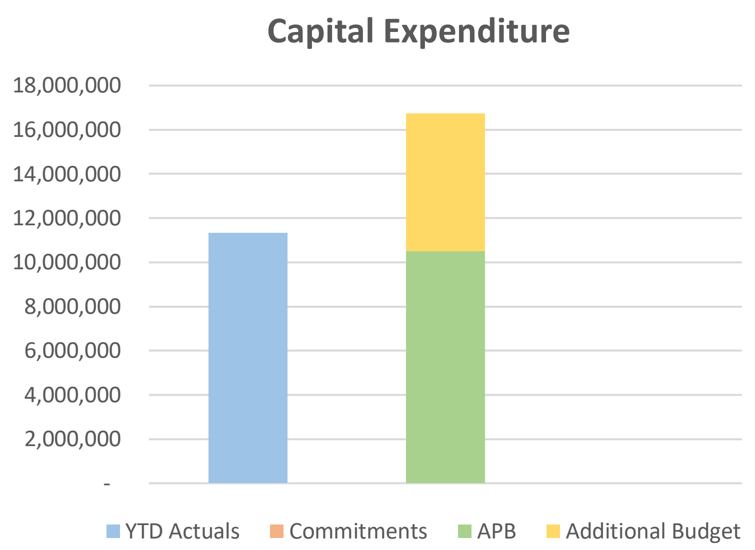
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	22,230,398	21,990,701	239,697	22,314,468	21,990,701
Expenditure	25,869,612	25,623,447	(246,165)	24,703,073	25,623,447
Net Surplus/(Deficit)	**(3,639,214)**	**(3,632,746)**	**(6,468)**	**(2,388,606)**	**(3,632,746)**

Roading variance is $6K unfavourable to budget.

Revenue is $240K ahead of budget made up of higher NZTA capital subsidies $443K and Vested Assets $316K, offset by development contributions ($377K) and Rate Remissions ($135K).

Expenditure is ($246K) over budget due to higher depreciation ($591K) as a result of high vested assets and higher than anticipated roading revaluation and Operational Project expenditure underspend $242K. Underspends in interest costs $98K and electricity $52K.

Measure	Target	Prior Year Result	Result	Comment
The number of fatalities and serious injury crashes on the local road network is lower than the previous financial year, expressed as a number.	<0	+3	**Target Not Met**	To the end of the 4th Quarter there have been 20 crashes reported that have resulted in 2 fatalities and 18 serious injuries.
The average quality of ride on a sealed local road network, measured by Smooth Travel Exposure (STE) index ratings (percentage of assessed network length where roughness is under the relevant threshold)	90%	96%	**Target Met**	Average across all network for 2025/26 is 98%. (urban 90%, rural 99%)
A percentage of the sealed local road network that is resurfaced	5%	4.1%	**Target Not Met**	The 2025-26 resealing programme started on 15 October 2025 To date the reseal programme is 100% complete. On completion, 3.0% of the sealed local road network has been resurfaced.
The percentage of footpaths within the district that fall within the level of service or service standard for the condition of footpaths that is set out in Council's Activity Management Plan	95% of the districts footpaths are within acceptable defect levels (condition rating 1 – 4)	99.29%	**Target Met**	The 2023 Footpath Rating survey resulted in 99.29% being acceptable.
For urgent requests for service, Council's will respond within three hours of the request being lodged	90%	94%	**Target Not Met**	238 Urgent service requests have been received this year of which 189 were responded to within the 3 hour timeframe (79.4%).
For non-urgent requests for service the contractor will include the repairs in the 3 month rolling programme or as instructed by Council's Roading Team	90%	91%	**Target Not Met**	1047 non-urgent requests have been received this year with 843 being completed. A further 80 open CCR's are still within the 3 month timeframe for completion. This equates to 88.15%.



Overall capital spend is $11.3M with an additional $5.3M in commitments - totalling $16.6M year to date.

Key projects that are currently underway:

- Root St Stage 2 (Churcher to Echo) Growth Works
- Structures Component Replacements

Total budget is $16.7M

Stormwater and Drainage

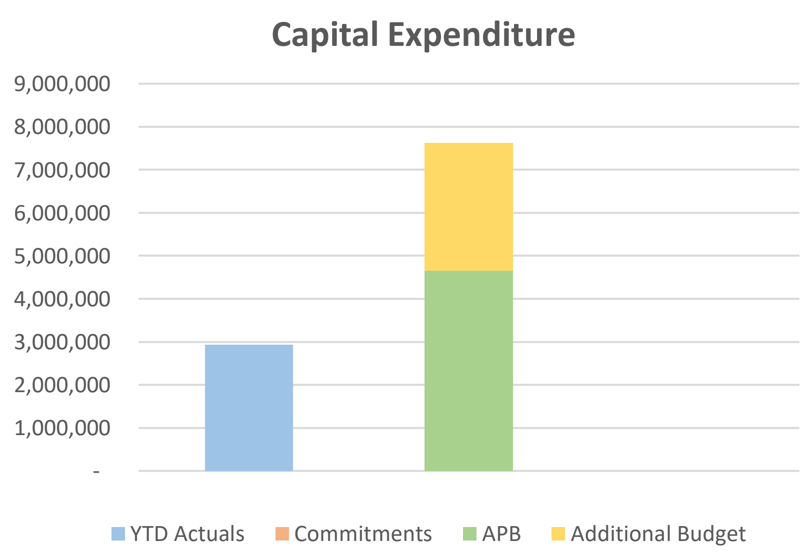
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	2,927,192	3,100,388	(173,196)	3,305,897	3,100,388
Expenditure	2,068,223	2,566,004	497,781	2,515,133	2,566,004
Net Surplus/(Deficit)	**858,969**	**534,384**	**324,585**	**790,763**	**534,384**

Variance is $325K favourable to budget.

Revenue is $173K below budget due lower development contributions ($437K) offset slightly by higher capital connections ($53K). Vested Assets are $224K favourable.

Expenditure is $498K favourable to budget primarily because of lower internal interest $129K, depreciation $139K, insurance $81K and maintenance $58K

Measure	Target	Prior Year Result	Result	Comment
The number of flooding events in the district	<2	0	Target Met	0 habitable floors flooded.
The number of habitable floors per 1000 properties affected by flooding per flooding event that occurred in the district	<10	0	Target Met	0 habitable floors flooded
Abatement notices received by Council in relation to resource consents. (measured per scheme)	<2	0	Target Met	No abatement notices were issued
Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of: • Infringement notices • Enforcement orders, and • Convictions received by Council in relation those resource consents (per scheme).	0	0	Target Met	No infringement notices have been issued
The median response times to attend a flooding event, measured from the time that Council receives notification to the time that service personnel reach the site	<2 hours	N/A	Target Met	0 flooding events
The number of complaints received by Council about the performance of its stormwater system. (Expressed per 1,000 properties connected to Council's stormwater system).	<20	5.4	Target Met	16 complaints received. 1.73 complaints per 1000 connections.



Overall capital spend is $2.93M with an additional $337K in commitments - totalling $3.27M year to date.

Key projects that are currently underway:
- Root Street Stage 2 (Churcher to Echo) Growth Works
- Precinct 4 - Attenuation
- Turners Road Stage 3

Total budget is $7.6M
Projected carry forwards to FY27 $4.92M

Water Supply

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	6,302,655	5,834,962	467,693	6,349,192	5,834,962
Expenditure	5,969,169	6,604,718	635,549	7,016,945	6,604,718
Net Surplus/(Deficit)	**333,487**	**(769,756)**	**1,103,243**	**(667,753)**	**(769,756)**

Variance is $1.1M favourable to budget.

Revenue is $468K above budget due higher volumetric water billing charges $56K, Capital Grants $58K and water new capital connections $40K, offset by Growth Development Contributions ($33K). Vested Assets are $251K favourable.

Expenditure is $635K below budget as a result of lower depreciation with delays in completion of FY2025 capital projects saving $634K. Lower internal interest rates of $161K have been offset by increased maintenance costs of ($67K) overspend of which $27K relates to

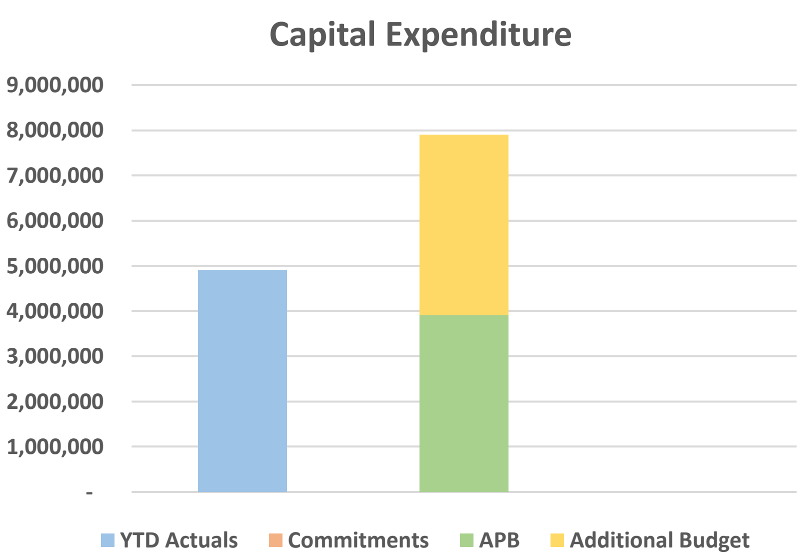
Water Supply - Measure	**Target**	**Prior Year Result**	**Result**	**Comment**
No Public health risk with substantiated positive E-coli detected in the water supply **Continuous monitoring** refers to the uninterrupted, real-time measurement and recording of critical water quality parameters (such as chlorine residual, turbidity, or flow) using online analysers and monitoring equipment. This ensures that treatment processes are operating effectively at all times and that any issues can be identified and responded to promptly.				
Feilding - Almadale	100%	Target Met	Target Met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements where achieved during the period, with the exception of a brief data loss on 15 April due to a software update and a continuous monitoring failure due to a trunk main break on 25 May. Water was safe to consume.
Feilding - Awa Street	100%	Target Not Met	In Progress	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Target not achieved due to five connections prior to Awa Street treatment plant (for the beginning of quarter 4). These connections didn't receive chlorinated water. As a result bacteria compliance couldn't be achieved. This was addressed in early June by the commissioning of Campbell Road WTP.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Himatangi Beach	100%	Target Not Met	Target Met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements where achieved during the period, with the exception of a brief non compliance on 26th June due to a calibration. Water was safe to consume.
Rongotea	100%	Target Met	Target Met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Water was safe to consume.
Stanway Halcombe	100%	Target Not Met	Target Met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements where achieved during the period, with the exception of some connectivity issues interfering with data collection in April. Water was safe to consume.
Waituna West	100%	Target Not Met	Target Met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements where achieved during the period, with the exception of a turbidity spike from necessary flushing of the lines on 30 June. Water was safe to consume.
Ohakea (Includes Sanson)	100%	Target Met	Target Met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Water was safe to consume.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
New Zealand Drinking Water Standard Compliance Criteria for protozoa are met.				
Feilding - Almadale	100%	Target Met	Target Met	Protozoal Rules: All rules were met. Water was safe to consume.
Feilding - Awa Street	0%	Target Met	Target Met	Newbury Line and Campbell Road bores are class 1 water sources. Therefore, protozoa compliance achieved by default. Water was safe to consume.
Himatangi Beach	100%	Target Met	Target Met	Protozoa Rules: Class 1 bore. All rules met. Water was safe to consume.
Rongotea	100%	Target Met	Target Met	Protozoal rules: Class 1 bore. All rules met. Water was safe to consume.
Stanway Halcombe	100%	Target Met	Target Met	Rules were met during the period. With the exception of multiple data losses from poor internet
Waituna West	100%	Target Met	Target Met	Protozoal rules: Waituna West is a class 1 bore. Water was safe to consume.
Ohakea (Includes Sanson)	100%	Target Met	Target Met	Protozoal rules: All rules were met. Water was safe to consume.
New Zealand Drinking Water Standard Compliance Criteria for Microbiological Monitoring are met				
Feilding Zone	100%	Target Not Met	Target Met	
Himatangi Beach	100%	Target Not Met	Target Met	
Rongotea	100%	Target Not Met	Target Met	
Stanway Halcombe	100%	Target Met	Target Met	
Waituna West	100%	Target Met	Target Met	
Ohakea (Includes Sanson)	100%	Target Not Met	Target Met	

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Percentage of real water loss from Council's networked reticulation system. This will be calculated for each water supply scheme using Method 1 - Water Balance as per the Department of Internal Affairs guidelines				
Feilding	< 35%	22%	Target Met	2270 m3 loss equates to 31%
Himatangi Beach	< 35%	35%	Target Met	MNF of 6m3/hr equates to 144m3/day. Bassed on an average daily use of 425 m3 the water loss is predicted to be 34%. There appears to have been a recent drop in night flows
Rongotea	< 35%	19%	Target Met	A MNF of 0.7m3/hr equates to 16.8 m3/day. Based on an average daily use of 84m3/day. 20%.
Sanson	< 35%		Target Met	Included with Ohakea
Stanway Halcombe	< 35%	20%	Target Met	Water loss is 22 % (based on water loss spreadsheet)
Waituna West	< 35%	n/a	Target Met	based on water loss of 4m3/hr 96m3/day is being lost. This results in 33% water loss. Night flows have been raised in the last 3 months. The actual water loss will be lower than this as some of this will relate to water tanks.
Attendance time for urgent call-outs: from the time the Council receives notification to the time that service personnel reach the site	< 2 hours	0.505 hours	Target Met	Median attendance time for urgent callouts was 0.56 hours.
Resolution time of urgent call-outs: from the time that Council receives notification to the time that service personnel confirm that the water supply has been reinstated.	< 9 hours	1.59 hours	Target Met	Median resolution time for urgent callouts was 2.84 hours.
Attendance time for non-urgent call-outs: from the time that Council receives notification to the time that service personnel reach the site	<5 working days	1.7 hours	Target Met	Median non-urgent attendance time was 0.07 days (1.58 hours).
Resolution time for non-urgent call-outs: from the time that Council receives notification to the time that service personnel confirm resolution of the fault or interruption.	< a further 5 working days	12 hours	Target Met	Median non-urgent resolution time was 1 day (24 hours).
Monitoring the total number of complaints (per 1,000 connections) received by Council about any of the following: • Drinking water clarity • Drinking water taste • Drinking water odour • Drinking water pressure or flow • Continuity of supply • The local authority's response to any of these issues	<20	5.2	Target Met	98 complaints received meaning 10.27 complaints per 1,000 connections.
The average consumption of drinking water per day, per resident within Council's authority area Measured as litres/person/day for domestic supply only				

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Feilding	<300	217	Target Met	239 L/person/day for 12 months assuming a population of 18,250.
Himatangi Beach	<1000	730	Target Met	618 L/person/day
Rongotea	<300	123	Target Met	102 L/person/day
Sanson	<300		In Progress	Sanson is a zone of the Ohakea Water Scheme.
Stanway Halcombe	<1000	479	Target Met	471 L/person/day based on population of 706
Waituna West	<1000	1215	Target Met	757 L/person/day
Ohakea	<1000	412	Target Met	445 L/person/day including Sanson. this does not include the Ohakea Airforce base



Overall capital spend is $4.64M with an additional $580k in commitments - totalling $5.22M year to date.

Key projects that are currently underway:

- Roots St West WTP
- Root Street Stage 2 (Churcher to Echo) Growth Works
- Kimbolton Road Watermain Renewal
- Precinct 5 - Storage
- Campbell Road - Chlorine

Total budget is $7.9M

Wastewater

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	11,421,097	10,554,753	866,344	10,355,690	10,554,753
Expenditure	10,325,351	10,150,800	(174,551)	9,782,553	10,150,800
Net Surplus/(Deficit)	**1,095,746**	**403,953**	**691,793**	**573,138**	**403,953**

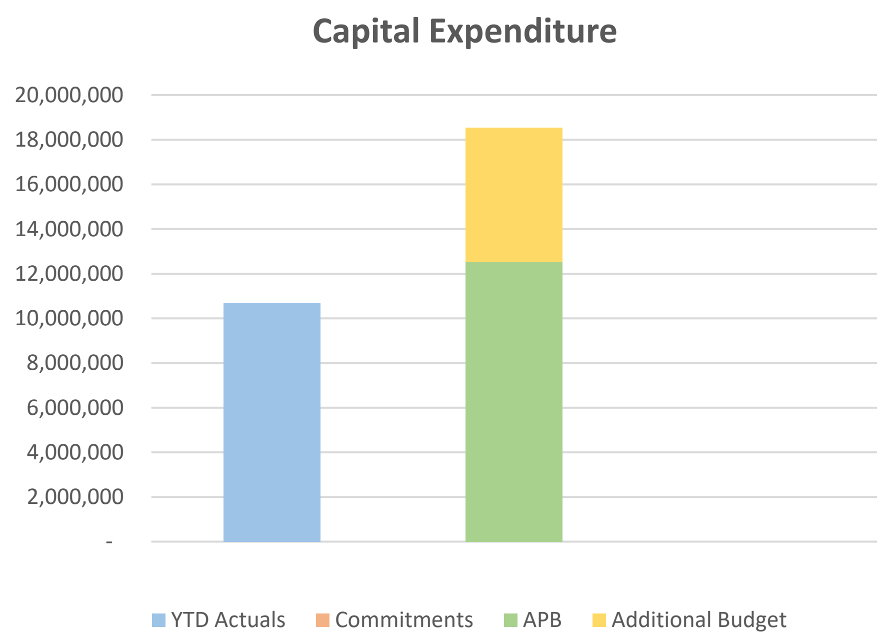
Wastewater variance is $692K favourable to budget.

Revenue is $866K above budget with Trade Waste Charges $275K, Sewerage Capital Connections $114K and Sundry Revenue (RNZAF Ohakea) $157K offset by Nursery revenue lower internal sales ($159K).

Expenditure is $175K over budget with Treatment Chemicals $372K underspent and Nursery inventory movement $126K, offset by higher Electricity and Gas costs ($291K) and Internal Recoveries (staff time) ($531K). Maintenance costs are over budget by ($264K) mainly in Feilding WTP.

Measure	**Target**	**Prior Year Result**	**Result**	**Comment**
Number of dry weather sewerage overflows from Council's sewerage system, expressed per 1000 sewerage connections	< 6	0	Target Met	1 dry weather overflow occurred, equating to 0.11 dry weather overflows per 1,000 SUIPs.
Abatement notices received by Council in relation to resource consents. (measured per scheme)	<2	1	Target Met	No abatement notices were received in relation to wastewater resource consent conditions for any scheme.
Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of: • Infringement notices • Enforcement orders, and • Convictions received by Council in relation those resource consents (per scheme).	0	0	Target Met	No infringement notices, enforcement orders or convictions have been received by Council in relation to wastewater resource consent conditions for any scheme.
Median response time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (urgent)	< 2 hours	1 hrs	Target Met	Median urgent response time was 0.43 hours.
Median response time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (non-urgent)	< 5 Days	15.91 hrs	Target Met	Median non-urgent response time was 0.04 days (1.02 hours)
Median response time (combined)	< 5 Days	1.08 hours	Target Met	Median combined response time was 0.03 days (0.66 hours)
Median resolution time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (from the time Council received notification to the time service personnel confirm resolution of the blockage or other fault) (urgent)	< 5 hours	4 hours	Target Met	Median urgent resolution time was 2.43 hours.

Median resolution time to sewage overflows resulting from blockage or other fault in the Council's sewerage system (from the time Council received notification to the time service personnel confirm resolution of the blockage or other fault) (non-urgent).	10 Days	4 hours	Target Met	Median non-urgent resolution time was 0.07 days (1.67 hours) and therefore was within the 10-day target.
Median resolution time (combined)	10 Days	35.83 hours	Target Met	Median combined response time was 0.09 days (2.05 hours) and therefore within the 10-day target.
The total number of complaints received by Council about the following: • Sewage odour • Sewerage system faults • Sewerage system blockages • Council's response to issues with its sewerage system Expressed per 1,000 connections to the council sewerage system.	< 20 complaints in total per 1,000 connections per annum	4.45 hours	Target Met	12 complaints, equating to 1.34 complaints per 1,000 connections.



commitments - totalling $13.0M year to date.

Key projects that are currently underway:
- Root Street Stage 2 (Churcher to Echo) Growth Works Completed early in year 1 and to be capitalised
- Wastewater Centralisation - Rongotea to Awahuri Road
- Wastewater Centralisation - Halcombe to Mt Stewart Pipeline
- U.V Replacement for Feilding WWTP
- Rongotea

Total budget is $18.5M
Projected carry forwards to FY27 $8.3M

Nursery

*The nursery is located within the wastewater budget however is reported as a separate activity

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget	
Revenue	115,613	543,376	(427,763)	485,236	543,376	
Expenditure	269,859	542,435	272,576	485,236	542,435	
Net Surplus/(Deficit)	**(154,246)**	**941**	**(155,187)**	**0**	**941**	**(127,436)**

Variance for the Nursery is $155K unfavourable to budget.

Revenue is $428K unfavourable to budget due to less User Fees and Charges ($159K) and Plant Sales ($269K).

Expenditure is $273K favourable to budget with less material costs ($40K), less consumables (sprays etc) ($49K), maintenance ($6K), offset by Inventory movement (maturing plants) $140K, and staff costs ($21K) due to reduced staffing.

Solid Waste

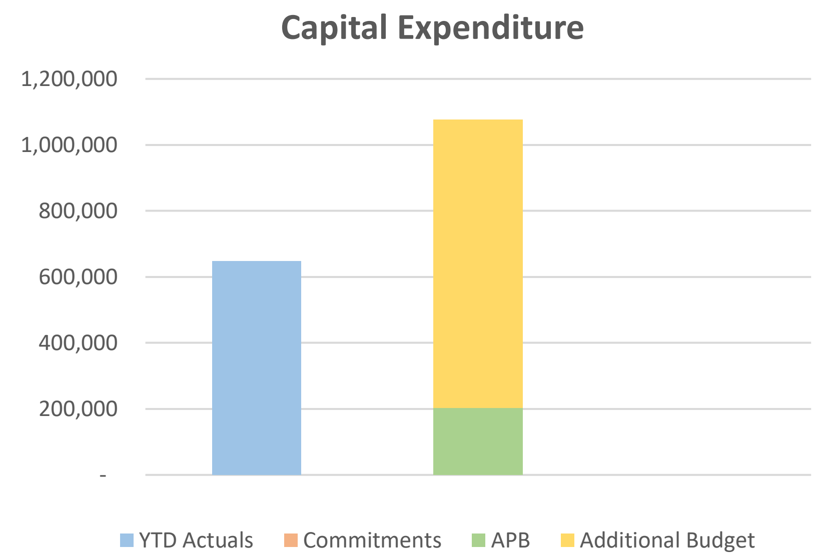
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	4,980,562	5,168,807	(188,245)	4,720,087	5,168,807
Expenditure	4,787,545	5,019,797	232,252	5,182,830	5,019,797
Net Surplus/(Deficit)	**193,017**	**149,010**	**44,007**	**(462,743)**	**149,010**

Solid Waste variance is $44K favourable to budget.

Revenue is $188K below budget resulting from lower blue bag sales ($259K) driven by an out of district provider offering cheap wheelie bins also reflective in Transfer Station Gate Takings ($33K) and Green Waste Recoveries ($21K).

Expenditure is $232K below budget due to low disposal costs as a result of lower tonnage being collected and processed which is consistent with previous years.

Measure	Target	Prior Year Result	Result	Comment
Percentage of actions set within the Waste Management and Minimisation Plan (WMMP) for that year that are achieved	50%	77%	In Progress	In Quarter 4 we held the Farm Plastics recycling event, installed a 2nd battery recycling bin at the Resource Recovery Centre and began working on bringing Soft Plastics recycling to the district.
The number of missed collections of kerbside refuse, food waste, and recycling.	<100	91	In Progress	There were 15 missed collections in Quarter 4 with the majority being food scrap collections bringing the YTD to 75. This number is expected to decrease now that the Food Scrap Collections are underway.
Percentage of issues raised with Council about kerbside collection of refuse, food waste or recycling, other than a missed collection, that are responded to within 3 days.	95%	98%	In Progress	97.64% of issues raised were responded to within 3 days.
Rural residents have convenient council refuse bag drop-off points close to their homes	90%	90%	Target Met	The current collection routes ensure that this target is achieved.
Mobile recycling centres are conveniently located within 5km of identified village centres	Yes	Yes	Target Met	All Mobile Recycling Centres (MRCs) are operational. Please note Halcombe MRC cannot accept glass.



Overall capital spend is $655K year to date with an additional $27K in commitments - totalling $681K spent YTD of Full Year budget $1.077M.

Key projects that are currently underway:

- Purchase of New Bins for Food waste Collection Bins
- Loading ramp for Food waste drop off

Total budget is $1.077M.

Statement of Comprehensive Revenue and Expense

	2026 Actual YTD $000	2026 Budget YTD $000	Variance $000	2026 Revised Budget $000	2026 Annual Plan $000
Revenue					
Rates revenue	54,636	54,555	81	54,555	54,555
Financial revenue	426	535	(109)	535	535
Subsidies and grants	9,247	8,653	594	8,653	8,610
Development contributions	2,811	3,419	(608)	3,419	3,419
Other revenue	11,401	11,664	(263)	11,664	11,585
Other gains/(losses)	134	193	(59)	193	193
Total revenue	**78,656**	**79,019**	**(363)**	**79,019**	**78,897**
Expenses					
Personnel costs	15,970	16,043	73	16,043	15,998
Depreciation and amortisation	26,729	27,450	721	27,450	27,454
Finance costs	3,925	5,055	1,130	5,055	5,055
Other operating expenses	34,023	41,271	7,248	41,271	35,236
Total Expenditure	**80,646**	**89,819**	**9,173**	**89,819**	**83,743**
Surplus/(deficit) before tax	**(1,991)**	**(7,029)**	**5,038**	**(7,029)**	**(4,846)**
Income tax expense	-	-	-	-	-
Surplus/(deficit) after tax	**(1,991)**	**(7,029)**	**5,038**	**(7,029)**	**(4,846)**
Other comprehensive revenue & expense					
Gains/(losses) on the revaluation of property, plant and equipment	10,758	0	10,758	33,485	33,485
Impairment losses on restricted buildings through other comprehensive revenue and expenses	0	0	0	0	0
Total other comprehensive revenue and expense	**10,758**	**0**	**10,758**	**33,485**	**33,485**
Total comprehensive revenue and expense	**8,768**	**(7,029)**	**15,796**	**26,456**	**28,639**

Funding Impact Statement (Whole of Council)

	2026 Actual YTD	2026 Budget YTD	Variance YTD	2026 Revised Budget	2026 Annual Plan
	$000	$000	$000	$000	$000
Sources of operating funding					
General rates, uniform annual general charges, rates penalties	17,313	16,950	363	16,950	16,950
Targeted rates	37,674	37,885	(211)	37,885	37,605
Subsidies and grants for operating purposes	3,974	4,411	(437)	4,411	4,374
Fees and charges	8,831	10,419	(1,588)	10,419	10,393
Interest and dividends from investments	426	535	(109)	535	535
Local authorities fuel tax, fines, infringement fees and other receipts	1,427	1,245	182	1,245	1,178
Total operating funding	**69,647**	**71,446**	**(1,799)**	**71,446**	**71,035**
Applications of operating funding					
Payments to staff and suppliers	50,034	53,676	3,643	53,523	51,234
Finance costs	3,925	5,055	1,130	5,055	5,055
Other operating funding applications	0	0	0	0	0
Total applications of operating funding	**53,959**	**58,732**	**4,773**	**58,578**	**56,290**
Surplus (deficit) of operating funding	**15,687**	**12,714**	**(631)**	**14,227**	**14,745**
Sources of capital funding					
Subsidies and grants for capital expenditure	4,944	4,048	896	4,048	4,038
Development and financial contributions	3,140	3,613	(473)	3,613	3,613
Increase (decrease) in debt	9,000	2,417	6,583	17,500	9,668
Gross proceeds from sale of assets	654	0	654	0	0
Lump sum contributions	0	0	0	0	0
Other dedicated capital funding	0	0	0	0	0
Total sources of capital funding	**17,738**	**10,077**	**7,661**	**25,160**	**17,319**
Applications of capital funding					
Capital expenditure					
- to meet additional demand	3,933	8,379	4,446	8,379	3,814
- to improve the level of service	7,073	20,176	13,103	20,176	11,355
- to replace existing assets	24,775	34,844	10,069	34,844	20,600
Increase (decrease) in reserves	(2,356)	(40,608)	(38,252)	(24,011)	(3,705)
Increase (decrease) of investments	0	0	0	0	0
Total application of capital funding	**33,425**	**22,791**	**(10,634)**	**39,387**	**32,064**
Surplus (deficit) of capital funding	**(15,687)**	**(12,714)**	**(2,974)**	**(14,227)**	**(14,745)**
Funding balance	**0**	**0**	**0**	**0**	**0**

Statement of Financial Position

YTD Actuals 2024/25		YTD Actuals 2025/26
	Assets	
	Current Assets	
10,401,664	Cash and Cash Equivalents	7,438,912
7,763,374	Receivables and Accruals	6,572,355
278,785	Inventory on Hand	425,232
622,772	Other Financial Assets - Current	670,344
3,824,000	Non-current Assets for Sale	3,342,378
22,890,595	**Total Current Assets**	**18,449,221**
	Non-current Assets	
1,227,432,527	Property, Plant and Equipment	1,247,211,315
20,176	Intangible Assets	13,259
7,311,101	Other Financial Assets - Term	8,039,053
1,234,763,804	**Total Non-current Assets**	**1,255,263,626**
1,257,654,399	**Total Assets**	**1,273,712,847**
	Current Liabilities	
9,086,861	Accounts Payable	7,319,178
4,946,136	Accruals	4,660,277
27,724	Provisions - Current Portion	192,435
1,448,430	Employee Entitlements	1,602,552
27,900,000	Borrowing - Current Position	31,000,000
306,616	Current Liability Derivative Financial Instuments	359,155
43,715,768	**Total Current Liabilities**	**45,133,596**
	Non-current Liabilities	
593,673	Provisions - Term Portion	497,608
76,331,154	Borrowings - Term Portion	82,300,000
76,924,827	**Total Non-current Liabilities**	**82,797,608**
120,640,595	**Total Liabilities**	**127,931,204**
	Equity	
494,249,025	Retained Earnings	505,862,537
631,103,694	Other Reserves	641,909,600
11,661,084	Current Earnings	(1,990,537)
1,137,013,804	**Total Equity**	**1,145,781,600**
1,257,654,399	**Total Liabilities and Equity**	**1,273,712,847**

Accounts Receivable and Rating

Outstanding Rates

Accounts Receivable (Rates)	**YTD Prior Year 30/06/2025 $000**	**YTD Current 30/06/2026 $000**
Current Year's Rates Outstanding (incl Penalties)	1,352	1,372
Total Rates invoiced to date (incl GST)	57,378	61,348
Outstanding rates as a % of total rates levied	2.40%	2.20%
Prior Year's Rates Outstanding	228	262
Outstanding at Beginning of Year	1,580	1,581
% Prior Years Arrears Outstanding	14%	17%
Rate Received in Advance	(822)	(830)
Total Rates Outstanding	**758**	**804**

Rates Arrears ($000)

	Arrears as at 1 July 2025	Current month collection	Total paid to date	% to date collected	Arrears outstanding	% previous year
30-Jun-26	1,581	42	1318	83.4%	262	73.3%

Approved Variation to Annual Plan

These items consolidate to form the variance between Annual Plan and Revised Budget.

Annual Plan Net Surplus/(Deficit)			**-4,846,000**
Revenue Adjustments			
Revenue with offset operational expenditure			
Young Achiever Awards Sponsorship		2,000	
Library Sales and Purchases		10,000	
Roading Onchargable Costs		45,000	
Coach House costs oncharged		22,000	
Revenue with offset capital expenditure			
Carpark Lighting - Central Energy Trust Funded		9,000	
MFE Grant funding for Foodwaste Services		33,000	
Total Revenue Adjustments			**121,000**
Expenditure with offsetting revenue (above)			
Young Achiever Awards		2,000	
Library Sales and Purchases		10,000	
Roading Onchargable Costs		45,000	
Coach House costs to oncharged		22,000	
Total additional expenditure with additional funding			**79,000**
Council Approval			
Carry Forwards		1,279,904	
Total additional council approved expenditure			**1,279,904**
Executive Approvals			
MCHL Staffing	CE	60,000	
Robert Dickson Education Trust Grant	GM	1,000	
Demolition and disposal of Noels Building	CE	70,000	
Emergency Management Funding for February Weather Eve	CE	100,000	
Feilding Hish School Sports Grant	CE	5,000	
Total additional Exec approved expenditure			**236,000**
Revised Budget Net Surplus/(Deficit)			**-6,319,904**
Annual Plan Capital Budget			**35,768,800**
Capital expenditure with additional external funding			
Carpark Lighting - Central Energy Trust Funded		9,000	
MFE Funded Foodwaste Services		33,000	
MCHL Self Insurance Claim for Replacements		15,000	
Council Approval			
Carry Forwards		27,213,639	
Organic Waste Disposal Ramp		250,000	
Bring forward Grey Street property demolision		109,000	
Total movements to capital budget			27,629,639
Revised Capital Budget			**63,398,439**

Capital Expenditure Report

For Period 2025/26 - June

Sub Job	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
Grand Total	**35,610,594**	**63,398,779**	**27,788,185**	**9,057,863**	**44,668,456**	**63,398,779**	
20. Infrastructure Teams	**1,422**	**102,000**	**100,578**	**0**	**1,422**	**102,000**	
MV2001. Motor Vehicles NEW	1,422	102,000	100,578	0	1,422	102,000	
21. Roading Network	**11,329,468**	**16,736,641**	**5,407,173**	**5,300,421**	**16,629,888**	**16,736,641**	
RD1009. Sub Unsealed Road Metalling	364,440	359,415	(5,025)	180,621	545,061	359,415	Project completed
RD1010. Sub Sealed Road Resurfacing	3,094,672	3,094,672	(0)	3,204,600	6,299,272	3,094,672	Remaining works planned for October 2026-March 2027
RD1016. Sub Roading Footpath Renewal	22,456	22,456	(0)	9,634	32,090	22,456	Project completed
RD1025. Roading Growth	1,333,678	2,036,218	702,540	278,966	1,612,643	2,036,218	Roading growth expenditure is $703k below YTD budget, mainly due to the timing of Turners Road and Precinct 4 works, with several stages continuing into the next financial year. Remaining budget and commitments will be carried forward, while completed works are being capitalised.
RD1030. Sub Drainage Renewals	480,001	624,388	144,387	316,777	796,777	624,388	Will be requested as carry forward
RD1031. Sub Structures Renewals	514,227	792,305	278,078	239,559	753,786	792,305	Carry forward required as two bridges need to be replaced 26/27
RD1032. Sub Traffic Services Renewal	582,781	581,649	(1,132)	112,574	695,354	581,649	Project completed
RD1034. Sub Pavement Rehabilitation	278,521	673,462	394,941	778,460	1,056,981	673,462	Will be requested as carry forward
RD1054. 324 Road Improvements	2,893	72,450	69,558	1,308	4,200	72,450	Will be requested as carry forward
RD1056. 341 Road to Zero	73,285	73,285	0	0	73,285	73,285	Project completed
RD1057. 357 Resilience Improvements	93,878	315,678	221,800	53,848	147,726	315,678	Will be requested as carry forward
RD1060. Sub Renewal Emergency Works	4,051,962	5,569,015	1,517,053	97,239	4,149,201	5,569,015	In design phase likely not spent this FY Remaining budget to go to RD1060 002
RD1061. Land Purchase 37 Roots St	19,556	56,103	36,547	0	19,556	56,103	Will be requested as carry forward
RD1062. Sub New Emergency Works	6,073	31,621	25,548	0	6,073	31,621	Will be requested as carry forward
RD2050. Growth Associated Works	22,361	214,629	192,268	26,835	49,197	214,629	Growth associated works are $192k below YTD budget, mainly due to the timing of the final Turners Road works. The remaining budget is committed and will be carried forward to complete the project.
RD4021. Non Sub Road Works	57,367	1,923,458	1,866,091	0	57,367	1,923,458	$40k used for North St footpath widening remainder to be carried forward
RD4034. Non Subsidised Roading Renewal	0	277,993	277,993	0	-	277,993	Will be requested as carry forward
RD4039. Non Sub Mitigation Sealing	15,216	17,844	2,628	0	15,216	17,844	To be used for Mt Taylor Drive during sealing season October 2026-March 2027
RD9999. Vested Asset Roading	316,100	0	(316,100)	0	316,100	0	Roading assets vested to Council.
23. Solid Waste	**647,507**	**1,077,376**	**429,869**	**26,755**	**674,262**	**1,077,376**	
SW1005. Purchase of New Recycling Bins	12,996	23,430	10,435	0	12,996	23,430	Purcahses as required
SW1007. Recycling Inventory	6,845	(5,112)	(11,957)	0	6,845	(5,112)	Good stock levels - less common than the 240L Replaced as needed
SW2005. Resource Recovery Centre	258,882	336,448	77,566	21,755	280,637	336,448	Project to replace Portacom with office building is underway. Expected to be complete August 2026
SW2007. Est Mobile Recycling Centres	9,920	9,920	0	0	9,920	9,920	Fence repair work completed, invoice paid New MRC signage printed, just waiting for installation.
SW2010. Himatangi RTS	0	9,110	9,110	0	-	9,110	
SW3500. New Waste Bin Purchases	348,952	703,580	354,628	5,000	353,952	703,580	Bins have been delivered to all households. Invoice has been paid. MfE have signed off the project as complete. Capitalisation complete Waiting for Max Tarr to complete small alterations required to the right side of the ramp to allow it to be utilised. CF budget to cover outstanding commitments
SW3550. Foodwaste Inventory	9,913	0	(9,913)	0	9,913	0	
25. Wastewater	**10,574,895**	**18,541,706**	**7,966,811**	**2,449,736**	**13,024,631**	**18,541,706**	
WW2002. Feilding WWTP Asset Renewal	1,328,320	3,467,287	2,138,967	350,898	1,679,218	3,467,287	Budget will be requested to be carried forward because the new pumps cannot be installed due to a recall from the manufacturer and to enable major instrumentation renewal.
WW2003. Feilding WW Retic Renewals	1,140,208	1,868,330	728,122	193,220	1,333,428	1,868,330	Carry forward will be requested to allow additional relining to be undertaken.
WW2012. Himatangi WW Asset Replacement	0	15,262	15,262	0	-	15,262	Carry forward budget to be used for the replacement of PLC and comms system.
WW2013. Feilding WWTP Upgrade	754,419	4,122,827	3,368,408	887,423	1,641,842	4,122,827	Will support remediation work on existing TW line to MWWTP as well as pump station construction. Remediation work have been completed. Pump station to be tendered in 26/27. Sections of pipe along Turners Road and Dalgetty Line to be prioritised. Contract has been awarded.
WW2016. Feilding Wastewater Growth	111,404	219,949	108,545	0	111,404	219,949	Trade waste project in preliminary design changes and due to start next FY. CF outstanding commitments and remaining budget
WW2023. Wastewater New Connections	31,001	60,390	29,389	0	31,001	60,390	Carry forward to buy pumps for stock
WW2031. Unplanned Renewals -Villages	4,177	0	(4,177)	0	4,177	0	Budget needed for unplanned renewals.
WW2035. Kimbolton WWTP Renewals	57,700	71,370	13,670	3,378	61,078	71,370	80% done, should be completed by August. Will need a carry forward.
WW2038. Feilding WWTP - Irrigation	211,851	394,560	182,709	31,113	242,965	394,560	Starting intensive maintenance on weed control. Final track confirmed and consenting approach plan underway. Design for small stream crossing underway.
WW2050. Growth Associated Works	88,467	274,314	185,847	90,414	178,881	274,314	Root Street project has been completed. Turners road works underway and will be requested as a carry forward to continue works.

Capital Expenditure Report
For Period 2025/26 - June

	Sub Job	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
WW2090. Turners Road Extension Growth		0	290,567	290,567	290,567	290,567	290,567	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded and started May26.
WW3004. Wastewater Centralisation		6,491,108	7,756,850	1,265,742	602,723	7,093,831	7,756,850	Rongotea pipeline to be completed mid Feb and pump station December2026. Carry forward to complete the remainder of the projects WW centralisation project on hiold but will progress with stormwater overflow improvements that are neccessary to address compliance.
WW3005. Feilding Wastewater - New Work		4,257	0	(4,257)	0	4,257	0	
WW9999. Vested Asset Waste Water		351,982	0	(351,982)	0	351,982	0	
26. Stormwater and Drainage		**2,931,054**	**7,619,464**	**4,688,410**	**336,567**	**3,267,621**	**7,619,464**	
ST1009. Stormwater Growth Feilding		219,326	846,443	627,117	9,796	229,122	846,443	Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting in May 2026. CF remaining budget to next FY to complete the remainder of the projects.
ST1012. Stormwater New Work Feilding		112,323	501,002	388,679	0	112,323	501,002	Expenditure remains below budget, primarily due to the timing of works, land access and easement requirements, and some projects no longer proceeding. Budget transfers and project closures will be completed where required to better align budgets with expected delivery.
ST1013. Unplanned Renewals Feilding		164,532	233,903	69,371	0	164,532	233,903	Unplanned renewals expenditure is below budget overall, with several projects now complete and ready for closure. Remaining underspend primarily reflects timing of planned works and landowner agreements, with minor budget adjustments required for completed projects.
ST1024. SW Unplanned Renewals-Villages		3,570	44,000	40,430	0	3,570	44,000	Pumps have been purchased. Installation to be done in August. Will need a carry forward
ST1031. Stormwater Flooding New Works		363,092	1,507,994	1,144,902	118,523	481,615	1,507,994	Stormwater flooding works are below budget, mainly due to project phasing, design, land access/easement and geotechnical requirements. Several projects are progressing, with substantial budget expected to be carried forward to support future design and construction.
ST2001. Stormwater - District Wide New		370,149	1,913,561	1,543,412	151,122	521,271	1,913,561	District-wide stormwater expenditure is $1.54m below YTD budget, mainly due to delays in land purchase, easement agreements, consenting and design. Most village projects are still in design, while Halcombe construction is dependent on land acquisition and consenting, with remaining budget expected to be carried forward into future years.
ST2050. Growth Associated Works		471,223	1,118,719	647,496	668	471,892	1,118,719	All balance committed to final stage of Turners Road, to be carried forward to next FY. Projects identified for 25/26. CF remaining budget to next FY
ST2090. Turners Road Extension Growth		1,002,517	1,453,842	451,325	56,458	1,058,975	1,453,842	All balance committed to final stage of Turners Road, to be carried forward to next FY.
ST9999. Vested Asset Stormwater		224,323	0	(224,323)	0	224,323	0	
28. Water Supply		**4,900,818**	**7,905,934**	**3,005,116**	**299,818**	**5,200,637**	**7,905,934**	
WS2001. Feilding WTP Renewals		1,732,399	1,947,333	214,934	29,793	1,762,192	1,947,333	Feilding WTP renewals expenditure is $215k below YTD budget, mainly due to timing of works and amounts to be carried forward. Roots Street West WTP is fully commissioned, while remaining projects are progressing through design, mitigation and renewal works, with some expenditure continuing into the next financial year.
WS2002. Feilding WS Reticulation Renew		745,534	879,335	133,801	25,605	771,138	879,335	Feilding water reticulation renewals are $134k below YTD budget, mainly due to works still underway. Several projects are complete, with remaining works expected to be completed this year or carried forward where required.
WS2004. Himatangi Water Asset Renewals		0	20,860	20,860	0	-	20,860	Contingency - might be used for one of the reservoir roof repairs. Carry forward
WS2007. Stanway/Halcombe RWS Renewals		25,005	220,380	195,375	0	25,005	220,380	Carry forward will be requested for booster pump.
WS2008. Waituna West RWS Renewals		692	124,843	124,151	0	692	124,843	Carry forward to enable a scheme usage report and comms upgrade.
WS2023. Himatangi Water Supply New		0	100,000	100,000	0	-	100,000	Carry forward budget to be used for Turners Road Pump Station in Feilding
WS2024. Feilding Water Supply Growth		599,585	980,276	380,691	0	599,585	980,276	Feilding water supply growth expenditure is $381k below YTD budget, mainly due to the timing of the final Turners Road works. Most other projects are complete or nearing completion, with remaining Turners Road funding to be carried forward into the next financial year.
WS2025. Water Supply New Connections		32,625	18,666	(13,959)	215	32,840	18,666	On charged to customer.
WS2029. Feilding Water Pressure Zones		582,265	597,939	15,674	0	582,265	597,939	Ranfurly road pump station to be completed early 2026/27.
WS2040. WS Unplanned Renewals-Villages		8,373	0	(8,373)	0	8,373	0	
WS2041. Stanway/Halcombe WTP New Works		108,563	1,198,256	1,089,693	1,500	110,063	1,198,256	Stanway/Halcombe WTP new works are $1.09m below YTD budget, mainly due to the timing of the booster pump relocation and related reservoir connection works. Completed assets are being capitalised, with remaining funding to be carried forward for the next stage of works.
WS2055. Growth Associated Works		51,779	234,229	182,450	12,270	64,049	234,229	All balance committed to final stage of Turners Road, to be carried forward to next FY.
WS2063. Ohakea RWS - Connections		0	0	0	280	280	0	
WS2070. Vinegar Hill RWS New Works		8,801	32,515	23,714	0	8,801	32,515	Progressing through the RIF Application process, any budget use is approved through the Liaison Group.
WS2071. District Wide Improvements		252,526	548,786	296,260	0	252,526	548,786	Connection to pipe and pump still to be completed.
WS2075. Feilding Reticulation Improvem		251,493	250,002	(1,491)	0	251,493	250,002	Design underway with project to be done 26/27.
WS2090. Turners Road Extension Growth		214,667	716,024	501,357	230,156	444,823	716,024	All balance committed to final stage of Turners Road, to be carried forward to next FY.
WS3008. Waituna West New Works		35,595	36,490	895	0	35,595	36,490	Project completed
WS9999. Vested Asset Water Supplies		250,916	0	(250,916)	0	250,916	0	
33. District Development		**227,383**	**1,035,495**	**808,112**	**14,367**	**241,749**	**1,035,495**	
CB3000. Town Centre Refresh		227,383	1,035,495	808,112	14,367	241,749	1,035,495	
35. Emergency Management		**25,855**	**70,859**	**45,004**	**0**	**25,855**	**70,859**	
EM3000. Civil Defence Emergency Mgmt		13,814	21,994	8,180	0	13,814	21,994	Project underway. Please carry forward
EM4000. Emergency Management Renewals		12,041	48,865	36,824	0	12,041	48,865	Awaiting invoice. Will need to carry forward as negotiating with Horizons and LINZ Please carry forward. Please carry forward. Due to new vehicles, further units will be required.

Capital Expenditure Report

For Period 2025/26 - June

	Sub Job	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
37. Community Facilities		**2,886,948**	**7,578,672**	**4,691,724**	**497,711**	**3,384,659**	**7,578,672**	
CM1002. Feilding Cemetery Extension		0	6,348	6,348	0	-	6,348	Design of upgraded children's memorial - carry-forward
CM3001. Feilding Cem New Works		71,949	84,810	12,861	0	71,949	84,810	New beams and carparking installed with work to continue in 2026/27
CM3004. Rongotea Cem New Works		25,893	50,784	24,891	0	25,893	50,784	Niche wall in place. Painting to be carried out to exposed concrete and additional steel added to sides.
CM4000. Feilding Cemetery Renewals		(0)	0	0	0 -	0	0	
CM4001. Halcombe Cemetery Renewals		7,403	5,290	(2,113)	0	7,403	5,290	Work complete
CM4002. Districtwide Cemetery Renewals		5,166	10,580	5,414	256	5,422	10,580	Used throughout the year as needed
CM4012. Kimbolton Cemetery		5,842	5,842	0	0	5,842	5,842	Work complete
HL3001. Halls New Projects		108,272	68,132	(40,140)	0	108,272	68,132	All work has been completed in priority halls and in-use buildings
HL4000. Himatangi Beach Renewals		36,741	41,455	4,714	0	36,741	41,455	Works complete
HL4001. Hall Renewals		88,698	158,700	70,002	11,743	100,441	158,700	Replacing interior wall cladding in basketball court area. Remaining budget to be used to increase scope of solar panel installation work (funded by third party)
HL4005. High-Profile Hall Renewals		144,402	150,172	5,770	0	144,402	150,172	Works complete
HL4007. Feilding Civic Centre		94,529	980,443	885,914	51,860	146,389	980,443	Feilding Civic Centre expenditure is $886k below YTD budget, mainly because remedial and upgrade works are on hold pending Council decisions on the facility's future. Some works are complete or underway, with remaining budget to be carried forward.
LB1001. Library Collection Purchases		206,080	213,970	7,890	151,110 -	357,191	213,970	
LB3000. Library New Works		16,849	17,788	939	990	17,839	17,788	
LB3200. Community Hub New Works		67,192	70,080	2,888	485	67,677	70,080	
LB4000. Library Renewals		52,501	66,384	13,883	1,559	54,060	66,384	
LB6000. Library Internal Insurance		14,500	14,500	0	0	14,500	14,500	
MA3200. Outdoor Complex New Works		1,768	1,768	0	0	1,768	1,768	
MA4000. Makino Pool Renewals		208,474	221,131	12,657	12,284	220,758	221,131	
MA4009. Outdoor Pool Mechanical		7,158	7,158	0	0	7,158	7,158	
MA4100. Indoor Complex Renewals		34,591	68,053	33,462	26,405	60,996	68,053	Energy Metering - job underway - to be carried forward
MA4200. Outdoor Complex Renewals		25,486	25,486	(0)	0	25,486	25,486	
MA4300. Equipment Renewals		47,688	48,776	1,088	573	48,261	48,776	LTS Covers replaced
MA4400. MAC Facility Renewals		200,167	593,941	393,774	11,000	211,167	593,941	MAC Facility Renewals are $394k below YTD budget, mainly due to the timing of the carpark and fencing works. These projects, along with the pool space project, are continuing and remaining budget will be carried forward.
PC4000. Public Conv Renewals		0	1,365	1,365	0	-	1,365	Kimbolton - Interior painting
PP2001. South Street Development		24,778	49,980	25,202	13,165	37,943	49,980	Works complete
PP2006. Property Feilding Depot		5,842	107,264	101,422	0	5,842	107,264	Dependent on outcome of Depot sale to Te Arawhiti; budget will most likely be carried forward
PP3003. Coach House Museum		19,635	125,962	106,327	13,466	33,101	125,962	Exterior cladding and roof work pushed out to 2026/27 due to contractor availability, budget to be carried forward
PP4000. Property Renew Projects		91,339	107,873	16,534	0	91,339	107,873	Works complete
PP4005. Feilding Clocktower		190,884	175,032	(15,852)	0	190,884	175,032	Works completed
PP4008. County Fayre		14,608	20,631	6,023	0	14,608	20,631	Works complete
PP4009. Kimbolton Kindergarten		27,754	26,450	(1,304)	0	27,754	26,450	Quote received and work scheduled for Q4
PR2003. Himatangi Walk Growth Project		0	30,682	30,682	0	-	30,682	
PR2010. Kowhai Park Growth Projects		0	22,980	22,980	0	-	22,980	Carry-forward will be requested.
PR2013. Korotangi Growth		24,864	318,034	293,170	79,580	104,444	318,034	Korotangi Growth expenditure is $293k below YTD budget, mainly due to works being scheduled for later in the programme. Planting, tracks, turf, fencing and dog park improvements are continuing, with remaining work extending into 2026/27.
PR2015. Parakaraka Growth		360,561	731,754	371,193	33,944	394,505	731,754	Parakaraka Growth expenditure is $371k below YTD budget, mainly due to the timing of construction and planting works. The project is progressing, with remaining works and budget to be carried forward.
PR2018. Waughs Road Amenity Growth		56,827	257,284	200,457	17,050	73,877	257,284	Waughs Road Amenity Growth expenditure is $200k below YTD budget, mainly due to delays finalising land purchase agreements and legalisation. Remaining budget will be carried forward until settlement and acquisition are completed.
PR2019. Feilding Walkway Growth		9,382	474,594	465,212	1,500	10,882	474,594	Feilding Walkway Growth expenditure is $465k below YTD budget, mainly due to the timing of walkway and footbridge works. Remaining funding will be carried forward for future delivery as development progresses.
PR2020. Johnston Park Growth Projects		66,305	72,494	6,189	0	66,305	72,494	Work complete
PR2050. Growth Associated Works		0	349,933	349,933	0	-	349,933	Growth Associated Works are $350k below YTD budget, mainly due to workload constraints and uncertainty around the Sandon Walkway land acquisition. Remaining budget will be carried forward for future delivery.
PR3000. AF-KP New Works		9,297	326,916	317,619	0	9,297	326,916	AF-KP New Works are $318k below YTD budget, mainly due to projects being deferred or awaiting consent. Remaining funding will be carried forward, with some budgets proposed to support the Oroua River pathway.
PR3002. Districtwide Reserve New Works		8,449	12,230	3,781	5,000	13,449	12,230	Works complete
PR3004. Feilding Reserves New Works		0	24,967	24,967	0	-	24,967	Work to coincide with Town Centre Refresh project - likely carry forward
PR3007. Himatangi Beach Res New Works		63,883	71,002	7,119	1,164	65,047	71,002	Remaining budget to be carried-forward to continue consultation process Works complete
PR3008. Johnston Park New Works		159,712	212,586	52,874	0	159,712	212,586	New toilet block installed; remaining budget to be carried forward for drainage once master plan complete
PR3010. Kowhai Park New Work		0	82,643	82,643	0	-	82,643	Carry-forward

Capital Expenditure Report
For Period 2025/26 - June

Sub Job	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
PR3012. Mt Lees New Works	33,906	368,111	334,205	0	33,906	368,111	NZMCA lease has indicated no cost to Council, however lease not yet fully executed - budget will be repurposed to track work (including mountain bike) - likely carry-forward
PR3013. Pohangina Valley New Works	1,615	1,615	0	0	1,615	1,615	Work complete
PR4038. Cheltenham Res New Works	26,750	26,750	0	0	26,750	26,750	Will be used for planting work during the next planting season - Q4
PR4039. Districtwide Res Renewals	39,622	36,692	(2,930)	2,609	42,231	36,692	Works complete
PR4050. Himatangi Beach Reserve Renew	32,911	21,123	(11,788)	37,718	70,629	21,123	Works complete
PR4051. Johnston Park Renewals	6,028	258,061	252,033	0	6,028	258,061	On hold pending decision on master plan
PR4053. Kimbolton Res Renewals	5,192	0	(5,192)	24,250	29,442	0	Complete
PR4054. Kowhai Park Renewals	86,522	285,754	199,232	0	86,522	285,754	Kowhai Park Renewals are $199k below YTD budget, mainly due to the footbridge replacement being deferred to 2026/27 and other funding being repurposed. Completed seating and playground works are on budget.
PR4056. Mt Lees Reserve Renewals	800	16,865	16,065	0	800	16,865	will be used for install of fire alarm and emergency lighting - carry forward
PR4057. Pohangina Valley Renewals	14,987	15,000	13	0	14,987	15,000	Pohangina Valley Renewals are on budget, with identified works nearing completion. Remaining drainage works and pool furniture refurbishment are being finalised.
PR4061. Timona Park Renewals	23,145	24,154	1,009	0	23,145	24,154	Complete Install of bollards in freedom camping zone
PR4064. Feilding Walkways	10,000	10,300	300	0	10,000	10,300	Works complete
41. Regulatory	**5,046**	**5,884**	**838**	**0**	**5,046**	**5,884**	
AC4000. Animal Control Renew Projects	5,046	5,884	838	0	5,046	5,884	Works complete - heat pump replaced and hot water system renewed.
61. Business Support	**316,264**	**306,188**	**(10,076)**	**12,023**	**328,287**	**306,188**	
FI3000. Finance New Capex	5,940	0	(5,940)	0	5,940	0	
IT1001. Computer Hardware Renewal	280,532	292,875	12,343	12,023	292,555	292,875	
IT3001. IT - Capital New Jobs	29,792	13,313	(16,479)	0	29,792	13,313	
62. Organisational Management	**1,763,934**	**2,418,560**	**654,626**	**120,464**	**1,884,398**	**2,418,560**	
AB4000. Admin Building Renewals	1,408,840	1,919,108	510,268	12,557	1,421,397	1,919,108	Physical works for reroof complete and CCC for building consent received. New partition doors installed in Governance Wing. Remaining budget to be caried forwrad for landscaping and bathroom renewal works.
AB4001. Admin Building Roof Logistics	30,280	16,639	(13,641)	5,577	35,858	16,639	Project completed
MV2000. Motor Vehicle Renewals	305,372	440,213	134,841	102,070	407,442	440,213	
OM1001. General Renewals	4,602	21,300	16,698	0	4,602	21,300	Purchases made as required
OM2001. General New Assets	14,840	21,300	6,460	260	15,100	21,300	Purchases made as required

MANAWATU
DISTRICT COUNCIL

Quarterly Treasury Report

As of 30 June 2026

BANCORP
BANCORP TREASURY SERVICES LIMITED

Economic Commentary

Global

Global economic activity in June quarter was dominated by the ongoing Middle East conflict, particularly disruptions around the Strait of Hormuz, which triggered a sharp energy price shock. The conflict, involving Iran and responses from the US and Israel, led to effective closure or severe restrictions on the Strait of Hormuz starting around late February/early March 2026. This chokepoint normally carries about 20% of the global oil and LNG supply. The resulting supply disruptions drove oil prices sharply higher (Brent crude peaking well above $100/bbl in parts of Q2 before easing on ceasefire hopes), as well as pushing up inflation expectations, squeezing real incomes, and weighing on growth—especially in energy-importing economies.

Major institutions revised down their 2026 global growth forecasts in response. The World Bank projected global GDP growth to slow to 2.5% for the year (the weakest outside an outright recession in ~20 years). The International Monetary Fund's April World Economic Outlook's assumed a limited conflict and projected 3.1% global growth for 2026 (down from prior steadier ~3.3% paths), with inflation ticking up before declining. The OECD and others similarly highlighted downside risks from prolonged energy shocks, geopolitical fragmentation, and eroded policy buffers.

The key US market showed relative resilience. March 2026 quarter real GDP grew at an annualised rate of 2.0%, supported by solid consumer spending (though softening), strong AI-related non-residential investment/equipment, and a partial recovery in government spending. Q2 faced headwinds from higher energy prices acting as a 'consumer tax,' potentially slowing momentum. Labour markets remained stable with AI productivity gains, but inflation pressures rose. The Fed stayed cautious and held the Fed Funds rate steady amid uncertainty.

Over the last three months, the US 10-year Treasury yield traded in a relatively contained range around 4.50%, ending the period virtually unchanged. The curve dynamics showed some flattening, with the 10-year relatively stable compared to shorter maturities, but overall modestly higher amid volatility driven by the Middle East energy shock, inflation concerns, and shifting Fed expectations.

New Zealand

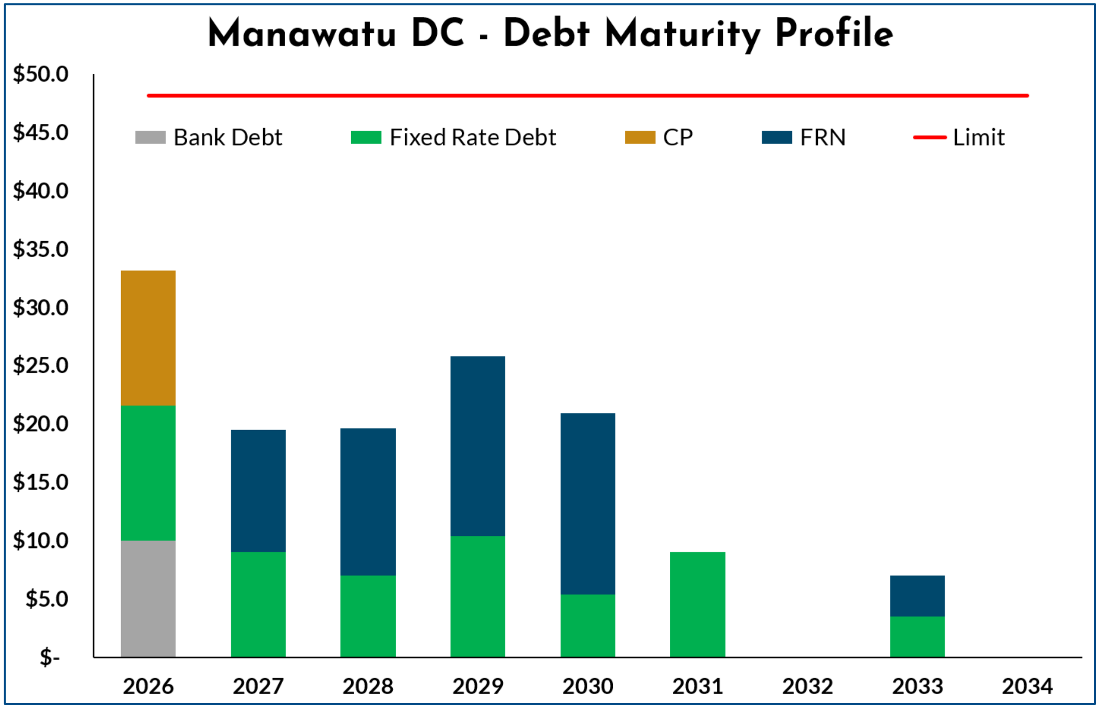
	OCR	90 day	1 year swap	2 year swap	3 year swap	5 year swap	10 year swap
31-Mar	2.25%	2.54%	2.92%	3.43%	3.69%	3.96%	4.32%
30-Jun	2.25%	2.75%	3.10%	3.35%	3.48%	3.69%	4.06%
Change	Nil	+0.21%	+0.18%	-0.08%	-0.21%	-0.27%	-0.26%

In the June quarter New Zealand's economy showed tentative signs of recovery from prior weakness, but the global conflict in the Middle East and the associated energy price shock posed significant headwinds, delaying momentum and pushing up near-term inflation. The March 2026 Q2 GDP (data released in June) grew 0.8% and 1.5% annually. During the three months ending 30 June economic indicators pointed to softer or flat-to-negative economic growth amid higher fuel costs squeezing real incomes and confidence, plus global uncertainty. However, early resolution signals for the Iran-related disruptions (Strait of Hormuz) by late June improved the outlook. Private forecasters revised up 2026 full-year GDP growth ~2.0%, though still below pre-conflict expectations.

CPI inflation stood at an annualised 3.1% for the 12 months ending 31 March 2026. The Middle East conflict drove fuel and related costs higher, with the RBNZ projecting CPI to reach 4.2% in the June 2026 quarter and peaking around 4.3% in the third quarter. Forecasters noted potential for a June-quarter peak around 4.0–4.4%, with an easing later in the year if oil prices normalised. Underlying pressures were contained by spare capacity in the economy,

The New Zealand swap curve flattened significantly during the quarter with short-term swaps higher and longer-term swap rates down around 25 basis points. The OCR finished June unchanged at 2.25%, but with financial markets pricing in a 68% probability that the RBNZ would increase it to 2.50% on the 8th July review date, which it duly did. At quarter end markets were projecting the OCR to reach 2.75% by the end of 2026, 3.00% by March 2027 and 3.25% by September 2027. Individual bank economists projections for the OCR varied between an increase to just 3.00% in the current cycle (ANZ), 3.25% (ASB) and 4.00% (BNZ and Westpac).

Liquidity and Funding



Policy Compliance	Compliant
Have all transactions been transacted in compliance with policy?	Yes
Is fixed interest rate cover within policy control limits?	Yes
Is the funding maturity profile within policy control limits?	Yes
Is liquidity within policy control limits?	Yes
Are counterparty exposures within policy control limits?	Yes

External Council Core Debt

$110.98m

External Council Drawn Debt (excludes on-lending to Manawatu Community Trust)

Total LGFA Debt

$113.38m

Funds Drawn from LGFA (includes on-lending to Manawatu Community Trust)

Liquidity = cash in bank, term deposits and undrawn bank facility

$17.44m

Liquidity Ratio (must be ›110%)

115.38%

Definition: (Cash Reserves + Lines of Credit + Drawn Debt)/Drawn Debt)

Cost of Funds as at 30 June 2026

3.88%

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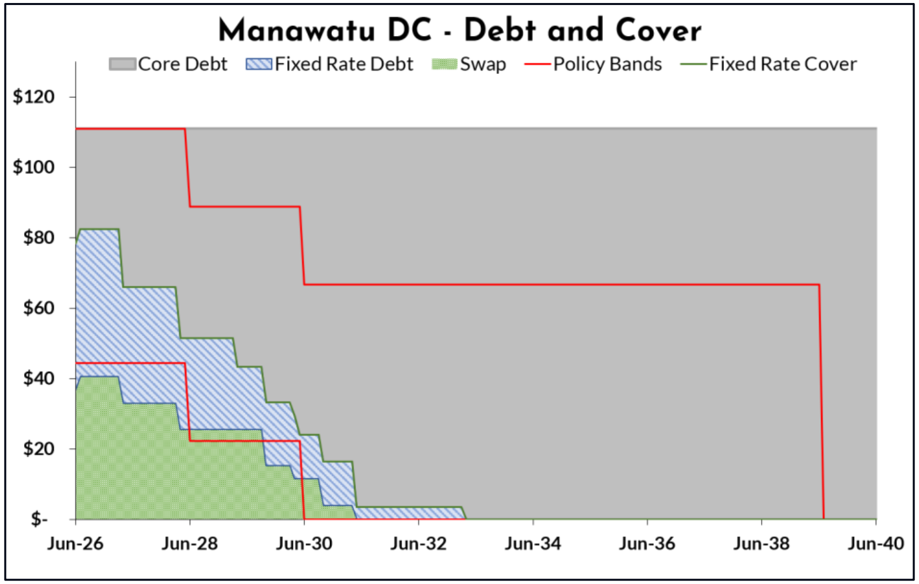
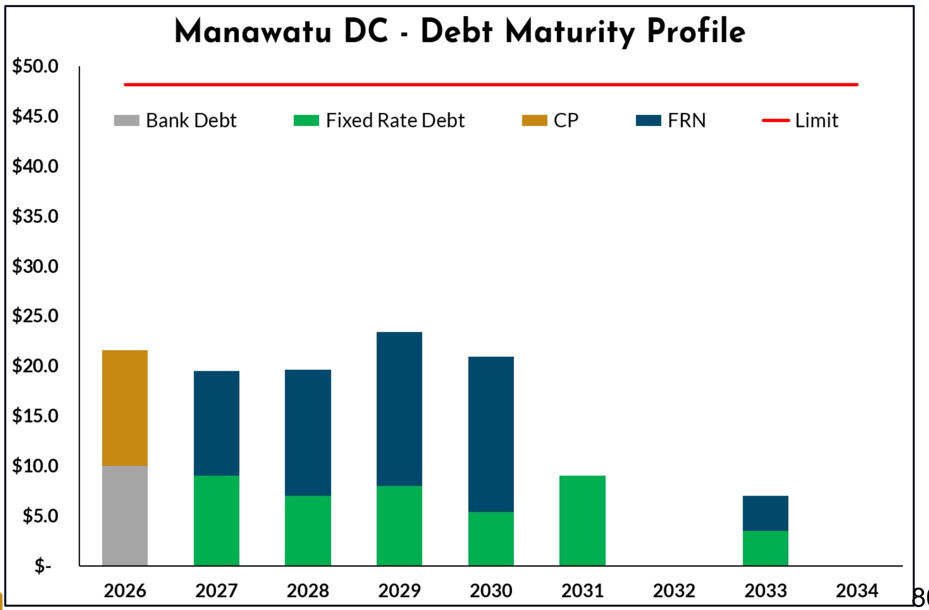
Interest Rate Risk Management



Current % of Debt Fixed	70.6%
Current % of Debt Floating	29.36%
Value of Fixed Rate (m)	$78.4
Weighted Average Cost of Fixed Rate Instruments	3.64%
Value of Floating Rate (m)	$32.6
Current Floating Rate	2.72%
Current Floating Rate (incl margin)	3.43%
All Up Weighted Average Cost of Funds	3.81%
Total Facilities In Place	$120.9
Facility Headroom	$10.0



Fixed Rate Hedging Bands

	Minimum	Maximum	Policy
0 - 2 years	40%	100%	Compliant
2 - 4 years	20%	80%	Compliant
4 - 13 years	0%	60%	Compliant

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LGFA Funding Rates as at 30 June

Listed below are the credit spreads and applicable interest rates as at 30 June 2026 for Commercial Paper ("CP"), Floating Rate Notes ("FRN") and Fixed Rate Bonds ("FRB"), at which Manawatu DC could source debt from the Local Government Funding Agency ("LGFA").

Maturity	Margin	FRN (or CP Rate)	FRB
3 month CP	0.15%	2.84%	N/A
6 month CP	0.15%	3.09%	N/A
April 2027	0.32%	3.01%	3.29%
May 2028	0.41%	3.10%	3.71%
April 2029	0.46%	3.15%	3.91%
May 2030	0.54%	3.23%	4.11%
May 2031	0.61%	3.30%	4.32%
May 2032	0.67%	3.36%	4.42%
April 2033	0.72%	3.41%	4.54%
May 2035	0.75%	3.44%	4.82%
May 2035	0.86%	3.55%	4.82%
April 2037	0.97%	3.66%	5.05%

Manawatu DC Funding as at 30 June 2026

As at 30 June 2026, MDC had $113.38 million of total debt (including the on-lending to MCT)) , all of which is sourced from the LGFA using Commercial Paper ("CP"), Floating Rate Notes ("FRN's") and Fixed Rate Bonds ("FRB's"), details contained below. The debt highlighted in red has been on-lent to Manawatu Community Trust.

Instrument	Maturity	Yield	Margin	Amount
LGFA CP	27-Aug-26	2.78%	N/A	$11,580,437
LGFA FRB	15-Apr-27	1.11%	N/A	$7,000,000
LGFA FRB	15-Apr-27	1.95%	N/A	$2,000,000
LGFA FRN	15-Apr-27	3.21%	0.66%	$3,000,000
LGFA FRN	15-Apr-27	3.21%	0.65%	$3,500,000
LGFA FRN	15-Apr-27	3.32%	0.76%	$4,000,000
LGFA FRN	15-Apr-28	3.45%	0.89%	$2,000,000
LGFA FRB	15-Apr-28	3.12%	N/A	$2,000,000
LGFA FRB	15-Apr-28	2.20%	N/A	$3,000,000
LGFA FRB	15-Apr-28	2.12%	N/A	$2,000,000
LGFA FRN	15-May-28	3.62%	0.96%	$7,000,000
LGFA FRN	15-May-28	3.55%	0.89%	$3,600,000
LGFA FRB	20-Apr-29	2.42%	N/A	$1,000,000
LGFA FRB	20-Apr-29	2.41%	N/A	$2,500,000
LGFA FRN	20-Apr-29	3.17%	0.63%	$2,000,000
LGFA FRN	20-Apr-29	3.40%	0.86%	$2,000,000
LGFA FRB	20-Apr-29	5.45%	N/A	$5,500,000
LGFA FRB	20-Apr-29	4.77%	N/A	$1,400,000
LGFA FRN	20-Apr-29	3.59%	1.05%	$3,000,000
LGFA FRN	20-Apr-29	3.50%	0.96%	$2,000,000
LGFA FRN	20-Apr-29	3.15%	0.59%	$6,400,000
LGFA FRN	15-Apr-30	3.25%	0.69%	$4,500,000
LGFA FRB	15-May-30	5.51%	N/A	$5,400,000
LGFA FRN	15-May-30	3.80%	1.14%	$3,000,000
LGFA FRN	15-May-30	3.33%	0.67%	$5,000,000
LGFA FRN	15-May-30	3.13%	0.55%	$3,000,000
LGFA FRB	15-May-31	4.31%	N/A	$4,000,000
LGFA FRB	15-May-31	4.68%	N/A	$5,000,000
LGFA FRN	14-Apr-33	3.51%	0.94%	$3,500,000
LGFA FRB	14-Apr-33	4.72%	N/A	$3,500,000
				$113,380,437

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Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Finance
Date Created: 10 September 2026

Draft Annual Report for Year Ending June 2026

Purpose Te Aronga o te Pūrongo

To present the draft Annual Report for the year ending 30 June 2026 and detail the process required to adopt the Annual Report

Recommendations Ngā Tūtohinga

That the Finance and Performance Committee recommends that the Council:

- Receive the draft Annual Report for the year ended 30 June 2026 and note its release to Audit NZ.

Report prepared by:
Jenna Glenny
Senior Financial Accountant

Approved for submission by:
Joel Richards
Chief Financial Officer

1 Background Ngā Kōrero o Muri

1.1 The Annual Report is prepared under section 98 of the Local Government Act 2002, and includes the provisions of schedule 10, part 3. It compares Manawatū District Council's actual performance against what was planned in the Annual Plan 2025-26.

1.2 The Annual Report outlines how Council has spent money collected from ratepayers, residents, financial institutions and government agencies and includes both financial and non-financial information.

1.3 As well as reporting against the Council's key activities, performance indicators in the 2024-34 Long Term Plan and subsequent Annual Plan 2025-26, the Annual Report also reports against the Revenue and Financing, Liability Management and Investment Policies.

1.4 The Annual Report (including audit opinion) must be completed and adopted by 31 October 2026 (within four months after the end of the financial year).

1.5 A fair value assessment was undertaken of land and buildings at 30 June 2026 and it was determined that the movement was not material and did not require a revaluation to be undertaken.

1.6 The infrastructure revaluations for 30 June 2026 were externally reviewed so the revaluation as at 30 June 2026 does not require external review and is included in the draft report. The external revaluation review process is undertaken on a three yearly basis.

1.7 The next step in the Annual report preparation is the final Audit from Audit New Zealand.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is a legislative / operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The Annual Report is externally audited by Audit New Zealand, on behalf of the Auditor General as required by the Local Government Act 2002. The Annual Report is a key accountability document for the community.

3.2 Audit New Zealand commenced the final audit of the Annual Report on 14 September 2026. An audit report will be prepared for inclusion in the Annual Report and is planned to be presented to Council for adoption prior to 31 October 2026.

3.3 The draft Annual Report will be presented to Council as part of the Finance and Performance Committee recommendations.

3.4 As part of this audit process a summary of the information contained in the Annual Report will also be prepared under section 98 of the Local Government Act 2002 and made publicly available.

3.5 The following items are raised in the report:

3.5.1 The financial result for 30 June 2026 is a deficit in the Statement of Comprehensive Revenue and Expenditure of $1.985M against a budget deficit of $4.864M. The main variances are detailed in note 36 of the report.

3.5.2 Capital expenditure was 100.03% of the work budgeted in the Annual Plan, (2024 was 100%). This result reflects additional budget variations and carry forwards from the 2024-25 financial year. Performance against the revised budget is reflected in the quarterly report.

3.5.3 External debt totalled $113.3 against the annual plan budget of $123.1M. The debt movements consist of $17.5M to fund the years Capex programme, and $8.5M of debt repaid. The total new debt draw for Council capital work was calculated at year end based on forecast capital spend less repayments and the predrawn amounts of $2M (drawn in August 2025 based on June 2025 capital spend) and $4M in February 2026.

3.5.4 Council achieved 86 of the 106 performance indicators (81.1%). In previous year's the results were: 83% (2024/25) and 77.9% (2023/24).

4 Risk Assessment Te Arotake Tūraru

4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 There are no statutory requirements for this report. Section 98 of the Local Government Act 2002 sets out the requirements for preparing and adopting the Annual Report.

8.2 The Annual Report (including the Audit opinion) must be completed and adopted, by resolution of Council, within four months after the end of the financial year to which it relates.

9 Next Steps Te Kokenga

9.1 The draft Annual Report for the year ended 30 June 2026 is presented to the Finance and Performance Committee for review. Following the audit process, the final report is expected to be presented to Council for adoption prior to 31 October 2026.

10 Attachments Ngā Āpitihanga

- Draft Annual Report for the year ending 30 June 2026 – *attached separately from the agenda due to size*

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Infrastructure
Date Created: 08 September 2026

Recommendation to Include Strategic Risk Driver – Regulatory and Compliance

Purpose Te Aronga o te Pūrongo

To consider a recommendation from the Manawatū Water Services Committee to add Regulatory and Compliance as a Council-wide strategic risk driver, and to approve the associated Strategic Risk Profile.

Recommendations Ngā Tūtohinga

That the Finance and Performance Committee:

1. Notes the recommendation made by the Manawatū Water Services Committee at its meeting 09 September 2026 (MWS 25-28/059), as per attachment 1 to this report.

2. Approves Regulatory and Compliance as a Council-wide strategic risk driver within Council's strategic risk framework.

3. Approves the Strategic Risk Profile – Regulatory and Compliance, as per attachment 2 to this report.

4. Notes that ongoing monitoring of the Regulatory and Compliance strategic risk will sit with the General Manager - Infrastructure, with governance oversight, review and reporting undertaken through the Finance and Performance Committee in the same manner as Council's other strategic risk drivers.

Report prepared by:
Lara Blackmore
Project Initiation Manager

Approved for submission by:
Hamish Waugh
General Manager - Infrastructure

1 Background Ngā Kōrero o Muri

1.1 The Manawatū Water Services Committee Terms of Reference require the Committee to develop a risk appetite and risk management framework for Manawatū Water Services that complies with Council's Risk Framework, and to cyclically review key strategic and operational risks. As part of responding to this requirement, Water Services leadership, with input from the Governance and Assurance Team, reviewed Council's existing strategic risk framework and profiles.

1.2 The review concluded that Water Services should apply Council's existing risk framework and strategic risk drivers rather than develop a separate set of strategic risks. While some existing strategic risks may have a greater potential impact on the water business, the underlying drivers are common across Council.

1.3 One material gap was identified: Regulatory and Compliance is not currently represented as a distinct strategic risk driver. The Manawatū Water Services Committee considered this matter at workshop and, at its formal meeting on 9 September 2026, recommended that the Finance and Performance Committee approve Regulatory and Compliance as a Council-wide strategic risk driver and approve the associated strategic risk profile. The Governance and Assurance Team has been involved in developing the proposed approach and profile.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 The recommendation supports good governance and assurance by ensuring that Council has clear visibility of a material risk that can affect its ability to deliver strategic priorities and services. Recognising Regulatory and Compliance as a strategic risk driver provides a consistent Council-wide basis for oversight, ownership, monitoring and escalation, while retaining the existing integrated risk management framework.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The preferred option is to add Regulatory and Compliance as a Council-wide strategic risk driver and adopt the attached profile. This recognises that Council operates in an increasingly complex regulatory environment and that failure to anticipate, interpret, resource or demonstrate compliance can have strategic consequences across multiple activities.

3.2 The draft profile defines the risk as Council's ability to anticipate and respond to regulatory requirements and maintain compliance while delivering its strategic priorities and services. Key causes include rapid or complex regulatory change, gaps in capability, systems or data, limited lead time to respond, and dependence on external regulators, approvals and guidance. Potential consequences include regulatory breaches or enforcement, service or project disruption, unplanned cost and affordability pressure, harm to people or the environment, and loss of regulator, community or elected-member confidence.

3.3 The alternative considered was to continue managing regulatory and compliance exposure through existing strategic risk drivers such as Government Reform and Financial Affordability, together with operational and project risks. This option is not recommended because it does not provide sufficient visibility of the cumulative Council-wide exposure, nor a clear basis for coordinated governance oversight, ownership and assurance.

3.4 The proposed profile identifies Legal Compliance - Averse-Minimalist as the primary risk appetite area. It also recognises consequential exposure across Health, Safety and Wellbeing - Minimalist; Financial and Investment - Cautious; Reputational - Cautious; Service Delivery - Cautious-Open; and Environmental - Open.

4 Risk Assessment Te Arotake Tūraru

4.1 The principal risk is not adding Regulatory and Compliance as a strategic risk driver. Without an explicit strategic profile, material regulatory obligations and emerging requirements may remain dispersed across operational, project and other strategic risks. This can reduce visibility of cumulative exposure, lead to inconsistent ownership or controls, and limit timely escalation and governance assurance.

4.2 Adding the risk driver provides a clear Council-wide focus for monitoring material regulatory change and compliance exposure. The profile assigns ongoing monitoring to the General Manager - Infrastructure and brings the risk into the same Finance and Performance governance, review and reporting arrangements as Council's other strategic risks. The profile also aligns oversight with Council's low appetite for legal compliance risk.

5 Engagement Te Whakapānga

<u>Significance of Decision</u>

5.1 The Council's Significance and Engagement Policy is not triggered by the decisions sought in this report. This is an internal governance and risk-management decision and does not change levels of service, funding commitments or statutory obligations. No external stakeholder engagement is required.

<u>Māori and Cultural Engagement</u>

5.2 No specific Māori or cultural engagement is required for this internal governance decision. The proposed strategic risk profile does not replace engagement or cultural considerations associated with individual regulatory, consenting or service-delivery matters.

5.3 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

<u>Community Engagement</u>

5.4 No community engagement is required. Internal engagement has included the Governance and Assurance Team and the Manawatū Water Services Committee.

6 Operational Implications Ngā Pānga Whakahaere

6.1 Operational implications are limited to incorporating the new strategic risk driver and profile into Council's existing strategic risk management arrangements. Ongoing monitoring will sit with the General Manager - Infrastructure, with governance, review and reporting through Finance and Performance in the same manner as other strategic risk drivers.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no direct financial implications arising from the recommendations. Any future control improvement actions identified through monitoring of the strategic risk would be considered through normal operational, Long-term Plan or Annual Plan processes as appropriate.

8 Statutory Requirements Ngā Here ā-Ture

8.1 There are no specific statutory requirements associated with approving a new strategic risk driver. The proposed profile supports Council's governance and assurance arrangements for identifying and managing regulatory and compliance obligations across its activities.

9 Next Steps Te Kokenga

9.1 If approved, Regulatory and Compliance will be incorporated into Council's strategic risk framework and the approved profile will become the Council-wide Strategic Risk Profile for this driver. Ongoing monitoring will commence under the ownership of the General Manager - Infrastructure.

9.2 The risk will then be governed, reviewed and reported to Finance and Performance through the same strategic risk cycle as Council's other strategic risk drivers, including consideration of changes in exposure, controls and any required improvement actions.

10 Attachments Ngā Āpitihanga

- Recommendation from Manawatū Water Services Committee 09 September 2026 (MWS 25-28/059).
- Strategic Risk Profile – Regulatory and Compliance.

EXTRACT FROM MINUTES

MANAWATŪ WATER SERVICES COMMITTEE

MEETING HELD 09 SEPTEMBER 2026

MWS 25-28/059

RISK APPROACH STATEMENT

Report of the General Manager – Infrastructure seeking the Manawatū Water Services Committee confirm the strategic risk management approach for Manawatū Water following the Committee workshop, and to seek formal endorsement of the proposed way forward.

RESOLVED

That the Manawatū Water Services Committee:

1. **Confirms that Manawatū Water will operate within Council's existing Risk Management Policy, Risk Appetite Statement and Council-wide strategic risk profiles, with water services-specific impacts and controls considered through those profiles;**

2. **Confirms that no additional Manawatū Water specific strategic risk drivers will be developed;**

3. **Recommends to the Finance and Performance Committee that the regulatory and compliance environment be considered for inclusion as an additional Council-wide strategic risk driver; and**

4. **Notes that officers will implement cyclic strategic and operational risk reporting to the Manawatū Water Services Committee in accordance with the Committee's Terms of Reference.**

Moved by: **Cr Shelley Dew-Hopkins**

Seconded by: **Mayor Michael Ford**

CARRIED (8-0)

Regulatory and Compliance	Council's ability to anticipate and respond to regulatory requirements and maintain compliance while delivering its strategic priorities and services.	23 September 2026

Risks – Causes and consequences

Causes

- Rapid or complex changes to legislation, regulation, standards and regulator expectations.
- Insufficient capability, systems, data or clear ownership to identify and demonstrate compliance.
- Late awareness of emerging requirements or inadequate lead time to fund and implement change.
- Dependence on external regulators, approvals, guidance and specialist advice.

Consequences

- Breach of legal, consent or mandatory requirements, including enforcement action or loss of approvals.
- Service or project disruption and inability to deliver strategic outcomes.
- Unplanned cost, affordability pressure and reprioritisation of investment.
- Harm to people or the environment, and loss of regulator, community or elected-member confidence.

Opportunities – Causes and outcomes

Causes

- Early regulator engagement and participation in sector guidance and submissions.
- Improved compliance systems, data, assurance and cross-Council coordination.

Outcomes

- Earlier identification of obligations and better planning and investment decisions.
- More efficient compliance and fewer breaches.
- Greater confidence and ability to influence workable regulatory settings.

Assurance and accountability

Reporting: Deep dive report to the Finance and Performance Committee (annually)

Ongoing monitoring: **Hamish Waugh** (General Manager – Infrastructure)

Controls/enablers in place

- Council's Risk Management Policy, delegations and governance oversight.
- Named operational owners and subject-matter specialists.
- Compliance/consent monitoring and internal/external assurance.
- Regulator and sector engagement, with regulatory change considered through planning processes.

Controls/enablers planned

- Strengthen the organisation-wide view of material obligations, ownership and assurance.
- Integrate material regulatory change into strategy, asset, financial and workforce planning.
- Develop targeted capability, systems and data where new regimes create material gaps.

Factors outside of Council's control

- Government policy, legislative change and implementation timing.
- Regulator interpretation, enforcement approach and approval timeframes.
- Availability of national guidance, specialist capability and sector capacity.

References

Council Documentation

- Risk Management Policy
- Relevant compliance, consent, asset and operational policies/plans/registers

Previous Reporting:

- Identified through Manawatū Water Services strategic risk work and Committee workshop in 2026.

Risk Appetite

Legal Compliance - Averse-Minimalist
Health, Safety & Wellbeing - Minimalist
Financial & Investment - Cautious
Reputational - Cautious
Service Delivery - Cautious-Open
Environmental - Open

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 11 September 2026

Conflicts of Interest

Purpose Te Aronga o te Pūrongo

To present a report to the Committee describing the current controls that are in place with regards to Conflicts of Interest and Gifts.

Recommendations Ngā Tūtohinga

That the Committee receives the Conflict of Interest report.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager - Corporate

1 Background Ngā Kōrero o Muri

1.1 The Audit Office describes conflicts of interest as being:

"*Where the responsibilities you have as an employee or office holder in a public organisation are affected by some other interest you have in your personal life*."

1.2 In a country as small as New Zealand, the potential for conflicts of interest is likely to arise – particularly in councils that service smaller communities. There is nothing wrong with having a conflict of interest, provided that it is managed appropriately and that the public have confidence that:

- Decisions are made impartially.
- Decision-making is not influenced by personal interests or hidden motives.

1.3 Gifts are included in this area of work due to the potential to create conflicts of interest. There is also a public perception element that is particularly sensitive in this space, as the receipt of gifts can create an impression (real or perceived) that a Council member or officer will no longer behave impartially.

1.4 Conflicts of interests are also colloquially referred to as simply "interests".

1.5 The Audit Office provide best-practice advice for public sector organisations (including local authorities) to manage conflicts of interest. These apply to both elected members and Council staff.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 This item supports the strategic priority of "Value for money and excellence in local government" by providing assurance that conflicts of interest are appropriately identified, declared and managed, supporting transparent and accountable decision-making across Council.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

<u>Elected Members</u>

3.1 Elected members are guided by three main frameworks with regards to interests:

- Local Government Act 2002 (LGA 2002): Section 54A-54I covers the register of members' pecuniary interests, and annual reporting requirements.
- Local Authorities (Members' Interests) Act 1968 (LAMIA 1968): Covering contracts (the $100k contracting rule) and abstaining from decisions involving pecuniary interests.
- Code of Conduct (Elected Members): Sections 8, 9 and 10 provide further guidance around interests, gifts and ethical behaviour.

3.2 In the pursuit of streamlining and simplifying these requirements for elected members, the current process for identifying and managing interests are three-fold:

- An Annual Return Form is sent to members in January each year, requesting information to support compliance with the LGA 2002, LAMIA 1968 and Code of Conduct.

- Each Council and Committee meeting has an item at the beginning of the meeting to ask members if they foresee themselves having any interests with regards to items on the agenda.

- Gifts over $50 must be disclosed to the Chief Executive, for inclusion in the publicly available register of interests.

3.3 Member's interests are recorded in a register in the Council's internal document management system and held for seven years. A summary of this information is published on the Council's website, in accordance with the LGA 2002 requirements. This summary only includes that information which is required by the LGA 2002 (not necessarily those required by the LAMIA 1968), although the public can also see interest declarations in Council and Committee minutes.

Staff

3.4 Interests for staff are not governed by the LGA 2002 or LAMIA 1968, but are instead covered by several policies including:

- Code of Conduct (Staff)

- Conflicts of Interest and Gifts Policy

- Disciplinary Policy

- Fraud and Corruption Policy

- Procurement Policy

3.5 Procedurally, staff are asked to declare any interests upon commencing their employment at MDC. Staff are also requested to review their interests on an annual basis – this was most recently completed in August 2026.

3.6 Interest declarations are reviewed by a staff member's manager and mitigations are discussed and approved as a part of this process. Gifts are subject to GM approval (or Executive Officer approval if under $30).

3.7 Significant interests are required to be recorded in a "Managed Mitigation Agreement". This is an agreement between a staff member and their manager and is kept on that individual's personnel profile.

3.8 Interests that include related parties (e.g., a staff member is closely related to a Council contractor) are annually checked against all relevant transactions within the Council's financial system, to ensure that staff members have not had any involvement in purchase orders (creation or approval) relating to those organisations.

4 Risk Assessment Te Arotake Tūraru

4.1 Council's Risk Appetite Statement identifies an **Averse to Minimalist** appetite for Legal Compliance risk and a **Cautious** appetite for Reputational risk. The effective identification and management of conflicts of interest supports Council in operating within these appetite levels.

4.2 Poorly identified or managed conflicts of interest may result in non-compliance with statutory requirements, actual or perceived bias in decision-making, and loss of public confidence in Council. The controls outlined in this report are intended to mitigate these risks through the identification, declaration, recording and appropriate management of interests.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 No community engagement is warranted.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Member's responsibilities in this space are governed by the LGA 2002 (Subpart 3, sections 54A – 54I) and LAMIA 1968.

9 Next Steps Te Kokenga

9.1 There are no next steps.

10 Attachments Ngā Āpitihanga

- Nil.

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 11 September 2026

Internal Controls Update

Purpose Te Aronga o te Pūrongo

To provide an update to the Committee on several key internal controls, including cybersecurity breaches, policy reviews, protected disclosures and fraudulent activity.

Recommendations Ngā Tūtohinga

That the Committee receives the Internal Controls Update, covering the period 17 June – 11 September 2026.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager – Corporate

1 Background Ngā Kōrero o Muri

1.1 This report provides a high-level summary of several key internal controls, and any notable breaches of these. The period of reporting for this update is **17 June 2026** to **11 September 2026**.

2 Cybersecurity Breaches

2.1 There have not been any cybersecurity breaches in this reporting period.

3 Governance Policy Work Programme

3.1 The Council has 35 Governance Policies, which are subject to review at set intervals. As of 11 September 2026:

- 27 policies are current
- 5 are overdue
- 3 new policies are in development

3.2 Refer to Attachment 1 for a breakdown of under review or in development policies.

4 Protected Disclosures

4.1 There have not been any protected disclosures in this reporting period.

5 Fraudulent Activity

5.1 There has not been any reported fraudulent activity identified in this reporting period.

6 Privacy Breaches

6.1 There have not been any privacy breaches identified in this reporting period. Privacy advice was provided on the sharing of relevant risky-property information with Council's contracted noise control provider, with appropriate controls considered to balance contractor health and safety needs with the protection of personal information.

7 Attachments Ngā Āpitihanga

- Governance Policies

Policy	Review Date	Comments
Sun Protection Policy	20-Mar-30	Current
Dog Control Policy 2019	1-Oct-29	Current
Road Stopping Policy	19-Aug-29	Current
Grants Policy	17-Jun-29	Current
Significance and Engagement Policy	1-Jun-29	Current
Community Honours Policy	1-Dec-28	Current
Elected Members Allowances and Expense Reimbursement Policy 2022-25	19-Nov-28	Current
Appointment of Directors to Council Organisations and Council-Controlled Organisations 2009	1-Oct-28	Current
Pitbull Classification 2020	1-Sept-28	Current
Smokefree Policy	24-Jul-28	Current
Hall Management Policy	19-Aug-28	Current
Risk Management Policy	17-Jun-28	Current
Development and Financial Contributions Policy 2024	1-Apr-28	Current, under review for LTP 2027-37
Gambling Venues Policy 2024	1-Nov-27	Current
Waste Levy Grants Allocation Policy	1-Nov-27	Current
Dangerous, Affected and Insanitary Buildings Policy 2022	1-Sept-27	Current
CEDA Director Appointment Policy 2025	4-Sept-27	Current
Revenue and Financing Policy	20-Jun-27	Current, under review for LTP 2027-37
Statement of Accounting Policies	20-Jun-27	Current, under review for LTP 2027-37
Rates Remission and Postponement Policy	20-Jun-27	Current, under review for LTP 2027-37
Investment Policy	20-Jun-27	Current, under review for LTP 2027-37
Remuneration and Reimbursement for External Committee Members Policy	1-May-27	Current
Road Sealing Policy	1-Mar-27	Current
Procurement Policy 2022	20-Sept-26	Review NOW 2027 - keep the Policy review date listed as is (2026) in our reporting to the Finance & Performance Committee, and note that part of the reason for the extension to the timeframe is to properly consider the audit findings from Audit and ensure these are articulated in the revised Policy.
Marae and Hapu Committees Policy	19-Sept-26	Current, but under early review
Code of Conduct (elected members)	-	The Local Government Commission will be issuing a uniform Policy for all councils - this will supercede our current policy
Manawatu District Council - Standing Orders 2022	-	The Secretary for Local Government will be issuing a uniform Policy for all councils - this will supercede our current policy
Capital Contributions Policy	1-Jun-26	Under review
Community Committees Policy	1-Mar-26	Under review
Liability Management Policy	7-Sept-26	Under review for LTP 2027-37
Tree Planting and Management Policy	31-May-23	Intending to go to Council in late 2026
Te Kiwai (o te kete)	1-Dec-21	Not under review at this stage, on hold
Divestment Policy		New policy in conjunction with the Halls Policy, intending to be adopted alongside the LTP 2027-37
Trusts, Bequests and Special Funds Policy		Was in development, currently on hold
Asset Management Policy		Was in development, currently on hold

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 11 September 2026

Internal Audit Programme Update

Purpose Te Aronga o te Pūrongo

To present a summary of the Internal Audit Programme, and any updates, to the Committee.

Recommendations Ngā Tūtohinga

That the Committee receives the Internal Audit Programme Update.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager – Corporate

1 Background Ngā Kōrero o Muri

1.1 The Internal Audit Programme is presented to each Committee meeting and gives an opportunity for elected members to ask questions about our internal audit plan and progress.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 The internal audit programme furthers the Council's strategic priority of "Value for money and excellence in local government" by providing independent assurance over the effectiveness of key systems, processes, and controls.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The Internal Audit Programme is intended to provide a continuation of audits completed in previous years, with individual audits generally (but not always) running on a fixed review schedule.

3.2 The programme encompasses recommendations that have been given by Audit NZ via their annual review of the Council's activities.

3.3 The below updates have occurred since the last report in June 2026:

GST and FBT Audits

- These audits have now been commissioned with an audit provider, with work due to commence in November 2026.

Conflicts of Interest Audit

- This audit has not yet commenced. There is ongoing discussion around the audit's scope and timing, and an update on the direction chosen will be discussed with the Committee at its December meeting.

4 Risk Assessment Te Arotake Tūraru

4.1 The Internal Audit Programme supports the management of operational risks by providing assurance over key systems and processes.

4.2 There is a reputational risk to Council if identified issues are not addressed in a timely manner. The Internal Audit Programme provides a means of assessing key areas of Council operations that may be particularly prone to risks. It is also a mechanism that allows officers to further explore issues raised by Audit NZ during their auditing of the Council's annual reports.

4.3 Finding the right balance between the assurance gained from regular auditing and the cost of carrying out these audits requires careful judgement.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 No community engagement is required.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 The internal audit budget is intended to be used for those audits that are organisation-wide, prompted from Audit NZ (via their annual audit of the Council) or are requested by the Audit and Risk Committee.

7.2 The budget for 2026/27 is $53,044. Smaller audits are funded from existing departmental and team budgets.

8 Statutory Requirements Ngā Here ā-Ture

8.1 There are no statutory requirements for this report.

9 Next Steps Te Kokenga

9.1 Substantive work for the GST and FBT audits will commence in November 2026.

10 Attachments Ngā Āpitihanga

- Internal Audit Programme (Summary)

Manawatū District Council - Audit Programme

Business Unit	Audit Topic	Description	Previous Audit: Last completed	Previous Audit: Reported to Committee	Previous Audit: Review schedule	Next Audit: Initiate Review	Next Audit: Status	Next Audit: Report to Committee
IS	IT Programme of Work	This is a BAU programme, consisting of: 1. Internal PEN testing - annually 2. External PEN testing - annually 3. IT Maturity - as needed 4. Business Continuity and Disaster Recovery Planning - annually					Ongoing	September 2026
Governance & Assurance	Conflicts of Interest	Review the process surrounding Conflict of Interest (COI) in MDC and providing the assurance that COI are managed appropriately. - is the Policy fit for purpose - are the systems and processes adequete - is there sufficient engagement from staff				December 2025	Overdue	
Safety and Wellbeing	Health and Safety	Review of Health and Safety and to identify and provide the assurance that the updates in the Act is reflected in MDC's practices. Completed as part of the MWLASS initiative. The audit takes place from February - December and includes visits to various council sites/facilities	December 2023		2-3 yearly	2026	Ongoing	December 2026
Finance	FBT Audit	Review of FBT with focus on policies, procedures and source information and rigor of return completion. Detailed review of FBT on vehicles and employee benefits. - It is prudent to initiate own compliance to provide that systems are working as intended. Where any errors are identified, this process allows voluntary	August 2022	September 2022		November 2026	Commissioned	
Finance	GST Audit	Review of GST with focus on both policies, procedures and source information and the rigor of the return completion. Detailed review of GST treatment, time of supply, land purchase, GST exempt supplies, second hand goods and documentation. - It is prudent to initiate own compliance to provide that systems are working as intended. Where any errors are identified, this process allows voluntary disclosure to IRD	April 2022	September 2022		November 2026	Commissioned	
Organisation Wide	Contract Management	Removed from the scope of the 'Procurement' audit. This will need to be considered for 2026/27 onwards				Early-mid 2027		
Finance	Sensitive Expenditure	This will include compliance with policies, suspicious transaction analysis and compliance testing of a sample of transactions. Identified risk areas are travel and accommodation; entertainment and hospitality.	May 2022	September 2022	3 yearly	July 2027		
Finance	Fraud Awareness Review	Raise awareness of fraud and corruption risks. 1) All staff Fraud and Corruption Awareness Survey; and 2) Fraud and Corruption Gap Analysis benchmarking workshop with senior staff. 3) A third phase may follow if areas of concern are highlighted	September 2025	September 2025	3 yearly	2028		
Community	Shade Audit	In accordance with the Sun Protection Policy. NOTE: When the Council adopted the Policy on 20 March 2025, it was requested that the audit be completed internally by staff (to avoid costs of hiring a consultant)				March 2028		
IS	Privacy	Review of privacy maturity	December 2023		6 yearly (interim 3 yearly in-house)	December 2029		
Finance	Cash Handling and Receipting Processes	Compliance with policy and to assess the design and operating effectiveness of key controls identified across the following cash handling processes: - point of sale/till application - receipting - cashing up and banking - physical security - electronic payments through on-line systems - reconciliations To include the cash receipting practices at Front of House, the Makino and the Community Hub.	September 2025	September 2025	5 yearly	2030		
Organisation Wide	Procurement	The process for determining the need for a particular procurement is valid. The award procedure is as per MDC's policy and resources are spent in line with applicable criteria. Description of performance, calculator of contract value, award criteria, award procedure, notification and assessment of tenders. Cover 3 case sample projects: - Community Hub - Stringfellows, procurement process from Turner's Road to the Detention Ponds - Green by Nature (rollover contract)	February 2026	June 2026	3-4 yearly	2029/2030		

Finance and Performance Committee

Meeting of 23 September 2026

Business Unit: Corporate
Date Created: 11 September 2026

Legislative Compliance

Purpose Te Aronga o te Pūrongo

To provide an update to the Committee on the Council's compliance with key legislation. Ensuring compliance with relevant laws and regulations is a critical aspect of good governance and risk management for the Council.

Recommendations Ngā Tūtohinga

That the Committee receives the Legislative Compliance report.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager - Corporate

1 Background Ngā Kōrero o Muri

1.1 In 2023 the Audit & Risk Committee requested that officers provide a report detailing what legislation either *directly applies* to the Council or *indirectly affects* the Council. This subject matter was inherently broad in scope, and the Executive Leadership Team canvassed an array of officers across the organisation to compile an accurate list of legislation and other policies and regulations.

1.2 This report was presented at the Committee meeting in December 2023, and it was requested that it become an annual fixture. A second iteration was reported to the Committee in December 2024.

1.3 The current report follows on from the 2024 version and includes further detail on both new and existing legislation. The purpose of officer's commentary (Attachment 1) is to explain what steps are taken to ensure compliance with key legislation.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 This item supports the strategic priority of **"Value for money and excellence in local government"** by providing assurance that Council is appropriately identifying, monitoring and managing its legislative obligations, supporting effective governance, accountability and compliance.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The Council has various obligations under local, regional, and national legislation. These legal requirements encompass a wide range of areas, including but not limited to planning and zoning, environmental protection, health and safety, financial reporting, and community welfare. Compliance with these laws is essential for the Council to ensure that it treats all residents fairly, maintains public trust and avoids legal repercussions.

3.2 The Council maintains strong relationships with Taituarā and other local government sector networks, which provide regular advice and early visibility of proposed and upcoming legislative changes. This is supplemented by officers monitoring Government and parliamentary activity, including through the Strategy Team, to identify legislative developments that may affect the Council.

3.3 There are typically opportunities for the Council to provide feedback on draft legislation and rules (e.g., parliamentary bills, regional council policies), allowing the Council to express its views on how the proposed legislation might impact its budgets, operations, and residents.

3.4 As per Attachment 1 to this report, officers have reviewed what legislation affects the Council and provided commentary around their compliance and impacts.

4 Risk Assessment Te Arotake Tūraru

4.1 Council's Risk Appetite Statement identifies an **Averse to Minimalist** appetite for Legal Compliance risk. Legislative non-compliance may expose Council to legal or regulatory action, financial costs, service disruption and reputational harm.

Risk Areas	Averse	Minimalist	Cautious	Open	Ambitious
People & Capability				*Open*	
Service Delivery				*Cautious-Open*	
Reputational			*Cautious*		
Legal Compliance		*Averse-Minimalist*			
Financial & Investment			*Cautious*		
Health, Safety & Wellbeing		*Minimalist*			
Environmental				*Cautious-Open*	
Cultural			*Cautious*		
Political				*Open*	

4.2 The processes outlined in this report support Council in operating within this risk appetite by identifying relevant legislative requirements and changes and providing assurance that appropriate measures are in place to manage compliance obligations.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 No community engagement is warranted.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 While there are no financial implications to this report, the introduction of new legislation, policies and regulations can result in unforeseen costs. A new Regulatory and Compliance strategic risk is being presented to this meeting for consideration, and officers have separately identified rising compliance costs as an ongoing operational risk.

8 Statutory Requirements Ngā Here ā-Ture

8.1 As detailed in attachment 1.

9 Next Steps Te Kokenga

9.1 Nil.

10 Attachments Ngā Āpitihanga

- Legislation that applies to Local Government

Contents

Local Government and Electoral	
Local Government Act 2002 This is one of the central pieces of legislation governing local authorities' powers, responsibilities, and structure. It outlines the functions of local government, including planning, financial management, and community engagement.	Audit NZ audits Long-term Plans and Annual Plans. Various other key documents and activity areas have oversight via our internal audit functions. Covenant Trustees Services Ltd audit the Council's compliance with the balance benchmark requirements, and contract requirements for the Local Government Funding Agency. Consulting is carried out in accordance with section 82 (principles) and 83 (special consultative procedure) of the Act. Reporting templates and the Significance & Engagement Policy reinforce its use. Pecuniary interests are detailed by section 54A – 54I of the Act. Annual declarations are requested from elected members in January/February of each year, although responsibility for making a declaration falls solely to members themselves (i.e., liability for non-compliance sits with members).
Local Government Official Information and Meetings Act 1987 LGOIMA provides a framework for the public's right to access official information held by local authorities and regulates local authority meetings.	The Council has the ability to withhold information under the Act (e.g., privacy, commercial negotiations) in response to LGOIMA requests. Where this is done, the requestor is advised of their right to appeal this to the Ombudsman. In every LGOIMA response that withholds parts of requested information, the Council advise the requester of their rights to appeal this to the Ombudsman: *"You have the right to seek an investigation and review by the Ombudsman of this decision. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602."* The Act details the appropriate reasons that the Council might use to exclude the public from meetings for certain items (e.g., privacy, commercial negotiations).

Local Electoral Act 2001 This Act covers the rules and procedures for local government elections, including the election of mayors, councillors, and community board members.	Compliance with this act falls to our Electoral Officer, Warwick Lampp of the Election Services company Electionz.com Ltd. The Council signs a contract each election with electionz.com, which details their approach and commitment to meeting the requirements set out in the Local Electoral Act 2001. Council staff who participate in elections (the Deputy Electoral Officer, and Electoral Officials) are 'sworn in' to those roles, and the Electoral Office holds training with those staff prior to elections to ensure the obligations are understood. Representation reviews and by-elections are also outsourced to our Electoral Officer, with in-house staff managing non-legislative aspects of these. The **Local Government (Electoral Legislation and Māori Wards and Māori Constituencies) Amendment Act 2024** amended the Local Electoral Act 2001 and Local Electoral Regulations 2001. Changes included requirements relating to Māori wards and constituencies, polls on electoral systems, and other electoral processes. The Manawatū District Council's 2025 referendum on our Māori ward failed, and the position will be disestablished for the 2028 elections.
Local Electoral Regulations 2001 Local councils must adhere to various regulations related to local government elections, which are periodically held to elect mayors, councillors, and community board members.	Compliance with this Act falls to our Electoral Officer, Warwick Lampp of the Election Services company Electionz.com Ltd. The Council signs a contract each election with electionz.com, which details their approach and commitment to meeting the requirements set out in the Local Electoral Act 2001. Council staff who participate in elections (the Deputy Electoral Officer, and Electoral Officials) are 'sworn in' to those roles, and the Electoral Officer holds training with those staff prior to elections to ensure the obligations are understood.
Local Authorities (Members' Interests) Act 1968 Financial interests.	The Local Authorities (Members' Interests) Act 1968 regulates certain financial interests of elected members. It contains two main requirements: restrictions on members having an interest in contracts with their local authority, and restrictions on members discussing or voting on matters in which they have a direct or indirect pecuniary interest. Council maintains processes for elected members to declare interests and to identify potential conflicts relating to matters being considered at Council and Committee meetings. Where required, advice can be sought from the Audit Office regarding application of the Act, including exemptions from the

	non-participation rule and approval of contracts. On 6 June 2026, the contracting threshold under section 3 of the Act increased from **$25,000 (including GST) to $100,000 (excluding GST)** in any financial year. The $100,000 threshold applies to the total payments under all contracts in which the member is concerned or interested, rather than to each individual contract. Contracts made before 6 June 2026 remain subject to the previous $25,000 threshold. Where the $100,000 threshold would otherwise be exceeded, Council may apply to the Auditor-General for approval in accordance with the Act.
Regulatory	
Building Act 2004 The Building Act 2004 sets out the rules for the construction, alteration, demolition and maintenance of new and existing buildings in New Zealand. The purpose of the Building Act is so that people can use buildings safely and without endangering their health. The Act is used in conjunction with the Building Code which sets performance standards for all New Zealand building work.	The International Accreditation New Zealand (IANZ) audits Council's quality management system every two years. In cases where IANZ considers BCAs performance to be higher risk, IANZ may conduct assessments annually or more frequently. The audit IANZ conducts includes the Council's processes around meeting substantive compliance, code compliance certificates, consent processing, inspections and compliance schedules. The **Building and Construction (Small Stand-alone Dwellings) Amendment Act 2025** amended the Building Act to enable qualifying small stand-alone dwellings (commonly referred to as "granny flats") to be constructed without a building consent, subject to specified requirements. The remaining provisions of these amendments came into force on 15 January 2026. The new framework includes notification and information requirements involving territorial authorities for qualifying dwellings constructed under the exemption. Further changes to the building regulatory system are proposed through the **Building Amendment Bill**, which was introduced in June 2026 and is currently before Parliament. The Bill proposes changes including building consent processing, liability settings, Building Consent Authority arrangements, Project Information Memoranda, and other aspects of the building regulatory system. As these changes have not yet been enacted, Council will need to monitor the Bill's progress and assess any resulting changes to its building control functions and processes.

	The **Building (Earthquake-prone Buildings) Amendment Bill** proposes significant changes to the earthquake-prone building regime, with the aim of establishing a more proportionate and risk-based approach. The proposed changes include narrowing the buildings subject to the regime, providing greater flexibility and longer timeframes for seismic strengthening in some circumstances, and reducing requirements for unrelated building upgrades when seismic work is undertaken. The Bill will affect Council's responsibilities as a territorial authority for identifying, monitoring and managing earthquake-prone buildings. Council will need to monitor the Bill's progress and implement any resulting changes to its processes and regulatory responsibilities.
Burial and Cremation Act 1964 and Cremation Regulations 1973	As of 2024, Cemetery Officers have access to the Death Documents Service so they can search and view documents to comply with the legal obligations associated with the disposal of a body and notifying the death for registration. Cemetery Officers will be able to print the documents for authenticated customers, to enable them to arrange the disposal of the body and register the death with The Department of Internal Affairs (DIA) as required by legislation.
Complaints All fits into either Health Act 1956, Building Act 2004 or even the Freedom Camping Act 2011.	The Council reports on the number of complaints received around substandard or unsanitary housing, on a quarterly basis. This may be enforced under the Health Act (1956) or the Building Act (2004). The Council's building functions are also subject to external auditing by either The Ministry of Business, Innovation & Employment (MBIE) or IANZ.
Dog Control Act 1996 Councils are responsible for administering the provisions of the Act, including dog registration and managing dangerous dogs.	The Council reports each year (under Section 10A of the Act) on dog numbers in the district, registration fees, prosecutions, hearings, disqualified owners, and the number of dogs that are classified as being menacing or dangerous. Internal quarterly reporting also ensures that priority 1, 2 and 3 reports are responded to within agreed timeframes.

Freedom Camping Act 2011	The Act allows local authorities to pass bylaws to regulate Freedom Camping by identifying Local Authority Areas where Freedom Camping is prohibited or restricted and the restrictions that apply in those areas to manage the effects of Freedom Camping. Freedom camping in a motor vehicle that is not self-contained is generally prohibited unless it is specifically permitted in an area by a local authority bylaw (or under other legislation).
Food Act 2014 Regulates our food industry ensuring that all food is safe and suitable.	The Ministry for Primary Industries (MPI) monitors the Council's duties under the Food Act to perform the function of a registration authority and verify food businesses. Details on registered food businesses and verifications (that the Council conducts) are entered onto MPI's TiTiro and MAPS system. Additionally, internal quarterly reporting ensures that food businesses are verified in accordance with timeframes specified by the Act.
Health Act 1956 Legislation governing the investigation of health complaints, hoarding, health nuisances and premises such as hairdresser compliance, Funeral parlours, Trade waste applications, offensive trades.	The Council does quarterly reporting on all inspections completed under the Health Act, such as hairdressers, offensive trades, and funeral parlours. This reporting helps to ensure that inspections are conducted annually, as per legislation.
Heritage New Zealand Pouhere Taonga Act 2014 Local councils may have responsibilities related to the protection and preservation of heritage buildings and sites within their jurisdictions.	The Council must apply for archaeological authority if undertaking any activity or investigation that will (or may) modify or destroy the whole or any part of an archaeological site, as per the Heritage NZ Pouhere Taonga Act 2014. Modification or demolition of a scheduled heritage building requires consent under the Resource Management Act 1991. The Council must currently consider the New Zealand Heritage List/Rārangi Kōrero when considering review of District Plan heritage schedules.
Impounding Act 1955 The Impounding Act 1955 in New Zealand provides a legal framework for dealing with livestock (such as cattle, sheep, or horses) that are found trespassing on private property or public land. The Act outlines the process for seizing (impounding) livestock and ensures that owners are held accountable for damages caused by their animals.	Stock control is carried out under the Impounding Act (1955) and MDC's Animal Control Bylaw, and aims to remove roaming stock from roads and reserves to prevent hazards and/or damage to the environment. Key Provisions Related to Local Authorities and Pounds: Establishment of Pounds: Under the Act, local authorities have the power to establish and maintain a pound where stray or trespassing livestock can be impounded.

	Authority to Impound Livestock: The Act gives local authorities the authority to impound animals that are found wandering or trespassing, typically when they are causing damage or posing a danger. Pound Fees and Costs: Local authorities can charge fees for the care and maintenance of impounded livestock, including any damages caused by the animals. These fees are intended to cover the costs of impoundment and, if applicable, any damages to the property owner. If the owner fails to claim the livestock and pay the fees within a certain period, the council may have the authority to sell the animals to recover the costs. Sale of Impounded Livestock: If the livestock are not claimed within the statutory time period the Act allows local authorities to sell the animals at auction to cover the impoundment and other related costs.
Local Alcohol Policy In addition to the Sale and Supply of Alcohol Act (2012), councils can develop their own Local Alcohol Policies to regulate alcohol sales and licensing in their communities.	Not applicable (MDC does not have a local alcohol policy).
Sale and Supply of Alcohol Act 2012 Councils may issue licenses and monitor the sale and supply of alcohol within their areas in compliance with this Act.	The Council does quarterly KPI reporting on inspections that have been conducted. The Council also reports to the Alcohol Regulatory & Licensing Authority, who oversee our compliance with the Act.
Reserves Act 1977	Council can vest land as Reserve to protect the natural environment and for other purposes such as historic, cultural, archaeological, and recreational reasons. Reserve management plans are developed and adhered to for every reserve under Council control. Rangers are appointed to enforce any actions or non-compliance with the Act.
Health and Safety	

Biosecurity Act 1993 Local councils may be involved in biosecurity efforts to prevent the spread of pests, diseases, and other biosecurity risks within their regions.	Not applicable for our Council.
Health and Safety at Work Act 2015 Local councils are responsible for ensuring the health and safety of their employees and may have to comply with this Act, which sets out health and safety requirements for workplaces.	SafePlus audit is undertaken an audit every 2 years on the Council's health and safety compliance under the Act.
Infrastructure	
Local Government (Water Services) Act 2025 This Act establishes the enduring framework for the governance, delivery, planning, funding and regulation of local government water services.	This Act makes territorial authorities responsible for ensuring water services are provided within their districts and provides for different structural arrangements through which those services may be delivered. The Act establishes requirements covering the delivery and management of drinking water, wastewater and stormwater services, including planning and reporting, financial management and charging, development contributions, trade waste, stormwater management, infrastructure access, bylaws, and compliance and enforcement. Council must ensure its water services activities, planning and decision-making comply with these requirements.
Local Government (Water Services Preliminary Arrangements) Act 2024 This Act established the transitional framework for councils to develop and implement plans for the future delivery of drinking water, wastewater and stormwater services under the Government's Local Water Done Well reforms.	The Act required territorial authorities to prepare, adopt and submit a Water Services Delivery Plan setting out how water services would be delivered and become financially sustainable. Plans were required to address matters including infrastructure, service levels, regulatory compliance, financial projections, asset management, delivery arrangements and implementation. Council has prepared its Water Services Delivery Plan in accordance with the Act. Ongoing obligations include giving effect to the accepted plan and providing information required for monitoring its implementation. Under the **Local Government (Water Services) Act 2025**, Council is also required to submit a further Water Services Delivery Plan by 3 September 2030 and at five-year intervals thereafter. The requirements of the Local Government (Water Services Preliminary Arrangements) Act 2024 will continue to apply to the preparation and content of these subsequent plans, subject to the modifications provided for in the 2025 Act.

Public Works Act 1981 Local authorities may use this Act to acquire land for public works projects, such as infrastructure development.	This relates to the Council's ability to acquire land for a public work under the relevant section of the Public Works Act 1981, depending on what the public work is for. Council must identify that the work meets the definition of a 'public work' before undertaking an acquisition using the Act. The Act sets out a framework for land acquisition that can be used whenever Council acquires land as the best practice method to fairly compensate the affected landowner. It also provides for compensation and other entitlements for affected landowners. A separate accelerated acquisition process applies to certain specified critical infrastructure projects. Further amendments to the Act are currently before Parliament and, if enacted, will make additional changes to land acquisition processes, landowner engagement and compensation.
Waste Minimisation Act 2008 Councils have responsibilities related to waste management and minimizing waste in their communities, in accordance with this Act.	A key responsibility of Council under this legislation is to develop, consult on and implement a Waste Management & Minimisation Plan on a six yearly cycle. This Plan should outline how the Council intends to invest the Waste Levy it collects for waste minimisation initiatives. Council last adopted it's Waste Management and Minimisation Plan in 2022 after an extensive review in consultation with the community. Council's spending of waste levy funding remains in line with the adopted Waste Management and Minimisation Plan as required by the Waste Minimisation Act 2008. The Act also outlines what fines the Council can impose for rubbish related offences (i.e., fly-tipping).
Roading	
Land Transport Management Act 2003 This Act relates to transportation planning, funding, and management, which is often a significant responsibility for local government.	This relates to the Council's function as a Road Controlling Authority (RCA) and includes everything from the setting of speed limits on local roads to the Council's obligation to maintain the roading network in accordance with Waka Kotahi standards. The Council contributes to the development of the Regional Land Transport Plan (a regional council function) which underpins the regional roading investment from the National Land Transport Fund. The Council's obligations around road management and investment are primarily driven by the Land Transport Management Act 2003.

Land Transport Act 1998 Council manages parking compliance within Feilding.	The Land Transport Act 1998 establishes requirements relating to New Zealand's land transport system, including road safety, vehicle and driver requirements, enforcement, and the regulation of road use. Council has appointed a Parking Warden under section 128D of the Act. The Parking Warden exercises the powers provided under section 128E, including enforcement of stationary vehicle and special vehicle lane offences within the district. These powers also include, in specified circumstances, directing that vehicles be moved or arranging for their removal where they cause an obstruction or their removal is appropriate for road safety or the convenience or interests of the public. Council's parking enforcement activities are undertaken in accordance with the Land Transport Act 1998 and relevant regulations and bylaws
Other	
Emergency Management Act 2026	The Emergency Management Act 2026 replaces the Civil Defence Emergency Management Act 2002 and establishes the legislative framework for emergency management in New Zealand. The Act retains an all-hazards approach covering risk reduction, readiness, response and recovery, while updating governance arrangements, emergency powers and responsibilities across the emergency management system. Most provisions came into force in September 2026, with some requirements subject to delayed commencement and transitional arrangements. Council will need to ensure its emergency management arrangements are updated as the remaining provisions come into effect. The Council has prepared and delivered Response and Recovery Plans to our communities, enabling them to be better prepared for an event. The Council has also prepared and made use of flood and other hazard action plans in liaison with neighbouring districts and the regional council. The Council requires all staff to complete, at minimum, an introduction to emergency management under the nationally agreed Integrated Training Framework. This helps prepare staff to operate in an Emergency Operations Centre where required. Some individuals within Council have specific emergency management roles, including Local Controller and Local Recovery Manager.

Employment Relations Act 2000	The Employment Relations Act 2000 provides the primary legal framework governing employment relationships in New Zealand, including the rights and obligations of employers, employees and unions, employment agreements, good faith, collective bargaining and the resolution of employment relationship problems. Council manages its obligations under the Act through its employment agreements, employment policies and procedures, and People and Culture processes. The Act is particularly relevant to recruitment and employment agreements, workplace change, performance and disciplinary processes, collective bargaining, and the resolution of employment relationship problems. Council receives specialist employment advice where required to support compliance with its obligations under the Act.
Holidays Act 2003 / Employment Leave Act 2026	The **Holidays Act 2003** currently provides minimum employee entitlements relating to annual holidays, public holidays, sick leave, bereavement leave and family violence leave, and establishes associated payment and record-keeping requirements. The **Employment Leave Act 2026** has been enacted to replace the Holidays Act 2003 and introduces a new framework for employee leave entitlements and payments. Council will need to transition its payroll systems, employment documentation and associated processes to comply with the new requirements as they come into force.
Privacy Act 2020	The Privacy Act 2020 governs how organisations collect, store, use, disclose and provide access to personal information. Council is required to comply with the information privacy principles contained in the Act and has obligations relating to access and correction requests, privacy breaches and the protection of personal information. The General Manager – Corporate is currently Council's appointed Privacy Officer. Privacy considerations are incorporated into Council's information management practices, policies and procedures, and staff can seek advice from the Privacy Officer where required. Suspected privacy breaches are

	assessed and managed in accordance with the Act, including notification to the Privacy Commissioner and affected individuals where a breach meets the threshold for notification. From 1 May 2026, the Act also includes Information Privacy Principle 3A, which introduces requirements to notify individuals when their personal information is collected indirectly, subject to specified exceptions.
Public Records Act 2005	The Public Records Act 2005 establishes requirements for the creation, maintenance, preservation, disposal and accessibility of public and local authority records. Its purposes include ensuring that full and accurate records of local government activities are created and maintained, supporting accountability and public confidence in the integrity of public records. Council is required to create and maintain full and accurate records of its activities and to ensure that records remain accessible and usable for as long as they are required. Council must manage the disposal of records in accordance with the requirements of the Act and applicable disposal authorities and must protect and preserve records classified as protected local authority records. Council's information and records management practices are also required to comply with mandatory standards issued by the Chief Archivist, including the Information and Records Management Standard. Council maintains policies, systems and information management processes to support compliance with these requirements, including controls relating to the creation, storage, retention and authorised disposal of Council records.
Protected Disclosures (Protection of Whistleblowers) Act 2022	The Protected Disclosures (Protection of Whistleblowers) Act 2022 provides a framework for people to report serious wrongdoing and provides protections for people who make protected disclosures, including confidentiality and protection from retaliation or less favourable treatment. Council is required to maintain appropriate internal procedures for

	receiving and dealing with protected disclosures. These procedures must identify who disclosures can be made to, provide for confidentiality and protection from retaliation, and explain how practical assistance and advice will be provided to people making protected disclosures. Council's internal policies and procedures provide mechanisms for staff to raise concerns about serious wrongdoing and for those matters to be appropriately assessed, investigated or referred to another appropriate authority where required. As at September 2026, Council has not received any protected disclosures.
Local Government (Rating) Act 2002 This Act governs the rating system used by local authorities to collect revenue for funding local services and infrastructure.	Audit NZ audits the financial sections of the Long-term Plans and Annual Reports which include the rating area. Price Water House Cooper reviews the rates resolution before the Council adopts the rating funding impact statement for the Annual Report and Long-term Plan.

Resource Management Act 1991 While not exclusively focused on local government, this Act is crucial for local authorities as it deals with resource management, land use planning, and environmental protection. Councils must administer and adhere to these in their planning and development processes.	The Council reports to the Ministry for the Environment each year in regards to offences and enforcement under sects 9, 11, 12, 13, 14, 15, 16, 327 of the Act. Additionally, the Council completes quarterly KPI reports for consent processing timeframes, hearing reports, permitted boundary consents, and marginal consents processed under the Act. The Council is required to provide information to the Ministry for the Environment, via the National Monitoring System, to ensure our compliance on land use planning, environmental protection and resource management. Sections 35 and 35A of the Act details the duty to gather information and maintain records about the environment and iwi/hapū. The **Resource Management (Consenting and Other System Changes) Amendment Act 2025** made a significant package of amendments to the RMA, including changes relating to consent processing, conditions, duration, lapsing, designations, plan-making, enforcement, emergency works and penalties. The **Resource Management (Duration of Consents) Amendment Act 2025** made further changes to consent durations, generally extending qualifying resource consents that would otherwise expire before 31 December 2027 until that date. The Act also requires consent authorities to update affected consent records to reflect the new expiry dates. The Government is progressing legislation to replace the RMA with a new resource management system.
Gangs Act 2024 The purpose of this Act is to reduce the ability of gangs to operate, cause fear or disruption to the community. It prohibits the display of insignia and patches in public places. While not enforced by local government, our facilities are public places.	Council does not enforce this Act, but has an obligation to provide information if requested by New Zealand Police.