



Finance and Performance Committee Agenda

Wednesday 24 June 2026, 8.30 am

The meeting will be held at Manawatū District Council, 135 Manchester Street, Feilding, and a video recording made available on www.mdc.govt.nz.

www.mdc.govt.nz

MEMBERSHIP

Chairperson

Mr Stuart Campbell (External)

Deputy Chairperson

John Fowke (External)

Members

Councillor Alison Short

Councillor Colin Dyer

Mayor Michael Ford

Councillor Grant Hadfield

Councillor Shelley Dew-Hopkins

Councillor Rob Duindam

TERMS OF REFERENCE

Purpose

To check and ensure continuity of business, enhance governance framework, risk management practices and the controls used to monitor Council's achievements.

Responsibilities

- 1 Financial reporting
 - a. review and adopt quarterly financial and KPI performance reports, and treasury reports;
 - b. evaluate the appropriateness of accounting policies and practices; and
 - c. review the annual report, approve its release to external auditors and recommend its final adoption to Council;
- 2 Risk management:
 - a. review the effectiveness of Council's risk management framework;
 - b. annually review the Council's risk appetite;
 - c. quarterly review and discuss deep dives on key strategic and operational risks;
 - d. monitor the effectiveness of internal controls; and
 - e. review compliance with key local government legislation.
- 3 External audit:
 - a. receive and consider the audit engagement letter and audit plan;
 - b. understand scope and engagement with Audit NZ;
 - c. review significant audit findings/recommendations; and
 - d. monitor progress on recommendations.
- 4 Internal audit:
 - a. adopt the internal audit programme;
 - b. review completed audit reports; and
 - c. oversee management's response to internal audit recommendations, ensuring timely implementation.
- 5 Grants:
 - a. receive and consider for approval all priority services contracts;
 - b. receive and consider reports on grant allocations exceeding \$20,000 for decision;

- c. note grant approvals made under delegation by the Grant Connector (up to \$1,000 in accordance with the Grants Policy), General Manager – Community (up to \$5,000) and by the Executive Leadership Team (\$5,001–\$20,000);
- d. ensure that all grant decisions align with Council policy, strategic priorities, and approved budgets; and

Note: Six-monthly or annual summary reports outlining grant decisions made under delegation will be presented to Council.

6 Additional responsibilities:

- a. review organisational performance reports, including key projects and service delivery metrics;
- b. receive quarterly reports on staff and contractor safety and wellbeing, and monitor Council’s compliance with health and safety obligations; and
- c. escalate any issues, anomalies, or risks to Council for review.

Delegated Authority

Committee delegated authority to act on all matters within its Terms of Reference (except those excluded by Clause 32(1) Schedule 7, Local Government Act 2002).

Quorum

Four members of the committee.

Meeting Cycle

Meetings held quarterly, with additional meetings convened when necessary.



Shayne Harris
Chief Executive

ORDER OF BUSINESS

	PAGE
1. MEETING OPENING	
2. APOLOGIES	
3. CONFIRMATION OF MINUTES	8
<i>Recommendation</i>	
<i>That the minutes of the Finance and Performance Committee meeting held 25 March 2026 be adopted as a true and correct record.</i>	
4. DECLARATIONS OF INTEREST	
Notification from elected members of:	
4.1	Any interests that may create a conflict with their role as an elected member relating to the items of business for this meeting; and
4.2	Any interests in items in which they have a direct or indirect pecuniary interest as provided for in the Local Authorities (Members' Interests) Act 1968
5. PUBLIC FORUM	
There are no public forum items scheduled for this meeting.	
6. PRESENTATIONS	
6.1 ANNUAL ASK YOUR TEAM SURVEY RESULTS	16
Presentation by General Manager – People.	
7. NOTIFICATION OF LATE ITEMS	
Where an item is not on the agenda for a meeting, that item may be dealt with at that meeting if:	
6.1	The Committee by resolution so decides; and
6.2	The Chairperson explains at the meeting at a time when it is open to the public the reason why the item is not on the agenda, and the reason why the discussion of the item cannot be delayed until a subsequent meeting.
8. OFFICER REPORTS	
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Report of the General Manager – Corporate.	
8.2 SAFETY AND WELLBEING REPORT FOR Q3, 2025/26	31
Report of the General Manager – People.	

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Report of the General Manager – Community.	
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Report of the General Manager – Community.	
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Report of the Chief Financial Officer.	
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8.9 STRATEGIC RISK DEEP DIVE – FINANCIAL AFFORDABILITY AND GROWTH	188
Report of the General Manager – Corporate.	
8.10 OPERATIONAL RISKS UPDATE	197
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Report of the General Manager – Corporate.	
9. CONSIDERATION OF LATE ITEMS	
10. NOTIFICATION OF ITEMS FOR RISK REGISTER	
11. NOTIFICATION OF ITEMS FOR NEXT MEETING	

12. PUBLIC EXCLUDED BUSINESS

COMMITTEE TO RESOLVE:

That the public be excluded from the following parts of the proceedings of this meeting, namely:

1. Confirmation of Minutes; 25 March 2026
2. Recommendation for Awarding Priority Services Grants
3. Key Projects Report
4. Internal Audit Update and Procurement Audit 2026

That the general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Grounds under Section 48(1) for the passing of this resolution
13.1 Confirmation of Minutes; 25 March 2026	<i>To consider the accuracy of the minutes of the public excluded Finance and Performance Committee meeting on 25 March 2026</i>	s48(1)(a)
13.2 Awarding of Priority Services Grants	s7(2)(f)(ii) – improper pressure <i>The report contains funding recommendations that are yet to be considered by the Committee. Public release prior to a decision being made could improperly influence or pressure elected members during the decision-making process</i>	s48(1)(a)
13.3 Key Projects Report	s7(2)(f)(ii) – improper pressure s7(2)(h) – commercial activities <i>This report contains detailed information on the status of key project reports, which include sensitive and/or commercially-related information</i>	s48(1)(a)
13.4 Internal Audit Update and Procurement Audit 2026	s7(2)(i) – commercial negotiations <i>The Procurement Audit attachment contains commercially sensitive information</i>	s48(1)(a)

This resolution is made in reliance on Section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by Section 6 or Section 7 of the Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as specified above.

15. MEETING CLOSURE

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

Minutes of a meeting of the Finance and Performance Committee held on Wednesday 25 March 2026, which commenced at 8.29 am, Manawatū District Council, 135 Manchester Street, Feilding.

PRESENT:

Mr Stuart Campbell	Chairperson
Mr John Fowke	Deputy Chairperson
Cr Colin Dyer	
Cr Shelley Dew-Hopkins	
Cr Grant Hadfield	
Cr Alison Short	
Cr Rob Duindam	
Mayor Michael Ford	

IN ATTENDANCE:

Shayne Harris	Chief Executive
Hamish Waugh	General Manager – Infrastructure
Frances Smorti	General Manager – People and Corporate
Lyn Daly	General Manager – Community
Joel Richards	Acting Chief Financial Officer
Ash Garstang	Governance and Assurance Manager
Andrew Leighton	Safety & Wellbeing Adviser
Adie Johansen	Community Services Manager
Helen King	Grants Connector
Marko Blagojevic	Information Services Manager
Michael Taylor	Community Assets Manager
Erica Rowe	Community Parks and Property Adviser
Lisa Thomas	Strategy Manager
Axel Malecki	Policy Adviser
Wayne Keightley	Roading Manager
Cr Sam Hill	

FPC 25-28/001

MEETING OPENING

Mr Stuart Campbell opened the meeting.

FPC 25-28/002

APOLOGIES

There were no apologies.

FPC 25-28/003

CONFIRMATION OF MINUTES

There were no minutes for confirmation.

FPC 25-28/004

DECLARATIONS OF INTEREST

There were no declarations of interest.

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

FPC 25-28/005

PUBLIC FORUM

There were no requests for public forum.

FPC 25-28/006

SAFETY AND WELLBEING DEEP DIVE PRESENTATION – NURSERY

Andrew Leighton and Frances Smorti provided an overview of health and safety at Council’s Nursery and reflected on the deep dive tour that took place with elected members on 18 March 2026.

FPC 25-28/007

NOTIFICATION OF LATE ITEMS

There were no late items of business notified for consideration.

FPC 25-28/008

COMMITTEE WORKPLAN

Report of the General Manager – People and Corporate presenting the Committee Workplan for 2026 to the Committee for adoption.

RESOLVED

That the Committee Workplan for 2026 be adopted without amendment.

Moved by: Mr Stuart Campbell

Seconded by: Cr Alison Short

CARRIED (8-0)

FPC 25-28/009

QUARTERLY PERFORMANCE REPORT TO DECEMBER 2025

Report of the Acting Chief Financial Officer seeking the Committee’s receipt of the report summarising both financial and non-financial performance against the targets outlined within the Long-Term Plan 2024-34.

RESOLVED

The Finance and Performance Committee receive the Quarterly Performance Report and Treasury Report to 31 December 2025.

Moved by: Mayor Michael Ford

Seconded by: Mr John Fowke

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

CARRIED (8-0)

FPC 25-28/010

SAFETY AND WELLBEING QUARTERLY REPORT

Report of the General Manager – People and Corporate seeking the Committee’s receipt of the report on the latest Safety and Wellbeing information relating to Council operations and H&S strategy.

RESOLVED

That the Finance and Performance Committee receives the Safety and Wellbeing report for Quarter 2 of the 2025-26 year.

Moved by: Mr Stuart Campbell

Seconded by: Cr Grant Hadfield

CARRIED (8-0)

FPC 25-28/011

GRANT FUNDING DECISIONS – CONTESTABLE

Report of the General Manager – Community seeking the Committee’s receipt of the report detailing the performance of contestable funds administered under the current Community Development Policy for the period 1 July 2025 to 28 February 2026.

RESOLVED

That the Committee note the performance of funding administered under the Community Development Policy for the period 1 July 2025 to 28 February 2026.

Moved by: Cr Alison Short

Seconded by: Cr Colin Dyer

CARRIED (8-0)

FPC 25-28/012

GRANT FUNDING DECISIONS – COMMUNITY COMMITTEES, MARAE AND HAPŪ

Report of the General Manager – Community seeking the Committee’s receipt of the report detailing the performance of the below funding, for the period 01 July 2025 to 28 February 2026:

- Community committee funding administered in accordance with the Community Development Policy, and

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

- Marae and hapū committee funding administered in accordance with the Marae and Hapū Committees Policy.

RESOLVED

That the Committee:

- **Note the performance of funding administered for Community Committee projects and Community Planning implementations under the Community Development Policy for the period 1 July 2025 to 28 February 2026.**
- **Note the performance of funding administered for Marae and Hapū projects and Marae and Hapū Contestable funds under the Marae and Hapū Committees Policy for the period 1 July 2025 to 28 February 2026.**

Moved by: Cr Colin Dyer

Seconded by: Cr Shelley Dew-Hopkins

CARRIED (8-0)

FPC 25-28/013

LGOIMA REQUESTS 06 SEPTEMBER 2025 – 20 FEBRUARY 2026

Report of the General Manager – People and Corporate seeking the Committee’s receipt of the report detailing requests for information received by Council under the Local Government Official Information and Meetings Act 1987.

RESOLVED

That the report detailing the requests for information received under the Local Government Official Information and Meetings Act 1987 for the period 06 September 2025 – 28 February 2026 be received.

Moved by: Cr Grant Hadfield

Seconded by: Cr Shelley Dew-Hopkins

CARRIED (8-0)

The meeting was adjourned at 10.04 am and reconvened at 10.23 am.

FPC 25-28/014

VANDALISM COSTS – PARKS AND PROPERTY

Report of the General Manager – Community seeking the Committee’s receipt of the report detailing vandalism, graffiti and theft in relation to Community Assets for the 2024/2025 Financial Year, and a 6-month update for 2025/2026 Financial Year.

RESOLVED

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
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That the Committee note the annual report on vandalism, graffiti and theft trends on a range of community infrastructure assets.

Moved by: Cr Grant Hadfield

Seconded by: Mayor Michael Ford

CARRIED (8-0)

FPC 25-28/015

VESTED ASSETS POLICY

Report of the General Manager – People and Corporate seeking the Committee’s acknowledgement of the recently adopted Vested Assets Policy.

RESOLVED

That the Finance and Performance Committee receives the “Vested Assets Policy” report and the attached Vested Assets Policy, including the Vested Assets Policy Guidance Sheet.

Moved by: Cr Colin Dyer

Seconded by: Cr Rob Duindam

CARRIED (8-0)

FPC 25-28/016

NZTA PROCEDURAL AUDIT OF MANAWATŪ DISTRICT COUNCIL

Report of the General Manager – Infrastructure seeking the Committee’s receipt of the report detailing the outcomes of the recently completed procedural audit undertaken by New Zealand Transport Agency (NZTA) specifically addressing if funding investment in the Manawatu District Roading activity is in accordance with requirements of the National Land transport fund.

RESOLVED

That the Manawatu District Council receives the report completed by NZTA and notes the recommendations made in the report.

Moved by: Mayor Michael Ford

Seconded by: Cr Rob Duindam

CARRIED (8-0)

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

FPC 25-28/017

INTERNAL AUDIT PROGRAMME

Report of the General Manager – People and Corporate seeking the Committee’s receipt of the report detailing the Internal Audit Programme.

RESOLVED

That the Committee receives the Internal Audit Programme Update.

Moved by: Mr Stuart Campbell

Seconded by: Mr John Fowke

CARRIED (8-0)

FPC 25-28/018

STRATEGIC RISK DEEP DIVE – LOCAL ECONOMY AND GOVERNMENT REFORM

Report of the General Manager – People and Corporate seeking the Committee’s receipt of the report discussing two strategic risks:

- Local Economy
- Government Reform

RESOLVED

That the Committee receives the ‘Strategic Risks Deep Dive – Local Economy and Government Reform’ report.

Moved by: Cr Grant Hadfield

Seconded by: Cr Shelley Dew-Hopkins

CARRIED (8-0)

FPC 25-28/019

INTERNAL CONTROLS UPDATE

Report of the General Manager – People and Corporate seeking the Committee’s receipt of the report providing an update on several key internal controls, including cybersecurity breaches, policy reviews, protected disclosures and fraudulent activity.

RESOLVED

That the Committee receives the Internal Controls Update, covering the period 16 September 2025 to 16 March 2026.

MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

Moved by: Cr Colin Dyer

Seconded by: Mayor Michael Ford

CARRIED (8-0)

FPC 25-28/020

CONSIDERATION OF LATE ITEMS

There were no late items notified for consideration.

FPC 25-28/021

NOTIFICATION OF ITEMS FOR RISK REGISTER

There were no items to be added to the risk register.

FPC 25-28/022

NOTIFICATION OF ITEMS FOR NEXT MEETING

There were no additional items to be added to the agenda for the next meeting.

FPC 25-28/023

PUBLIC EXCLUDED BUSINESS

RESOLVED

That the public be excluded from the following parts of the proceedings of this meeting, namely:

- 1. Key Projects Report**
- 2. Insurance Renewals**

That the general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Grounds under Section 48(1) for the passing of this resolution
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MEETING MINUTES	
FINANCE AND PERFORMANCE COMMITTEE	TIME
WEDNESDAY 25 MARCH 2026	8:29 AM

13.1	Key Projects Report	<p>s7(2)(f)(ii) – effective conduct of public affairs</p> <p>s7(2)(h) – commercial activities</p> <p><i>This report contains detailed information on the status of key project reports, which include sensitive and/or commercially related information</i></p>	s48(1)(a)
13.2	Insurance Renewals	<p>s7(2)(i) – commercial negotiations</p> <p><i>This report contains discussion on potential insurance-related costs</i></p>	s48(1)(a)

This resolution is made in reliance on Section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by Section 6 or Section 7 of the Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as specified above.

Moved by: Mr Stuart Campbell

Seconded by: Mayor Michael Ford

CARRIED (8-0)

The meeting went into public excluded session at 11.26 am. For items FPC 22-25/024 to FPC 25-28/026 refer to public excluded proceedings. The meeting returned to open session at 12.18 pm.

FPC 25-28/027

MEETING CLOSURE

The meeting was declared closed at 12.18 pm.

Meeting Video

<https://www.mdc.govt.nz/council/meetings-agendas-and-minutes/videos-of-council-and-committee-meetings/finance-and-performance-committee-meeting-videos>

Ask Your Team Employee Engagement Survey 2026

Finance & Performance Committee June 2026

Presenter: Kate Jarvis GM - People



What's happened since the 2025 survey?



New Health
and Safety
System

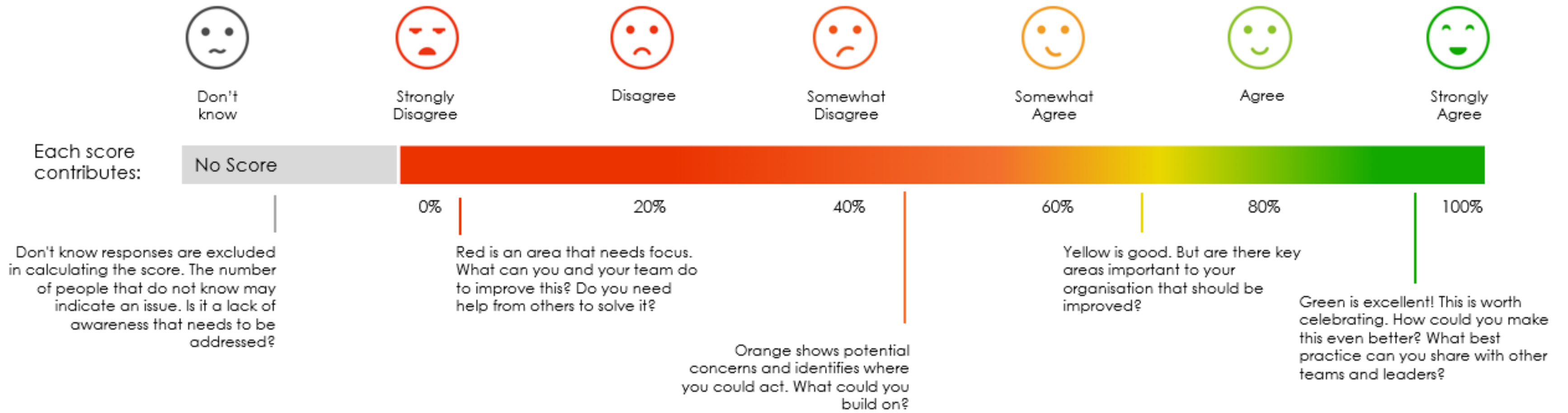


Team culture
deep dives



Project
Management
working
group

How the scores work



2026 Headlines

Participation

- 87% (3% lower than 2025)
- 20% higher than LG Benchmark

Overall Result

- 72% (2% higher than 2025)
- 8% higher than LG Benchmark

Elected Members

Question	2026	2025	Difference
Our elected members provide effective leadership for our council	71%	65%	+6

Top 10 rated questions

	Assertion	Score	Trend	Benchmark comparison
1	I am proud of the impact our council has on the community	85%	+5	73%
2	The performance of our council is better than that of similar councils	84%	+5	68%
3	I enjoy working for this council	81%	-2	77%
4	I have regular performance reviews and receive effective feedback	81%	+3	67%
5	The council provides opportunities for me to develop my skills and competencies and actively encourages career development	79%	+1	67%
6	The health, safety and wellbeing of people in the council is appropriately reflected in our systems, processes and work environment	78%	+1	73%
7	We celebrate achievements as a department/team	76%	+2	67%
8	Our suppliers enable us to perform as successfully as possible	76%	+1	66%
9	I have the autonomy to make decisions with matters I am responsible for	76%	+1	72%
10	Our council supports people who come forward with new ideas	74%	+2	65%

What Staff Value Most

Key themes from staff feedback about working at Council

1



Supportive People

We value the people we work with and the genuine care and support shown across our teams.

2



Strong Team Culture

Our culture is collaborative, inclusive and family-like — making work enjoyable and meaningful.

3



Making a Difference in Our Community

We take pride in contributing positively to our community every day.

4



Meaningful and Rewarding Work

We find purpose in our roles and see the real impact of the work we do for our community.

5



Approachable and Supportive Leadership

Our leaders are accessible, encouraging and committed to supporting our success and development.

6



Flexibility, Trust and Wellbeing

Flexible working, autonomy and being trusted to do our jobs are highly valued.

7



Growth and Development Opportunities

We appreciate opportunities to learn, grow and build our skills for the future.

8



Positive Workplace Environment

MDC is a friendly, welcoming and respectful place to work where people feel valued.



Our people. Our culture. Our community. | Thank you to all staff who shared their feedback.



Bottom 10 rated questions

#	Assertion	Score	Trend	Benchmark Comparison
1	Effective consultation occurs before changes are made that affect others	63%	+4	55%
2	People are held accountable for hitting deadlines	64%	+1	59%
3	We have clear and effective systems for dealing with intimidating behaviour and workplace bullying, which are applied equally to everyone	64%	-3	63%
4	Information and results from projects are analysed and acted upon effectively	66%	+2	57%
5	Initiatives and projects are researched and planned effectively	66%	0	58%
6	I feel safe to tell the truth even when it is unpopular	67%	-1	63%
7	Meetings are generally an effective use of time e.g having a purpose, the right people and clear outcomes	68%	+4	59%
8	We use effective project management techniques for implementing projects	68%	+2	59%
9	There is a clear vision for the council	68%	-1	67%
10	Our pay/salary structure is appropriate relative to the market	68%	+2	52%

WHAT OUR PEOPLE SEE AS

Opportunities for Growth



1. WORKING TOGETHER

Stronger collaboration and shared understanding across teams.



2. BUILDING ON STRENGTHS

Continuing to improve an already effective organisation.



3. CONSISTENT CULTURE

Fair and consistent people leadership across Council.



4. CLEAR DIRECTION

Practical strategies and policies that support decision-making.



5. WELLBEING

Continued focus on psychological safety and staff wellbeing.



6. CONTINUOUS IMPROVEMENT

Committed to ongoing learning and improvement to deliver even better outcomes for our community.

Great people. Strong teams. Better outcomes. 

What now?



Agreed Organisational focuses

Our Road Ahead

Working groups – Psych safety, Project Management and Meeting Effectiveness



Ongoing

Action planning within teams



Targeted

Team culture deep dives

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: People and Corporate

Date Created: 18 June 2026

Committee Workplan 2026

Purpose Te Aronga o te Pūrongo

To present an update on the Committee Workplan for 2026 to the Committee. The Workplan will be updated throughout the year as required, and an update provided to each Committee meeting.

Recommendations Ngā Tūtohunga

That the updated Committee Workplan for 2026 be received.

Report prepared by:

Ash Garstang

Governance and Assurance Manager

Approved for submission by:

Kate Jarvis

Acting General Manager - People and Corporate

1 Background Ngā Kōrero o Muri

1.1 The Workplan was adopted at the Committee meeting 25 March 2026.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 The adoption of an effective workplan supports the strategic goal of “**Value for money and excellence in local government**”. It gives the Committee the ability to set the structure and pace of reporting by staff in the areas of performance and risk.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 The Workplan is intended to provide a well-rounded schedule of reporting that aligns with the Committee’s purpose, role and outcomes. These are listed in the Committee’s Terms of Reference, which are detailed on pages 2 and 3 of this agenda.

3.2 Updates to the Workplan since the last Committee meeting include:

- a. Legislative Compliance report (annual) – deferred to September 2026.
- b. Update on the Local Water Done Well work to date – deferred to September 2026.

4 Risk Assessment Te Arotake Tūraru

4.1 There are no specific risks arising from this report.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council’s Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 Community engagement is not required.

6 Operational Implications Ngā Pānga Whakahaere

6.1 Additions or amendments to the Workplan may be subject to the capacity of officers.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Items on the Workplan are subject to various legislative requirements, which will be detailed within their individual reports.

8.2 Council's compliance with legislation will be reported on to the Committee meeting scheduled for September 2026.

9 Next Steps Te Kokenga

9.1 The Workplan will be presented to each Committee meeting throughout 2026, to provide members with updates on items that have been added, removed or deferred.

10 Attachments Ngā Āpitihanga

- Finance and Performance Workplan 2026

Finance and Performance Committee

Workplan 2026

Meeting date	March	June	September	December
Governance	Committee Workplan (full)	Committee Workplan (summary)	Committee Workplan (summary)	Committee Workplan (summary)
Audit NZ and Compliance		Draft Audit Plan for 2025/26 Review external audit findings for 2024/25	Review the management representation letter from the CEO/CFO to the external auditors Review draft Annual Report 2025/26 and release for external audit	Review external audit findings for 2025/26
Audits	Internal Audit Programme (summary) Review of audit reports	Internal Audit Programme (summary) Review of audit reports	Internal Audit Programme (summary) Review of audit reports Overview of IT-related reviews and tests	Internal Audit Programme (summary) Review of audit reports
Risk Management	Strategic risk deep dive	Strategic risk deep dive Operational risks	Strategic risk deep dive Conflicts of interest	Strategic risk deep dive Operational risks
Internal Controls	Key Project Reporting Internal Controls Update <ul style="list-style-type: none"> • Cyber Breaches • Policy refresh work programme 	Key Project Reporting Internal Controls Update <ul style="list-style-type: none"> • Cyber Breaches • Policy refresh work programme 	Key Project Reporting Internal Controls Update <ul style="list-style-type: none"> • Cyber Breaches • Policy refresh work programme 	Key Project Reporting - Internal Controls Update <ul style="list-style-type: none"> • Cyber Breaches • Policy refresh work programme

	<ul style="list-style-type: none"> Protected disclosures etc Privacy breaches 	<ul style="list-style-type: none"> Protected disclosures etc Privacy breaches 	<ul style="list-style-type: none"> Protected disclosures etc Privacy breaches 	<ul style="list-style-type: none"> Protected disclosures etc Privacy breaches
Financial and Performance Reporting	Quarterly Performance Report, for December quarter <ul style="list-style-type: none"> Management Accounts Compliance with Treasury Mgmt Policy 	Quarterly Performance Report, for March quarter <ul style="list-style-type: none"> Management Accounts Compliance with Treasury Mgmt Policy 	Quarterly Performance Report, to review year-end financial statements and accounting policies <ul style="list-style-type: none"> Management Accounts Compliance with Treasury Mgmt Policy 	Quarterly Performance Report, for September quarter <ul style="list-style-type: none"> Management Accounts Compliance with Treasury Mgmt Policy
Health and Safety Reporting Including Deep Dives	Safety and Wellbeing Quarterly Report	Safety and Wellbeing Quarterly Report	Safety and Wellbeing Quarterly Report	Safety and Wellbeing Quarterly Report
Insurances	Review Insurance renewals			Review Insurance Renewals
Grants	Grant Funding Decisions	Grant Funding Decisions	Grant Funding Decisions	Grant Funding Decisions
Legislative Compliance			Review the effectiveness of the system for monitoring legislative compliance – deferred from June	
Local Government Official Information and Meetings Act 1987 – Requests for Information	LGOIMA Report	LGOIMA Report	LGOIMA Report	LGOIMA Report
Reforms			Local Water Done Well – deferred from June	
Miscellaneous	Vandalism			

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: People

Date Created: 25 May 2026

Safety and Wellbeing Report for Q3, 2025/26

Purpose Te Aronga o te Pūrongo

The purpose of this report is to update the Finance and Performance Committee on the latest Safety, Health and Wellbeing information relating to Council operations and H&S strategy.

Recommendations Ngā Tūtohinga

That the Finance and Performance Committee receives the Safety and Wellbeing report for Quarter 3 of the 2025-26 year.

Report prepared by:

Andrew Leighton

Safety and Wellbeing Adviser

Approved for submission by:

Kate Jarvis

General Manager - People

1 Background Ngā Kōrero o Muri

- 1.1 The Finance and Performance Committee receives this report on a quarterly basis for its information and oversight.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 Not applicable as this is an operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

- 3.1 Identified trends and any remedial actions or options for consideration.

4 Risk Assessment Te Arotake Tūraru

- 4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

- 5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

- 5.3 There are no known community considerations associated with the matters addressed in this report.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Primary duty of care (s36 HSWA)

Council must ensure, so far as is reasonably practicable, the health and safety of workers and others affected by council work.

8.2 Due diligence duties (s44 HSWA)

Elected members, must exercise due diligence to ensure the council complies with its duties.

8.3 Worker engagement, participation and representation (Part 3 HSWA)

Council must engage with workers and support participation practices.

8.4 Health and Safety at Work (Hazardous Substances) Regulations 2017

Council must ensure hazardous substances are identified, managed, stored, and used safely, with appropriate controls, training, and emergency procedures in place.

8.5 Notifiable events (ss23–24 HSWA)

Council must notify WorkSafe of any notifiable event, including serious injury, illness, or incident, and preserve the site until authorised otherwise.

8.6 Notification of particularly hazardous work (reg 26 Health and Safety in Employment Regulations 1995)

Council must ensure WorkSafe is notified 24 hours before particularly hazardous work begins, including where contractors are responsible for submitting the notification.

9 Next Steps Te Kokenga

9.1 The next steps will be guided by the Committee's discussion and any actions agreed at the meeting.

Safety and Wellbeing Dashboard

For the period ending 31 March 2026

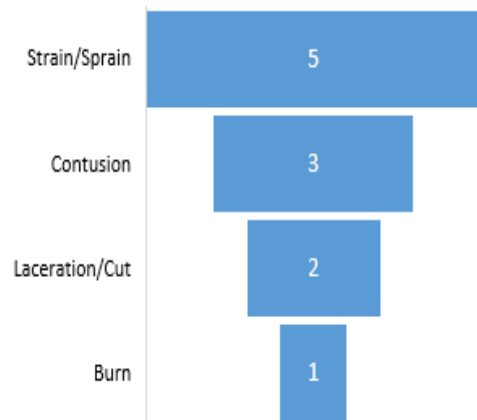
Lead and Lag Indicators

Indicator	Goal	Current
Notifiable incidents (lag)	0	0
Inductions for new staff	100%	99%
Contractors pre-qual	100%	95%
H&S engagement score	80%	78%

Significant Incidents:

There were no significant incidents in this quarter

Injuries This Quarter



Strategic Activities

Goal 2: Improve contractor management systems.

The contractor sign in and induction tool has been created and will shortly be rolled out to all MDC sites, including WTP's and pump stations.

Goal 5: Show support and be involved in national health and wellbeing initiatives.

Manawatū District Council proudly participated in Relay For Life 2026, with 26 staff and elected members taking part in the 24-hour event. The team raised an impressive \$2,000 in support of the Cancer Society, demonstrating MDC's ongoing commitment to community wellbeing and fundraising initiatives.

Health & Wellness

- Workstation Assessments: 10
- Vitae: 1
- Health Checks: 3
- Noise Cancelling Headphones - 2

Training

- My Everyday Wellbeing Webinars: 3
- Workplace River Safety - 1
- Situational Safety Training - 1

Audits & Compliance

Site Audits

- Roots Street WTP
- Rongotea Pump Station

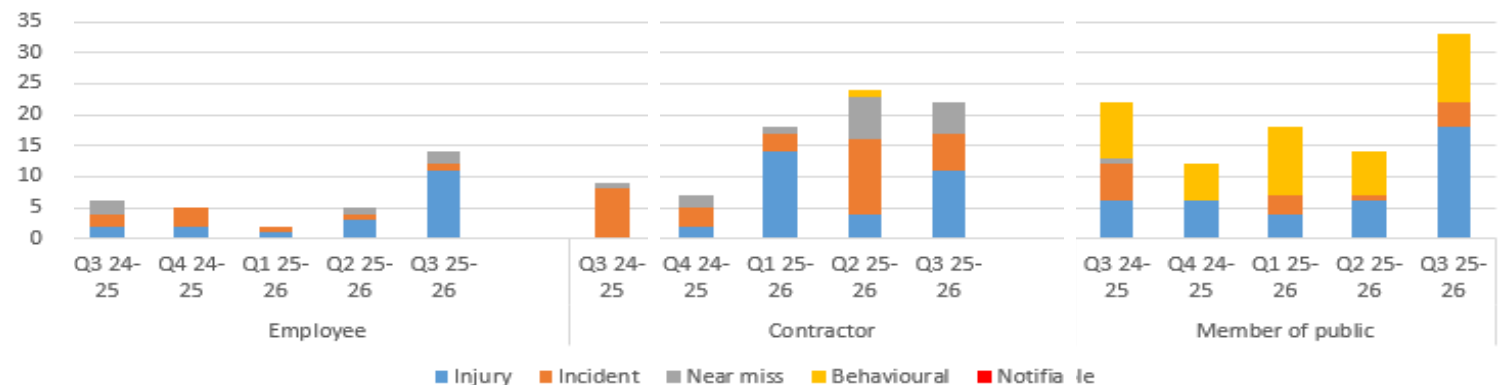
SafePlus Assessment

The MWLASS Health, Safety and Wellbeing Practitioners Forum have agreed to hold SafePlus assessment during Q3/4 2025-26 year.

Deep Dive

There was no deep dive this quarter.

Events Reported



Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: People and Corporate

Date Created: 02 June 2026

LGOIMA Requests 01 March – 31 May 2026

Purpose Te Aronga o te Pūrongo

To present requests for information received by Council under the Local Government Official Information and Meetings Act 1987.

Recommendations Ngā Tūtohinga

That the report detailing the requests for information received under the Local Government Official Information and Meetings Act 1987 for the period 01 March – 31 May 2026 be received.

Report prepared by:

Dianne McKay

Information Officer

Approved for submission by:

Frances Smorti

General Manager – Corporate

1. Background Ngā Kōrero o Muri

- 1.1 The Local Government Official Information and Meetings Act 1987 makes provision for public access to Council information.
- 1.2 The Act also provides requirements for how the Council must deal with any requests for access to information that it holds.
- 1.3 Details of all requests received are available on Council's website.
- 1.4 During the reporting period, the Ombudsman investigation into LG2351 was concluded. The Ombudsman determined that no further investigation was required, as Council had provided sufficient information to address the matters raised. Two Ombudsman investigations (LG2410 and LG2430) remain ongoing.
- 1.5 One request exceeded the statutory response timeframe by one working day due to a combination of staff leave, illness, and competing workload demands.
- 1.6 This report covers LGOIMA requests received and processed for the period 01 March 2026 – 31 May 2026.

SUMMARY	06 September 2025 to 28 February 2026	01 March 2026 to 31 May 2026
Open from previous period	10	9
Received	52	18
Closed	54	24
Total In Progress	8 includes 3 Ombudsman	3 includes 2 Ombudsman
FINANCIAL YEAR	1 July 2024 to 30 June 2025	01 July 2025 to 31 May 2026
Total Received	88	91
Total Closed	88	92
% Sent in time frame	100%	99%

LGOIMA Number	Date Received	Organisation	Request Summary	Due Date	Request Status	Completed Date
LG2351	11/04/2025	Office of the Ombudsman	Preliminary inquiry - Complaint that information withheld	30/04/2025	Complete	30/03/2026
LG2410	16/12/2025	Office of the Ombudsman	Investigation of complaint and concerns about the decision of the Council not to enforce the local stormwater bylaw	20/01/2026	With Ombudsman	
LG2430	2/02/2026	Office of the Ombudsman	Enquiry about decision to apply penalties to rates accounts for two Sheddan Road addresses	23/02/2026	With Ombudsman	
LG2432	19/02/2026	Te Pati Maori	Climate-Related Hazard Areas & Marae Impact Assessments	19/03/2026	Complete	16/03/2026
LG2433	19/02/2026	Individual	Complaints received about requesters property on Makino Road over last 12 months	19/03/2026	Complete	2/03/2026
LG2434	19/02/2026	Individual	Information about Stormwater/Road Drains on Ulysses Road	19/03/2026	Complete	17/03/2026
LG2435	19/02/2026	Common Ground Aotearoa	Request for full property and rates database	19/03/2026	Complete	3/03/2026
LG2436	24/02/2026	Stuff	BeforeUDig (BUG) service costs over the last 5 years	24/03/2026	Complete	2/03/2026
LG2437	2/03/2026	Individual	Information about TDRs (Transferable Development Rights)	30/03/2026	Complete	5/03/2026
LG2439	27/02/2026	Individual	Authorisation permitting the use of moped or motorcycles to deliver Mail or printed material on footpaths in the district.	27/03/2026	Complete	24/03/2026
LG2440	17/03/2026	Clampett Trust	Handling of Code of Conduct complaints and associated governance processes.	24/04/2026	Complete	22/04/2026
LG2441	24/03/2026	individual	Information regarding Animal Management and policy.	23/04/2026	Complete	27/03/2026
LG2442	30/03/2026	individual	Information about improvements for footpaths and road maintenance for Himatangi from 2022.	30/04/2026	Complete	14/04/2026
LG2443	7/04/2026	Humanitarian Ministry Trust	How Manawātū District Council obtain Mt Lees and conditions that were to be adhered to.	6/05/2026	Complete	9/04/2026
LG2444	9/04/2026	Humanitarian Ministry Trust	Copy of the wishes of Ormond Wilson for the Reserve and how he wished that the land be utilised.	8/05/2026	Complete	23/04/2026
LG2445	14/04/2026	Individual	Availability of Graduate Roles in Council for each year from 2020 to 2026 (inclusive)	13/05/2026	Complete	30/04/2026
LG2446	17/04/2026	Stuff	Request for how much MDC has spent over three years on boy racer-related road damage, how much came from ratepayers, and related impacts, responses, and trends.	18/05/2026	Complete	13/05/2026
LG2447	21/04/2026	FeildingFirst Writer	Request for details on parking restrictions, enforcement activity and revenue, compliance monitoring of disability parks, and the process for reporting violations.	20/05/2026	Complete	15/05/2026
LG2448	29/04/2026	Mahony Horner Lawyers	Information about engagement with Ngā Hapū o Himatangi in respect of Lake Pukepuke/Pukepuke Lagoon over the past five years	27/05/2026	Complete	22/05/2026
LG2449	29/04/2026	Stuff	Information about current or future insurability of properties in MDC region	27/05/2026	Complete	20/05/2026
LG2450	30/04/2026	Helen Clark Foundation	Information on museum and gallery funding over last 10 years	28/05/2026	Complete	14/05/2026
LG2451	5/05/2026	No More Glyphosate NZ	What herbicides or weed control products are used in public spaces, where and how often they are applied, and what policies guide their use. Also, when the current approach to herbicide use was last formally reviewed.	3/06/2026		
LG2452	7/04/2026	Individual	All documents and materials that guide, inform, or record how staff make decisions affecting clients, including policies, criteria, training, tools, and internal communications. It also includes records and processes related to reviewing, auditing, categorising, escalating, and correcting those client decisions.	6/05/2026	Complete	6/05/2026
LG2453	4/05/2026	Individual	Invoices from the past six years for Building Consent Authority accreditation. also, whether any transfer of powers to Fire and Emergency New Zealand has occurred, and if so, the dates and copies of related agreements.	2/06/2026	Complete	22/05/2026
LG2454	11/05/2026	Stuff	Information about notable trees in Pharazyn Street	9/06/2026	Complete	27/05/2026
LG2455	11/05/2026	Chapman Tripp	Information about heritage order applications, proposals or NOR in Taonui Road property	9/06/2026	Complete	15/05/2026
LG2456	21/05/2026	STRAGENTUM	Seeking information about Manawātū District Council's procurement process for professional services, including spend thresholds for direct procurement and closed tenders, and whether there is a professional services supplier panel available to join.	19/06/2026	Complete	25/05/2026

2. Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is an operational item.

3. Risk Assessment Te Arotake Tūraru

3.1 There are three main areas of risk associated with Council's management of the LGOIMA process, being legal compliance, reputational and political.

3.2 Legal Compliance – the requirements for LGOIMA are set out in the *Local Government Official Information and Meetings Act 1987*. This legislation specifies standard response timeframes (20 working days) and outlines circumstances where information may be withheld (e.g., for privacy or commercial reasons). Because the process is tightly prescribed in law, staff error can result in non-compliance. To manage this risk, the Information Management team oversees the process. They support staff in meeting obligations, monitor compliance, and provide appropriate training.

3.3 Reputational – the wide scope of requests and the Council's obligation to comply can sometimes result in the release of information that is sensitive or potentially embarrassing (e.g., unprofessional internal communications). Education is a key control – ensuring officers and elected members understand the LGOIMA process and the public's right to request access to internal information and communications.

3.4 Political – while LGOIMA requests are managed by officers, elected members may at times be the subject of a request. This separation of operational and governance roles can create tension between management and members regarding how requests are handled. Proactive and transparent communication is essential to ensure shared understanding of the process and clarity around how requests involving members will be managed.

4. Engagement Te Whakapānga

Significance of Decision

4.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

4.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

4.3 No community engagement is required.

5. Operational Implications Ngā Pānga Whakahaere

5.1 There are no operational implications with this report.

6. Financial Implications Ngā Pānga Ahumoni

6.1 There are no financial implications with this report.

7. Statutory Requirements Ngā Here ā-Ture

7.1 The statutory requirements for access to local authority information, and procedures for dealing with requests received for information held by local authorities is set out in Parts 1, 2, 3, 4, 5 and 6 of the Local Government Official Information and Meetings Act 1987.

8. Next Steps Te Kokenga

8.1 Nil.

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: Community
Date Created: 06 March 2026

Grant Funding Decisions – Community Committees, Marae and Hapū

Purpose Te Aronga o te Pūrongo

The purpose of this report is to update the Finance and Performance Committee, for the period 1 March 2026 - 31 May 2026 on the performance of:

- Community Committee funding administered in accordance with the Community Development Policy, and
- Marae and Hapū Committee funding administered in accordance with the Marae and Hapū Committees Policy.

Recommendations Ngā Tūtohunga

That the Committee:

- Note the performance of funding administered for Community Committee projects and Community Planning implementations under the Community Development Policy for the period 1 March 2026- 31 May 2026.
- Note the performance of funding administered for Marae and Hapū projects and Marae and Hapū Contestable funds under the Marae and Hapū Committees Policy for the period 1 March 2026- 31 May 2026.

Report prepared by:
Adie Johansen
Community Services Manager

Approved for submission by:
Lyn Daly
General Manager - Community

1 Background Ngā Kōrero o Muri

1.1 Council supports a range of community-led initiatives through funding programmes that enable communities to progress locally identified priorities and initiatives. These funding programmes form part of Council's broader community development framework to support locally driven initiatives that contribute to the wellbeing and resilience of communities across the Manawatū District.

1.2 Council works with local communities to support initiatives identified at a community level, with community committees and marae and hapū committees playing a key role in identifying priorities and directing funding toward local projects and initiatives.

Community Committees

1.3 Community Committees are established under the Community Committees Policy, which outlines their role as advisory bodies that provide a link between Council and their local communities. Through this role, community committees help identify local priorities, raise issues affecting their communities, and support projects and initiatives that enhance community wellbeing.

1.4 Community Committee funding is currently administered in accordance with the Community Development Policy and supports initiatives identified through community committees and local community planning processes.

1.5 Council's funding includes:

1.5.1 Community Committee Project Fund – provides each committee with an annual allocation (historically \$3,000, increased to \$3,149 for the 2025/26 financial year) to deliver small-scale, locally identified projects.

1.5.2 Community Planning Implementation Fund – provides a contestable pool of funding, with the total budget set through the Annual Plan or Long-Term Plan, to support projects that implement priorities identified in adopted Community Plans.

1.6 While these funds are currently referenced within the Community Development Policy, their purpose and delivery are closely aligned with the role of community committees outlined in the Community Committees Policy. This can be somewhat confusing, and as a result, it is proposed that future references to these funds be incorporated within the Community Committees Policy to better reflect the role of community committees in identifying and supporting these initiatives. This will be drafted following the creation of the proposed Grants Policy in June 2026.

1.7 Funding administered through Community Committees is directed through committee processes. Committees determine the use of their allocated project funding through resolutions at committee meetings, supported by annual work programmes. Funding through the Community Planning Implementation Fund is also considered through this process and is required to align with priorities identified in adopted Community Plans. Council staff provide administrative and financial oversight of all funding.

Marae and Hapū Committees

- 1.8 Council provides support for initiatives identified through Marae and Hapū Committees, which operate under the Marae and Hapū Committees Policy. These committees provide a mechanism for engagement between Council and mana whenua communities and help identify priorities and initiatives that benefit marae and hapū within the district.
- 1.9 Council's funding includes:
- 1.9.1 Marae and Hapū Committee Project Fund – provides each committee with an annual allocation (historically \$3,000, increased to \$3,149 for the 2025/26 financial year) to deliver small-scale projects within their marae or hapū community, which in practice often includes improvements and upgrades to marae facilities.
 - 1.9.2 Marae and Hapū Contestable Fund – provides a contestable pool of funding, with the total budget set through the Annual Plan or Long-Term Plan, to support projects that meet the criteria set out in the policy and respond to identified marae and hapū priorities.
- 1.10 Funding administered through Marae and Hapū Committees is directed through committee processes, with committees identifying and prioritising projects through agreed work programmes. The Marae and Hapū Contestable Fund operates through a separate application and assessment process, with applications considered and approved by Te Kōtui Reo Taumata under delegated authority. Council staff provide administrative and financial oversight of all funding.
- 1.11 Note that a separate report to the Finance and Performance Committee provides an update on the performance of contestable funding programmes administered under the Community Development Policy, whereas this report focuses only on funding administered through community committees and marae and hapū committees.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 Community committee funding administered under the Community Development Policy and marae and hapū committee funding administered under the Marae and Hapū Committees Policy support several of Council's Long-term Plan priorities by enabling locally identified initiatives that contribute to the social, cultural, environmental and community wellbeing of the Manawatū District.
- 2.2 These funds contribute to the following strategic priorities outlined in the Long-term Plan:
- 2.2.1 **A place to belong and grow:** By supporting community-led projects and initiatives identified through community committees and marae and hapū committees that strengthen community connections, encourage participation in local activities, and help residents feel connected and engaged in their communities.
 - 2.2.2 **A future planned together:** Through funding that enables community committees and marae and hapū committees to identify local priorities and progress projects and initiatives that reflect the aspirations and needs of their communities.

2.2.3 **A prosperous, resilient economy:** By supporting local initiatives and improvements to community spaces and facilities that contribute to the vibrancy of towns and villages and encourage participation in community life across the district.

2.2.4 **Value for money and excellence in local government:** By allocating funding through established committee structures and ensuring public funds are used in a transparent and accountable manner to deliver initiatives that provide tangible benefits for local communities.

2.2.5 **An environment to be proud of:** By supporting projects and initiatives that enhance community spaces, facilities and environments, contributing to places that residents value and take pride in.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 This section provides an overview of both the funding provided, and the activity and outcomes delivered, as a result of the funding for the period 1 March 2026- 31 May 2026

Community Committee Project Fund

3.2 The Community Committee Project Fund supports small-scale projects and initiatives identified by Community Committees within their communities.

3.3 The allocations and expenditure for this fund as at the 31 May this year are:

Community	Budget	Spent / Committed	Remaining
Administration	\$ 4,839.00	\$ 2,539.80	\$ 2,299.20
Apiti	\$ 3,149.00	\$ 3,063.00	\$ 86.00
Bainesse / Rangiotu	\$ 3,939.00	\$ 1,273.54	\$ 2,665.46
Cheltenham	\$ 3,149.00	\$ 2,340.00	\$ 809.00
Colyton	\$ 15,149.00	\$ 14,092.00	\$ 1,057.00
Glen Oroua / Taikorea	\$ 9,949.00	\$ 8,321.22	\$ 1,627.78
Halcombe	\$ 5,599.00	\$ 5,599.00	\$ 0.00
Himatangi Beach	\$ 10,275.00	\$ 8,068.62	\$ 2,206.38
Hiwinui	\$ 7,194.00	\$ 6,300.00	\$ 894.00
Kiwitea	\$ 9,469.00	\$ 9,320.00	\$ 149.00
Kimbolton	\$ 3,591.00	\$ 3,075.00	\$ 516.00
Pohangina	\$ 5,891.00	\$ 4,893.73	\$ 997.27
Rangiwahia	\$ 3,149.00	\$ 2,542.53	\$ 606.47
Rongotea	\$ 3,149.00	\$ 3,121.17	\$ 27.83
Sanson	\$ 9,089.00	\$ 9,089.00	\$ 0.00
Tangimoana	\$ 4,149.00	\$ 3,822.15	\$ 326.85
Waituna West	\$ 4,159.00	\$ 2,229.27	\$ 1,929.73
Total	\$ 105,888.00	\$ 89,690.03	\$ 16,197.97

3.4 The funding uplifted by community committees has been invested into locally determined projects in their communities in the following ways:

3.4.1 Funding local community infrastructure improvements, maintenance work and equipment purchases that enable facilities to continue being used by community groups and residents such as:

- Apiti – installation of heat pumps to improve heating in the Apiti Hall.
- Tangimoana – replacement of weatherboards on the community hall.
- Glen Oroua / Taikorea – replacement of weatherboards on front face of the community-owned hall and toilet block, painting the exterior of the front of the hall and some other maintenance.
- Rangiwahia – development of a memorabilia room in the hall to display and preserve local history.

3.4.2 Funding local community-led improvements to shared spaces such as:

- Bainesse / Rangiotu – creating a picnic space with a picnic table and plantings on what had been a metal stockpile drop off area.
- Colyton – developing the road reserve on the corner of Taonui and Colyton Road into a park like space including picnic areas, pathways and plantings.
- Halcombe – installation of local history boards highlighting the heritage of the area.
- Himatangi – developing a sunset viewing platform within the dunes at the centre of the town.
- Kimbolton – enhancements to Hauwhiti Reserve and safety improvements to the Kimbolton Road garden area.

3.4.3 Funding locally organised community gatherings and commemorative activities such as ANZAC Day, to provide opportunities for residents to connect together.

Community Planning Implementation Fund

The Community Planning Implementation Fund supports projects identified in adopted community committee plans.

The allocations and expenditure for this fund as at the 31 May this year are:

Community	Approved Budget	Spent to Date	Approved Not Yet Claimed
Apiti	\$3,377.00	\$3,377.00	-
Bainesse / Rangiotu	\$10,611.29	\$10,011.29	\$600.00
Colyton	\$20,000.00	\$4,751.03	\$15,248.97
Glen Oroua / Taikorea	\$10,897.50	\$7,897.43	\$3,000.07
Halcombe	\$1,000.00	-	\$1,000.00
Himatangi Beach	\$19,300.00	-	\$19,300.00
Hiwinui	\$10,000.00	\$8,737.50	\$1,262.50
Kimbolton	\$3,000.00	-	\$3,000.00
Pohangina	\$9,798.33	-	\$9,798.33
Rangiwahia	\$5,000.00	\$5,000.00	-
Tangimoana	\$8,310.65	\$3,619.65	\$4,691.00

Total	\$101,294.77	\$43,393.90	\$57,900.87
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3.3 Projects funded or approved during the reporting period include:

- Apiti – installation of heat pumps in the community hall.
- Bainesse / Rangiotu – creating a picnic space with a picnic table and plantings on what had been a metal stockpile drop off area.
- Colyton – developing the road reserve on the corner of Taonui and Colyton Road into a park like space including picnic areas, pathways and plantings.
- Glen Oroua / Taikorea – replacement of weatherboards on front face of the community-owned hall and toilet block, painting the exterior of the front of the hall and some other maintenance.
- Halcombe – installation of local history boards highlighting the heritage of the area.
- Himatangi – developing a sunset viewing platform within the dunes at the centre of the town.
- Hiwinui – an extension onto an existing pathway in the village.
- Kimbolton – enhancements to Hauwhiti Reserve and safety improvements to the Kimbolton Road garden area*
- Pohangina – further development of the Pohangina Domain – a staged project over the past six years which has included erecting a stockyard, picnic tables, pathways, tree planting, history boards to make the domain a space to visit and enjoy.
- Pohangina – a Story Walk at Pohangina Domain delivered in partnership with Manawatū Community Hub Libraries.
- Rangiwahia – development of a memorabilia room in the hall to display and preserve local history.
- Tangimoana – replacement of weatherboards on the community hall.

Marae and Hapū Committee Project Fund

3.4 The Marae and Hapū Committee Project fund supports the delivery of small-scale projects within the marae or hapū community such as improvements and upgrades to marae facilities.

3.5 The allocations and expenditure for this fund as at the 31 May this year are:

Marae / Hapū	Budget	Spent / Committed	Remaining
Aorangi Marae	\$3,149.00	\$3,149.00 (uplifted)	\$0
Kauwhata Marae	\$3,149.00	\$3,149.00 (uplifted)	\$0
Parewahawaha Marae	\$3,149.00	\$3,140.70 (uplifted)	\$8.30
Poupatatē Marae	\$3,149.00	\$3,149.00 (uplifted)	\$0
Taumata-o-te-rā Marae	\$3,149.00	\$3,149.00 (approved)	\$0
Te Hiiri Marae	\$3,149.00	\$3,149.00 (approved)	\$0
Te Rangimārie Marae	\$3,149.00	\$0.00	\$3,149.00
Te Tikanga Marae	\$3,149.00	\$0.00	\$3,149.00
Ngāti Te Au	\$3,149.00	\$3,010.77 (uplifted)	\$138.23
Total	\$28,341.00	\$21,896.47	\$6,444.53

3.6 Projects supported or approved during the reporting period include:

- Aorangi Marae – pathway access to the whare kaumātua to improve accessibility for those with mobility issues.
- Kauwhata Marae – Kauta renovation, including new kitchen flooring.

- Parewahawaha Marae – a range of maintenance equipment, including cleaning, water blasting, ladder, and grounds maintenance tools.
- Poupatatē Marae – applied its funding towards an outstanding Council account associated with planned marae development works. The broader project seeks to upgrade the marae's kāuta and wharekai, addressing ageing infrastructure and health and safety concerns.
- Taumata-o-te-rā Marae – urupā beam installation
- Te Hiiri Marae – installation of lighting in front and rear carpark areas
- Ngāti Te Au – marae rebuild planning, including hui with Himatangi 1D1B5 owners and Ngāti Te Au hapū.

Marae and Hapū Contestable Fund

3.7 The Marae and Hapū Contestable Fund is for larger or more specialised improvements to marae infrastructure and facilities used for activities and gatherings held at those marae and is intended to provide support where additional funding is required.

3.8 The allocations and expenditure for this fund as at the 31 May this year are:

Marae / Hapū	Amount Approved	Spent to date	Remaining
Aorangī Marae	\$8,774.63	\$8,774.63(uptifted)	0
Kauwhata Marae	\$1,800.00	\$1,800 (uptifted)	0
Parewahawaha Marae	\$2,411.22	\$2,411.22(uptifted)	0
Taumata-o-te-rā Marae	\$2,400.00	0	\$2,400.00
Te Hiiri Marae	\$8,000.00	0	\$8,000.00
Total	\$23,385.85	\$12,985.85	\$10,400

3.9 Projects supported or approved during the reporting period include:

- Aorangī Marae – repainting the exterior of the Whare Kaumātua.
- Kauwhata Marae – installation of new flooring in the smaller kitchen.
- Parewahawaha Marae – purchase of a fridge as part of kitchen facility upgrades.
- Taumata-o-te-rā Marae – kitchen security and storage upgrade (later repurposed toward improvements associated with the urupā beam).
- Te Hiiri Marae – site maintenance project addressing car parking, driveways, land drainage and site levels.

4 Risk Assessment Te Arotake Tūraru

4.1 Community Committee and Marae/Hapū funding support locally led projects and initiatives that contribute to community wellbeing across the Manawatū District. The risks associated with these funding programmes are generally low to moderate and are managed through the Community Committees Policy, the Marae and Hapū Committees Policy, and Council staff oversight.

4.2 Overall, the risks associated with these funding programmes are considered manageable and are mitigated through the policy framework, committee decision-making processes and Council staff oversight.

Financial Risk

- 4.3 Unless there are exceptional circumstances, funding cannot automatically be carried forward into the following financial year. Where projects are delayed due to circumstances outside the control of the committee, the GM Community may consider requests to carry funding forward. This has been clearly communicated to committees. Exceptional circumstances include volunteer availability changes or where external factors affect delivery, such as severe weather events, contractor availability or other unforeseen circumstances.
- 4.4 These risks are mitigated through the approval processes outlined in the Community Committees Policy and Marae and Hapū Committees Policy, which require projects to be approved and recorded through Council systems. Council staff also monitor funding allocations and work with committees to ensure projects are planned and delivered within the appropriate timeframes.

Community Planning Alignment Risk

- 4.5 The Community Planning Implementation Fund is intended to support projects that progress priorities identified through each community's agreed community plan.
- 4.6 There is a risk that over time the focus of Community Committees may shift away from the priorities identified in these plans, particularly where plans have not been reviewed recently or where committee membership changes.
- 4.7 Council works to mitigate this risk by working with committees to ensure projects supported through the Implementation Fund align with community plan priorities and through periodic reviews of community plans to ensure they continue to reflect the priorities of residents.

Asset Ownership and Ongoing Maintenance Risk

- 4.8 Some projects progressed through Community Committees may result in assets that are expected to be vested to Council following completion, such as footpath and walkways, landscaping development, or signage for example.
- 4.9 Where this occurs without prior agreement or planning, there is a risk that Council may be expected to inherit unplanned operational or financial commitments associated with maintaining these assets.

Council has adopted a Vested Assets Policy, which provides clear guidance on when assets created through community-led projects may be vested in Council and the approval processes that are required at the asset planning stage.

This policy has now been released to Community Committees and Marae/Hapū Committees to ensure they understand the policy requirements and the need to discuss potential asset vesting with Council prior to progressing projects that may create ongoing Council responsibilities.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council’s Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

- 5.2 The Marae and Hapū Committees Policy provides a mechanism for Council to engage with marae and hapū within the Manawatū District.
- 5.3 Funding administered through the Marae and Hapū committees supports initiatives, projects and improvements that are important to the marae and hapū communities.

Community Engagement

- 5.4 Community Committees provide an established mechanism for local communities to identify and progress initiatives within their areas. Funding administered through these committees supports projects and activities identified by local residents through the community planning process.
- 5.5 While the programmes described in this report involve ongoing engagement with Community Committees and Marae/Hapū Committees, no additional engagement is required for the purposes of this report.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 There are no operational implications associated with this report. The report provides a performance update on the administration of funding under the Community Development Policy and the Marae and Hapū Committees Policy.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 Funding administered through Community Committees and Marae/Hapū Committees is provided through four funding streams. These funds operate within existing budgets approved through Council’s Long-term Plan and Annual Plan processes. Following is a summary of the expenditure against budget and the remaining funds available this year across the four funding streams.

7.2 Community Committee Project Fund

- The total budget for the 2025/26 financial year, including approved carry forwards, is \$105,888. As of 31 May 2026 \$89,690.03 had been committed and \$16,197.97 remained unallocated. \$60,094 of the committed grants has been uplifted.

7.3 Community Planning Implementation Fund

- The total budget for the 2025/26 financial year, including approved carry forwards, is \$101,294.77 and as of 31 May 2026 \$101,255 had been approved to support identified projects, of which \$43,393.90 had been uplifted.

7.4 Marae / Hapū Project Fund

- The total budget for the 2025/26 financial year is \$28,341.00 and as of 31 May 2026 \$21,896.47 of the budget had been committed with two marae who have not made a funding application, of which \$15,598.47 has been uplifted.

7.5 Marae and Hapū Contestable Fund

- The total budget for the 2025/26 financial year is \$23,385.85 and as of 31 May 2026 \$23,385.85 of the budget had been committed with \$12,985.85 uplifted.

8 Statutory Requirements Ngā Here ā-Ture

8.1 There are no specific statutory requirements associated with this report.

8.2 The administration of Community Committee funding and Marae/Hapū funding is undertaken in accordance with the Community Committees Policy, the Marae and Hapū Committees Policy, and relevant Council delegations.

8.3 These policies establish the framework through which Community Committees and Marae/Hapū Committees identify and approve projects within their allocated funding.

9 Next Steps Te Kokenga

9.1 No further actions are required as a result of this report. Staff will continue to administer Community Committee and Marae/Hapū funding in accordance with the relevant policies.

10 Attachments Ngā Āpitihanga

10.1 Community Development Policy

10.2 Community Committees Policy

10.3 Marae and Hapū Committees Policy

Manawatu District Council

Community Development Policy

Supports Community Development Strategy

Adopted: 17 October 2024

Review Frequency 3 Yearly

Review date: 1 August 2027

Policy type: Governance

Policy Number P265

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1 Objective

Council has adopted a Community Development Strategy that sets out its priorities for Community Development within the Manawatū District.

Community Development is part of the District Development Activity within Council's Long Term Plan, which also includes Economic Development. It supports the social, cultural, economic and environmental wellbeing of our people and places.

Community development is a means of working together to:

- Be a cohesive single community or a collection of smaller communities based on our geographical location or on areas of special interest or identity
- Build stronger, resilient, sustainable local communities
- Ensure the environment in which we live is safe, strong and healthy both now and in the future
- Celebrate our diversity
- Welcome new residents to the Manawatū
- Strengthen the interests and values of our District's residents by encouraging active participation
- Learn and share our knowledge with others
- Generate community led opportunities and outcomes
- Encourage recreational, sport and cultural participation.

While there is a lot that Council can do directly to achieve the above, a critical role for Council is to partner with its community and voluntary organisations in supporting grassroots initiatives. One of the ways in which it can do this is through the provision of funding.

The objective of the Community Development Policy is to provide a clear framework for financial support for grassroots initiatives while also ensuring that Council's resources are targeted at meeting its strategic outcomes.

The Community Development Policy will provide guidelines for decision makers that will allow a transparent framework to ensure good stewardship of public funds.

Council should not be seen as being the sole funder for any project, service, event or festival.

The following contestable funds are covered within this policy:

- Community Development Fund
- Event Fund
- Representative Fund
- Private Cemetery/Urupā Fund
- Community Committee Project Fund
- Community Planning Implementation Fund

The Manawatū District Council administers the Creative Communities Scheme on behalf of Creative New Zealand, which is part of the Community Development activity. However, Council is required to follow Creative New Zealand's guidelines for allocating funding. The Creative Communities Scheme is therefore not part of this policy.

Rates Remissions for Charitable Organisations is part of the Community Development activity. However, it is included within the Manawatū District Council's Rates Remission Policy and is therefore not part of this policy.

2 Community Development Fund

2.1 Purpose

The Community Development Fund is designed to encourage community leadership of local solutions. This fund supports community and voluntary organisations whose outcomes directly contribute to the Community Development Strategy’s vision of “Our District offers a high quality of life for all residents” as well as supporting the following outcomes:

- We are connected and inclusive – our strength is in the diversity of our people and our heritage
- We are actively engaged – our people are empowered to strengthen and influence their communities
- We prepare for tomorrow today – our natural, physical and social environment is safe, sustainable and resilient
- We are lifelong learners – our people gain and share knowledge and understanding as they progress through life

The Community Development Fund will support grassroots initiatives that align well with the above outcomes and can deliver on more than one of the following Community Development Strategy goals:

- We are a welcoming community
- Everyone has a sense of belonging and are proud of where they live
- We value who we are and where we have come from
- We have creative, cultural and recreational participation in our communities
- We work together to make our whānau and communities better
- Tangata whenua are visible
- Community success is enabled by quality infrastructure, services and technology
- Our people and communities feel safe
- We are guardians (kaitiakitanga) of the natural environment
- Our people have learning opportunities that enhance their life choices
- We encourage and enable people to shape their future
- Our people share their skills and experience with others

2.2 Criteria

Those applying for this fund will need to be able to demonstrate that they are either:

- A not for profit organisation based in the Manawatū District; or
- A legally incorporated society or charitable trust that is registered with the Charities Commission or
- A partnership of not for profit and or a legally incorporated society or charitable trust for the delivery of services or a project.

and that they have the appropriate organisational structure and demonstrated financial ability to deliver on the service or project.

Priority will be given to:

- Activities that contribute to achieving more than one of the above key outcomes and goals
- Viability of the proposed service or activity including history of organisation’s capability and capacity of project delivery with demonstrable community benefit clearly evident
- The management/governance structure of the organisation and its financial requirements are appropriately met relative to the size and complexity of the organisation

- Legal status of organisation
- Initiatives that strengthen participation across diverse communities
- Collaborative approaches operating across more than one organisation which enhances connections with existing and emerging networks and activities eg community, arts, cultures, environmental
- Initiatives that grow community leadership
- Compliance with previous reporting requirements

Multi-year funding up to three years from the Community Development Fund can be approved.

2.3 What can and can't be funded?

The Community Development Fund will fund a wide range of costs integral to service delivery including salaries, training and development, administration and office expenses, insurance and audit, rent and utilities, promotion and materials and small capital items. However, it will not fund:

- Reducing Debt servicing
- Legal expenses
- Medical expenses
- Maintenance of equipment or facilities
- Public services that are the responsibility of central government
- Retrospective funding of services or projects

2.4 Funding Round

There is one funding round every three years for the delivery of priority services from the Community Development Fund closing 30 October.

The Manawatū District Council will be tendering for the delivery of priority services that link to the Community Development Strategy. This will take place during the first year of Council's Long Term Plan with funding to take effect from the commencement of Year 2 for up to three years.

There will be two funding rounds per year for one off services or projects that link to the above criteria which closes 30 June and 30 November.

2.5 Accountability Requirements

The conditions of receiving funding are:

- Manawatū District Council **must** be acknowledged as a partner and funder and be acknowledged as a separate entry within the organisation's accounts or in the organisation's annual report.
- Recipients of Community Development Funding will be required to submit an accountability report to the Manawatū District Council that reports against key result indicators agreed to as part of a Contract of Service. Accountability reports will be required to be submitted at 6-monthly and 12-monthly intervals during the term of the contract.
- Recipients of Community Development Funding for one off services or projects will be required to submit an accountability report at the completion of the service or project.

2.6 Application Process

See Appendix 1.

3 Event Fund

3.1 Purpose

The Event Fund supports events or festivals that are primary of benefit to Manawatū District residents and directly contribute to the Community Development Strategy's vision of "Our District offers a high quality of life for all residents".

The Event Fund will support events or festivals that align well with at least one of the following Community Development Strategy goals:

- We are a welcoming community
- Everyone has a sense of belonging and are proud of where they live
- We value who we are and where we have come from
- We have creative, cultural and recreational participation in our communities
- We work together to make our whānau and communities better
- Tāngata whenua are visible
- Community success is enabled by quality infrastructure, services and technology
- Our people and communities feel safe
- We are guardians (kaitiakitanga) of the natural environment
- Our people have learning opportunities that enhance their life choices
- We encourage and enable people to shape their future
- Our people share their skills and experience with others

3.2 Criteria

It is preferred that organisations are incorporated societies or trusts, but applications from individuals or commercial organisations will be considered.

The applicant should demonstrate that the event or festival:

- Contributes to a connected and inclusive district
- Builds unity and community pride by celebrating the district's character, diversity and individuality through arts and culture
- Provides opportunities for innovation
- Is accessible to Manawatū District residents
- Is not entirely focused on commercial activity
- Supports Manawatū District Council's vision, the Community Development Strategy and the Economic Development Strategy

Priority will be given to:

- Events and Festivals that demonstrate sustainable practices
- Level of compliance with health and safety
- Events and Festivals that contribute to achieving at least one of the above listed goals
- Viability of the proposed event or festival including history of organisation's capability and capacity for delivery
- Strengthen participation across diverse communities
- A collaborative approach which operates across more than one sector which enhances connections with existing and emerging networks and activities eg community, arts, cultures, environmental
- Events that grow community leadership
- Compliance with previous reporting requirements

3.3 What can and can't be funded?

The Event Fund will fund a wide range of costs integral to holding an event or festival, which includes venue hire or hiring of equipment such as seating, marquee, lighting and sound as well as marketing, and promotion, health and safety, insurance and transport management costs, hospitality costs. However, it will not fund:

- Events or festivals where the primary purpose is to fundraise
- Prizes/Trophies
- Alcohol
- Retrospective (funding being applied for following an event or festival)

3.4 Funding Round

There are three funding rounds per annum for the Event Fund closing 30 June, 30 September and 30 March.

3.5 Accountability Requirements

The conditions of receiving funding are:

- Manawatū District Council **must** be acknowledged as a partner and funder and be acknowledged as a separate entry within the organisation's accounts or in the organisation's annual report.
- An accountability report to be submitted to the Manawatū District Council within two months following the event or festival. The report to include:
 - Operational debrief including venue, signage, safety and the sustainable practices used
 - Media coverage
 - Approximate number of attendees
 - Actual expenditure and income for event or festival
 - Resources that were used including volunteer and staff time
 - The objectives put forward to support your funding application have been realised
 - If the event or festival has the potential to grow
 - The impact on the community if this event or festival was no longer run or scaled back

3.6 Application Process

See Appendix 1.

4 Representative Fund

4.1 Purpose

The Representative Fund supports individuals or teams who have been selected or have qualified to represent Manawatū District or New Zealand at a national or international event and directly contributes to the Community Development Strategy's vision of "Our District offers a high quality of life for all residents".

The Representative Fund will support events that align well with at least one of the following Community Development Strategy goals:

- We have creative, cultural and recreational participation in our communities
- Our people have learning opportunities that enhance their life choices
- Our people share their skills and experience with others

4.2 Criteria

Those applying for this fund will need to demonstrate that:

- They are a resident of the Manawatū District (within the boundary administered by the Manawatū District Council);
- They have been selected or have qualified to represent the Manawatū District or New Zealand at a national or international event. Evidence of selection or qualification **must** be attached to the application.

The applicant should demonstrate how their attendance at the event aligns with at least one of the following goals:

- We have creative, cultural and recreational participation in our communities
- Our people have learning opportunities that enhance their life choices
- Our people share their skills and experience with others

Priority will be given to:

- Individuals or teams that contribute to achieving one or more of the above listed goals
- First time applicants
- Representative activities that grow community leadership
- Compliance with previous reporting requirements

4.3 What can and can't be funded?

The Representative Fund may assist with travel and accommodation costs as well as entrance fees to events that individuals or teams are either competing or representing. However, it will not fund uniforms, food, refreshments, personal expenses or retrospective funding.

4.4 Funding Round

Representative Fund applications are open all year round.

4.5 Accountability Requirements

The conditions of receiving funding are:

- An evaluation report to be submitted to the Manawatū District Council within two months following the event. The report to include:
 - Brief description of the highlights of the event attended
 - How the funding assisted in attending the event

- What the applicant has planned for the future
- Individuals or teams that receive funding agree to provide a brief verbal report to Council, as part of its Public Forum, on the benefits of their participation at the specified event.

4.6 Application Process

See Appendix 1.

5 Private Cemetery/Urupā Fund

5.1 Purpose

The purpose of the Private Cemetery/Urupā Fund is to assist with the costs associated with the upkeep of private cemetery/urupā located within the Manawatū District.

The Private Cemetery/Urupā Fund aligns well with the following Community Development Strategy goals:

- We value who we are and where we have come from
- We work together to make our whānau and communities better
- Tāngata whenua are visible
- We are guardians (kaitiakitanga) of the natural environment

5.2 Criteria

The following criteria will apply to both private cemeteries and urupā.

- Only existing urupā or private cemeteries within Manawatū District Council boundaries are eligible for funding assistance

5.3 What can and can't be funded?

The fund can only be used for the maintenance of private cemeteries/urupā. Maintenance is broadly defined and includes such items as:

- Fencing maintenance
- Restoration of headstones
- Installation of beams
- Mowing, weeding or other similar maintenance
- Graveling of tracks or paths
- Recording or registration of urupā/private cemeteries
- Other similar maintenance items

Maintenance does not include the capital development of new or existing urupā, such as the development of roads, levelling of land or other similar items. Any application for funding associated with these items should be forwarded through the Manawatū District Council Long Term Plan or Annual Plan process.

5.4 Funding Round

Applications to the fund close on the last Friday in July of each year. Applications will only be received once annually.

Applications to the Private Cemetery/Urupā Fund must include the following information:

- Details of proposed work
- Indicative costings, including one quote
- Amount being requested
- Contact Details, including a phone number

A sum of \$1,000.00 annually (out of the total annual budget) would be initially tagged for private cemetery funding applications. If no applications are received from private cemeteries or they are not approved for funding, this amount would be applied against urupā applications. In addition, any leftover funding will be carried over to the following year.

5.5 Accountability Requirements

On completion of the work the applicant is required to forward to Council a certificate of completion detailing the work that had been completed with copies of receipts attached as verification.

5.6 Application Process

District urupā applications:

- These will be considered annually at a meeting of **Te Kōtuiti Reo Taumata** who have delegated authority to sign off on funding within budget. Where the total amount requested exceeds the budgeted amount, **Te Kōtuiti Reo Taumata** will prioritise projects according to need to fit within the budget.

Private cemetery applications:

- The Community Wellbeing Manager will assess the applications against the criteria and will make a recommendation to the General Manager – Community who has delegated authority to sign off on funding within budget.

Approved work **must** be completed within the financial year of the date of approval.

6 Community Committee Project Fund

6.1 Purpose

The purpose of the Community Committee Project Fund is to allow Community Committees and the Manawatū Youth Ambassadors to undertake small-scale and discrete projects that enhance their communities of interest.

The Community Committee Project Fund aligns well with the following Community Development Strategy goals:

- We are a welcoming community
- Everyone has a sense of belonging and are proud of where they live
- We value who we are and where we have come from
- We have creative, cultural and recreational participation in our communities
- We work together to make our whānau and communities better
- Tāngata whenua are visible
- We are guardians (kaitiakitanga) of the natural environment
- We encourage and enable people to shape their future
- Our people share their skills and experience with others

6.2 Criteria

The Community Committees and Manawatū Youth Council will need to demonstrate that the projects that they are seeking funding for:

- Aligns well to their Community Plans, where a Community Plan exists;
- Aligns with one or more of the following goals:
 - We are a welcoming community
 - Everyone has a sense of belonging and are proud of where they live
 - We value who we are and where we have come from
 - We have creative, cultural and recreational participation in our communities
 - We work together to make our whānau and communities better
 - Tāngata whenua are visible
 - We are guardians (kaitiakitanga) of the natural environment
 - We encourage and enable people to shape their future
 - Our people share their skills and experience with others

6.3 What can and can't be funded?

The Community Committee Project Fund will fund any small-scale project that meets the above criteria. However, it will not fund projects that are currently included in Council's contracts or are an increase of levels of service. Any application for funding associated with an increase in levels of service should be forwarded through the Manawatū District Council Long Term Plan or Annual Plan process.

6.4 Funding Round

The Community Committee Project Fund has an annual budget to be distributed evenly amongst each of the Community Committees and the Manawatū Youth Council that are currently active. This funding is not available to any Committee that is in recess.

6.5 Accountability Requirements

The Community Committees and the Manawatū Youth Council will be required to report to Council on how the projects for which they have received Community Committee Project Funding have contributed to one or more of the goals referred to above and the impact that these projects have had on the respective communities of interest.

6.6 Application Process

Each active Community Committee and the Manawatū Youth Council will be asked to submit a draft work programme by the end of June each year for the following financial year. This work programme lists projects in order of priority.

The Community Wellbeing Manager assesses the proposed projects against the criteria and makes a recommendation to the General Manager – Community who has delegated authority to sign off on funding within budget.

Payment is upon receipt of invoices for agreed projects. Funds may be accumulated and carried over from one year to the next as long as they have been tagged for a specific project and approved by the General Manager – Community as part of the annual budget process.. Any carry forward of funding beyond a Long Term Plan will be at the discretion of Council.

7 Community Planning Implementation Fund

7.1 Purpose

The Community Planning Programme aligns with Council's vision of being: Proudly provincial. A great place to land. It directly aligns with Council's village vision statement: Attractive and prosperous communities that offer lifestyle choices and business opportunities within a unique environment. It supports communities to develop a shared vision for their village, through collaboration between communities, Council and other agencies.

The goal for the programme is to create attractive and prosperous communities with lifestyle choices and business opportunities within a unique village environment. The residents will benefit from an improved environment and services, the villages are attractive to new residents and become more resilient and sustainable.

The programme's objectives are to:

- Set clear strategic direction for villages, reflecting each community's unique characteristics
- Provide a pathway for village community's vision and priorities to be reflected in council's and other agencies' strategies and work plans
- Grow village community spirit, attract and retain residents
- Enable residents to create the communities they want
- Develop constructive working relationships between councillors, residents, businesses and council staff

The purpose of the Community Planning Implementation Fund is to provide a funding mechanism which assists with collaboration between communities, Council and other agencies to implement small-scale capital projects that are identified in Community Plans that:

- Attributes to the village community's vision and priorities
- Grows community spirit
- Attracts and retain residents
- Enables village residents to create the community they want

The Community Planning Implementation Fund aligns well with the following Community Development Strategy goals:

- We are a welcoming community
- Everyone has a sense of belonging and are proud of where they live
- We value who we are and where we have come from
- We have creative, cultural and recreational participation in our communities
- We work together to make our whānau and communities better
- Tāngata whenua are visible
- We are guardians (kaitiakitanga) of the natural environment
- We encourage and enable people to shape their future
- Our people share their skills and experience with others

7.2 Criteria

The Community Committees will need to demonstrate that the small-scale capital projects that they are seeking funding for:

- Aligns well with their Community Plans;
- Aligns with one or more of the following goals:

- We are a welcoming community
- Everyone has a sense of belonging and are proud of where they live
- We value who we are and where we have come from
- We have creative, cultural and recreational participation in our communities
- We work together to make our whānau and communities better
- Tangata whenua are visible
- We are guardians (kaitiakitanga) of the natural environment
- We encourage and enable people to shape their future
- Our people share their skills and experience with others

7.3 What can and can't be funded?

The Community Planning Implementation Fund will only fund small-scale capital projects that meets the above criteria. Any application for funding associated with large-scale capital projects or an increase in levels of service should be forwarded through the Manawatū District Council Long Term Plan or Annual Plan process.

However, the Community Planning Implementation Fund can provide seed funding that will allow Community Committees to approach third party funders for funding towards large-scale capital projects arising out of Community Plans.

7.4 Funding Round

The Community Planning Implementation Fund has one funding round per year coinciding with the Community Committee Project funding round.

7.5 Accountability Requirements

The Community Committees will be required to report to Council how the projects for which they have received Community Planning Implementation Funding have contributed to one or more of the goals referred to above and the impact that these projects have had on the respective communities of interest.

7.6 Application Process

The process for receiving applications to the Community Planning Implementation Fund will be done in conjunction with the Community Committees Project Fund process. Draft work programmes need to be submitted by the end of June each year for the following financial year. All community planning projects are to be listed in order of priority.

The Community Wellbeing Manager assesses the proposed projects against the criteria and makes a recommendation to the General Manager – Community who has delegated authority to sign off on funding within budget.

Payment is upon receipt of invoices for agreed projects. Any request to carry forward funding from the Community Planning Implementation Fund will be at the discretion of Council.

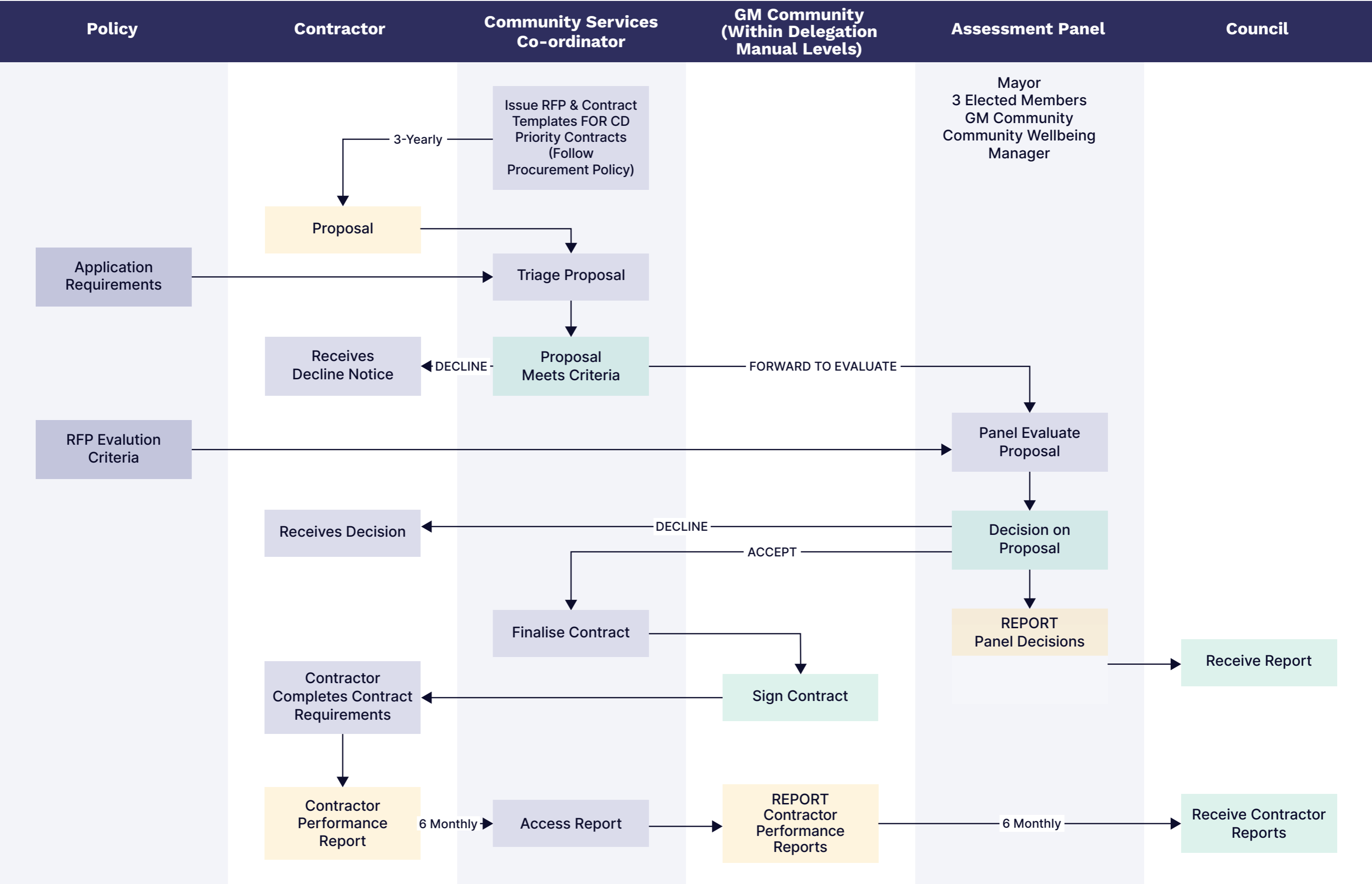
8 Appendix 1

8.1 Application Process

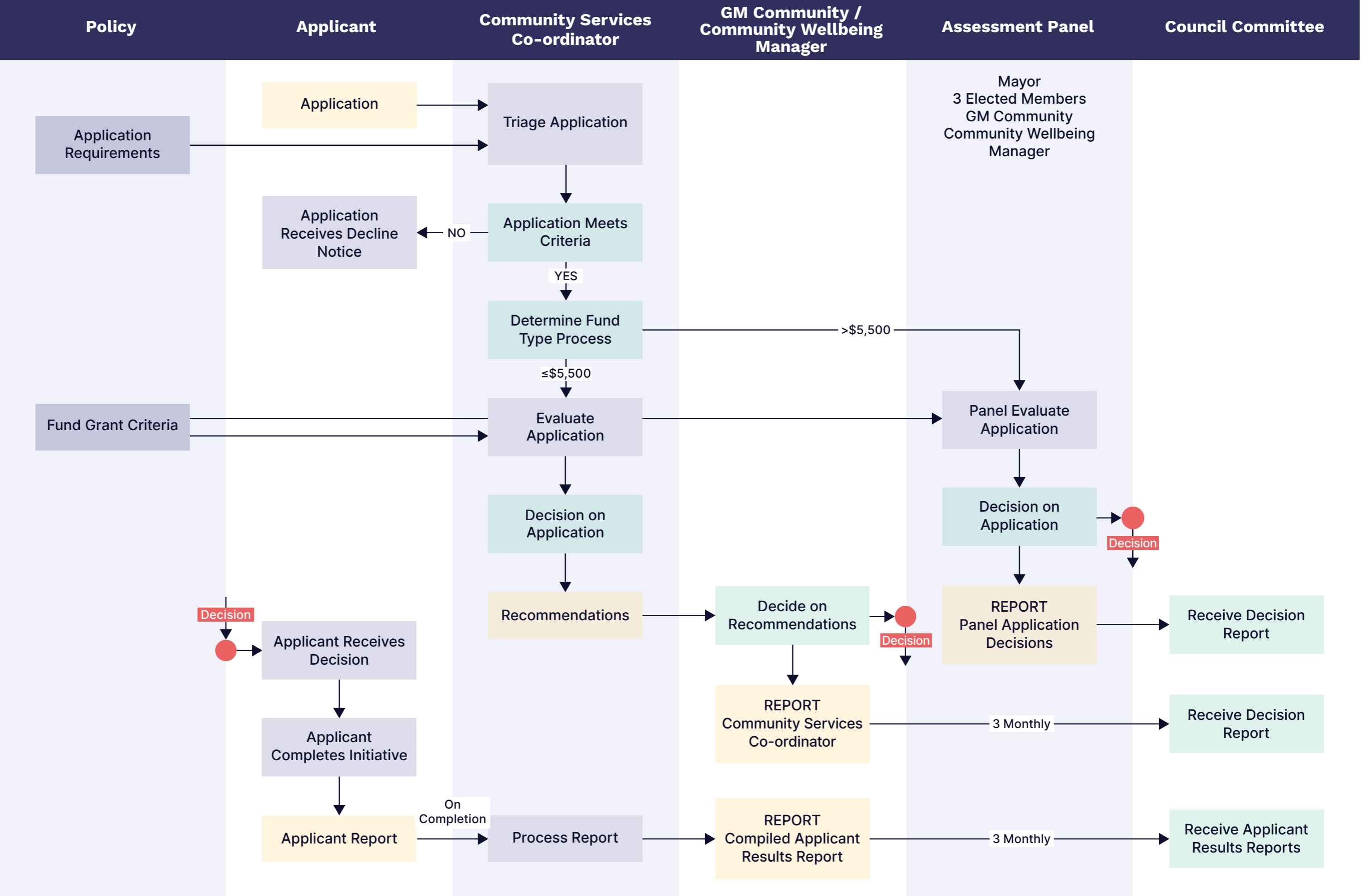
8.1.1 Community Development Priority Contracts Process

8.1.2 Community Development Grant Process: Representative, Event, Community Development Projects/Initiatives

Community Development Priority Contracts



Community Development Grant Process - Representative, Event, Community Development Projects/Initiatives





Community Committees Policy

Adopted:	1990
Date last reviewed / Reconfirmed:	1 March 2024
Next review due:	5 March 2026
Policy type:	Governance
Reviewer	GM Community
Policy version	P200

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3	How are Community Committees supported?	2
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1 Purpose

1.1 The purpose of the Community Committees Policy is to allow identified communities of interest within the Manawatu District to establish an advisory body in their community to assist the Council in its responsibilities to that community. They are an informal link between the Council and the community whereby an exchange of information, opinions, proposals, recommendations, and decisions can take place.

1.2 The following are the communities of interest identified by Council. This however does not prevent other communities from being incorporated:

- Āpiti
- Bainesse/Rangiotu
- Cheltenham
- Colyton
- Feilding
- Glen Oroua/Taikorea
- Halcombe
- Himatangi Beach
- Hiwinui

- Kimbolton
- Kiwitea
- Pōhangina
- Rangiwahia
- Rongotea
- Sanson
- Tangimoana
- Waituna West

2 What is the role of a Community Committee?

- 2.1 Community Committees are part of the Community Development activity within Council, which is a key contributor to achieving Council’s vision and outcomes within its Long-term Plan in building stronger, resilient and sustainable local communities while encouraging active participation in generating community led opportunities and outcomes . The Community Committee’s role is to work in partnership with Council in achieving these outcomes
- 2.2 Community Committees are a means for strengthening the interests and values of their residents by encouraging active citizenship in identifying issues the communities want to deal with and to generate local solutions that will deliver, economic, social, environmental, and cultural wellbeing for their respective communities.
- 2.3 Community Committees can submit to Council’s Annual Plans and Long-term Plans, to ensure that their communities’ views are heard by elected members when making decisions and to advocate for projects in Community Plans.

3 How are Community Committees supported?

- 3.1 A Council member is appointed as a Liaison Councillor for each Community Committee. The Liaison Councillor’s key role is to assist the Committee and advise on Council processes and to provide updates on matters of interest at a local, regional, and national level.
- 3.2 Liaison Councillors are there to listen to the community’s concerns and to clarify the process of engagement with Council and to give guidance to where the Committee can seek help on specific issues. They are not the Community’s spokesperson.
- 3.3 Council’s Community Team is the Committee’s main point of contact and support from within Council.

4 How are Community Committees appointed?

- 4.1 Community Committees are appointed at a community public meeting called by Council to be chaired by either the committee’s appointed Liaison Councillor, Mayor, or Council representative.

- 4.2 The number of members to be elected to serve on the Committee shall be a minimum of seven and a maximum of 10. However, discretion will be given to committees where the minimum cannot be practically met, or maximum has been exceeded. This will be on a case by case basis.
- 4.3 The term of the Committee shall coincide with Council's term of office which is three years. Community Committees will therefore hold triennial meetings to re-elect their committees following the Local Government Elections.
- 4.4 Should a Community Committee be unable to reach a practical minimum number of members to be able to continue to operate, this community committee may need to go into recess until such time as there is sufficient interest from within the community. Similarly, if a committee loses several of its members during a triennium that it is no longer practical for it to continue, the committee may need to go into recess. If either of these situations were to occur, the Liaison Councillor and Council Officer would work closely with the community to avoid the need for the committee to go into recess.
- 4.5 Each active Committee is required to establish their own Terms of Reference based on a standardised template which would include when the Committee meets, how often and its administrative procedures. These Terms of Reference are to be reviewed and adopted by the committee following each triennial election with a copy to be forwarded to Council for their records.

5 Community Committee Project Fund

- 5.1 Council will provide annual funding to allow community committees to undertake small-scale, discrete projects within their communities that are not currently included in Council's contracts or levels of service and can be aligned to Community Plans where a Community Plan exists. This annual funding is known as the Community Committee Project Fund.
- 5.2 The Community Committee Project Fund has an annual budget to be distributed evenly amongst each of the Community Committees that are currently active.
- 5.3 Each Community Committee will be asked to submit a draft work programme by the end of April each year for the following financial year. This work programme lists projects in order of priority within the available budget for each committee. Payment is upon receipt of invoices or receipts for agreed projects.
- 5.4 Community Committees can repurpose their allocated funding towards another priority project during the year, but this needs to be approved by the relevant Community Team Manager before committing any funding to this project.
- 5.5 Funds can be accumulated and carried over from one year to the next if they have been tagged for a specific project and must be used within the term of a Long-term Plan, which is three years. Should funding remain at the end of year three of a Long-term Plan, this funding may not be automatically carried forward.

6 Community Planning Implementation Fund

- 6.1 Council will provide contestable funding annually for Community Committees to access. This funding can only be used on projects that align with adopted Community

Plans. This contestable fund is known as the Community Planning Implementation Fund.

- 6.2 The purpose of the Community Planning Implementation Fund is to provide seed funding to enable community committees to seek alternative third party funding. Council should not be the sole funder of community plan projects.
- 6.3 Applications to the Community Planning Implementation Fund can be submitted at the same time that committees submit their annual community committee project funding requests, which are due in April each year.



Marae and Hapū Committees Policy

Adopted:	19 September 2024
Date last reviewed / reconfirmed:	
Next review due:	1 September 2026
Policy type:	Governance
Reviewer	GM Community
Policy version	P200

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1. Purpose

- 1.1. The purpose of this policy is to acknowledge the identified Marae and Hapū Committees as advisory bodies to assist the Manawatū District Council in its responsibilities to their communities. They are an informal link between the Council and Marae and Hapū, through which an exchange of information, opinions, proposals, recommendations, and decisions can take place.
- 1.2. The following marae and hapū are acknowledged by Council as communities of interest:
 - Aorangi Marae
 - Kauwhata Marae
 - Parewahawaha Marae
 - Poupatatē Marae
 - Taumata-o-te-rā Marae
 - Te Hiiri Marae
 - Te Rangimārie Marae
 - Te Tikanga Marae
 - Ngāti Te Au

2. The role of a Marae and Hapū Committee

- 2.1. The role of a Marae and Hapū Committee is to work on behalf of, and for the benefit of their people and marae. In the context of this policy, their role is to work in partnership with Council to achieve outcomes that align with Council's Community Development activity. This activity is a key contributor to achieving Council's vision and outcomes within its Long-term Plan; in particular, building strong, resilient, and sustainable local communities while encouraging active participation in generating community-led opportunities and outcomes.
- 2.2. Marae and Hapū Committees are enablers for strengthening the interests and values of their people. They express self-determination by identifying issues their communities want to deal with and generate local solutions that will deliver economic, social, environmental, and cultural wellbeing for their respective communities.
- 2.3. Marae and Hapū Committees can submit to the Council's Annual Plans and Long-term Plans, to ensure that their communities' views are heard by elected members when making decisions, and to advocate for projects that further the wellbeing of their community.

3. How are Marae and Hapū Committees supported?

- 3.1. A Council elected member is appointed as a Liaison Councillor for each Marae or Hapū Committee. The Liaison Councillor's key role is to assist the Committee, advise on Council processes, and to provide updates on matters of interest at a local, regional, and national level.

- 3.2. Liaison Councillors are to meet with the Chair of their appointed Marae or Hapū Committee at least four times a year. They are there to listen to the community's concerns, to clarify the process of engagement with Council, and to give guidance as to where the Committee can seek help on specific issues. They are not the Committee's spokesperson.
- 3.3. A representative from each Marae or Hapū Committee is expected to attend the twice-yearly combined meeting of the Community Committee Forum.
- 3.4. Council's Community Services Team is the Committees' main point of contact and support from within Council, in respect to this policy.

4. How are Marae and Hapū Committees appointed?

- 4.1. A Marae is set on land recognised by the Māori Land Court, under Te Ture Whenua Māori Act 1993, as a Māori reservation. Each reservation has trustees that are appointed by the Māori Land Court and governed by the regulations of the Act. The trustees are legally responsible for the reservation, the marae and all activities on the marae.
- 4.2. The Trustees can establish committees for specific activities such as the day to day running of the marae. These committees are appointed by the marae community and ratified by the Trustees.
- 4.3. For the purposes of this policy, the Marae Committee is the Committee that the Trustees deem to be the most appropriate to work with Council.
- 4.4. Hapū Committees are appointed by their hapū members.

5. Marae and Hapū Committee Project Fund

- 5.1. The Marae and Hapū Committee Project Fund is an annual fund that is determined by the relevant Annual Plan or Long-term Plan process. The Marae and Hapū Committee Project Fund is available to each Committee to allow them to undertake small-scale, discrete projects that meet the criteria detailed in Clause 7.2 within their Marae or Hapū community. The Fund has an annual budget to be allocated evenly amongst the Marae and Hapū detailed in Clause 1.2.
- 5.2. Marae and Hapū Committees are to submit a work programme by 30 June; listing the projects in order of priority within the allocated budget. This will be considered in the first quarter of the financial year (i.e. July – September).
- 5.3. For the 2024 financial year, the deadline for submission of the work programme will be 15 November. These will be considered by the end of the second quarter (December 2024).
- 5.4. A Marae or Hapū Committee can repurpose their allocated funding towards another priority project during the year, subject to the written approval by the Community

Wellbeing Manager or Community Services Manager before committing any funding to this project.

- 5.5. Approved projects must be completed within the financial year of the approval date. Funds may be accumulated and carried over from one year to the next, on approval by the General Manager – Community.

6. Marae and Hapū Contestable Fund

- 6.1. Council will provide an annual contestable fund, known as the Marae and Hapū Contestable Fund, for those Marae and Hapū listed in Clause 1.2. The Marae and Hapū Contestable Fund is an annual fund that is determined by the relevant Annual Plan or Long-term Plan process.
- 6.2. The Marae and Hapū Contestable Fund will fund small-scale capital projects that meet the criteria set out in Clause 7.2. Any application for funding associated with large-scale capital projects or an increase in levels of service should be forwarded through the Manawatū District Council Long-term Plan or Annual Plan process.
- 6.3. The Marae and Hapū Contestable Fund can be used as seed funding to allow Marae and Hapū to approach third party funders for large-scale capital projects identified in their plans.
- 6.4. Applications to the Marae and Hapū Contestable Fund need to be submitted by 30 June.
- 6.5. Applications will be considered in the first quarter of the financial year (i.e. July – September) by Te Kōtui Reo Taumata representatives, who have delegated authority to sign off on funding within budget. Where the total amount requested exceeds the budgeted amount, Te Kōtui Reo Taumata representatives will prioritise projects accordingly to fit within the allocated budget.
- 6.6. For the 2024 financial year, applications need to be submitted by 15 November, for consideration by the end of second quarter (December 2024).

7. Criteria

- 7.1. Applications to the Marae and Hapū Project Fund, or the Marae and Hapū Contestable Fund, are only open to the marae and hapū listed under Clause 1.2.
- 7.2. Applications will need to demonstrate that the projects align with one or more of the following Community Development Strategy goals:
 - We are a welcoming community
 - Everyone has a sense of belonging and are proud of where they live
 - We value who we are and where we have come from
 - We have creative, cultural and recreational participation in our communities

- We work together to make our whānau and communities better
- Tangata whenua are visible
- We are kaitiaki of the natural environment
- We encourage and enable people to shape their future
- Our people share their skills and experience with others
- Community success is enabled by quality infrastructure, services and technology
- Our people and communities feel safe
- Our people have learning opportunities that enhance their life choices

7.3. Projects that are currently included in Council’s contracts or are an increase of levels of service are not eligible for these funds. Any application for funding associated with an increase in levels of service should be forwarded through the Manawatū District Council Long-term Plan or Annual Plan process.

7.4 Applications will not be accepted for funding associated with:

- Public services that are the responsibility of central government
- Legal expenses
- Medical expenses
- Reducing Debt servicing
- Retrospective funding of services or projects.

8. Disbursement of funds

8.1. Disbursement of funds for the Marae and Hapū Project Fund and the Marae and Hapū Contestable Fund may be completed as follows:

- Payment of the funds directly to the Committee. Upon project completion the Committee are to submit a project report and attach receipts for costs incurred; or
- Council will make payment on invoices received from the Committee after a purchase order has been raised and the purchase order must be on the invoice; or
- Council will reimburse payments made by the Committee upon receiving receipts.

8.2. Approved projects must be completed within the financial year of the date of approval.

8.3. Residual funding from either Fund may be accumulated and carried over from one year to the next, with the approval of the General Manager – Community.

Finance and Performance Committee

Meeting of 24th June 2026

Business Unit: Community
Date Created: 06 March 2026

Grant Funding Decisions - Contestable

Purpose Te Aronga o te Pūrongo

The purpose of this report is to provide the Finance and Performance Committee with an update on the performance of contestable funds administered under the current Community Development Policy for the period 1 March 2026- 31 May 2026

Recommendations Ngā Tūtohunga

That the Committee note the performance of funding administered under the Community Development Policy for the period 1 March 2026 – 31 May 2026.

Report prepared by:
Helen King
Grants Connector

Approved for submission by:
Lyn Daly
General Manager - Community

1 Background Ngā Kōrero o Muri

- 1.1 The Manawatū District Council adopted the Community Development Policy to provide a framework for allocating financial support to community organisations, events, and individuals that contribute to the wellbeing of the Manawatū District.
- 1.2 The policy supports the objectives of the Community Development Strategy, which aims to ensure the Manawatū District offers a high quality of life for residents through connected, inclusive and resilient communities.
- 1.3 Community development is recognised as a key component of Council’s District Development activity and contributes to the social, cultural, economic and environmental wellbeing of the district.
- 1.4 The policy establishes a number of contestable funding streams designed to support grassroots initiatives, events and community participation. These include:
 - Priority Services (3-year contracts)
 - Community Development Fund (one-off projects/services)
 - Event Fund
 - Representative Fund
 - Private Cemetery / Urupā Fund
 - Community Committee Project Fund
 - Community Planning Implementation Fund
- 1.5 These funds enable Council to partner with community organisations and individuals to support activities that strengthen community connections, participation and local leadership.
- 1.6 A new Grants Policy is being presented to Council on 17 June to replace the Community Development Policy which aims to modernise and streamline the way Council administers community funding.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 The contestable funds administered under the Community Development Policy support several of Council’s Long-term Plan priorities by enabling community-led initiatives that contribute to the social, cultural and environmental wellbeing of the Manawatū District.
- 2.2 These funds contribute to the following strategic priorities outlined in the Long-term Plan:
- 2.3 **A place to belong and grow:** By supporting organisations, services and events that strengthen community connections and encourage participation in social, cultural and recreational activities, helping residents feel connected, safe and engaged in their communities.
- 2.4 **A future planned together:** Through funding programmes that enable community organisations and residents to contribute ideas, leadership and initiatives that strengthen their communities and support a positive future for the district.
- 2.5 **A prosperous, resilient economy:** By supporting events and initiatives that attract visitors to the district, encourage local spending and contribute to the vibrancy of towns

and villages. These activities help strengthen the local economy and promote Manawatū as a great place to live, visit and do business.

- 2.6 **Value for money and excellence in local government;** By ensuring public funding is allocated to initiatives that deliver community benefit and improve quality of life for residents while maintaining transparent and accountable funding processes.
- 2.7 **An environment to be proud of:** By supporting organisations, events and initiatives that protect and enhance the Manawatū District's natural and physical environment.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

- 3.1 This section provides an overview of the performance and impact of contestable funds administered under the Community Development Policy for the period 1 March 2026- 31 May 2026
- 3.2 Council's community funding programmes support initiatives that contribute to the wellbeing and resilience of the Manawatū District. Through several funding streams, Council invests in services, events and activities delivered by community organisations and volunteers.
- 3.3 During the reporting period, 14 applications were received across Council's community funding programmes, with 9 approved for support. These investments enable local organisations, volunteers, and community groups to deliver services and activities that directly benefit Manawatū residents.
- 3.4 In addition to the contestable funding rounds outlined in this report, Council also provides direct funding support for certain established events that deliver significant community benefit. For example, Council provides direct support for events associated with the New Zealand Rural Games, including the Kids 'n' Country event held in Feilding. Council also administers Creative Communities Scheme funding on behalf of Creative New Zealand, and the Waste Not Want Not Fund which allocates waste levy funding to the community. These allocations sit outside inside contestable funding process and are not included in the application numbers reported above.
- 3.5 Applications were assessed through the Council's contestable funding process, with funding rounds being assessed for eligibility, going through a primary assessment process by two council staff members, with recommendations then considered and approved by the Executive Leadership Team.

Priority Services

- 3.6 Every three years Council invites applications for Priority Services funding to support organisations delivering ongoing community services that align with the Community Development Policy. Successful organisations enter into a three-year funding agreement and report to Council on agreed performance measures at six-monthly and annual intervals. Fourteen organisations currently have three-year contracts (2025-2028), one organisation was approved for a one-year contract.

- 3.7 Priority Services funding supports a diverse range of organisations that collectively contribute to the wellbeing, safety, resilience, and social connection of communities across the Manawatū District. The funded services address a wide spectrum of community needs, including mental health and family wellbeing, youth development, community safety, support for older people, health access, and opportunities for community participation.
- 3.8 All Priority Services contracts are currently completing the first year of their three-year funding term. Six-month accountability reports were received from funded organisations as part of the agreed reporting framework. Early reporting indicates that most services are being delivered as planned and organisations are progressing towards their agreed annual performance measures. Officers are liaising directly with one organisation that was not meeting its measures at the six-month reporting point and have offered advice and guidance. Twelve-month reports will be due from organisations in September 2026.
- 3.9 A second Priority Services round was opened during May 2026 to utilise the un-allocated remaining funds for the 2026-28 period. Contracts awarded will be for two years under the same terms as other current contracts. Outcomes will be reported at the next Finance and Performance Committee meeting in September 2026. Twelve applications were received, assessed and a recommendation presented to the Finance and Performance Committee at this meeting.

Community Development One-Offs

- 3.10 The Community Development Fund supports one-off initiatives or projects that align with Council's Community Development Policy and contribute to the wellbeing and development of communities across the district.
- 3.11 Four applications were received directly through the Community Development Fund funding round. While none of these applications were approved through that assessment process, two applications originally submitted to the Event Fund were subsequently allocated funding through the Community Development Fund as they were assessed as being more closely aligned with the purpose of that fund.
- 3.12 The two applications funded through the Community Development Fund were Manchester House for the Seniors Expo (\$2,000) and the Himatangi Beach Community Trust (\$3,700). These applications demonstrated strong community development outcomes and were considered to provide broader community benefit beyond a single event.
- 3.13 The remaining applications assessed against the Community Development Fund were declined as they related primarily to operational costs, large capital projects, or did not sufficiently demonstrate alignment with the purpose of supporting one-off community development initiatives. This reflects a wider trend across the community sector where organisations are increasingly seeking support for ongoing service delivery due to rising operational costs and growing demand for community services.

Event Fund

- 3.14 The Event Fund supports events and festivals that primarily benefit Manawatū District residents and align with the Community Development Strategy's vision that the district offers a high quality of life for all residents.

- 3.15 Ten applications were received for the Event Fund, with funding requests totalling \$50,507 against an available budget of \$32,524. As demand exceeded the available budget, funding was prioritised towards applications demonstrating the strongest alignment with the purpose of the fund and the greatest community benefit. Two applications were subsequently allocated funding through the Community Development Fund as they were assessed as being more closely aligned with that funding stream.
- 3.16 Funded events for this period were for a wide range of activities that contribute to the social, cultural, and recreational life of the district. These included ANZAC day celebrations, an upcoming Expo for Seniors, events to appreciate volunteer contributions, and community-led activities that support local connection and participation.
- 3.17 Council funding also supported sporting competitions and shows that attract participants and visitors from across the country. These included a dance competition and a poultry and pigeon show. Such events help showcase the district's facilities, attract visitors to the region, and support local businesses while providing opportunities for local participants to be involved and compete.
- 3.18 A number of funded events focused on arts, culture, and community celebration, including performing arts events, and cultural festivals such as a performance to be held in Pohangina and a range of Matariki linked events. These events create opportunities for residents to come together, celebrate cultural identity, and enjoy shared experiences that strengthen community connection.
- 3.19 Many of the events supported through the Event Fund are delivered by volunteer-led organisations and rely heavily on community participation. Council's support helps these groups deliver accessible, family-friendly events that encourage residents to connect with one another and contribute to a vibrant community life across the district. Due to the high level of demand, some larger applications were part-funded to enable support to be distributed across a wider range of community-led events and activities.

Representative Fund

- 3.20 The Representative Fund supports individuals and teams who have been selected to represent the Manawatū District or New Zealand at regional, national, and international events.
- 3.21 No applications for the fund were received during this time period as the fund was fully expended and closed by September 2025.
- 3.22 As part of the programme's accountability and celebration of local success, many recipients have returned to present to Council following their events, sharing their experiences and achievements representing the Manawatū District. These presentations provide an opportunity for Council to recognise the accomplishments of local residents and highlight the positive outcomes supported through the Representative Fund. These presentations continued and were completed during this time period.

Private Cemetery / Urupā Fund

- 3.23 The Private Cemetery / Urupā Fund assists with the costs associated with the upkeep of private cemeteries and urupā located within the Manawatū District. Only existing urupā

or private cemeteries within Manawatū District Council boundaries are eligible for funding assistance.

- 3.24 Applications are currently open for 2026/27 funding. Outcomes will be reported at the next Finance and Performance Committee meeting in September 2026.

Overall

- 3.25 Overall, the contestable funding programme is performing as intended, with funded organisations and events delivering a range of social, cultural and community outcomes across the district. Priority Services contract reporting indicates that most organisations are progressing toward agreed performance measures, while Event Fund allocations continue to support high levels of community participation and volunteer-led activity. The main area requiring improvement is the Community Development One-off Projects/Services Fund, where application trends indicate the fund is no longer well aligned with current community funding needs. The proposed Grants Policy includes changes intended to better align funding mechanisms with community demand.

4 Risk Assessment Te Arotake Tūrarū

- 4.1 The Community Development Policy provides a framework for allocating public funds to community organisations, individuals and events that contribute to the wellbeing of the Manawatū District. While the risks associated with these grants are generally low to moderate, there are several risks to Council that are managed through the policy's processes and oversight.

Financial risk

- 4.2 There is a risk that funding recipients may not deliver the services or outcomes outlined in their application or contract, or that funds may not be used for the intended purpose.
- 4.3 This risk is mitigated through established assessment processes, clear funding criteria, funding agreements and accountability reporting requirements. Recipients of Priority Services funding are required to report on performance during the contract term, while recipients of all one-off funding are required to submit accountability reports on completion of funded activities.

Reputational and governance risk

- 4.4 Council funding decisions may attract public scrutiny if allocations are perceived as inconsistent, inequitable or not aligned with Council policies and priorities.
- 4.5 There is also a risk to the integrity of Council's funding framework if funding is approved outside of established contestable funding processes. Direct funding decisions that sit outside the approved policy framework may create perceptions of inconsistency or undermine the transparency and fairness of Council's grant allocation processes.
- 4.6 During the reporting period, Council approved a one-off donation outside of the Community Development Policy funding framework.

Governance and capability risk

- 4.7 Some community organisations receiving funding may have limited governance or financial management capability, which can affect their ability to deliver projects or services.
- 4.8 Council mitigates some of this risk through application assessment processes, officer oversight of funding allocations and accountability reporting requirements.

Strategic alignment risk

- 4.9 There is a risk that existing funding programmes may become less aligned with Council's strategic priorities over time if they are not regularly reviewed.
- 4.10 The transition to the new Grants Policy will help mitigate this risk by updating the funding framework and ensuring future funding allocations remain aligned with Council's strategic priorities and community outcomes.
- 4.11 Overall, the risks associated with administering contestable community funding are considered manageable and are mitigated through the policy framework, delegated decision-making and monitoring of funded initiatives.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

- 5.2 The Community Development Policy includes a Private Cemetery / Urupā Fund, which supports the maintenance of urupā and private cemeteries within the Manawatū District.
- 5.3 Applications relating to urupā are considered annually by Te Kōtui Reo Taumata, which has delegated authority to approve funding within the available budget. This process ensures that decisions relating to urupā are informed by appropriate cultural oversight and reflect the significance of these sites to Māori communities.

Community Engagement

- 5.4 Community engagement is not required for this report.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 There are no operational implications associated with this report. The report provides a performance update on the administration of contestable funds under the existing Community Development Policy.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 The total budget allocated to the Community Development contestable funds for the 2025/26 financial year, including carry forwards, is \$472,425. As of 31 May 2026. Most funds have been allocated or committed through approved grants.

Priority Services

- 7.2 The Priority Services budget for 2025/26 is \$260,000. \$240,000 has been granted through multi-year service agreements and \$10,000 was granted for a one-year contract. The unallocated \$10,000 of funding has been added to other unallocated grant funding and was advertised to the community as a further round of Priority Services Funding for two years.

Community Development Fund (One-off projects)

- 7.3 The Community Development Fund has a total budget of \$48,491. Two applications originally submitted to the March 2026 Event Fund round, Manchester House (Seniors Expo) and Himatangi Beach Community Trust, were allocated funding through this fund as they were assessed as being more closely aligned with Community Development Fund outcomes. A total of \$13,087 has been allocated to date, leaving \$35,404 remaining. This remaining balance has been allocated to the Priority Services Contracts for the 2026-28 period, as described above.

Event Fund

- 7.4 The Event Fund has a total budget of \$126,697, with \$123,305 allocated to approved events to date. A balance of \$3,392 remains.

Representative Fund

- 7.5 The Representative Fund budget for the year is \$20,992, with \$20,795 allocated through approved applications. A remaining balance of \$197 remains unallocated. The fund is now closed for the year.

Private Cemetery / Urupā Fund

- 7.6 The Private Cemetery / Urupā Fund has a total budget of \$16,245. Of this, \$6,254 has been paid out and \$9,861 has been approved but not yet uplifted by applicants. A remaining balance of \$130 remains unallocated. Carry forwards are currently permitted for this fund. This fund is now closed for the year.

Additional Funding

- 7.7 During the reporting period, Council approved an unbudgeted one-off donation of \$5,000 to Feilding High School to support the school's First XV rugby team attending the Sanix World Rugby Youth Tournament in Fukuoka, Japan. This funding was approved outside of the Community Development Policy contestable funding framework and was not allocated from any of the contestable funding budgets reported above.
- 7.8 As this was a direct Council decision and not a contestable grant allocation, it is not reflected in the funding programme performance or allocation figures contained within this report.

8 Statutory Requirements Ngā Here ā-Ture

- 8.1 There are no specific statutory requirements associated with this report. The administration of contestable funds is undertaken in accordance with the current Community Development Policy and the delegations approved by Council.
- 8.2 Organisations that receive funding are required to meet the accountability requirements set out in the policy and relevant funding agreements, including:
- 8.3 Organisations that have entered into a Priority Services contract with Council are required to provide six-monthly and annual performance reports for the duration of the contract term, which expires on 30 June 2028.
- 8.4 Organisations receiving funding through other contestable funds are required to submit an accountability report within two months of project completion.
- 8.5 Successful Representative Fund recipients are required to present a summary of their experience representing the Manawatū District at a Council meeting.

9 Next Steps Te Kokenga

- 9.1 Council officers will continue to administer the remaining open funding rounds and monitor the delivery of funded initiatives in accordance with the Community Development Policy.
- 9.2 There are no funding applications for the Committee to consider as part of this report. However, current funding rounds remain open, and any resulting applications will be brought forward for consideration in accordance with Council's funding delegations.

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: Finance

Date Created: 11 June 2026

Quarterly Performance and Treasury Report to March 2026

Purpose Te Aronga o te Pūrongo

To provide a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34.

Recommendations Ngā Tūtohinga

The Finance and Performance Committee receive the Quarterly Performance Report and Treasury Report to 31 March 2026

Report prepared by:
Estelle de Beer
Finance Business Partner

Approved for submission by:
Joel Richards
Chief Financial Officer

1 Background Ngā Kōrero o Muri

- 1.1 To provide a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34 (referred to as the Annual Plan).

During the year, any adjustments to budget approved within the delegation's policy by General Managers, Chief Executive or Council, result in the forming of a revised budget, which is outlined next to the Annual Plan within the reports. A summary of these adjustments is also included within the report.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 Not applicable as this is a legislative / operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

- 3.1 The financial result for the month ending March 2026 reflects a deficit of \$2.1M against a year-to-date budgeted deficit of \$6.4M. This is the result of lower than budgeted revenue of \$569k combined with lower than budget expenditure of \$4.9M.

- 3.2 Capital expenditure to date is \$24.3M plus commitments of \$9.4M making a total of \$33.8M against a total revised budget of \$63.4M. (The annual plan budget is \$35.8M). The increased budget from Annual Plan to the revised budget of \$27.6M is outlined in the report named 'Approved Variation to Annual Plan' (page 33).

- 3.3 Levels of service reflects 88 measures that have been met or are in progress and 9 not met. The 9 not met are within Community Facilities - Cemeteries (1) (page 7), and Water Supply (8) (page 17-21), where details can be found within.

- 3.4 Debt position at 31 March 2026 reflects a closing position of \$110.3M against a budget position of \$123M and debt cap of \$126.4M. Loans raised relate to the drawdown of \$6M to fund our Capital Expenditure Program.

- 3.5 The quarterly treasury report from Bancorp Services highlights the council cost of funds to be 3.70%, and that Council is fully compliant with its Liability Management Policy around the fixed rate hedging bands for all periods.

4 Risk Assessment Te Arotake Tūraru

- 4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

- 5.2 There are no specific cultural considerations arising from the recommendations contained in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

- 5.3 There are no aspects of this report or its contents that warrant community engagement.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

- 8.1 Quarterly reports provide an overview of results towards the Annual Report, which will be prepared and audited in accordance with the requirements of the Local Government Act 2002.

9 Next Steps Te Kokenga

- 9.1 Council to receive Quarterly Performance Report and Treasury Report to 31 March 2026

10 Attachments Ngā Āpitihanga

- Quarterly Performance Report to March 2026
- Quarterly Treasury Report to March 2026



Manawatū District Council

Quarterly Performance Report
March 2026



How Did Council Perform?

The financial result for the third quarter ending 31st March reflects a deficit of \$2.1M against a year to date revised budgeted deficit of \$6.4M. Revenue was \$569k below the revised budget and operating expenditure was \$4.9M below the revised budget.

Revenue - \$569k unfavourable to budget



Rates revenue is \$290k above budget. Financial revenue is \$108k below budget. This is due to having lower cash balances, with draw down of debt yet to take place, and a lower interest rate from Council's banking facilities.



Subsidies and Grants are \$473k above budget predominantly due to higher NZTA subsidies with capital works progressing ahead of budget.



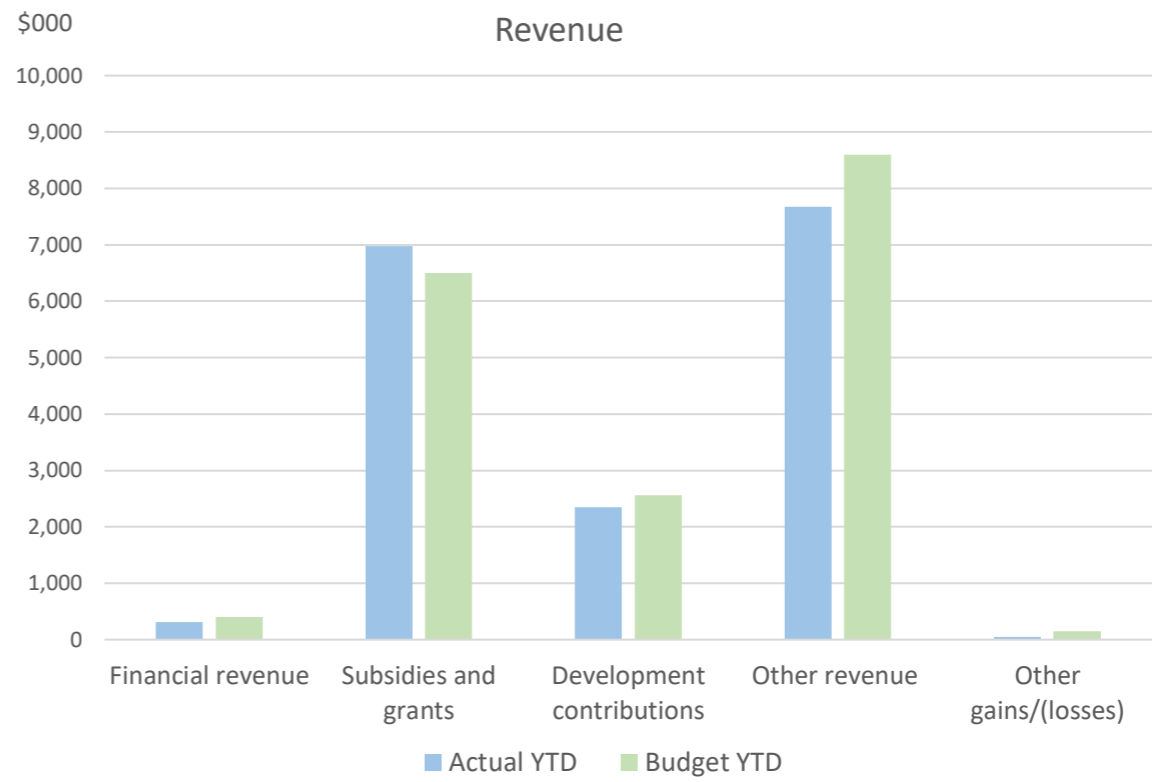
Development contributions are \$219k below budget with subdivision applications lower than anticipated.



Other revenue is \$925k below budget. This is primarily due to lower revenue from Building Control with consent numbers trending lower than budget, Consent Planning with low subdivision numbers, and Solid Waste a low number of blue bag sales.



Other Gains/Losses are \$100k below budget due to less gains on disposal of fleet assets, as vehicles were held for longer than the budgeted 4 year period.



Operating Expenditure - \$4.9M favourable to budget



Staff costs are \$308k under budget. This is due to the budget being phased evenly over 12 months, where the 26 pay periods assumed in the year not being in step with each month end. April is a 3 fortnightly pay period, which will realign actuals to budget in Q4. There are variations within each Department but overall the trend is set to match the budgeted amounts.



Depreciation is \$619k below budget. This is due to some capital projects from 2024/25 not being complete, with those incomplete assets therefore not being depreciated.



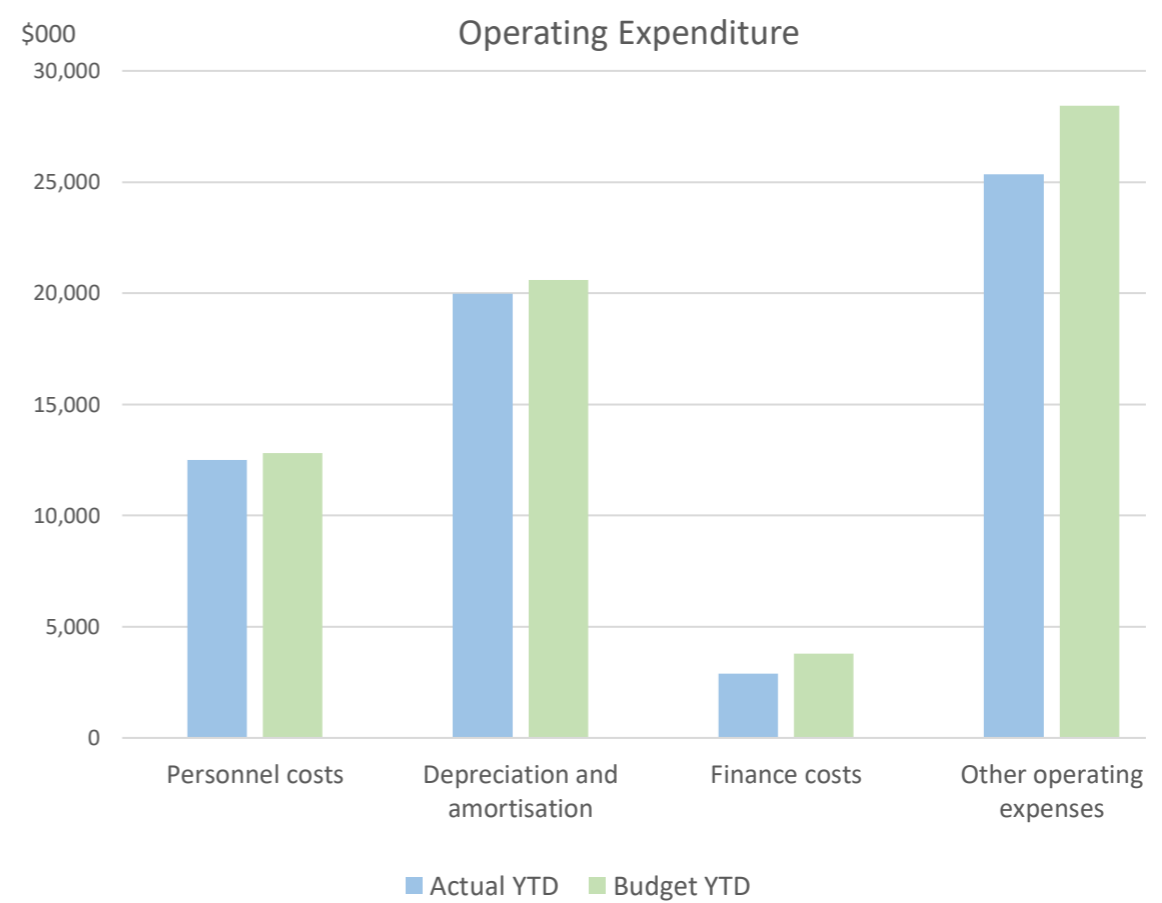
Interest costs are \$904k below budget. This is partly due to lower debt requirements in the 2024/25 year and this current year as a result of a capital projects not progressing to budget. Council's credit rating has also resulted in lower interest rates on new and floating loans.



Other operating expenditure is \$3.1M below budget, mostly due to:

- \$720k in District Development
- \$642k in Parks and Reserves
- \$533k in Building Control
- \$602k Stormwater & Drainage
- \$520k in Water Supply
- \$326k in Wastewater
- \$270k in Nursery
- \$207K in Solid Waste

See activity statements for details.





Capital Expenditure


Spend to date is \$24.3M with commitments of \$9.4M totalling \$33.8M against a YTD budget of \$47.5M.

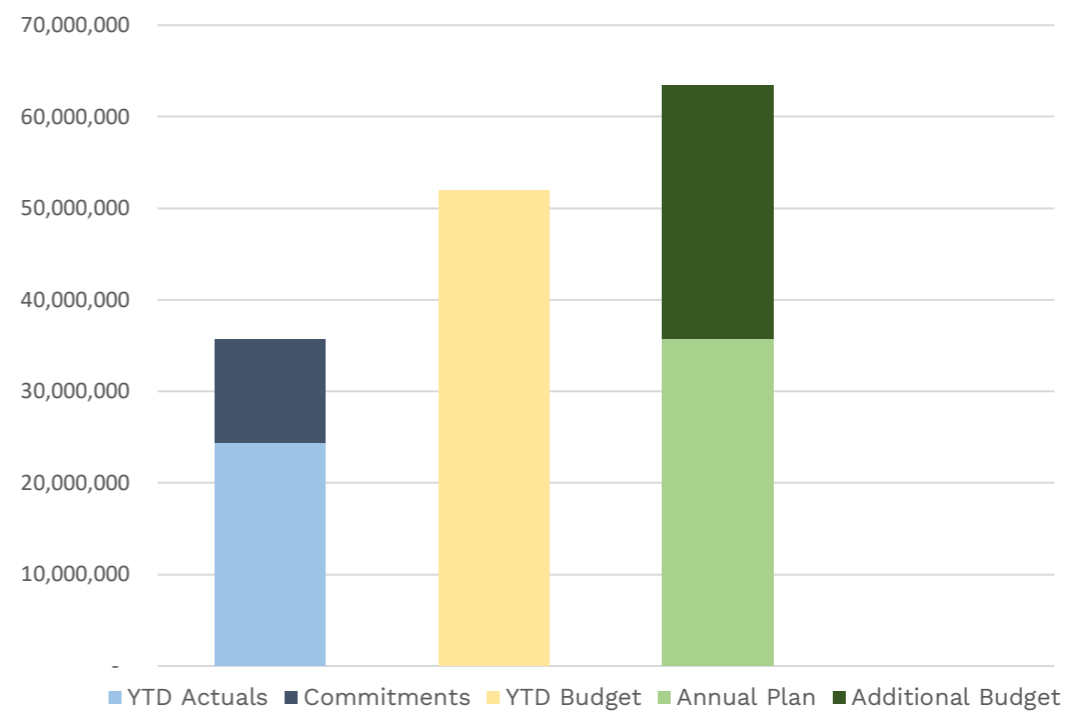
Total revised budget is \$63.4M.

The key variances are:

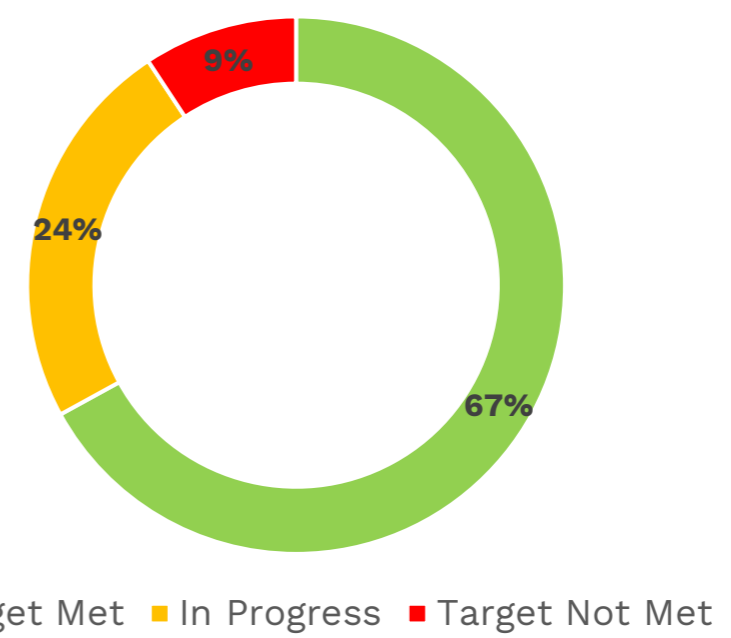
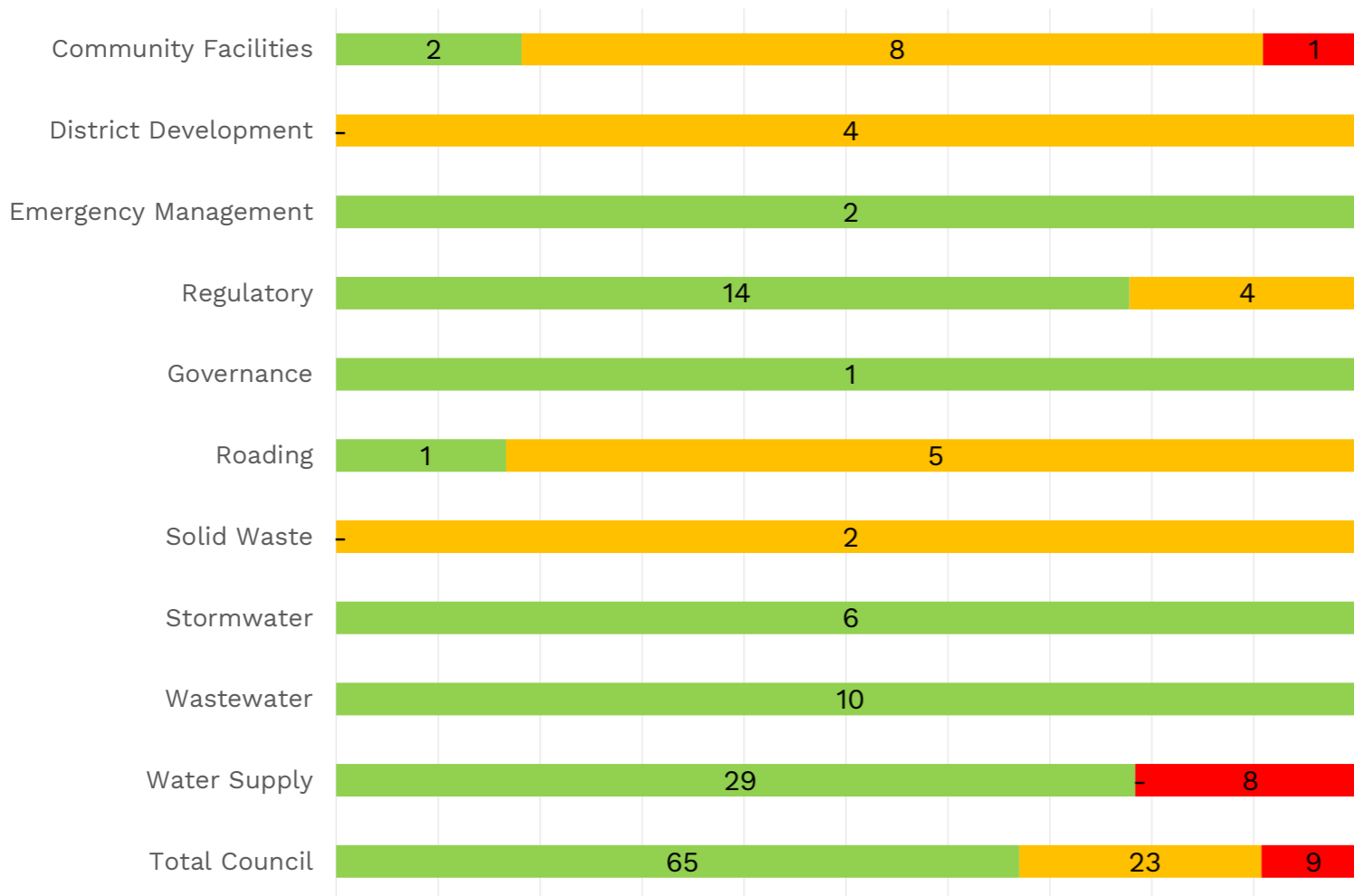
 Community facilities works are \$3.86M below budget in Civic Centre upgrade, Parks growth associated works scheduled in Q4 progressing and potentially carried into early FY27.

 Total 3 waters works are \$12.85M below budget with works on Rongotea wastewater centralisation and Turners Road developments progressing for completion in 2026.

 Total Roothing is \$5.08M below budget due to timing of capital works Renewals programmes. Total budget is planned to be spent by year end.



Level of Service Indicators



Debt Management

Total Debt

\$110.3M

Annual Plan Budgeted Debt

\$123M

Debt Cap Annual Plan

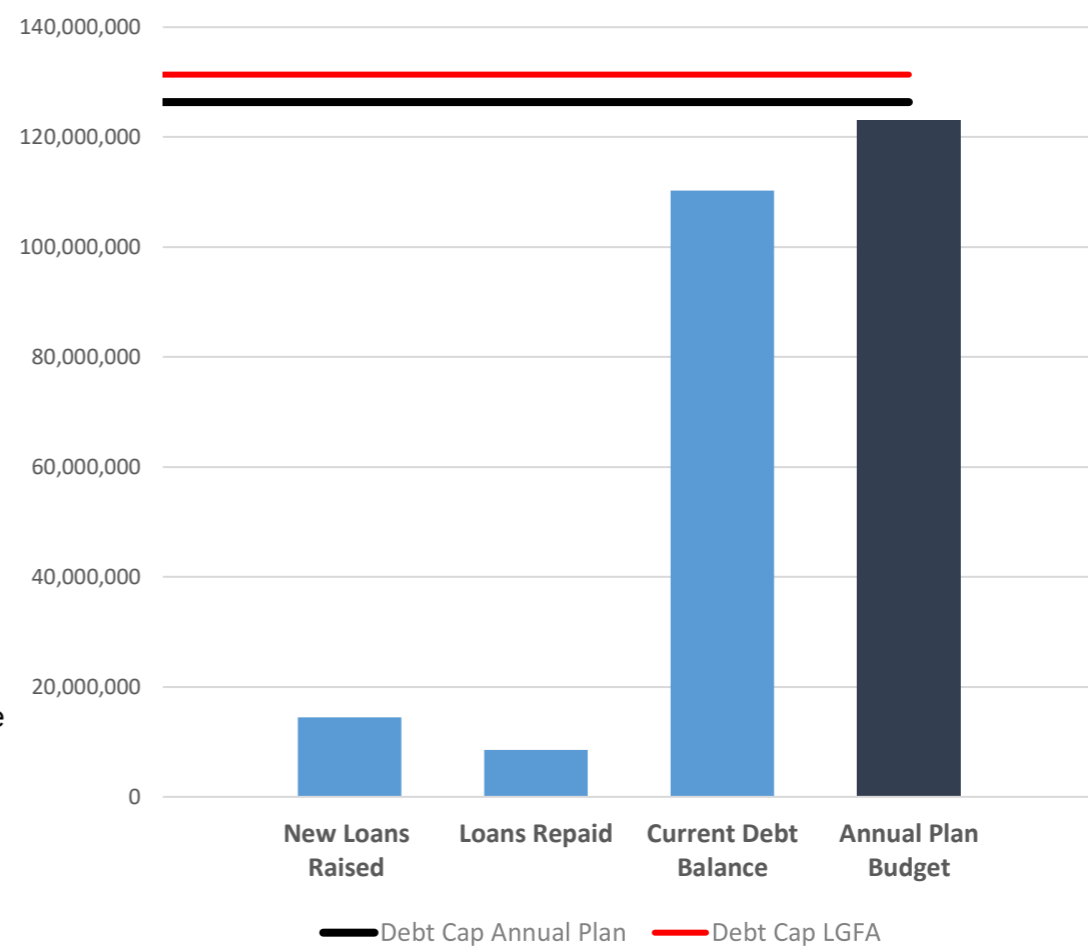
\$126.4M

New Debt Raised

\$6M

Debt balance is \$110.3M compared to the budgeted \$123M - below the self-imposed debt cap of \$126.4M and LGFA debt cap of \$131.4M.

The \$6M of loans raised to date relates to capital expenditure from the 2024/25. The debt was drawn in this financial year to align with LGFA drawdown dates.



	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	1,870,446	1,852,233	18,213	2,445,340	2,469,621
Expenditure	2,265,649	2,085,933	(179,716)	2,644,551	2,727,643
Net Surplus/(Deficit)	(395,203)	(233,700)	(161,503)	(199,211)	(258,022)

Variance is \$162k unfavourable to budget. Revenue is \$18k above budget with additional revenue received from makerspace, room hire, and sponsorship for the summer reading programme.

Expenditure is \$179k above budget with \$133k higher depreciation as a result of 2024/25 building revaluation and staff costs (including contracted staff) are \$67k above budget. This is offset by \$28k less internal interest paid and other minor variances.

Measure	Target	Prior Year Result	Result	Comment
Monitoring the number of physical and digital collection items borrowed or accessed per capita	5	6.04	In Progress	1.52 issues per capita in the third quarter bringing the YTD results to 4.73. 25% of these are digital issues. Currently on track for year end targets.
Monitoring the number of online transactions and users of Wi-Fi and internet	49,317	78,809	Target Met	24,011 logins in the third quarter bringing YTD results to 72,323 already exceeding target. Forecast to land 33% ahead of year end targets.
Number of participants satisfied with quality of their experience attending programmes, classes, exhibitions, events, digital learning programmes or other social interaction groups at the Manawatū Community Hub Libraries	80%	99%	In Progress	98% of participants were satisfied with quality of their experience attending programmes, classes, exhibitions, events, digital learning programmes or other social interaction groups at the Manawatū Community Hub Libraries

Capital Expenditure



Overall capital spend is \$198k with an additional \$67k in commitments

Key projects still underway are Library collection purchases (\$60k) and the Greenspace by Carpark (\$45k)

Total approved budget is \$368k

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	2,702,045	2,516,394	185,651	3,180,028	3,355,179
Expenditure	2,596,730	2,695,281	98,551	3,437,121	3,657,350
Net Surplus/(Deficit)	105,315	(178,887)	284,202	(257,093)	(302,171)

Variance is \$284k favourable to budget.

Revenue is \$186k above budget with admission fees, swimming lessons and lane hire revenue all tracking ahead of budget, even when accounting the late start to the summer season due to painting the outdoor pools.

Expenditure is \$99k below budget. Depreciation is \$69k below budget due to capital works not completed in 2024/25, in part due to the filtration project being deemed not feasible and being repurposed into the expanded carpark project taking place this year. Other lower than budgeted expenditure includes \$36k chemicals, \$167k gas, which is offset by \$53k spent staffing to help drive revenue (sessional phasing has not been applied to budgets but confident that staffing etc will meet annual budget). Gas is anticipated to be underspent by year end due to completion of remedial works.

Measure	Target	Prior Year Result	Result	Comment
Pool safe accreditation	Accredited	Accredited	Target Met	Currently PoolSafe accreditation remains valid until 31 March 2027
Participants in water activities and learning to swim programmes	45,142	53,253	In Progress	There has been a total of 40,331 water activities and learn to swim programmes. Enrolled students continued to increase in Term 1 (School Term 1 ends 3 April)
Percentage of customers satisfied overall with their experience at the complex	90%	93%	In Progress	Survey to be undertaken in Q4

Capital Expenditure



Overall capital spend is \$452k with an additional \$55k in commitments.

Key projects including the carpark and boundary fence upgrade remain in consenting phase. Approximately \$400k of the \$459k remaining budget will likely be subject to a carry forward.

Total budget is \$966k.



Parks, Reserves and Sportsgrounds

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	3,637,435	3,527,457	109,978	4,780,635	4,703,264
Expenditure	3,299,254	3,941,452	642,198	5,098,675	5,237,710
Net Surplus/(Deficit)	338,181	(413,995)	752,176	(318,039)	(534,446)

Variance is \$752k favourable to budget.

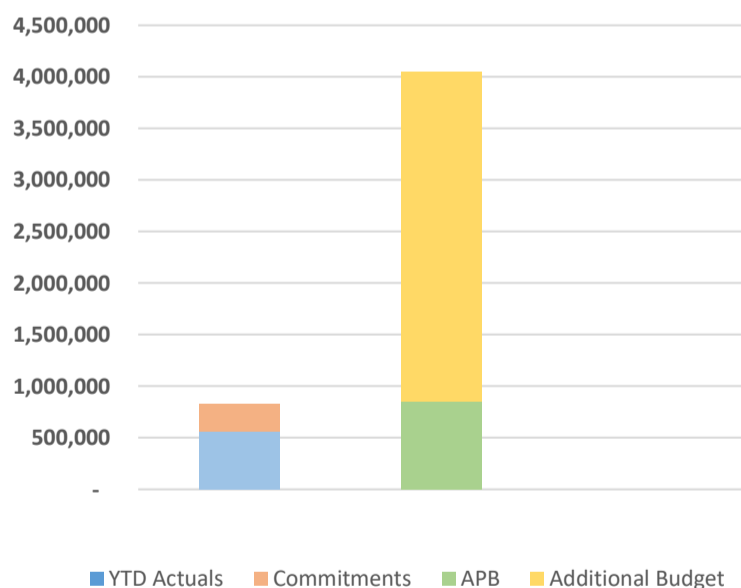
Revenue is \$110k above budget with higher development contributions received.

Expenditure is \$643k below budget. This is the result of \$106k lower depreciation and \$116k of interest on loans not raised due to slower progression of capex works in 2024/25.

Operational projects (for activities such as landscaping, refurbishment, and dedicated maintenance) are \$401k below budget with the majority of works scheduled were scheduled to take place during quarters 3 & 4 however the storm during Q3 has resulted in the contractor workforce being prioritised elsewhere.

Measure	Target	Prior Year Result	Result	Comment
Percentage of survey participants satisfied with Council's parks, reserves and sportsgrounds	90%	89%	In Progress	Currently at 96% satisfaction according to the Residents Satisfaction Survey
Monitoring the number of health and safety incidents or injuries reported that occurred due to inadequate or poor maintenance in our parks, reserves and sports grounds	0	0	In Progress	No reports received

Capital Expenditure



Overall capital spend is \$557k with an additional \$268k in commitments.

Key projects:

- Detention Ponds development (Parakaraka) will follow completion of infrastructure works (\$732k). 50% of this is planned to be carried forward for planting.
- Ōroua River (Waugh's Rd) walkway land acquisition (\$257k). Expecting to carry forward \$77k for the land acquisition settlement process.
- Development for Sherwill Street footbridge (\$223k) and Pharazyn Street walkway (\$200k) (check this with Sam) works will need to be carried forward to next year.
- Mt Lees Freedom Camping (\$368k) will be funded by NZMCA. Planning to redirect this budget to redevelop walkways within the reserves.
- A master plan for Johnston Park is being developed (\$593k). Unspent capital budget from this year will be carried forward to complete master planning works.

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	438,181	428,898	9,283	573,654	571,830
Expenditure	427,939	458,046	30,107	573,654	610,762
Net Surplus/(Deficit)	10,242	(29,148)	39,390	0	(38,932)

Variance is \$40k favourable to budget.

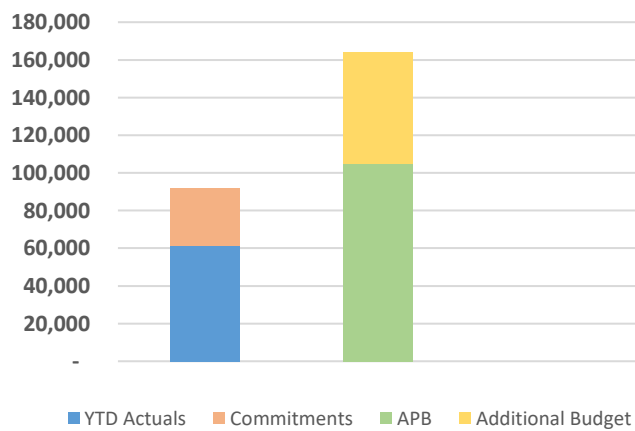
Revenue is \$9k above budget, due to higher number of interments.

Expenditure is \$30k below budget due to lower spend on operational projects:

- Feilding Cemetery gardens and planting planned for quarters 4
- Sandon Cemetery beam installation planned for quarter 4

Measure	Target	Prior Year Result	Result	Comment
Percentage of responses to our residents perception survey that are satisfied with the maintenance of cemeteries	85%	85%	In Progress	96% of customers are satisfied with maintenance of cemeteries
Monitoring the number of complaints about late or inadequate interment services	No complaints	2	Target Not Met	One complaint received relating to an ashes plot not being prepared before the family arrived to inter the ashes. The sexton was onsite carrying out maintenance at the cemetery and was instructed to dig the hole promptly. GBN provided an apology letter to the family. An investigation into the missed interment led to a process change to ensure this does not happen.

Capital Expenditure



Year to date expenditure is \$61k with \$30k commitments.

Spend is on track for year end.

Total budget is \$164k.

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Halls and Recreation Complexes

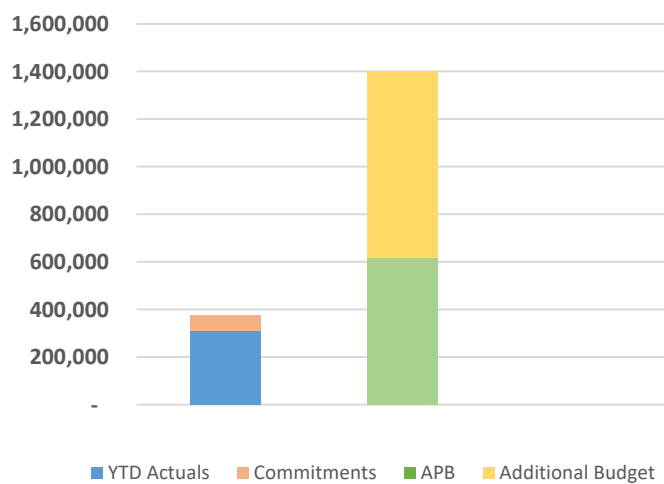
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	869,551	831,747	37,804	1,035,121	1,108,988
Expenditure	1,128,979	1,169,993	41,014	1,499,379	1,529,851
Net Surplus/(Deficit)	(259,428)	(338,246)	78,818	(464,258)	(420,863)

Variance is \$79k favourable to budget.

Revenue is \$38k above budget with a small variance in rates received. Total expenditure is \$41K under budget mostly driven from lower operational project costs (\$50k) which are on track to meet planned budget.

Measure	Target	Prior Year Result	Result	Comment
Number of in-use Council-owned halls and recreational complexes that are compliant with current building warrant of fitness requirements and FENZ evacuation procedures	100%	60%	In Progress	One Council-owned Community Hall does not have a current BWoF. This is due to the need to replace a fan within a kitchen extraction system. This work has been carried out and the building is now compliant and able to have a BWoF issued for its next expiry date.

Capital Expenditure



Overall capital spend is \$312k with an additional \$122k in commitments.

Key projects scheduled include:

- Civic Centre upgrades and remedial works (\$980k). HVAC and window replacement will be completed by the end of the financial year.
- Sanson Hall renewals (\$150k). Roof and other remedial work completed.
- Te Kawau rec centre interior recladding (\$158k). Work is scheduled to be completed in quarter 4.
- Condition assessments on Halcombe Hall and Te Kawau due in quarter 4.

Total budget is \$1.4M

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	641,535	549,865	91,670	709,677	725,825
Expenditure	828,638	838,924	10,286	944,050	1,048,594
Net Surplus/(Deficit)	(187,103)	(289,059)	101,956	(234,372)	(322,769)

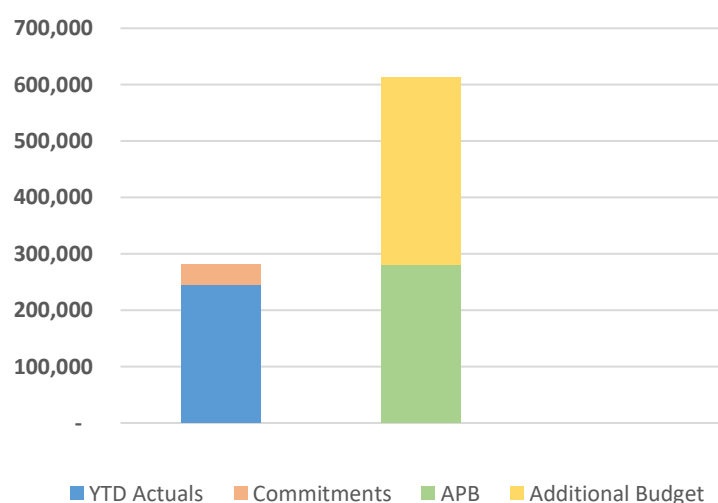
Variance is \$102k favourable to budget.

Revenue is \$92k above budget with higher lease fees received from rental properties and recovery of costs.

Total expenditure is \$10k below budget with less interest paid offset by higher electricity and maintenance costs.

Measure	Target	Prior Year Result	Result	Comment
Council-owned buildings and properties are compliant with the relevant safety regulations	100%	60%	In Progress	Two properties remain without a BWoF after the discovery of non-compliances through the BWoF audit process. These will be remedied prior to the next BWoF expiry date for each property.

Capital Expenditure



Overall capital spend is \$244k with an additional \$111k in commitments.

Key projects:

- Coachhouse Museum key capital works \$126k. HVAC and cladding scheduled to be replaced in quarter 4.
- South Street development \$50k (as required with sale of land). \$25k will be used to level and plant out the viewing shaft by last South Street section. \$25K will no longer be needed.
- Feilding Depot Development \$107k (dependent on Te Arawhiti and LINZ negotiations)
- Clocktower upgrade \$175k is now complete

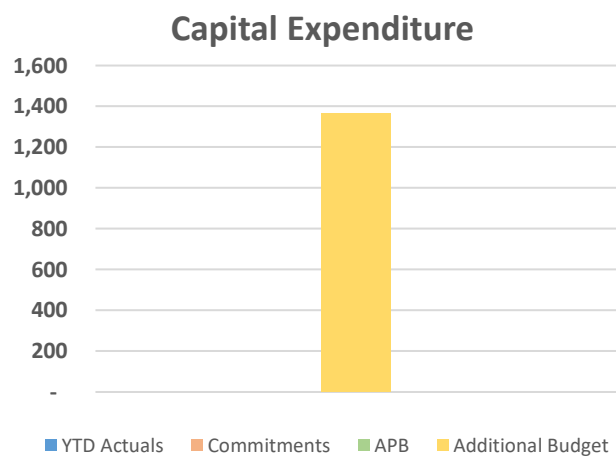


Public Conveniences

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	392,902	377,040	15,862	536,428	502,715
Expenditure	350,569	377,019	26,450	536,428	502,715
Net Surplus/(Deficit)	42,333	21	42,312	0	0

Variance of \$42k favourable to budget due to lower maintenance requirements.

Measure	Target	Prior Year Result	Result	Comment
Monitoring the number of complaints we receive about inadequate maintenance and poor cleaning of our toilets	< 8	4	In Progress	One complaint received related to inadequate maintenance and poor cleaning services at one of our public conveniences.



Painting of Kimbolton public convenience planned for later in financial year.

Total budget \$1.3k

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	3,653,259	3,636,441	16,818	4,503,837	4,847,893
Expenditure	3,381,101	4,101,711	720,610	4,225,959	5,026,217
Net Surplus/(Deficit)	272,158	(465,270)	737,428	277,878	(178,324)

Expenditure is \$737k below budget.

The district plan, growth and spatial planning budgets including carry forwards was \$628k of which \$400k is committed and \$228K uncommitted due to Plan Stop. Of the \$228k uncommitted approximately \$100K will be committed by the end of the financial year primarily for growth.

Measure	Target	Prior Year Result	Result	Comment
Percentage of survey participants satisfied with the level of support received from Council	80%	93%	In Progress	Survey undertaken in Q3
Percentage of survey participants satisfied with transparency of the decision-making and application process for Community Funding	80%	92%	In Progress	Questionnaire for quarter three will go out in early quarter four, with results being available at the end of quarter four.
Percentage of Results Based Accountability targets achieved under Priority Services contract	80%	89%	In Progress	Contract holders are on track to meet RBA accountability measures by year end.
Percentage of targets CEDA has achieved under the relevant Statement of intent	80%	100%	In Progress	Achievement is reported annually

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	690,280	701,763	(11,483)	908,312	851,323
Expenditure	578,524	650,025	71,501	908,312	865,108
Net Surplus/(Deficit)	111,756	51,738	60,018	0	(13,785)

Variance is \$60k favourable to budget.

Revenue is \$11k below budget, with the majority of the dogs in the district now being registered.

Expenditure is \$72k under budget due to lower demand for pound services and demonstrates the effectiveness of the education approach taken by the animal control team.

Measure	Target	Prior Year Result	Result	Comment
Urgent requests about dog attacks/wandering stock responded to or caller contacted within 15 minutes of Council receiving the request (Priority 1)	90%	93%	Target Met	For the period 1 July 2025 to 31 March 2026 there were 176 (Priority 1) requests for urgent service received. Of those 176 were responded to within the required timeframe. A result of 100%, exceeding the target of 90%
Notification of roaming dogs responded to or caller contacted the next working business day of Council receiving the request (Priority 2)	90%	99%	Target Met	For the period 1 July 2025 to 31 March 2026 there were 196 (Priority 2) requests for service. Of those 195 were responded to within the required timeframe (next working business day). A result of 99.5%.
Routine animal control issues responded to or caller contacted the next working business day of Council receiving notification (Priority 3)	90%	98%	Target Met	For the period 1 July 2025 to 31 March 2026 there were 202 Priority 3 requests for service. Of those 200 were responded to within the required timeframe (next working business day). A result of 99%.

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	1,613,287	2,935,850	(1,322,563)	4,429,259	3,914,479
Expenditure	2,390,549	2,923,317	532,768	4,429,259	3,897,723
Net Surplus/(Deficit)	(777,262)	12,533	(789,795)	0	16,756

Variance of \$790k unfavourable to budget.

Revenue is \$1.3M below budget with the volume of building consents received and inspections carried out being less than anticipated. This shortfall reflects a noticeable contraction in consent activity, consistent with wider industry trends of reduced residential and commercial development.

Total expenditure is \$533k below budget due to lower spend on consultants. This reflects a reduced need for external consultant support during the early part of the financial year, with lower consent volumes enabling the in-house team to manage workloads efficiently.

Measure	Target	Prior Year Result	Result	Comment
Number of the district's commercial and public buildings holding a current compliance schedule that are audited every 3 years	95%	96%	Target Met	395 buildings needed inspections for compliance schedules. 382 inspections have been completed. A result of 96.7%.
Complaints relating to our building control service are responded to within specified timeframes	90%	73%	In Progress	Since 1 July 2025 there have been 51 complaints where 43 were responded to within the required timeframe. A result of 84.3%.
Number of residential swimming pools that are inspected every 3 years to ensure compliance with the Building Act	95%	99%	Target Met	There are 361 pools requiring inspection, of which 357 have been inspected within 3 years of their anniversary date. A result of 98.9%.
Number of building consent applications and code compliance certificates processed and approved within 20 working days	95%	98%	In Progress	Year to date there were 438 building consent applications received and 300 Code Compliance Certificate (CCC) applications. Of these, 407 building consents (90.65%) and 323 CCCs (88.38%) were issued within the 20 working day statutory timeframe. Results have been impacted by contractor performance, including sickness, which reduced processing capacity and resulted in increased <u>reliance on subcontractors</u> .
Number of fixed fee (small works) building consent applications are processed and approved within 10 working days	95%	98%	In Progress	A total of 144 fast-track building consents for small building work have been processed. 124 were processed within 10 working days (86.1%). Results have been impacted by contractor performance, including sickness, which reduced processing capacity and resulted in increased reliance on subcontractors.

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	250,386	252,117	(1,731)	356,825	336,165
Expenditure	255,600	252,126	(3,474)	356,825	336,166
Net Surplus/(Deficit)	(5,214)	(9)	(5,205)	0	(1)

A small range of minor variances in revenue and expenditure.

Measure	Target	Prior Year Result	Result	Comment
Food premises are verified as per legislative requirements under the Food Regulations 2015	90%	100%	Target Met	There are 116 registered food premises verified by MDC. Of those, 75 verifications are due between 1 July 2025 until 31 March 2026, of which 67 have been completed (91.8%).
Requests for service related to incidents that endanger public health that are responded to within 24 hours of notification	85%	100%	Target Met	7 complaints concerning incidents that endangered public health were received since 1 July 2025. These complaints were all responded to within 24 hours of notification, resulting in a 100% response rate.
Urban noise complaints that are responded to within one hour of notification	85%	96%	Target Met	477 complaints of excessive noise were received for the urban area since 1 July 2025. 453 were responded to within 1 hour. A result of 94.96%.
Requests for service related to incidents that do not endanger public health that are responded to within 48 hours of notification	85%	98%	Target Met	218 complaints were received since 1 July 2025 and 217 were responded to within the required timeframe of 48 hours (99.54%).
Number of licensed premises that are inspected annually to ensure compliance with the conditions of their license and to work with those who do not comply to bring them up to compliance	95%	100%	In Progress	23 of the 53 licensed premises have been inspected during the period from 1 July 2025 to 31 March 2026. This is on track for a 100% inspection rate.



Alcohol Licencing

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	207,169	209,481	(2,312)	288,815	287,748
Expenditure	124,924	215,811	90,887	288,815	287,750
Net Surplus/(Deficit)	82,245	(6,330)	88,575	0	(2)

Variance is \$89k favourable to budget.

Expenditure is \$91k below budget with less staff time charged to the activity due to efficiencies in managing this process in-house.

Parking Enforcement

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	302,869	296,196	6,673	130,061	394,928
Expenditure	47,917	39,474	(8,443)	130,061	394,929
Net Surplus/(Deficit)	254,952	256,722	(1,770)	0	(1)

Variance is \$2k unfavourable to budget. This is largely due to a conservative budget being set to establish an evidence-based baseline. Overall 324 infringements have been issued this FY. No budget was set for infringement revenue in 2025/26, as this is the first year of parking enforcement activity with \$8K revenue generated. The balance of revenue received (\$295k) is rates funding for the activity.

Expenses are over budget due to unbudgeted allocated Staff costs of \$14k



Consents Planning Activity

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	1,122,988	1,350,366	(227,378)	2,085,360	1,800,495
Expenditure	1,089,335	1,350,414	261,079	2,085,360	1,800,547
Net Surplus/(Deficit)	33,653	(48)	33,701	0	(52)

Variance for Consents Planning is \$34k favourable to budget.

Revenue is \$227k under budget, with a low number of subdivision consents received.

Expenditure is \$261k below budget due to low spend on consultants and less staff time charged to activities.

Measure	Target	Prior Year Result	Result	Comment
Percentage of applications for permitted boundary activities under the Resource Management Act are processed in accordance with the statutory timeframes	90%	99.6%	Target Met	32 permitted boundary applications were received. All consents (100%) were processed within the required timeframe
Percentage of non-notified resource consents completed within statutory timeframes	90%	99%	Target Met	138 out of 144 consents (95.8%) processed within the statutory timeframe
Percentage of notified and limited notified resource consents (not requiring a hearing) completed within statutory timeframes	90%	n/a	Target Met	No notified or limited notified consents (not requiring a hearing) have been received.
Percentage of limited notified resource consents (with hearing) completed within statutory timeframes	90%	n/a	Target Met	No notified or limited notified consents (requiring a hearing) have been received.
Percentage of non-notified resource consents completed within statutory timeframes	90%	n/a	Target Met	No notified or limited notified consents (not requiring a hearing) have been received.

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	4,581,252	4,376,211	205,041	6,349,192	5,834,962
Expenditure	4,510,892	5,031,593	520,701	7,016,945	6,604,718
Net Surplus/(Deficit)	70,360	(655,382)	725,742	(667,753)	(769,756)

Variance is \$726k favourable to budget.

Revenue is \$205k above budget due higher volumetric water billing charges \$48k, Capital Grants \$58k and water new capital connections \$33k, offset by Growth Development Contributions (\$12k).

Expenditure is \$521k below budget as a result of lower depreciation with delays in completion of FY2025 capital projects saving \$476k. Lower internal interest rates of \$216k have been offset by increasing maintenance costs making a (\$113k) overspend.

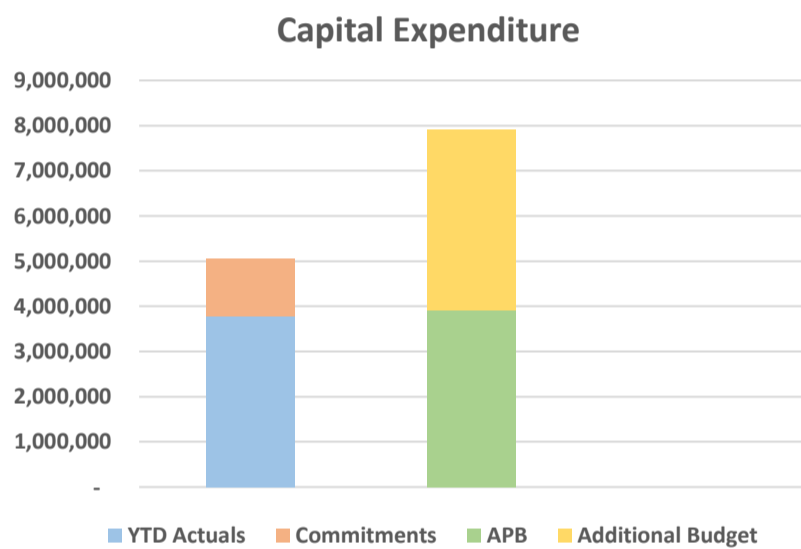
Water Supply - Measure	Target	Prior Year Result	Result	Comment
No Public health risk with substantiated positive E-coli detected in the water supply				
Continuous monitoring refers to the uninterrupted, real-time measurement and recording of critical water quality parameters (such as chlorine residual, turbidity, or flow) using online analysers and monitoring equipment. This ensures that treatment processes are operating effectively at all times and that any issues can be identified and responded to promptly.				
Feilding - Almadale	100%	Target Met	Target Not Met	On 12 October 2025, an internet fault occurred that could not be reset remotely. As a result, data trending was lost and the water treatment plant shut down automatically and could not be restarted remotely. Upon arrival at site, Council staff restarted both the control computer and the treatment plant, restoring normal operations. On 27 November 2025, the treatment plant was shut down due to a full power isolation while an electrical contractor replaced the standby generator automatic transfer switch. During this period, there was no power supply to the analysers, resulting in a loss of continuous monitoring. These two events resulted in non-compliance with Rule T3.1 (continuous monitoring). The water remained safe to drink at all times. Water remained safe to drink.
Feilding - Awa Street	100%	Target Not Met	Target Not Met	The required contact time cannot be achieved under the current configuration of the water treatment plant. Contact time refers to the period during which disinfectant (such as chlorine) remains in contact with the water to effectively inactivate microorganisms and achieve the required level of treatment. This issue will be resolved once the treatment plant is relocated to Campbell Road.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Himatangi Beach	100%	Target Not Met	Target Not Met	On 9 December 2025, a Council contractor carried out maintenance on the SCADA system at the Himatangi Beach Water Treatment Plant between 1:40 pm and 2:17 pm. During this time, continuous monitoring data was temporarily unavailable due to the SCADA system being offline for maintenance. This resulted in a non-compliance with T3.1 (continuous monitoring). The water remained safe to drink at all times.
Rongotea	100%	Target Met	Target Not Met	On 23 December 2025, the Council operator identified that chlorine was not being dosed into the artesian water supply. Upon starting the treatment plant, it was found that the solenoid valve on the chlorine dosing system was not operating. The valve was replaced. This resulted in a non-compliance with T3.3 (FACE > 0.2). FACE (Free Available Chlorine equivalent) refers to the concentration of chlorine available in the water to provide effective disinfection and maintain microbiological safety. The water remained safe to drink at all times.
Stanway Halcombe	100%	Target Not Met	Target Not Met	Continuous monitoring was not achieved on 27–28 October 2025, 19 November 2025, and 16 December 2025 due to internet interruptions affecting data transmission from the Water Treatment Plant (WTP). Work is currently underway to improve internet connectivity and communication reliability at the site. This resulted in non-compliance with Rule T3.1 (continuous monitoring). The water remained safe to drink at all times.
Waituna West	100%	Target Not Met	Target Not Met	On 9 November 2025, a sudden increase in turbidity was recorded by the water analyser. This was attributed to high water demand and elevated daytime temperatures. Turbidity is a measure of water clarity and indicates the presence of suspended particles in the water. The event resulted in a non-compliance with Rule T3.5 (turbidity). The water remained safe to drink at all times.
Ohakea (Includes Sanson)	100%	Target Met	Target Not Met	UPS (uninterrupted power supply) malfunction on-site of the water treatment plant causing a loss of continuous monitoring. Once on site the UPS was bypassed to the power supply and plant reinstated. No alarms were generated and sent out due to the computer and SCADA instantly failing, this was only noticed after the last of the rural water plants were completed. The water remained safe to drink at all times.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
New Zealand Drinking Water Standard Compliance Criteria for protozoa are met.				
Feilding - Almadale	100%	Target Met	Target Not Met	The Almadale Water Treatment Plant was shut down at 5:12 am on 24 October due to elevated turbidity levels in the Oroua River. The operator waited until river turbidity returned to an acceptable level before restarting the plant. The treatment plant was restarted at 3:50 pm and closely monitored to ensure stable operation.
Feilding - Awa Street	0%	Target Met	Target Met	Compliant for protozoa because the bores meet sanitary bore head requirements and Campbell Road bore and Newbury line bores are both a class one water source.
Himatangi Beach	100%	Target Met	Target Met	Compliant for protozoa because the bore meets sanitary bore head requirements and is a class one water source.
Rongotea	100%	Target Met	Target Met	Compliant for protozoa because the bore meets sanitary bore head requirements and is a class one water source. Plus UV treatment is onsite.
Stanway Halcombe	100%	Target Met	Target Met	Compliant for protozoa.
Waituna West	100%	Target Met	Target Met	Compliant for protozoa because the bores meet sanitary bore head requirements and is a class one source.
Ohakea (Includes Sanson)	100%	Target Met	Target Met	Compliant for protozoa.
New Zealand Drinking Water Standard Compliance Criteria for Microbiological Monitoring are met				
Feilding Zone	100%	Target Not Met	Target Met	
Himatangi Beach	100%	Target Not Met	Target Met	
Rongotea	100%	Target Not Met	Target Met	
Stanway Halcombe	100%	Target Met	Target Met	
Waituna West	100%	Target Met	Target Met	
Ohakea (Includes Sanson)	100%	Target Not Met	Target Met	

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Percentage of real water loss from Council's networked reticulation system. This will be calculated for each water supply scheme using Method 1 - Water Balance as per the Department of Internal Affairs guidelines				
Feilding	< 35%	22%	Target Met	Average water loss predicted to be 28%
Himatangi Beach	< 35%	35%	Target Met	Average water loss predicted to be 33%
Rongotea	< 35%	19%	Target Met	Average water loss predicted to be 24%
Sanson	< 35%		Target Met	Sanson is a zone of the Ohakea Scheme - Estimate for Ohakea less than 35%
Stanway Halcombe	< 35%	20%	Target Met	Average water loss predicted to be 14%
Waituna West	< 35%	n/a	Target Met	Average water loss predicted to be 29%
Attendance time for urgent call-outs: from the time the Council receives notification to the time that service personnel reach the site	< 2 hours	0.505 hours	Target Met	Median response time = 1 hr
Resolution time of urgent call-outs: from the time that Council receives notification to the time that service personnel confirm that the water supply has been reinstated.	< 9 hours	1.59 hours	Target Met	Median Resolution time = 2.5 hrs
Attendance time for non-urgent call-outs: from the time that Council receives notification to the time that service personnel reach the site	<5 working days	1.7 hours	Target Met	The median attendance time is 0.181 days
Resolution time for non-urgent call-outs: from the time that Council receives notification to the time that service personnel confirm resolution of the fault or interruption.	< a further 5 working days	12 hours	Target Met	Median resolution time for non-urgent jobs 1 day
Monitoring the total number of complaints (per 1,000 connections) received by Council about any of the following: <ul style="list-style-type: none"> • Drinking water clarity • Drinking water taste • Drinking water odour • Drinking water pressure or flow • Continuity of supply • The local authority's response to any of these issues 	<20	5.2	Target Met	5.66 complaints per 1000 connections - based on 54 complaints received YTD
The average consumption of drinking water per day, per resident within Council's authority area Measured as litres/person/day for domestic supply only				

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Feilding	<300	217	Target Met	260L/person/day assuming a population of 18,250
Himatangi Beach	<1000	730	Target Met	586L/person/day - this does not allow for visitor numbers
Rongotea	<300	123	Target Met	95L/person/day due to a large number of properties having rainwater tanks.
Sanson	<300			Sanson is a zone of the Ohakea Scheme
Stanway Halcombe	<1000	479	Target Met	371/person/day
Waituna West	<1000	1215	Target Met	690 L/person/day - this does not take into account stock water so target most likely met.
Ohakea	<1000	412	Target Met	570/person/day including Sanson - this excludes the Ohakea Airforce Base



Overall capital spend is \$3.79M with an additional \$633k in commitments - totalling \$4.4M year to date.

Key projects that are currently underway:

- Roots St West WTP
- Root Street Stage 2 (Churcher to Echo) Growth Works
- Kimbolton Road Watermain Renewal
- Precinct 5 - Storage
- Campbell Road - Chlorine

Total budget is \$7.9M



Governance & Strategy

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	3,607,550	3,480,528	127,022	4,709,406	4,640,706
Expenditure	3,515,114	3,480,106	(35,008)	4,709,406	4,639,689
Net Surplus/(Deficit)	92,435	422	92,013	0	1,017

Variance is \$92k favourable to budget.

Expenditure is above budget by \$35k. This is due largely to the election costs being \$78k higher than expected but this was offset by the Horizons Recovery costs being \$52k higher than expected. Other variances are minor and insignificant.

Measure	Target	Prior Year Result	Result	Comment
100% of meeting and committee agendas made available to the public within statutory timeframes	100%	100%	Target Met	All meeting requirements met.
Provide and maintain robust processes to ensure all local elections, polls and representation views are held with 100% compliance with statutory requirements and no complaints regarding statutory compliance are upheld by the Ombudsman nor the Courts.	100%	100%	Target Met	All election requirements met
100% of consultations implemented in accordance with the principles of the Local Government Act 2002	100%	100%	Target Met	Council consulted in accordance with s83 of the Local Government Act 2002 over the period from 6 March to 6 April 2026 on fees and charges: proposed planning, environmental health and development contribution fees for 2026/27.



Emergency Management

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	455,079	364,266	90,813	529,005	485,686
Expenditure	416,793	506,890	90,097	529,005	641,921
Net Surplus/(Deficit)	38,286	(142,624)	180,910	0	(156,235)

Variance of \$181k favourable to budget. Unbudgeted Revenue funding from EECA \$92k for Community solar panel installation (Total funding \$462k). Additional expenditure budget of \$100k for February weather event added temporarily remains unspent.

Measure	Target	Prior Year Result	Result	Comment
% of Incident Management Team personnel trained to at least intermediate level of the Integrated Training Framework for Emergency Management	75%	85%	Target Met	92% of IMT Staff are trained to at least Intermediate level.
% of survey participants involved in the development, delivery or review of Community Response and Recovery Plans that are satisfied with the level of education and information provided by Council.	New	N/A	Target Met	There has not been an event that has met the criteria for a survey this quarter or YTD

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	16,553,946	16,493,013	60,933	22,314,468	21,990,701
Expenditure	18,750,304	18,664,534	(85,770)	24,703,073	24,909,737
Net Surplus/(Deficit)	(2,196,358)	(2,171,521)	(24,837)	(2,388,606)	(2,919,036)

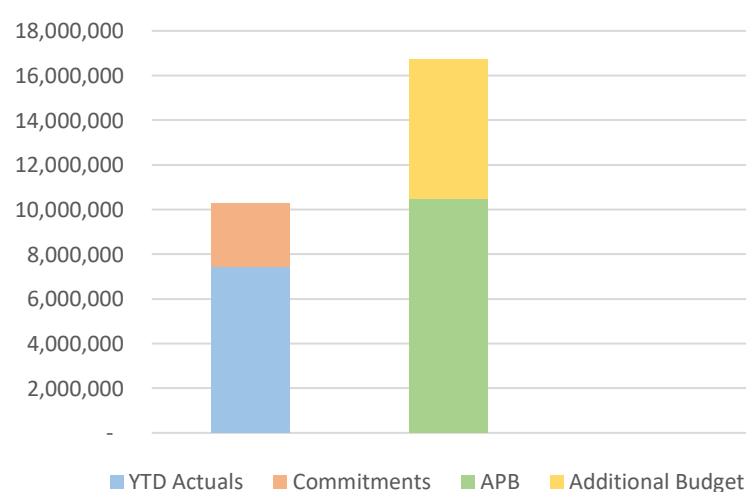
Roading variance is \$25k unfavourable to budget.

Revenue is \$61k above budget made up of higher NZTA capital subsidies (\$731k) and offset by lower NZTA operational subsidies (\$337k) and development contributions (\$209k).

Expenditure is \$86k over budget due to higher depreciation (\$443k) as a result of high vested assets and higher than anticipated roading revaluation. This is offset by underspend in interest costs and electricity.

Measure	Target	Prior Year Result	Result	Comment
The number of fatalities and serious injury crashes on the local road network is lower than the previous financial year, expressed as a number.	<0	+3	In Progress	To the end of the 2nd Quarter there have been 9 crashes reported that have resulted in 2 fatalities and 7 serious injuries.
The average quality of ride on a sealed local road network, measured by Smooth Travel Exposure (STE) index ratings (percentage of assessed network length where roughness is under the relevant threshold)	90%	96%	In Progress	This will be reported in Quarter 4
A percentage of the sealed local road network that is resurfaced	5%	4.1%	In Progress	The 2024-25 resealing programme started on 15 October 2025 To date the reseal programme is 26.6% complete. On completion, 2.9% of the sealed local road network will have been resurfaced.
The percentage of footpaths within the district that fall within the level of service or service standard for the condition of footpaths that is set out in Council's Activity Management Plan	95% of the districts footpaths are within acceptable defect levels (condition rating 1 – 4)	99.29%	Target Met	The 2023 Footpath Rating survey resulted in 99.29% being acceptable.
For urgent requests for service, Council's will respond within three hours of the request being lodged	90%	94%	In Progress	126 Urgent service requests have been received this year of which 113 were responded to within the 3 hour timeframe (89.7%).
For non-urgent requests for service the contractor will include the repairs in the 3 month rolling programme or as instructed by Council's Roding Team	90%	91%	In Progress	584 non-urgent requests have been received this year with 357 being completed. 142 are within the 3 month timeframe at 31 December so overall a result of 85.4% has been achieved to date

Capital Expenditure



Overall capital spend is \$7.5M with an additional \$3.1M in commitments - totalling \$10.6M year to date.

Key projects that are currently underway:

- Root St Stage 2 (Churcher to Echo) Growth Works
- Structures Component Replacements

Total budget is \$16.7M



Wastewater - excluding Nursery

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget	
Revenue	8,281,633	7,916,052	365,581	10,355,690	10,554,753	
Expenditure	7,359,995	7,686,181	326,186	9,782,553	10,150,800	
Net Surplus/(Deficit)	921,638	229,871	691,767	573,138	403,953	(236,979)

Wastewater variance is \$692k favourable to budget.

Revenue is \$365k above budget with Trade Waste Charges \$175K, Sewerage Capital Connections \$55k and Sundry Revenue (RNZAF Ohakea) \$96k.

Expenditure is \$326k under budget in Chemicals \$305k, offset by higher Electricity and Gas costs \$209k. Maintenance costs are over budget by \$231k

Measure	Target	Prior Year Result	Result	Comment
Number of dry weather sewerage overflows from Council's sewerage system, expressed per 1000 sewerage connections	< 6	0	Target Met	No dry weather overflows
Abatement notices received by Council in relation to resource consents. (measured per scheme)	<2	1	Target Met	No abatement notices received
Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of: <ul style="list-style-type: none"> Infringement notices Enforcement orders, and Convictions received by Council in relation those resource consents (per scheme).	0	0	Target Met	No Infringement notices, enforcement orders or convictions received.
Median response time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (urgent)	< 2 hours	1 hrs	Target Met	Median response time was 0.38 hours.
Median response time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (non-urgent)	< 5 Days	15.91 hrs	Target Met	Median response time was 0.0146 days (0.35hours)
Median response time (combined)	< 5 Days	1.08 hours	Target Met	Median combined response time was 0.0146 days (0.35hours)
Median resolution time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (from the time Council received notification to the time service personnel confirm resolution of the blockage or other fault) (urgent)	< 5 hours	4 hours	Target Met	Median resolution time was 2.38 hours



Wastewater - excluding Nursery

Median resolution time to sewage overflows

resulting from blockage or other fault in the

Council's sewerage system (from the time Council received notification to the time service personnel confirm resolution of the blockage or other fault) (non-urgent).

10 Days

4 hours

Target Met

Median resolution time was 0.07 days.

Median resolution time (combined)

10 Days

35.83 hours

Target Met

Median resolution time was 0.07 days.

The total number of complaints received by Council about the following:

- Sewage odour
- Sewerage system faults
- Sewerage system blockages
- Council's response to issues with its sewerage system

Expressed per 1,000 connections to the council sewerage system.

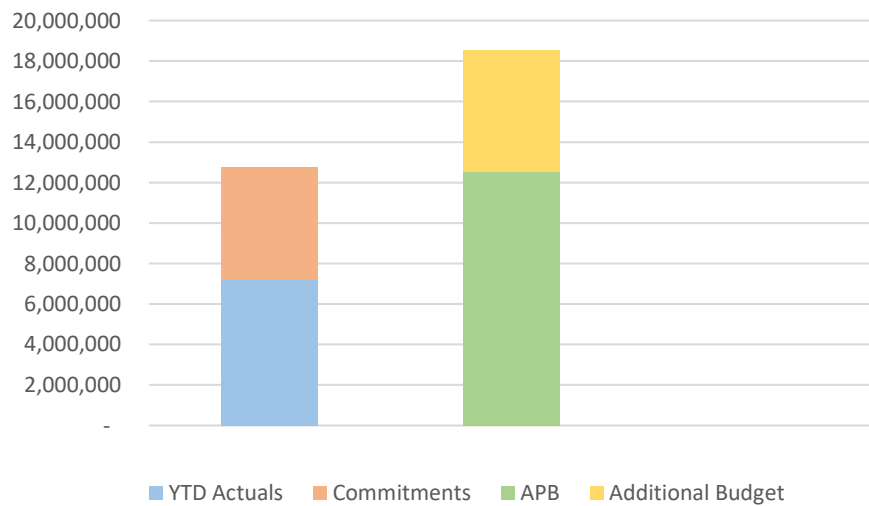
< 20 complaints in total per 1,000 connections per annum

4.45 hours

Target Met

1.11 complaints per 1000 connections

Capital Expenditure



Overall capital spend is \$7.2M with an additional \$4.1M in commitments - totalling \$11.3M year to date.

Key projects that are currently underway:

- Root Street Stage 2 (Churcher to Echo) Growth Works Completed early in year 1 and to be capitalised
- Wastewater Centralisation - Rongotea to Awahuri Road
- Wastewater Centralisation - Halcombe to Mt Stewart

Pipeline

- U.V Replacement for Feilding WWTP
- Rongotea



Nursery

*The nursery is located within the wastewater budget however is reported as a separate activity

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	52,018	196,117	(144,099)	485,236	543,376
Expenditure	180,464	450,082	269,618	485,236	542,435
Net Surplus/(Deficit)	(128,446)	(253,965)	125,519	0	941

Variance for the Nursery is \$126k favourable to budget.

Revenue is \$144k unfavourable to budget due to less User Fees and Charges (\$119k) and less external sales (\$25k) (Cancelled/delayed sales orders)
Expenditure is \$270k favourable to budget with less material costs (\$32k), less consumables (sprays etc) (\$45k), maintenance (\$13k), Inventory movement (maturing plants) (\$117k), and staff costs (\$50k) due to reduced staffing.

Stormwater and Drainage

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	2,092,586	2,325,297	(232,711)	3,305,897	3,100,388
Expenditure	1,343,156	1,944,698	601,542	2,515,133	2,566,004
Net Surplus/(Deficit)	749,430	380,599	368,831	790,763	534,384

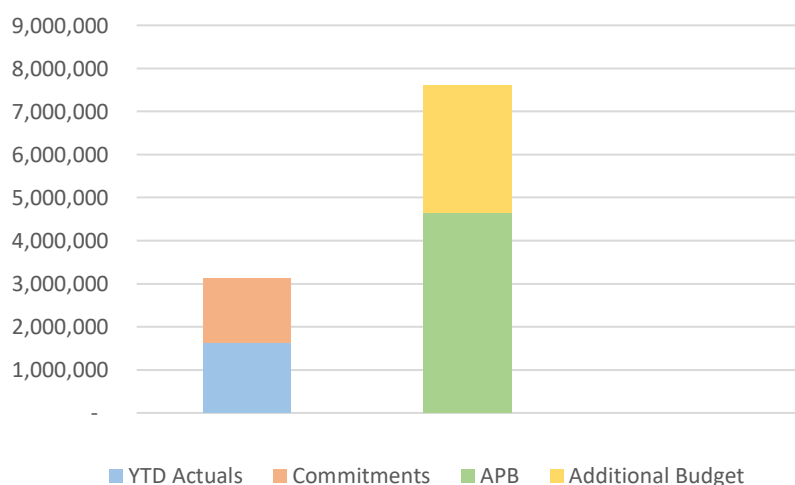
Variance is \$369k favourable to budget.

Revenue is \$233k below budget due lower development contributions (\$258k) offset slightly by higher capital connections (\$34k).

Expenditure is \$602k below budget primarily because of lower internal interest \$302k, depreciation \$104k, and maintenance \$37k.

Measure	Target	Prior Year Result	Result	Comment
The number of flooding events in the district	<2	0	Target Met	0 habitable floors flooded
The number of habitable floors per 1000 properties affected by flooding per flooding event that occurred in the district	<10	0	Target Met	0 habitable floors flooded
Abatement notices received by Council in relation to resource consents. (measured per scheme)	<2	0	Target Met	No abatement notices were issued
Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of:				
<ul style="list-style-type: none"> Infringement notices Enforcement orders, and Convictions received by Council in relation those resource consents (per scheme).	0	0	Target Met	No infringement notices have been issued
The median response times to attend a flooding event, measured from the time that Council receives notification to the time that service personnel reach the site	<2 hours	N/A	Target Met	0 flooding events
The number of complaints received by Council about the performance of its stormwater system. (Expressed per 1,000 properties connected to Council's stormwater system).	<20	5.4	Target Met	1.187 complaints per 1000 properties

Capital Expenditure



Overall capital spend is \$1.7M with an additional \$700k in commitments - totalling \$2.4M year to date.

Key projects that are currently underway:

- Root Street Stage 2 (Churcher to Echo) Growth Works
- Precinct 4 - Attenuation
- Turners Road Stage 3

Total budget is \$7.6M

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	3,736,871	3,884,963	(148,092)	4,720,087	5,168,807
Expenditure	3,557,809	3,764,862	207,053	5,182,830	5,019,797
Net Surplus/(Deficit)	179,062	120,101	58,961	(462,743)	149,010

Solid Waste variance is \$59k favourable to budget.

Revenue is \$148k below budget resulting from lower blue bag sales (\$185k) driven by an out of district provider offering cheap wheellie bins also reflective in Transfer Station Gate Takings (\$23k) and Green Waste Recoveries (\$15k).

Expenditure is \$207k below budget due to low disposal costs as a result of lower tonnage being collected and processed which is consistent with previous years.

Measure	Target	Prior Year Result	Result	Comment
Percentage of actions set within the Waste Management and Minimisation Plan (WMMP) for that year that are achieved	50%	77%	In Progress	Feilding Food Scraps collection project is progressing well - collection began in November. Waste Not Want Not funding has been distributed.
The number of missed collections of kerbside refuse, food waste, and recycling.	<100	91	In Progress	There were 29 collections missed in Q2 with the majority being food scrap collections bringing the YTD to 39. This number is expected to decrease now that the Food Scrap Collections are underway.
Percentage of issues raised with Council about kerbside collection of refuse, food waste or recycling, other than a missed collection, that are responded to within 3 days.	95%	98%	In Progress	95.28% of issues raised were responded to within 3 days.
Rural residents have convenient council refuse bag drop-off points close to their homes	90%	90%	Target Met	The current collection routes ensure that this target is achieved.
Mobile recycling centres are conveniently located within 5km of identified village centres	Yes	Yes	Target Met	All Mobile Recycling Centres (MRCs) are operational. Please note Halcombe MRC cannot accept glass.

Capital Expenditure



Overall capital spend is \$378k underspent with an additional \$200k in commitments - totalling \$862k spent YTD of Full Year budget \$1,393k.

Key projects that are currently underway:

- Purchase of New Bins for Food waste Collection Bins
- Loading ramp for Food waste drop off

Total budget is \$1.4M.

Statement of Comprehensive Revenue and Expense

	2026 Actual YTD \$000	2026 Budget YTD \$000	Variance \$000	2026 Revised Budget \$000	2026 Annual Plan \$000
Revenue					
Rates revenue	41,289	40,999	290	54,555	54,555
Financial revenue	312	401	(89)	535	535
Subsidies and grants	6,971	6,498	473	8,653	8,610
Development contributions	2,345	2,564	(219)	3,419	3,419
Other revenue	7,675	8,600	(925)	11,664	11,585
Other gains/(losses)	45	145	(100)	193	193
Total revenue	58,638	59,207	(569)	79,019	78,897
Expenses					
Personnel costs	12,506	12,814	308	16,043	15,998
Depreciation and amortisation	19,969	20,587	619	27,450	27,454
Finance costs	2,887	3,792	904	5,055	5,055
Other operating expenses	25,338	28,428	3,090	36,786	35,236
Total Expenditure	60,700	65,620	4,920	85,334	83,743
Surplus/(deficit) before tax	(2,062)	(6,414)	4,352	(6,315)	(4,846)
Income tax expense	-	-	-	-	-
Surplus/(deficit) after tax	(2,062)	(6,414)	4,352	(6,315)	(4,846)
Other comprehensive revenue & expense					
Gains/(losses) on the revaluation of property, plant and equipment	(490)	0	(490)	33,485	33,485
Impairment losses on restricted buildings through other comprehensive revenue and expenses	0	0	0	0	0
Total other comprehensive revenue and expense	(490)	0	(490)	33,485	33,485
Total comprehensive revenue and expense	(2,552)	(6,414)	3,862	27,170	28,639

Funding Impact Statement (Whole of Council)

	2026	2026		2026	2026
	Actual YTD	Budget YTD	Variance YTD	Revised Budget	Annual Plan
	\$000	\$000	\$000	\$000	\$000
Sources of operating funding					
General rates, uniform annual general charges, rates penalties	13,064	12,795	269	16,950	16,950
Targeted rates	28,224	28,414	(189)	37,885	37,605
Subsidies and grants for operating purposes	2,935	3,317	(382)	4,411	4,374
Fees and charges	6,604	7,872	(1,268)	10,419	10,393
Interest and dividends from investments	312	401	(89)	535	535
Local authorities fuel tax, fines, infringement fees and other receipts	1,071	728	343	1,245	1,178
Total operating funding	52,211	53,527	(1,315)	71,446	71,035
Applications of operating funding					
Payments to staff and suppliers	37,835	41,342	3,507	52,809	51,234
Finance costs	2,887	3,792	904	5,055	5,055
Other operating funding applications	0	0	0	0	0
Total applications of operating funding	40,723	45,134	4,411	57,864	56,290
Surplus (deficit) of operating funding	11,489	8,393	(631)	14,227	14,745
Sources of capital funding					
Subsidies and grants for capital expenditure	3,826	3,036	790	4,048	4,038
Development and financial contributions	2,556	2,710	(154)	3,613	3,613
Increase (decrease) in debt	6,000	2,417	3,583	17,500	9,668
Gross proceeds from sale of assets	551	0	551	0	0
Lump sum contributions	0	0	0	0	0
Other dedicated capital funding	0	0	0	0	0
Total sources of capital funding	12,932	8,162	4,770	25,160	17,319
Applications of capital funding					
Capital expenditure					
- to meet additional demand	2,687	6,284	3,597	8,379	3,814
- to improve the level of service	3,504	15,073	11,569	20,176	11,355
- to replace existing assets	18,162	26,182	8,019	34,844	20,600
Increase (decrease) in reserves	67	(30,984)	(31,051)	(24,011)	(3,705)
Increase (decrease) of investments	0	0	0	0	0
Total application of capital funding	24,421	16,555	(7,866)	39,387	32,064
Surplus (deficit) of capital funding	(11,489)	(8,393)	(3,096)	(14,227)	(14,745)
Funding balance	0	0	0	0	0

Statement of Financial Position

YTD Actuals 2024/25		YTD Actuals 2025/26
<u>Assets</u>		
Current Assets		
4,499,465	Cash and Cash Equivalents	8,483,920
7,901,440	Receivables and Accruals	5,409,119
392,926	Inventory on Hand	331,593
309,392	Other Financial Assets - Current	622,772
3,824,000	Non-current Assets for Sale	3,824,000
16,927,223	Total Current Assets	18,671,404
Non-current Assets		
1,192,924,636	Property, Plant and Equipment	1,231,317,506
21,906	Intangible Assets	14,988
6,932,714	Other Financial Assets - Term	7,326,931
1,199,879,255	Total Non-current Assets	1,238,659,426
1,216,806,478	Total Assets	1,257,330,829
Current Liabilities		
6,515,017	Accounts Payable	4,557,171
5,290,427	Accruals	4,919,529
446,001	Provisions - Current Portion	27,724
1,557,059	Employee Entitlements	1,674,363
24,500,000	Borrowing - Current Position	27,900,000
0	Current Liability Derivative Financial Instruments	306,616
38,308,504	Total Current Liabilities	39,385,404
Non-current Liabilities		
1,110,236	Provisions - Term Portion	593,673
72,131,154	Borrowings - Term Portion	82,400,000
73,241,390	Total Non-current Liabilities	82,993,673
111,549,894	Total Liabilities	122,379,077
Equity		
494,608,578	Retained Earnings	506,400,110
609,588,780	Other Reserves	630,613,694
1,059,226	Current Earnings	(2,062,094)
1,105,256,583	Total Equity	1,134,951,709
1,216,806,478	Total Liabilities and Equity	1,257,330,829

Accounts Receivable and Rating

Outstanding Rates

Accounts Receivable (Rates)	YTD Prior Year 31/03/2025 \$000	YTD Current 31/03/2026 \$000				
Current Year's Rates Outstanding (incl Penalties)	1,459	1,488				
Total Rates invoiced to date (incl GST)	43,034	46,012				
Outstanding rates as a % of total rates levied	3.39%	3.23%				
Prior Year's Rates Outstanding	321	508				
Outstanding at Beginning of Year	1,580	1,581				
% Prior Years Arrears Outstanding	20%	32%				
Rate Received in Advance	(1,633)	(1,642)				
Total Rates Outstanding	147	354				
Rates Arrears (\$000)						
Arrears as at 1 July 2025	Current month collection	Total paid to date	% to date collected	Arrears outstanding	% previous year	
31-Mar-26	1,581	-	1073	67.9%	0	73.3%

Approved Variation to Annual Plan

These items consolidate to form the variance between Annual Plan and Revised Budget.

Annual Plan Net Surplus/(Deficit)			-4,846,000
Revenue Adjustments			
Revenue with offset operational expenditure			
Young Achiever Awards Sponsorship		2,000	
Library Sales and Purchases		10,000	
Roading Onchargable Costs		45,000	
Coach House costs oncharged		22,000	
Revenue with offset capital expenditure			
Carpark Lighting - Central Energy Trust Funded		9,000	
MFE Grant funding for Foodwaste Services		33,000	
Total Revenue Adjustments			121,000
Expenditure with offsetting revenue (above)			
Young Achiever Awards		2,000	
Library Sales and Purchases		10,000	
Roading Onchargable Costs		45,000	
Coach House costs to oncharged		22,000	
Total additional expenditure with additional funding			79,000
<u>Council Approval</u>			
Carry Forwards		1,279,904	
Total additional council approved expenditure			1,279,904
<u>Executive Approvals</u>			
MCHL Staffing	CE	60,000	
Robert Dickson Education Trust Grant	GM	1,000	
Demolition and disposal of Noels Building	CE	70,000	
Emergency Management Funding for February Weather Evacuation	CE	100,000	
Feilding High School Sports Grant	CE	5,000	
Total additional Exec approved expenditure			236,000
Revised Budget Net Surplus/(Deficit)			-6,319,904
Annual Plan Capital Budget			35,768,800
<u>Capital expenditure with additional external funding</u>			
Carpark Lighting - Central Energy Trust Funded		9,000	
MFE Funded Foodwaste Services		33,000	
MCHL Self Insurance Claim for Replacements		15,000	
<u>Council Approval</u>			
Carry Forwards		27,213,639	
Organic Waste Disposal Ramp		250,000	
Bring forward Grey Street property demolition		109,000	
Total movements to capital budget			27,629,639
Revised Capital Budget			63,398,439

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget Comments
Grand Total		24,349,743	47,539,174	23,189,431	12,013,908	36,363,651	63,398,779
20. Infrastructure Teams		53,036	76,500	23,464	0	53036.2	102,000
MV2001. Motor Vehicles NEW		53,036	76,500	23,464	0	53036.2	102,000
New LOS	002. Reticulation Team Vehicles	53,036	40,122	(12,914)	0	53036.2	53,500
New LOS	003. Operations Manager Vehicle	0	36,378	36,378	0	0	48,500 Test comment
21. Roading Network		7,476,356	12,552,460	5,076,104	2,813,835	10290190.83	16,736,641
RD1009. Sub Unsealed Road Metalling		330,392	250,425	(79,967)	(501)	329891.5	333,901
Renewal	001. Cat 211 - Subsidised Unsealed road metalling - Mainte	302,329	210,726	(91,603)	(21,362)	280967.5	280,968 Full budget has been spent
Renewal	003. Cat 211 - LS Management and Reporting Unsealed Ro	28,063	39,699	11,636	20,861	48924	52,933 Full budget has been spent will need to pay overheads from other codes
RD1010. Sub Sealed Road Resurfacing		1,963,453	2,236,862	273,409	685,559	2649011.91	2,982,488
Renewal	001. Cat 212 - Subsidised Sealed Road Resurfacing - Chip S	1,597,819	1,847,126	249,307	572,170	2169988.91	2,462,839 Full budget will be spent Oct-Mar
Renewal	004. Cat 212 - LS Management and Reporting Sealed Road	365,634	389,736	24,102	113,389	479023	519,649 Full budget will be spent
RD1016. Sub Roading Footpath Renewal		15,101	35,982	20,881	9,119	24220.08	47,970
Renewal	001. Cat 225 - Sub Roading District Footpath Renewals	12,707	33,345	20,638	8,266	20973.08	44,457 TIO budget is less
Renewal	002. Cat 225 - LS Management and Reporting Footpath Ren	2,394	2,637	243	853	3247	3,513 Full budget will be spent
RD1025. Roading Growth		898,536	1,527,158	628,622	469,323	1367859.41	2,036,218
Growth	001. Roading Growth	0	2,642	2,642	0	0	0 Budget not required for Turners Rd so will be CF budget to next FY Waiting on plan for Turners Rd to see if budget is needed this year
Growth	012. Roading Growth Works - Turners Road	29,272	23,077	(6,195)	0	29271.75	35,643 Stage 2 Roadworks. to allow temp road to be built to service existing properties on Turners Rd extension. Complete.
Growth	025. Road One Construction	539	0	(539)	0	539	0 Charges to be journalled to RD1025 050 and this line closed.
Growth	035. Roots Street East Intersection Transition	0	37,473	37,473	43,793	43793.06	43,793 Project complete
Growth	036. Street Lighting for Churcher, Turoa, Echo	162,803	129,188	(33,615)	12,015	174818.56	175,531 Physical works underway and due for completion in May 26
Growth	038. Root St East Footpath	308	9,000	8,692	2,000	2308	18,000 Footpath from Churcher St to ponds to be constructed this FY. Is underway and nearing completion.
Growth	050. Precinct 4 - Road 3 (from road 1B to Roots St)	20,594	55,008	34,414	0	20594.42	73,349 Budget for required minor works to support Turoa Street extension following financial year. Plan for preliminary works underway. Plan
Growth	051. Precinct 4 - Roots St (Churcher to Makino)	70,061	41,769	(28,292)	0	70060.9	55,687 Project completed and in the process of being capitalised. Complete.
Growth	052. Precinct 4 - Road 1B (road 4 to road 3)	65,147	84,141	18,994	20,446	85593.76	112,188 Budget for required minor works to support Turoa Street extension following financial year. Plan for preliminary works underway with t
Growth	055. Turners Road Stage 2	168,364	830,321	661,957	391,068	559432.39	1,102,222 Culvert stage nearly completed. Contract for final stage awarded and starting in May26. Remaining budget to be carried forward and wil
Growth	056. Root Street Stage 2 (Churcher to Echo)	381,448	314,539	(66,909)	0	381447.57	419,805 works complete - waiting on capitalisation, will need budget transferred into cover commitments
RD1030. Sub Drainage Renewals		263,651	480,285	216,634	352,326	615977.05	640,388
Renewal	001. Cat 213 - Subsidised Drainage Renewals	161,339	336,132	174,793	304,278	465616.95	448,178 More work will be done over Summer
Renewal	004. Cat 213 - Subsidised Drainage Renewals - Other Contr	38,448	74,997	36,549	26,798	65246.1	100,000 More work will be done over Summer
Renewal	005. Cat 213 - LS Management and Reporting Drainage Ren	63,864	69,156	5,292	21,250	85114	92,210 Full budget will be spent
RD1031. Sub Structures Renewals		166,087	720,973	554,886	194,473	360560.56	961,305
Renewal	001. Cat 215 - Subsidised Structures Component Replacem	166,087	720,973	554,886	194,473	360560.56	961,305 May need to use some to cover Makiekei
RD1032. Sub Traffic Services Renewal		156,259	410,481	254,222	30,213	186472.61	547,299
Renewal	001. Cat 222 - Subsidised Traffic Services Renewal - Signs -	127,172	126,603	(569)	23,148	150320.06	168,804 Full budget will be spent
Renewal	002. Cat 222 - Subsidised Traffic Services Renewal - Road r	0	262,503	262,503	0	0	350,000 This is claimed in June for the year
Renewal	003. Cat 222 - Subsidised Traffic Services Renewal - Street l	9,801	0	(9,801)	0	9800.55	0
Renewal	006. Cat 222 - LS Management and Reporting Traffic Servi	19,287	21,375	2,088	7,065	26352	28,495 Full budget will be spent
RD1034. Sub Pavement Rehabilitation		110,685	603,000	492,315	426,341	537026	803,996
Renewal	001. Cat 214 - Subsidised Pavement Rehabilitation	30,629	506,907	476,278	388,280	418909	675,872 Remaining to be carried over
Renewal	002. LS Management and Reporting Sub Rehab	80,056	96,093	16,037	38,061	118117	128,124 Full budget will be spent
RD1054. 324 Road Improvements		0	250,902	250,902	4,200	4200	334,536
New LOS	001. Cat 341 - Sub Road Improvements (324)	0	250,902	250,902	4,200	4200	334,536 Full budget will be spent
RD1056. 341 Road to Zero		0	0	0	0	0	73,285
New LOS	007. Cat 341 Speed Management Plan	0	0	0	0	0	73,285

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget Comments
	RD1057. 357 Resilience Improvements	0	40,194	40,194	0	0	53,592
New LOS	001. Cat 341 - Sub Resilience Improvements (357)	0	40,194	40,194	0	0	53,592 Full budget will be spent
	RD1060. Sub Renewal Emergency Works	3,474,553	4,050,005	575,452	452,424	3926977.31	5,400,015
Renewal	001. Cat 141 - Sub Feb 2023 Emergency Works Capital Exp	3,330,536	3,646,031	315,495	445,197	3775732.94	4,861,387 Full budget will be spent
Renewal	002. Cat 141 - Sub May 2023 Emergency Works Capital Exp	144,017	403,974	259,957	7,227	151244.37	538,628 In design phase likely not spent this FY
	RD1061. Land Purchase 37 Roots St	19,556	42,075	22,519	0	19556.31	56,103
New LOS	100. Land Purchase 37 Roots St	19,556	42,075	22,519	0	19556.31	56,103 All PO's have been set up
	RD1062. Sub New Emergency Works	6,073	23,715	17,642	0	6073.34	31,621
New LOS	001. Cat 141 Sub Feb 2023 EW New Works	6,073	23,715	17,642	0	6073.34	31,621 Full budget will be spent
	RD2050. Growth Associated Works	21,724	160,969	139,245	190,357	212080.4	214,629
New LOS	005. Maewa Streelighting	13,559	3,975	(9,584)	0	13559.48	15,898
New LOS	050. ROAD 03	0	2,780	2,780	0	0	0 Budget for required minor works to support Turoa Street extension following financial year. Plan for preliminary works underway
New LOS	052. ROAD 1B	0	5,165	5,165	0	0	0 Budget for required minor works to support Turoa Street extension following financial year. Budget for required minor works to support T
New LOS	055. Turners Road Stage 2	8,164	149,049	140,885	190,357	198520.92	198,731 Culvert stage nearly completed. Contract for final stage awarded and starting in May26. Remaining budget to be carried forward and wil
	RD4021. Non Sub Road Works	35,068	1,497,557	1,462,489	0	35067.93	1,923,458
New LOS	007. New Road Works	35,068	1,497,557	1,462,489	0	35067.93	1,923,458 \$40k used for North St footpath widening
	RD4034. Non Subsidised Roding Renewal	0	208,494	208,494	0	0	277,993
Renewal	001. Non Subsidised Roding Renewals	0	208,494	208,494	0	0	277,993 To carry over remaining budget
	RD4039. Non Sub Mitigation Sealing	15,216	13,383	(1,833)	0	15216.42	17,844
Renewal	001. Non Sub Mitigation Sealing	15,216	13,383	(1,833)	0	15216.42	17,844 To be used for Mt Taylor Drive during sealing season Oct-Mar
	23. Solid Waste	440,481	803,859	363,378	208,602	649083.25	1,077,376
	SW1005. Purchase of New Recycling Bins	8,565	17,577	9,012	9,199	17763.64	23,430
New LOS	002. Ongoing purchase of new recycling bins	8,565	17,577	9,012	9,199	17763.64	23,430 purchased as need - new lot just arrived. Awaiting invoice.
	SW1007. Recycling Inventory	281	(3,834)	(4,115)	0	281.26	(5,112)
New LOS	001. Recycling Inventory - MGB 240L	(325)	(3,033)	(2,708)	0	-324.54	(4,047) Replaced as needed - More bins ordered, expected to arrive in May.
New LOS	002. Recycling Inventory - MGB 120L	797	801	4	0	797.2	1,065 Good stock levels - less common than the 240L
New LOS	003. Recycling Inventory - Glass Crates	(191)	(1,602)	(1,411)	0	-191.4	(2,130) Replaced as needed- More bins ordered, expected to arrive in May.
	SW2005. Resource Recovery Centre	62,681	252,337	189,656	186,458	249138.82	336,448
New LOS	100. Office Portacom	2,687	173,149	170,462	186,458	189145	245,150 Project to replace Portacom with office building is underway. Expected to be complete June 2026
New LOS	110. Resource Recovery Centre signage and site improvem	59,994	79,188	19,194	0	59993.82	91,298 Signage and traffic improvements at RRC being planned for before end of FY subject to admin building cost
	SW2007. Est Mobile Recycling Centres	0	7,443	7,443	0	0	9,920
New LOS	005. Tangimoana MRC Fence Repair	0	6,003	6,003	0	0	8,000 Fence repair work completed, awaiting invoice.
New LOS	006. MRC Renewal Works	0	1,440	1,440	0	0	1,920 New MRC signage designed, awaiting quotes. To be capitalised before end of June.
	SW2010. Himatangi RTS	0	6,831	6,831	0	0	9,110
New LOS	001. Establish Refuse Transfer Station	0	6,831	6,831	0	0	9,110
	SW3500. New Bin Purchases	352,824	523,505	170,681	12,945	365769.13	703,580
New LOS	002. Foodwaste collection bins	247,694	336,007	88,313	0	247693.54	453,580 Bins have been delivered to all households. Invoice has been paid. MFE have signed off the project as complete.

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
New LOS	004. Organic Waste Ramp	105,130	187,498	82,368	12,945	118075.59	250,000	Small alterations required to the right side of the ramp to allow it to be utilised.
	SW3550. Foodwaste Inventory	16,130	0	(16,130)	0	16130.4	0	
New LOS	001. Foodwaste Collection Bins	16,130	0	(16,130)	0	16130.4	0	
	25. Wastewater	7,412,899	14,374,287	6,961,388	5,526,369	12939268.7	19,388,149	
	WW2002. Feilding WWTP Asset Renewal	983,376	2,594,926	1,611,550	563,906	1547282.17	3,467,287	
Renewal	001. Feilding WWTP Asset Renewal	202	247,480	247,278	0	202.25	162,762	Pump installation. Any remaining budget will be carried forward to next FY
Renewal	052. Pump Replacement 8 & 9	0	4,806	4,806	1,112	1112.3	6,411	Budget will need to be carried forward because the new pumps cannot be installed due to a recall from the manufacturer.
Renewal	056. Boiler Cone System	10,000	14,063	4,063	0	10000	10,000	Completed.
Renewal	061. WWTP Security Renewals	43,080	45,000	1,920	0	43080	60,000	Completed. Carry Forward the remaining
Renewal	063. MWWTP Irrigation control upgrade	0	0	0	84,307	84307	100,000	
Renewal	201. Feilding WWTP - Instrumentation and Electrics	7,898	18,279	10,381	0	7897.94	24,375	Carry forward and combine with next year's budget to enable major instrumentation renewal.
Renewal	202. Feilding WWTP - Renewal 3 Digester Refurbishment Sc	(327)	0	327	0	-327.15	0	This has been pushed out a few years.
Renewal	505. Roothing Renewals	50,750	41,175	(9,575)	0	50750	54,900	Project complete. Carry forward to next FY for different roading works.
Renewal	506. Ablution block for MWWTP	72,043	81,526	9,483	0	72042.93	72,043	Project complete. Remainder of budget to be transferred to 001 to be used for staff oven next FY
Renewal	510. Village Wide WTP Asset Renewals	0	6,058	6,058	0	0	8,082	to be used Stanway Wastewater - new discharge pipeNothing currently planned. Request CF
Renewal	520. WWTP Reconsenting	220,316	1,277,619	1,057,303	25,080	245395.46	1,685,159	Consent process underway with projects to be added. Will be tendering the aeration ponds early 2026 (estimated value between 800k to 1.5m)
Renewal	521. U.V Replacement for MWWTP	248,062	575,173	327,111	378,119	626180.8	766,902	Contract started. Completion date has been extended due to delays, project will be completed late July 26. CF will be needed.
Renewal	522. Sludge Electrolytic Prototype	0	37,503	37,503	0	0	50,000	Trial on a prototype treatment process. Unsure of budget. Based on trial results may need it for piping.
Renewal	525. Digester commissioning	80,524	64,233	(16,291)	75,288	155812.26	205,641	Repairs to the leaking dome have been finalised. Pricing has been confirmed, adjusting budget to accommodate.
Renewal	530. pH correction	250,828	182,011	(68,817)	0	250828.38	261,012	Commissioning is nearly complete.
	WW2003. Feilding WW Retic Renewals	495,877	1,089,735	593,858	687,002	1182879.14	1,868,330	
Renewal	001. Planned Reticulation Renewals	0	0	0	0	0	38,778	
Renewal	005. District Wide Unplanned Reticulation Renewals	45,141	95,122	49,981	31,565	76706.72	126,833	Inspections completed, faults identified with a relining project to be awarded early March 2026
Renewal	030. Planned Reticulation Renewals	25,289	464,393	439,104	439,475	464763.96	831,320	New CCTV project to be presented to Council 17/12 with a relining project to be awarded early March 2026
Renewal	031. Trent Street Wastewater Renewals	406,669	485,220	78,551	215,962	622630.71	850,177	Project tendered and awarded to Stringfellows and due to start early March with completion late June 26.
Renewal	032. Wapiti Ave WW improvements	0	22,500	22,500	0	0	0	No additional work to be done.
Renewal	033. Cheltenham Unplanned Renewals	11,222	15,003	3,781	0	11221.75	11,222	Completed, remaining budget to 001
Renewal	034. Tyne Street Replacement Pump	7,556	7,497	(59)	0	7556	10,000	To be completed in June
	WW2012. Himatangi WW Asset Replacement	0	11,448	11,448	0	0	15,262	
Renewal	003. Inlet Screen/Irrigation Pump/Solenoid/Brush	0	7,326	7,326	0	0	9,772	After assessment, it's been determined that everything is still in good shape, no replacement needed. CF budget.
Renewal	004. Auger Liner	0	4,122	4,122	0	0	5,490	After assessment, it's been determined that everything is still in good shape, no replacement needed. CF budget.
	WW2013. Feilding WWTP Upgrade	412,737	3,092,104	2,679,367	1,395,697	1808433.57	4,122,827	
New LOS	030. Ovation Pipeline	144,419	234,748	90,329	0	144418.64	313,000	Sections of pipe along Turners Road and Dalgetty Line to be prioritised. Contract has been awarded.
New LOS	031. Pipeline to MWWTP	155,740	2,261,883	2,106,143	446,266	602006.65	1,151,153	Full budget not forecasted to be fully spent by year end. Will support remediation work on existing TW line to MWWTP as well as pump
New LOS	034. Wetland Stage 2	105,945	523,038	417,094	17,080	123024.5	693,656	Design and control philosophy underway, This will require a RC to undertake works through the stopbank and in the flood plains. Transfer
New LOS	039. Turners Rd Trade Waste	0	0	0	0	0	932,351	
New LOS	040. Turners Road Trade Waste	0	0	0	932,351	932350.78	932,351	
New LOS	209. Feilding WWTP - Second Digester	6,633	0	(6,633)	0	6633	0	
New LOS	212. Feilding WWTP - Land Passage	0	57,378	57,378	0	0	100,316	Work to be CF to next FY.
New LOS	213. Surface Flow Wetland 3	0	15,057	15,057	0	0	0	Close job.
	WW2016. Feilding Wastewater Growth	97,401	164,961	67,560	0	97400.68	219,949	
Growth	001. Feilding Wastewater Growth	0	0	0	0	0	38,705	
Growth	006. Feilding -Turners Road Wastewater	4,312	0	(4,312)	0	4312	0	
Growth	040. Manhole and pump to service Sovereign	0	36,513	36,513	0	0	48,679	Design underway. Met with Sovereign and plan underway. Work to proceed next financial year.
Growth	051. Precinct 4 - Roots St (Churcher to Makino)	513	0	(513)	0	513	0	Practical Completion issued on the 4th of November. Capitalisation underway
Growth	056. Root Street Stage 2 (Churcher to Echo)	86,251	72,405	(13,846)	0	86250.68	96,545	Practical Completion issued on the 15 of December. Capitalisation underway
Growth	105. Precinct 4 - ROOTS ST (Churcher to Echo) stage 2	3,080	31,338	28,258	0	3080	3,080	Practical CompletionPractical Completion issued on the 15th of December. Capitalisation underway.
Growth	125. Precinct 4 - ROOTS ST (MAKINO TO CHURCHER)	3,245	24,705	21,460	0	3245	32,940	Practical Completion issued on the 4th of November. Capitalisation underway.
	WW2023. Wastewater New Connections	15,559	45,297	29,738	0	15559.02	60,390	
New LOS	004. Wastewater New Connections Feilding	4,286	0	(4,286)	0	4285.8	0	
New LOS	013. Wastewater New Connections Himatangi	11,273	45,297	34,024	0	11273.22	60,390	
	WW2031. Unplanned Renewals -Villages	4,166	0	(4,166)	0	4166.1	0	

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
Renewal	002. Wastewater Unplanned Renewals - Halcombe	1,106	0	(1,106)	0	1105.5	0	Budget needed for unplanned renewals.
Renewal	006. Wastewater Unplanned Renewals - Rongotea	2,072	0	(2,072)	0	2072.37	0	Budget needed for unplanned renewals.
Renewal	007. Wastewater Unplanned Renewals - Sanson	988	0	(988)	0	988.23	0	Budget needed for unplanned renewals.
	WW2035. Kimbolton WWTP Renewals	7,569	53,532	45,963	54,477	62045.5	71,370	
Renewal	001. Kimbolton - Wastewater Treatment Renewals	7,569	53,532	45,963	54,477	62045.5	71,370	Work is underway, to be completed by end of June
	WW2038. Feilding WWTP - Irrigation	62,373	288,840	226,467	34,866	97239.03	394,560	
New LOS	020. Feilding WWTP - Irrigation 2 Buffer Planting	53,728	280,195	226,467	34,866	88594.19	385,915	Starting intensive maintenance on weed control. Final track confirmed and consenting approach plan underway. Design for small stream
New LOS	512. Biosolid Vermiculture Trial	8,645	8,645	0	0	8644.84	8,645	Project on hold.
	WW2050. Growth Associated Works	0	205,732	205,732	225,636	225636	274,314	
New LOS	001. New Growth Related Works	0	130,770	130,770	0	0	0	Root Street project has been completed. Balance to be carried forward to next FY. All budget required for Turners Road - budget to be t
New LOS	002. Turners Road Stage 2	0	38,457	38,457	225,636	225636	225,636	Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May 2026.
New LOS	040. Manhole and pump to service Sovereign	0	36,505	36,505	0	0	48,678	Design completed with project due to start next year
	WW2090. Turners Road Extension Growth	0	217,926	217,926	290,567	290567	290,567	
Growth	002. Turners Road Stage 2	0	217,926	217,926	290,567	290567	290,567	Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May26.
	WW3004. Wastewater Centralisation	5,122,699	6,128,456	1,005,757	2,274,218	7396916.82	7,756,850	
Renewal	001. WW Centralisation - renewal projects	0	2,768	2,768	0	0	3,681	
Renewal	003. WW Centralisation - trfr from renewals	25,709	0	(25,709)	0	25709.03	0	
Renewal	007. WW Centralisation - Sanson to Mt Stewart	9,129	2,936	(6,193)	0	9128.8	9,129	
Renewal	009. WW Centralisation - Rongotea to Awahuri Road	4,588,596	4,540,450	(48,146)	1,386,154	5974750	5,603,665	Rongotea pipeline to be completed mid Feb and pump station December2026.
Renewal	010. WW Centralisation - Halcombe to Mt Stewart	486,665	1,308,021	821,356	877,064	1363728.99	1,828,994	Project underway and due for capitalisation mid Feb 26.
Renewal	017. Kauwhata to Awahuri (join Rongotea pipe)	12,600	274,281	261,681	11,000	23600	311,381	WW centralisation project on hold but will progress with stormwater overflow improvements that are necessary to address compliance
	WW3005. Feilding Wastewater - New Work	4,257	0	(4,257)	0	4257	0	
New LOS	008. Feilding Wastewater - Trade waste treatment system de	4,257	0	(4,257)	0	4257	0	Costs will be allocated to a different job
	26. Stormwater and Drainage	4,272,892	10,511,251	6,238,359	2,918,578	7191470.84	9,566,797	
	ST1009. Stormwater Growth Feilding	206,887	640,756	433,869	0	206886.67	846,443	
Growth	001. Stormwater Asset Growth Feilding	0	0	0	0	0	626,443	
Growth	014. Stormwater Growth - Turners Road	0	5,922	5,922	0	0	0	Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting in May 2026.
Growth	051. Precinct 4 - Roots St (Churcher to Makino)	23,924	79,408	55,485	0	23923.5	30,000	Completed, ready to be capitalised.
Growth	056. Root Street Stage 2 (Churcher to Echo)	91,225	127,746	36,521	0	91225.25	95,000	Completed, ready to be capitalised.
Growth	206. Precinct 4 - Attenuation	91,738	268,254	176,516	0	91737.92	95,000	Completed, ready to be capitalised.
Growth	207. Precinct 4 - Root Street - Churcher to Makino	0	159,426	159,426	0	0	0	Completed, ready to be capitalised.
	ST1012. Stormwater New Work Feilding	71,877	374,414	302,537	1,000	72877.16	501,002	
New LOS	001. Stormwater New Work Feilding	0	313,101	313,101	0	0	354,432	Modelling for SW pipes and purchase of land or easement for at least one detention pond. Stormwater design completed for Awahuri, w
New LOS	004. Feilding Stormwater - Makino Rd	0	0	0	0	0	3,196	need budget transferred to cover actuals
New LOS	014. Ranfurly Road Stormwater Improvements	33,100	28,125	(4,975)	0	33099.5	45,000	\$25k budget is for design. Once design is agreed, more budget will be required for construction.
New LOS	015. Rangeview Place	251	0	(251)	0	251.05	251	Job complete. Close job
New LOS	017. Turners Reservoir Drain Relocation	644	12,510	11,866	1,000	1643.86	16,678	Project near completion. Costs to be transferred from Reservoir Project
New LOS	018. Shelton Place Stormwater	24,445	0	(24,445)	0	24445.25	24,445	Preliminary design completed. Feilding Stormwater Programme of works should solve this problem. Therefore, this job will not progress
New LOS	019. 357 Kimbolton Stormwater Pipe Extension	13,438	11,428	(2,010)	0	13437.5	20,000	Infrastructure Planning and Compliance Team are working on the land entry and easement for the farmland. Once done, Retic will start
New LOS	020. Saleyad Stormwater (New)	0	9,250	9,250	0	0	37,000	Construction is halfway through. To be completed end of May.
	ST1013. Unplanned Renewals Feilding	108,499	170,744	62,245	0	108499.02	233,903	
Renewal	019. Planned Reticulation Renewals	0	30,107	30,107	0	0	15,478	investigation underway. Work to be undertaken on Kimbolton Rdinvestigation underway
Renewal	020. Shelton Place Stormwater	0	14,284	14,284	0	0	25,000	Design is underway, will need additional budget for construction next FY.
Renewal	021. Queen Street Stormwater	90,751	55,428	(35,323)	0	90750.5	100,000	Construction completed and paid. Close this line.
Renewal	022. Saleyad Stormwater (Renewals)	0	7,500	7,500	0	0	30,000	Construction is halfway through. To be completed end of May.
Renewal	106. District Wide Unplanned Reticulation Renewals	17,749	63,425	45,676	0	17748.52	63,425	Waiting on agreement from landowner and project will be undertaken this FY.
	ST1024. SW Unplanned Renewals-Villages	0	33,003	33,003	0	0	44,000	
Renewal	004. Old Sanson School Pump Replacement	0	33,003	33,003	0	0	44,000	Pumps have been purchased. Installation plans underway.
	ST1031. Stormwater Flooding New Works	207,315	1,114,506	907,191	260,045	467360.44	1,507,994	
New LOS	001. Stormwater Flooding new works	0	52,784	52,784	0	0	36,983	CF budget to next FY
New LOS	006. Poplar Grove	46,146	120,960	74,814	170,795	216940.96	216,663	Stringfellows starting construction 18May
New LOS	014. Stormwater - Port Street Upgrade	0	0	0	10,500	10500	50,000	Under design by Design Team.
New LOS	015. Stormwater - Osborne Tce Stormwater Upgrade	0	0	0	0	0	50,000	Under design by Design Team.

**Capital Expenditure Report
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Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget Comments
New LOS	100. Stormwater - Feilding flood protection	148,476	940,762	792,286	78,750	227225.98	1,154,348 Project Team is working on land easement /purchase issues as well as GeoTech and environmental issues. Infrastructure Planning and
New LOS	105. Stormwater - Queen Street Stormwater Improvements	12,694	0	(12,694)	0	12693.5	0 Costs to be transferred to ST1013 021 then close line.
ST2001. Stormwater - District Wide New		241,350	1,435,175	1,193,825	223,379	464728.99	1,913,561
New LOS	001. Stormwater - District Wide Improvements	26,555	959,108	932,553	1,030	27584.45	837,001 For land purchases, designs and construction in the below villages.
New LOS	006. Sanson	0	31,250	31,250	47,755	47755	50,000 Woods started design. Prestart meeting completed.
New LOS	007. Rongotea	12,884	41,878	28,994	47,755	60639	63,000 Woods started design. Prestart meeting completed.
New LOS	011. Himatangi Beach	27,260	151,681	124,421	21,648	48908.3	270,883 Woods is halfway through design - to be completed end of FY
New LOS	022. Tangimoana	20,673	32,499	11,827	21,719	42391.84	65,000 Woods is halfway through design - to be completed end of FY
New LOS	023. Colyton	15,528	23,000	7,472	8,958	24486.39	50,000 Woods is halfway through design - to be completed end of FY
New LOS	105. Halcombe	138,450	195,759	57,309	74,514	212964.01	577,677 Infrastructure Planning and Compliance Team are working on the land purchase and consenting. Once completed, construction will star
ST2050. Growth Associated Works		183,210	839,036	655,826	250,972	434182.4	1,118,719
New LOS	001. New Growth Related Works	0	478,261	478,261	0	0	637,684 Projects identified for 25/26. CF remaining budget to next FY
New LOS	002. Turners Road Stage 2	0	20,584	20,584	227,206	227206	234,109 Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting in May 2026.
New LOS	003. Turners Road Stage 3	183,210	340,191	156,981	23,766	206976.4	246,926 Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May 2026.
ST2090. Turners Road Extension Growth		616,776	1,084,455	467,679	768,784	1385559.36	1,453,842
Growth	002. Turners Road Stage 2	34,255	63,891	29,636	621,050	655304.72	655,305 Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May2026.
Growth	003. Turners Road Stage 3	582,521	1,020,564	438,043	147,734	730254.64	798,537 Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May2026.
28. Water Supply		4,009,413	6,672,578	2,663,165	1,285,127	5294540.55	8,941,429
WS2001. Feilding WTP Renewals		1,595,643	1,460,496	(135,147)	171,263	1766906.05	1,947,333
Renewal	016. Campbell/Newberry Bore Treatment Upgrade	5,380	2,619	(2,761)	10,000	15379.83	3,494 Tender in January. Complete works April-May
Renewal	034. Roots St West WTP	1,307,940	1,153,665	(154,275)	131,459	1439398.93	1,456,554 "Fully Commissioned. Ready for Capitalisation. Non-compliance for noise, plan is for compliance to be achieved through some extra so
Renewal	035. Continuous Source Water Monitoring	41,318	53,532	12,214	1,156	42474.34	71,370
Renewal	037. District Wide WTP Renewals	33,224	69,490	36,266	0	33223.83	92,658 Work in progress
Renewal	038. Campbell Road Exemption Mitigation	140,573	124,940	(15,633)	28,648	169221.01	248,257 Work in progress
Renewal	040. McDonald Heights replacement pump	4,800	3,753	(1,047)	0	4800	5,000 Work in progress
Renewal	041. Turners Reservoir pump station	62,408	52,497	(9,911)	0	62408.11	70,000 Pump design underway. Will be tendered this FY. Remaining budget to be carried forward.
WS2002. Feilding WS Reticulation Renew		681,232	659,502	(21,730)	88,872	770104.85	879,335
Renewal	002. District Wide Reticulation Unplanned Renewals	176,714	115,095	(61,619)	52	176766	203,898 Investigations underway
Renewal	056. Feilding - Kimbolton Rd Trunk Main - Stage 1 (North St	0	0	0	0	0	872 Budget needed to cover spend
Renewal	076. Planned Reticulation Renewals	60,940	45,694	(15,246)	0	60940	63,595 Work completed, carry forward remainder
Renewal	077. South Street Industrial ridermain	7,956	23,479	15,523	39,952	47908.44	49,952 Project completed over budget
Renewal	078. Feilding cul de sac Renewals	0	58,270	58,270	0	0	59,048 Three cul de sacs underway. Will use full budget.Contract awarded and due for completion this financial year.
Renewal	079. Kimbolton Road Watermain Renewal	412,860	356,961	(55,899)	8,978	421838.4	421,970 Project complete, needs to be capitalised. Transfer remaining budget to parent code (002?)
Renewal	081. Ranfurly Water Pressure	22,762	60,003	37,241	39,890	62652.01	80,000 Under construction. should be completed mid June
WS2004. Himatangi Water Asset Renewals		0	15,642	15,642	0	0	20,860
Renewal	002. Himatangi Beach Water Unplanned Renewals	0	15,642	15,642	0	0	20,860 Contingency - might be used for one of the reservoir roof repairs.
WS2007. Stanway/Halcombe RWS Renewals		18,529	161,488	142,959	0	18529.14	220,380
Renewal	001. Stanway/Halcombe RWS Intake & Capacity Improve	0	146,287	146,287	0	0	171,451 Transfer remaining budget to SH Booster Pump
Renewal	003. Stanway/Halcombe RWS Unplanned Renewals	12,369	0	(12,369)	0	12369.14	12,369 Nothing planned - need budget to cover spend
Renewal	005. Stanway/Halcombe - Water Treatment Renewals	6,160	0	(6,160)	0	6160	6,160 Nothing planned - need budget to cover spend
Renewal	007. Stanway/Halcombe - Pipe Renewal from Booster Pump	0	15,201	15,201	0	0	30,400 Send budget to SH Booster Pump
WS2008. Waituna West RWS Renewals		538	93,636	93,098	0	538.03	124,843
Renewal	001. Waituna West RWS Planned Renewals	0	11,286	11,286	0	0	15,043 no plans at this stage
Renewal	002. Waituna West RWS Unplanned Renewals	538	82,350	81,812	0	538.03	109,800 Carry forward to enable a scheme usage report
WS2023. Himatangi Water Supply New		0	117,192	117,192	0	0	100,000
New LOS	010. Conductivity Meter Replacement	0	42,195	42,195	0	0	0 Nothing planned at this stage.
New LOS	101. Himatangi Water Supply	0	74,997	74,997	0	0	100,000 Budget to be transferred to new Turners Road water pump code
WS2024. Feilding Water Supply Growth		565,549	985,254	419,705	0	565549.09	980,276
Growth	001. Feilding Water Supply Growth	0	273,057	273,057	0	0	277,001 All budget required for Turners Road final stage, to be carried forward and transferred to project specific GL.
Growth	018. Turners Road	4,928	2,490	(2,438)	0	4928	4,928
Growth	019. Turners Reservoir Network Connections	27,977	32,334	4,357	0	27977.38	52,175
Growth	043. Kimbolton Rd Water Trunkmain	0	0	0	0	0	20,000
Growth	051. Precinct 4 - Roots St (Churcher to Makino)	2,822	214,380	211,559	0	2821.5	30,289 Practical Completion issued on the 4th of November. Capitalisation underway.

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Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget Comments
Growth	056. Root Street Stage 2 (Churcher to Echo)	70,823	83,377	12,554	0	70823.13	111,174 Practical Completion issued on the 15th of December. Capitalisation underway.
Growth	221. Precinct 5 storage	448,949	348,617	(100,332)	0	448949.08	473,159 Practical completion issued, preparation of tender for network connection and pump station nearly completed.
Growth	222. ROOTS ST (Churcher to Echo) stage 2	10,050	30,999	20,949	0	10050	11,550 Practical Completion issued on the 15th of December. Capitalisation underway.
	WS2025. Water Supply New Connections	33,047	14,004	(19,043)	90	33136.42	18,666
New LOS	003. New Water Connections Feilding	12,561	8,235	(4,326)	0	12561.36	10,980 on charged to customer
New LOS	006. New Water Connections Himatangi Beach	352	0	(352)	0	351.93	0 On charged to customer
New LOS	008. New Water Connections Sanson	4,163	0	(4,163)	0	4163.12	0 On charged to customer.
New LOS	009. New Water Connections Stanway/Halcombe	7,486	1,647	(5,839)	0	7485.86	2,196 On charged to customer
New LOS	010. New Water Connections Waituna West	8,485	4,122	(4,363)	90	8574.15	5,490 On charged to customer
	WS2029. Feilding Water Pressure Zones	484,706	420,325	(64,381)	0	484705.52	597,939
New LOS	004. Rising Main to Fraser Drive	484,706	385,164	(99,542)	0	484705.52	488,941 Project completed.
New LOS	007. Ranfurly Road Pump Station	0	35,161	35,161	0	0	108,998 Under construction, should be completed mid June
	WS2040. WS Unplanned Renewals-Villages	8,709	0	(8,709)	0	8709.2	0
Renewal	002. Water Unplanned Renewals - Himatangi Beach	6,299	0	(6,299)	0	6299.36	0 need budget to cover spend
Renewal	003. Water Unplanned Renewals - Sanson	2,410	0	(2,410)	0	2409.84	0 need budget to cover spend
	WS2041. Stanway/Halcombe WTP New Works	102,161	898,694	796,533	1,500	103660.96	1,198,256
New LOS	001. SHRWS - DWSNZ Compliance	220	174,557	174,337	0	220	232,220 Currently compliant. Remainder of budget will be used for Booster Pump Relocation. Carry forward.
New LOS	013. Stanway-Halcombe New Reservoir	33,396	26,253	(7,143)	0	33395.52	35,000 Fencing completed. Ready to be capitalisation.
New LOS	015. Reservoir Filing Station	6,120	4,199	(1,921)	0	6119.93	6,120 Complete
New LOS	016. Awawa Storage Decommissioning	0	26,253	26,253	1,500	1500	35,000 Old tank cannot be removed before new booster pump relocation as the Awawa Tank provides the pressure to the network. Therefore A
New LOS	102. Stanway-Halcombe RWS WTP Upgrade	14,125	444,583	430,458	0	14125	592,784 WTP complete, currently under capitalisation. Budget to be reallocated to 001 for Booster Pump Relocation.
New LOS	108. New Reservoir Connections	48,301	222,849	174,548	0	48300.51	297,132 Booster Pump Relocation RFT is being written by Initiation Team for both new reservoir connections and Awawa Storage Decommissionio
	WS2055. Growth Associated Works	0	175,672	175,672	64,220	64220	234,229
New LOS	001. New Growth Related Works	0	125,029	125,029	0	0	166,709 Projects identified for 25/26. CF to next FY.
New LOS	002. Turners Road Stage 2	0	50,643	50,643	64,220	64220	67,520 Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May 2026.
	WS2070. Vinegar Hill RWS New Works	6,000	24,390	18,390	0	6000	32,515
New LOS	001. Vinegar Hill RWS	6,000	24,390	18,390	0	6000	32,515 progressing through the RIF Application process, any budget use is approved through the Liaison Group.est
	WS2071. District Wide Improvements	252,526	367,840	115,314	529	253055	548,786
New LOS	001. Rising Main to Fraser Drive	10,148	0	(10,148)	0	10147.5	0
New LOS	004. Sandon/Ranfurly booster pump	941	0	(941)	0	940.5	0 Combine with Ranfurly Road Pump Station
New LOS	007. Precinct 5 Storage	241,438	367,840	126,402	529	241967	548,786 CF next to FY
	WS2075. Feilding Reticulation Improvem	4,312	187,498	183,186	237,511	241822.79	250,002
New LOS	002. Campbell Rd trunkmain alterations	4,312	187,498	183,186	237,511	241822.79	250,002 Project to start April
	WS2090. Turners Road Extension Growth	0	286,956	286,956	704,605	704605.49	716,024
Growth	002. Turners Road stage 2	0	286,956	286,956	704,605	704605.49	716,024 Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting May 2026.
	WS3008. Waituna West New Works	35,595	27,369	(8,226)	0	35595.4	36,490
New LOS	001. Back up Pump	35,595	27,369	(8,226)	0	35595.4	36,490 Project complete.
	33. District Development	220,866	776,620	555,754	16,537	237402.61	1,035,495
	CB3000. Town Centre Refresh	220,866	776,620	555,754	16,537	237402.61	1,035,495
New LOS	001. Town Centre Refresh	220,866	776,620	555,754	16,537	237402.61	1,035,495

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	35. Emergency Management	14,239	53,145	38,906	400	14638.64	70,859	
	EM3000. Civil Defence Emergency Mgmt	10,315	16,497	6,182	400	10715.14	21,994	
New LOS	003. Deployment Kit	4,838	13,069	8,231	400	5237.99	15,994	Project underway.
New LOS	004. Equipment Handling Upgrade	5,477	3,428	(2,049)	0	5477.15	6,000	
	EM4000. Emergency Management Renewals	3,924	36,648	32,725	0	3923.5	48,865	
Renewal	001. Radio Tower Upgrade	0	27,801	27,801	0	0	37,072	Currently in negotiation with LINZ and Horizons. re tower
Renewal	003. VHF Re-cabling and Aerial replacements - MDC Admin	165	0	(165)	0	165.2	0	
Renewal	004. Mobile handheld radio replacement	2,737	6,876	4,139	0	2737.2	9,168	3 More sites identified. Waiting on contractor
Renewal	005. Community Radio Replacement	1,021	1,971	950	0	1021.1	2,625	
	37. Community Facilities	1,825,278	5,692,033	3,866,755	522,979	2348256.75	7,584,556	
	CM1002. Feilding Cemetery Extension	0	4,761	4,761	0	0	6,348	
New LOS	002. Design of the Feilding Cemetery	0	4,761	4,761	0	0	6,348	Design of upgraded children's memorial
	CM3001. Feilding Cem New Works	33,675	63,604	29,929	30,540	64215.44	84,810	
New LOS	001. Feilding Cemetery Stormwater Solution	0	39,799	39,799	0	0	53,070	Development of Sub 9 - install parking along roadway with sub 6; beams to be installed but not available for use until Sub 8 nearing capacity
	007. Feilding Cemetery Extension Phase 3	0	0	0	30,540	30540	0	
New LOS	010. Entranceway	33,675	23,805	(9,870)	0	33675.44	31,740	Gate and carpark works complete; planting to take place during planting season
	CM3004. Rongotea Cem New Works	17,242	38,097	20,855	0	17242	50,784	
New LOS	003. Niche wall	17,242	16,668	(574)	0	17242	22,218	Quote approved for creation of concrete towers - scheduled for completion and install in Q3
New LOS	004. Install new beams	0	21,429	21,429	0	0	28,566	New beams at Rongotea and Waituna West to be installed in Q3
	CM4000. Feilding Cemetery Renewals	(0)	0	0	0	-0.13	0	
Renewal	003. Road reseal - Stage 2	(0)	0	0	0	-0.13	0	Incorrect coding - Kimbolton entranceway reseal
	CM4001. Halcombe Cemetery Renewals	0	3,969	3,969	0	0	5,290	
Renewal	002. Fencing	0	3,969	3,969	0	0	5,290	Work scheduled for Q3
	CM4002. Districtwide Cemetery Renewals	4,336	7,938	3,602	0	4335.97	10,580	
Renewal	001. Minor Renewals General	4,336	7,938	3,602	0	4335.97	10,580	Used throughout the year as needed
	CM4012. Kimbolton Cemetery	5,842	4,383	(1,459)	0	5842	5,842	
Renewal	001. Kimbolton Cemetery - Entrance Way Reseal	5,842	4,383	(1,459)	0	5842	5,842	Work complete
	HL3001. Halls New Projects	86,144	51,094	(35,050)	0	86144.14	68,132	
New LOS	001. Feilding Little Theatre Building Upgrade/Strengthen/Mod	4,500	0	(4,500)	0	4500	0	
New LOS	010. Himatangi Beach Hall Earthquake Strengthening	67,265	33,471	(33,794)	0	67264.98	44,630	Project complete
	011. Compliance Upgrades	14,379	17,623	3,244	0	14379.16	23,502	Work in community halls mostly complete; outstanding work at Little Theatre and Feilding Community Centre to be complete early in the
	HL4000. Himatangi Beach Renewals	0	31,095	31,095	0	0	41,455	
Renewal	002. Himatangi Beach SLSC - Roof flashings replacement	0	31,095	31,095	0	0	41,455	To be used for renewing basketball court surface at Himatangi Beach; scheduled for Q4
	HL4001. Hall Renewals	3,000	119,025	116,025	0	3000	158,700	
Renewal	015. Internal cladding	3,000	119,025	116,025	0	3000	158,700	Replacing interior wall cladding in basketball court area; quotes received and work scheduled for Q4
	HL4005. High-Profile Hall Renewals	144,402	112,626	(31,776)	0	144402.1	150,172	
Renewal	006. Sanson	144,402	112,626	(31,776)	0	144402.1	150,172	Quote received from GBN, work scheduled for Q3 (cladding replacement identified during work, will be carried out in Feb 2026); remaining budget to be used for replacement septic tank at Colyton Hall
	HL4007. Feilding Civic Centre	77,967	735,337	657,370	62,783	140750.09	980,443	
Renewal	002. Windows	0	31,743	31,743	36,722	36722	42,320	Work scheduled for Q3/Q4; no BC or RC required for work; contractor to be engaged early in New Year
Renewal	004. Condition assessment remedial works	0	198,378	198,378	16,036	16036	264,500	Work on hold pending Council decision on future location of the Civic Centre
Renewal	005. Heating and ventilation upgrade	77,967	505,216	427,249	10,025	87992.09	673,623	Quote accepted to install air con units in Concert Chamber; works to be carried out in Q3; remaining budget on hold pending decision on future of the facility
	LB1001. Library Collection Purchases	113,742	194,230	80,488	40,550	154291.88	258,970	
Renewal	001. Library Collection Purchases	104,493	143,775	39,282	37,286	141779.03	191,700	
Renewal	003. Library Collection - Large Print	5,351	15,562	10,211	658	6008.97	20,754	

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
Renewal	005. Library Collection - Book Protection	2,606	4,689	2,083	2,606	5211.44	6,254	
Renewal	006. Library Collection - Things and Kits	1,071	30,033	28,962	0	1071.24	40,041	
Renewal	008. Library Collection - Audiobooks	166	126	(40)	0	166.46	166	
Renewal	009. Library Collection - DVDs	55	45	(10)	0	54.74	55	
	LB3000. Library New Works	16,849	13,338	(3,511)	990	17838.57	17,788	
New LOS	004. Community connector vehicle	16,849	13,338	(3,511)	990	17838.57	17,788	
	LB3200. Community Hub New Works	52,707	52,560	(147)	11,470	64176.87	70,080	
New LOS	002. Carpark Construction	5,907	4,563	(1,344)	0	5907	6,080	
New LOS	003. Greenspace by Carpark	46,800	47,997	1,197	11,470	58269.87	64,000	
	LB4000. Library Renewals	12,277	16,038	3,761	2,950	15227.38	21,384	
Renewal	003. Feilding Library - Renewal of minor furniture and equipn	12,277	16,038	3,761	2,950	15227.38	21,384	
	LB6000. Library Internal Insurance	3,273	14,500	11,227	0	3272.6	14,500	
Renewal	001. Replace Stolen Equipment & Security Upgrade Feb2021	3,273	14,500	11,227	0	3272.6	14,500	
	MA3200. Outdoor Complex New Works	1,768	1,323	(445)	0	1768	1,768	
New LOS	002. Entry Access	1,768	1,323	(445)	0	1768	1,768	
	MA4000. Makino Pool Renewals	208,474	171,846	(36,628)	12,538	221011.72	229,131	
Renewal	008. Painting outdoor pools	208,474	171,846	(36,628)	12,538	221011.72	229,131	
	MA4009. Outdoor Pool Mechanical	7,158	5,365	(1,793)	0	7158	7,158	
Renewal	001. Replace Outdoor Pool DE Filtration	7,158	5,365	(1,793)	0	7158	7,158	
	MA4100. Indoor Complex Renewals	7,750	35,434	27,684	15,174	22924	47,247	
Renewal	002. Filtration and Pumping	0	8,623	8,623	0	0	11,502	
Renewal	005. Utilities	7,750	26,811	19,061	15,174	22924	35,745	
	MA4200. Outdoor Complex Renewals	25,486	19,116	(6,370)	0	25486.06	25,486	
Renewal	001. Heating/Heat Exchange	2,686	2,016	(670)	0	2686.06	2,686	
Renewal	002. Filtration and Pumping	22,800	17,100	(5,700)	0	22800	22,800	
	MA4300. Equipment Renewals	28,636	46,188	17,552	7,359	35995.07	61,582	
Renewal	001. Security and CCTV Cameras	10,321	7,740	(2,581)	0	10320.8	10,323	
Renewal	002. Inflatables	6,915	9,720	2,805	0	6915.16	12,964	
Renewal	003. Saftey and Wellbeing	7,033	13,491	6,458	573	7606.22	17,986	
Renewal	004. Fitness, Play and Learning	4,367	3,330	(1,037)	0	4366.89	4,439	
Renewal	005. Covers	0	11,907	11,907	6,786	6786	15,870	Carry forward to next year to replace covers
	MA4400. MAC Facility Renewals	172,910	445,455	272,545	34,270	207179.75	593,941	
Renewal	001. Grey Steet Property Removal	69,083	51,822	(17,261)	0	69082.75	69,100	
Renewal	002. Carpark	0	229,068	229,068	950	950	305,427	
Renewal	003. Fence	8,827	60,003	51,176	0	8827	80,000	
Renewal	004. Increasing year-round pool space	95,000	104,562	9,562	33,320	128320	139,414	
	PC4000. Public Conv Renewals	0	1,026	1,026	0	0	1,365	
Renewal	002. Medium-profile public convenience renewals	0	1,026	1,026	0	0	1,365	Kimbolton - Interior painting
	PP2001. South Street Development	20,489	37,485	16,996	13,165	33654.46	49,980	
New LOS	003. South Street Development Costs	20,489	37,485	16,996	13,165	33654.46	49,980	Sale of final section now unconditional; settlement prior to Christmas; remaining budget will be used to conclude the sale process (legal fees)
	PP2006. Property Feilding Depot	0	80,451	80,451	0	0	107,264	
New LOS	001. Stormwater Retention Area/Boundaries/Landscaping	0	80,451	80,451	0	0	107,264	Dependent on outcome of Depot sale to Te Arawhiti; budget will most likely be carried forward
	PP3003. Coach House Museum	5,490	94,473	88,983	13,749	19239.08	125,962	
New LOS	100. Coachhouse Museum Purchase	5,490	94,473	88,983	13,749	19239.08	125,962	Work to be carried out during summer months - exterior cladding and roof works
	PP4000. Property Renew Projects	30,650	80,901	50,251	0	30649.81	107,873	
Renewal	005. Districtwide Property Renewals	0	22,320	22,320	0	0	29,760	Used throughout the year on property renewals as needed
Renewal	013. Eyre Street Depot/Carpark reseal	30,650	58,581	27,931	0	30649.81	78,113	Northern carpark reseal complete; depot carpark will be sealed after tender process unsuccessful
	PP4005. Feilding Clocktower	168,334	131,274	(37,060)	4,513	172847.22	175,032	

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
New LOS	001. Clocktower Upgrade	168,334	131,274	(37,060)	4,513	172847.22	175,032	Work scheduled for Nov/Dec - clock mechanism to be removed early Nov and reinstated prior to Christmas; glass and steel work require replacement as well; work completed but clock not holding correct time
	PP4008. County Fayre	14,608	15,471	863	5,205	19813	20,631	
Renewal	001. Renewals as per condition assessment	14,608	15,471	863	5,205	19813	20,631	Scheduled for Q2/Q3 - roof cladding, guttering, foundations and insulation as per condition assessment
	PP4009. Kimbolton Kindergarten	4,785	19,836	15,051	0	4785	26,450	
Renewal	001. Renewals as per condition assessment	4,785	19,836	15,051	0	4785	26,450	Work scheduled for Q2/Q3 - condition assessment provided to GB for quoting; quote received and work scheduled for December/January
	PR2003. Himatangi Walk Growth Project	0	23,013	23,013	0	0	30,682	
Growth	001. Sandown Walkway Land Acquisition	0	23,013	23,013	0	0	30,682	Contact made with owner to see if subdivision is progressing, no response - money may be reprioritised to the Oroua River walkway
	PR2010. Kowhai Park Growth Projects	0	17,235	17,235	0	0	22,980	
Growth	005. Rose Garden Seating	0	17,235	17,235	0	0	22,980	Scheduled for Q3
	PR2013. Korotangi Growth	24,864	238,527	213,663	79,580	104444.13	318,034	
Growth	002. Landscaping	24,864	238,527	213,663	79,580	104444.13	318,034	Work scheduled to take place from Q3-Q4; work will continue in 2026/27
	PR2015. Parakaraka Growth	223,873	548,812	324,939	1,888	225760.34	731,754	
Growth	001. Precient 4 Walkway Development	223,873	548,812	324,939	1,888	225760.34	731,754	In progress - initial track work completed, boxing and top course started; fencing completed, tree felled; spillway crossing underway; top course for tracks being installed and work on lookout and seating started; planting plan for pond 1 received, planting to take place in Q4
	PR2018. Waughs Road Amenity Growth	46,952	192,961	146,009	17,050	64001.55	257,284	
Growth	001. Waughs Road Walkway Acquisition/Establishment	46,952	192,961	146,009	17,050	64001.55	257,284	3 agreements for land purchase to be signed by landowners and then countersigned by Council; one agreement still be negotiated with landowner; settlement to occur one legalisation complete - budget will be carried forward
	PR2019. Feilding Walkway Growth	6,382	355,950	349,568	1,500	7881.72	474,594	
Growth	002. James Palmer to Rimu - Fences and path	1,164	0	(1,164)	0	1164.32	0	
Growth	003. James Palmer to Rimu - Sherwill Street Footbridge	0	167,274	167,274	0	0	223,028	Works scheduled for Q2-Q4 - design to be finalised and ordered
Growth	005. James Palmer to Rimu - Port St to Root Street Develop	0	173,358	173,358	1,500	1500	231,139	Scheduled for Q2-Q4
Growth	009. Esplanade Walkway Development Phase 1 - Land Pur	5,217	15,318	10,101	0	5217.4	20,427	To be used as subdivision applications are received
	PR2020. Johnston Park Growth Projects	10,935	54,369	43,434	7,810	18744.6	72,494	
New LOS	003. Upgrade toilets to accessible	10,935	54,369	43,434	7,810	18744.6	72,494	Not feasible to upgrade current toilets, will replace with new relocatable toilet block; work to commence Q3/Q4
	PR2050. Growth Associated Works	0	262,449	262,449	0	0	349,933	
New LOS	002. Sandon Walkway Land Aquisition	0	92,043	92,043	0	0	122,728	Contact made with owner to see if subdivision is progressing, no response - money may be reprioritised to the Oroua River walkway; budget to be carried forward
New LOS	003. AFKP Cycleway Link	0	138,204	138,204	0	0	184,267	Scheduled for Q3/Q4
New LOS	004. Rose Garden Seating	0	32,202	32,202	0	0	42,938	Scheduled for Q3
	PR3000. AF-KP New Works	1,208	245,187	243,979	0	1208.02	326,916	
New LOS	001. Boardwalk Seating	1,208	6,336	5,128	0	1208.02	8,449	In progress - Trust to add seating throughout the year
New LOS	002. Signage Upgrade	0	13,176	13,176	0	0	17,570	In progress - Trust to add signage throughout the year
New LOS	004. Southee Land acquisition	0	42,615	42,615	0	0	56,820	Should be wetland development not land acquisition - in progress
New LOS	005. Southee Boardwalk	0	6,957	6,957	0	0	9,274	In progress
New LOS	008. Henson Property Boardwalk	0	31,689	31,689	0	0	42,247	Scheduled for Q3
New LOS	011. Makio Stream Bridge and Walkway	0	144,414	144,414	0	0	192,556	Bridge not progressing - may look to repurpose budget or may not need budget
	PR3002. Districtwide Reserve New Works	8,449	9,171	722	5,000	13449.12	12,230	
New LOS	001. Districtwide Community Planning Projects	8,449	9,171	722	5,000	13449.12	12,230	Works complete
	PR3004. Feilding Reserves New Works	0	18,729	18,729	0	0	24,967	
New LOS	007. Feilding Entranceway Signs	0	18,729	18,729	0	0	24,967	Work to coincide with Town Centre Refresh project - to match
	PR3007. Himatangi Beach Res New Works	61,107	53,244	(7,863)	1,164	62271.09	71,002	
New LOS	001. Kaikokopu Stream Walkway - Phase 1	16,074	6,129	(9,945)	0	16074.43	8,175	Works complete for now - further planting to take place in April
New LOS	003. Kaikokopu Stream Walkway - Phase 3	0	495	495	0	0	665	Works complete for now - further planting to take place in April
New LOS	004. Kaikokopu Stream Revegetation Project	676	2,187	1,511	1,164	1840	2,918	Works complete for now - further planting to take place in April
New LOS	006. Kaikokopu Stream Reserve Consent Renewal	33,697	36,369	2,672	0	33696.66	48,494	Awaiting input from Iwi for consent application - scheduled for completion in Q3
New LOS	007. Kaikokopu Stream Diversion Structure	10,660	8,064	(2,596)	0	10660	10,750	Works complete

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
	PR3008. Johnston Park New Works	46,802	159,436	112,634	120,415	167217.2	212,586	
New LOS	001. Secondary Drainage Upgrade (Sand slit installation)	1,937	159,436	157,499	8,615	10552.2	212,586	Toilet budget to be used for new relocatable toilet block; drainage work on hold pending master plan
New LOS	006. Johnston Park New Toilets	44,865	0	(44,865)	111,800	156665	0	Incorrect coding - grandstand re-roofing
	PR3010. Kowhai Park New Work	0	61,983	61,983	0	0	82,643	
New LOS	001. Lighting upgrade	0	61,983	61,983	0	0	82,643	Scheduled for Q3
	PR3012. Mt Lees New Works	14,871	276,084	261,213	6,652	21523.61	368,111	
New LOS	004. Camping Development	14,871	276,084	261,213	6,652	21523.61	368,111	NZMCA lease has indicated no cost to Council, however lease not yet fully executed - budget will be repurposed to track work (including mountain bike)
	PR3013. Pohangina Valley New Works	0	1,215	1,215	0	0	1,615	
New LOS	001. Pohangina Recreation Reserve Development	0	1,215	1,215	0	0	1,615	Works to be completed by the Community by end of Q3
	PR4038. Cheltenham Res New Works	0	20,061	20,061	0	0	26,750	
New LOS	001. Almadale Reserve Toilet replacement	0	20,061	20,061	0	0	26,750	Will be used for planting work during the next planting season - Q4
	PR4039. Districtwide Res Renewals	9,400	27,522	18,122	0	9400.1	36,692	
Renewal	001. District wide - Playground renewals	8,444	13,761	5,317	0	8443.66	18,346	Used throughout the year as needed
Renewal	002. Districtwide - Park furniture renewal	956	13,761	12,805	0	956.44	18,346	Used throughout the year as needed
	PR4050. Himatangi Beach Reserve Renew	0	15,840	15,840	0	0	21,123	
Renewal	002. Renew Park Furniture/Bins/Seats	0	15,840	15,840	0	0	21,123	Works scheduled for Q3 - some budget will be used for refurbishment of the tennis courts
	PR4051. Johnston Park Renewals	6,028	193,545	187,517	0	6028.25	258,061	
Renewal	003. Upgrade field floodlighting	6,028	193,545	187,517	0	6028.25	258,061	On hold pending decision on master plan
	PR4053. Kimbolton Res Renewals	5,192	0	(5,192)	24,250	29442	0	
Renewal	003. Major renewal of existing playground	5,192	0	(5,192)	24,250	29442	0	Works nearing completion
	PR4054. Kowhai Park Renewals	86,522	214,317	127,795	0	86521.68	285,754	
Renewal	001. Replace pedestrian footbridge over pond	9,022	75,375	66,353	0	9021.68	100,500	Building and resource consents received; QS received for materials, and pricing for labour received; additional fundraising will be carried out by Rotary
Renewal	002. Replace Boardwalks by Azalea Gardens/Camellia Walk	0	77,661	77,661	0	0	103,545	Scheduled for Q3/Q4
Renewal	009. Replace Macrocarpa seating - Phase 2	26,461	20,529	(5,932)	0	26461	27,370	Scheduled for Q3
Renewal	014. Playground undersurfacing	51,039	40,752	(10,287)	0	51039	54,339	Heritage playground - scheduled for Q3
	PR4056. Mt Lees Reserve Renewals	0	12,645	12,645	0	0	16,865	
Renewal	001. Replace Boardwalk structures and bridges	0	12,645	12,645	0	0	16,865	Should be Homestead Renewals - scheduled for Q3
	PR4057. Pohangina Valley Renewals	0	11,250	11,250	2,413	2413.26	15,000	
Renewal	006. Pool coating	0	11,250	11,250	2,413	2413.26	15,000	Condition assessment complete and works identified nearing completion; drainage works to be completed; pool furniture to be refurbished

**Capital Expenditure Report
For Period 2025/26 - March**

Project Type	Sub Job	2025/26 YTD Actuals March	2025/26 YTD Budgets March	2025/26 YTD Variance March	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
	PR4061. Timona Park Renewals	4,700	18,117	13,417	0	4700	24,154	
Renewal	003. Timona Park Renewal Athletics Storage facility roof and	0	7,722	7,722	0	0	10,300	Scheduled for Q2
Renewal	006. Timona Park Renewal of Artificial Turf on Cricket Wicke	4,700	3,528	(1,172)	0	4700	4,700	Complete
Renewal	009. Timona Park BMX Track Refurbishment	0	6,867	6,867	0	0	9,154	Scheduled for Q3
	PR4064. Feilding Walkways	0	7,722	7,722	0	0	10,300	
Renewal	001. Greenspine tree replacement	0	7,722	7,722	0	0	10,300	New trees to be planted during the next planting season - Q4
	41. Regulatory	0	4,410	4,410	0	0	5,884	
	AC4000. Animal Control Renew Projects	0	4,410	4,410	0	0	5,884	
Renewal	001. ACO Replace Heat pump in office	0	4,410	4,410	0	0	5,884	Replacement scheduled for May; remaining budget to be used for replacement hot water system
	61. Business Support	201,734	229,635	27,901	15,573	217307.6	306,188	
	FI3000. Finance New Capex	5,940	0	(5,940)	0	5939.84	0	
New LOS	001. Clickshare and TV	5,940	0	(5,940)	0	5939.84	0	
	IT1001. Computer Hardware Renewal	176,741	219,654	42,913	15,573	192314.27	292,875	
Renewal	001. Hardware Renewals	176,741	219,654	42,913	15,573	192314.27	292,875	
	IT3001. IT - Capital New Jobs	19,053	9,981	(9,072)	0	19053.49	13,313	
New LOS	004. IT New Hardware Unplanned	19,053	9,981	(9,072)	0	19053.49	13,313	
	62. Organisational Management	1,487,279	1,873,918	386,639	136,842	1624121.39	2,418,560	
	AB4000. Admin Building Renewals	1,321,765	1,439,328	117,563	70,628	1392393.55	1,919,108	
Renewal	001. HVAC	19,438	225,766	206,328	11,355	30793	301,024	Works carried out in conjunction with re-roof project; remaining budget will be carried forward to carryout additional renewal work based
Renewal	002. UPS	0	3,312	3,312	0	0	4,413	Will be used for security camera upgrade as quoted price is higher than budget
Renewal	003. Security Cameras	0	17,658	17,658	27,776	27776	23,538	Quote received, cameras to be replaced in Q4 (using UPS budget as well)
Renewal	005. Interior Renewals	83,563	39,672	(43,891)	0	83563	52,900	Replacement carpet and lino - carpet install to coincide with roof project and lino to be completed over Christmas break, lino replaceme
Renewal	006. Building Strengthening and Redevelopment	1,218,765	1,152,920	(65,845)	31,497	1250261.55	1,537,233	Physical works complete, currently in defects period; final building inspection signed off , awaiting CCC sign-off
	AB4001. Admin Building Roof Logistics	30,280	12,483	(17,797)	5,577	35857.84	16,639	
Renewal	001. Facility setup and management	30,280	12,483	(17,797)	5,577	35857.84	16,639	Complete
	MV2000. Motor Vehicle Renewals	121,612	390,157	268,545	57,876	179488.18	440,213	
Renewal	001. Motor Vehicle Renewals SUVs	43,478	150,157	106,679	0	43478.26	200,213	
Renewal	004. Quad Bikes	18,960	0	(18,960)	0	18960	0	
Renewal	005. Sundry Equipment	4,348	0	(4,348)	4,000	8347.83	0	
Renewal	009. Motor Vehicle Utes	54,826	240,000	185,174	53,876	108702.09	240,000	
	OM1001. General Renewals	4,602	15,975	11,373	0	4602.09	21,300	
Renewal	001. General Renewals	4,602	15,975	11,373	0	4602.09	21,300	
	OM2001. General New Assets	9,020	15,975	6,955	2,760	11779.73	21,300	
New LOS	001. General New Assets	9,020	15,975	6,955	2,760	11779.73	21,300	



Quarterly Treasury Report

As of 31 March 2026

STRICTLY PRIVATE AND CONFIDENTIAL



BANCORP

BANCORP TREASURY SERVICES LIMITED



Financial markets ended the March quarter in a more cautious mood than they began it. The conflict in the Middle East pushed oil prices sharply higher, lifting inflation concerns, and driving global interest rates higher, while equities became more volatile and the US dollar strengthened. The outlook now depends heavily on how soon the conflict is resolved, with a prolonged period of disruption likely to exacerbate pressure on energy prices, inflation, global growth, and interest rates.

The US economy still looks resilient, but it has clearly cooled. Growth slowed into late 2025, inflation is lower than a year ago but not yet fully settled, and payroll growth has eased enough to suggest the labour market is softening, leaving the US Federal Reserve to balance slower growth against higher inflation. Recently, higher inflation has been the market’s primary concern, with the 10-year US Treasury yield ending the March quarter at 4.32%, up from 4.17% at the start of the quarter.

Australia has held up better than most major economies recently. Strong government spending and migration has supported growth; however, inflation remains sticky. After delivering three interest rate cuts over 2025, the RBA reversed course and lifted its cash rate in both February and March, the cash rate finishing the quarter at 4.10%. Households are still feeling cost pressures, as higher interest rates and fuel prices threaten to compound the pain. This has already affected consumer confidence, which is now at its lowest level since the series began in 1973. The 10-year Australian government bond yield rose from 4.75% in January to just below 5.00% by quarter-end.

Elsewhere, the picture remained uneven. China showed some improvement in manufacturing, but weak domestic demand still makes the recovery look fragile. Japan is facing imported inflation, driven by higher oil prices and a weak yen, which should help the Bank of Japan increase interest rates. Europe has seen moderate growth, while the latest energy price shock has made the inflation outlook less comfortable.

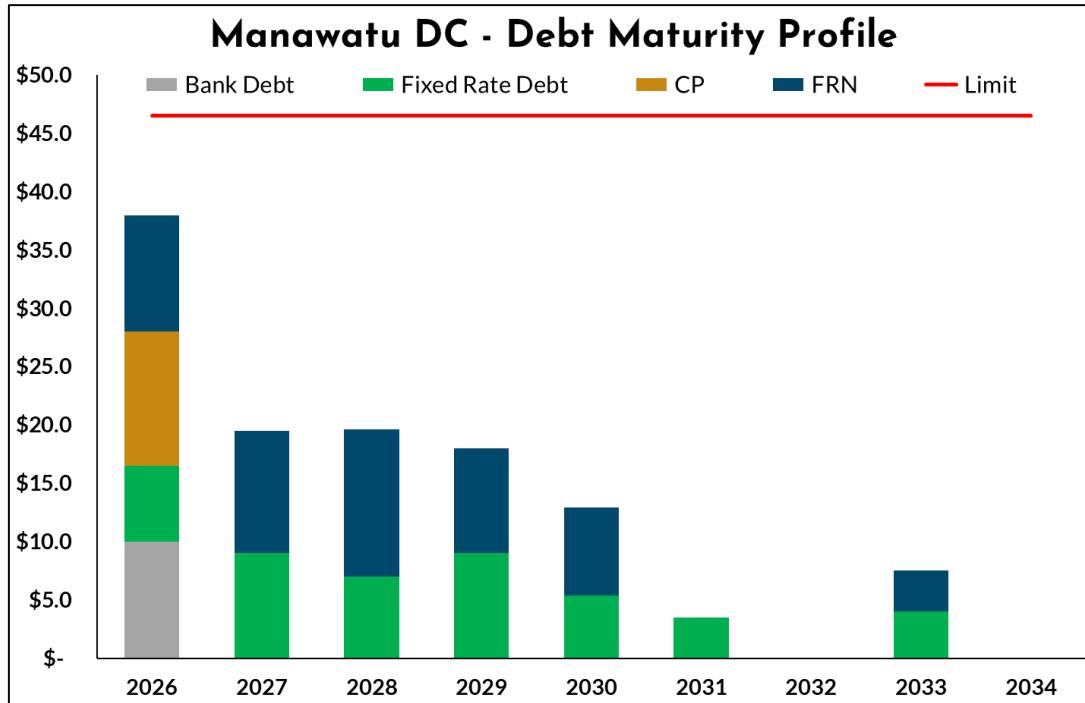
New Zealand

	OCR	90 day	1 year swap	2 year swap	3 year swap	5 year swap	10 year swap
31-Dec-25	2.25%	2.52%	2.61%	2.93%	3.20%	3.56%	4.09%
31-Mar-26	2.25%	2.54%	2.92%	3.43%	3.69%	3.96%	4.32%
Change	0.00%	+0.02%	+0.31%	+0.50%	+0.49%	+0.40%	+0.23%

New Zealand entered 2026 with signs that the economy was starting to improve. Growth had returned in the second half of 2025, economic sentiment was picking up - helped by stimulatory interest rates. The RBNZ left the OCR unchanged at 2.25% in February, noting the economy was at an early stage of recovery, and forecast GDP growth of 2.8% over 2026.

Nevertheless, the domestic outlook has changed drastically as the war in the Middle East is set to test the improving narrative. Higher oil and prices have lifted inflation risks, pushing interest rates higher while also threatening growth by raising costs and weighing on confidence. In March, business confidence fell from 59.2 to 32.5, while consumer confidence fell from 100.1 to 91.3. Ultimately, this has made the interest rate outlook less clear than it was previously. Since the conflict began, the three-year swap rate has risen around 50bp to 3.69%, while the New Zealand 10-year government bond yield is around 40bp higher at 4.72%, tightening financial conditions just as domestic momentum was tentatively beginning to improve. As noted above, the domestic outlook now depends heavily on how soon the conflict is resolved.

Liquidity and Funding



External Council Core Debt
\$108.9m
 External Council Drawn Debt (excludes on-lending to Manawatu Community Trust)

Total LGFA Debt
\$110.4m
 Funds Drawn from LGFA (includes on-lending to Manawatu Community Trust)

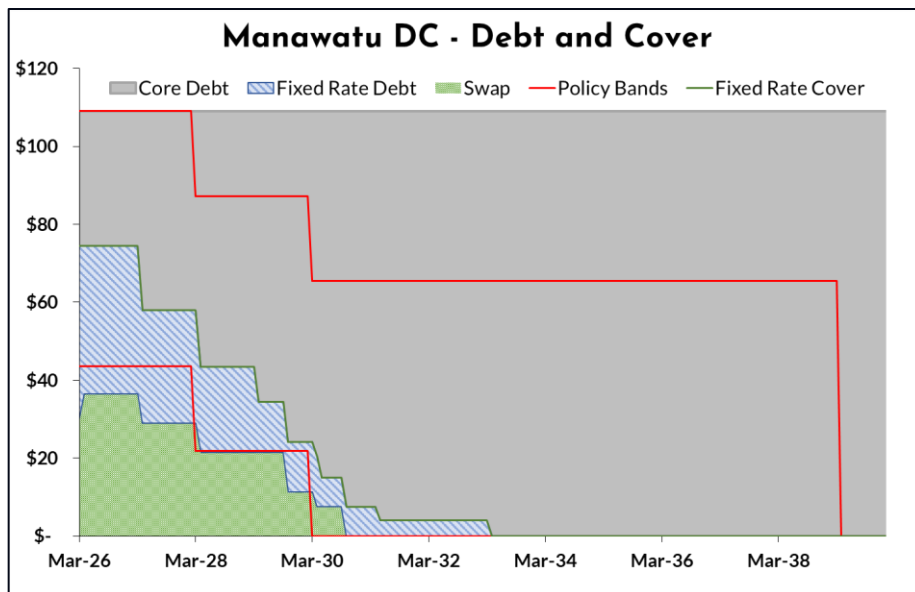
Liquidity = cash in bank, term deposits and undrawn bank facility
\$18.46m

Liquidity Ratio (must be >110%)
116.72%
 Definition: (Cash Reserves + Lines of Credit + Drawn Debt)/Drawn Debt)

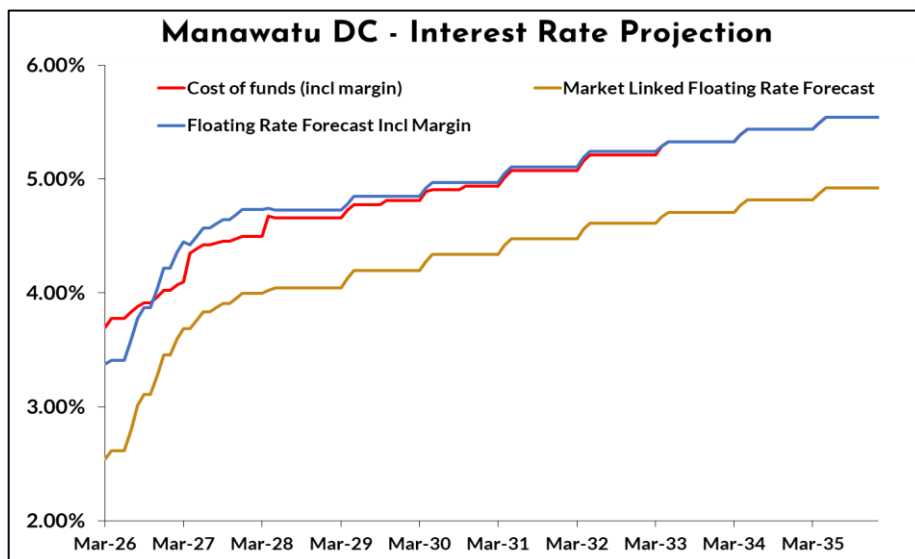
Cost of Funds as at 31 March 2026
3.70%

Policy Compliance	Compliant
Have all transactions been transacted in compliance with policy?	Yes
Is fixed interest rate cover within policy control limits?	Yes
Is the funding maturity profile within policy control limits?	Yes
Is liquidity within policy control limits?	Yes
Are counterparty exposures within policy control limits?	Yes

Interest Rate Risk Management



<i>Current % of Debt Fixed</i>	68.3%
<i>Current % of Debt Floating</i>	31.74%
<i>Value of Fixed Rate (m)</i>	\$74.4
<i>Weighted Average Cost of Fixed Rate Instruments</i>	3.51%
<i>Value of Floating Rate (m)</i>	\$34.6
<i>Current Floating Rate</i>	2.54%
<i>Current Floating Rate (incl margin)</i>	3.38%
<i>All Up Weighted Average Cost of Funds</i>	3.70%
<i>Total Facilities In Place</i>	\$120.3
<i>Facility Headroom</i>	\$10.0



Fixed Rate Hedging Bands			
	Minimum	Maximum	Policy
0 - 2 years	40%	100%	Compliant
2 - 4 years	20%	80%	Compliant
4 - 13 years	0%	60%	Compliant

LGFA Funding Rates as at 31 March

Listed below are the credit spreads and applicable interest rates as at 31 March 2026 for Commercial Paper ("CP"), Floating Rate Notes ("FRN") and Fixed Rate Bonds ("FRB"), at which Manawatu DC could source debt from the Local Government Funding Agency ("LGFA").

Maturity	Margin	FRN (or CP Rate)	FRB
3 month CP	0.15%	2.69%	N/A
6 month CP	0.15%	2.95%	N/A
Apr-27	0.43%	3.12%	3.45%
May-28	0.58%	3.27%	4.16%
Apr-29	0.61%	3.30%	4.43%
May-30	0.70%	3.39%	4.66%
May-31	0.79%	3.48%	4.86%
May-32	0.88%	3.57%	5.04%
Apr-33	0.97%	3.66%	5.19%
May-35	1.08%	3.77%	5.43%
Apr-37	1.10%	3.79%	5.55%

Manawatu DC Funding as at 31 March 2026

As at 31 March 2026, MDC had \$110.4 million of total debt (including the on-lending to MCT), all of which is sourced from the LGFA using Commercial Paper ("CP"), Floating Rate Notes ("FRN's") and Fixed Rate Bonds ("FRB's"), details contained below.

Instrument	Maturity	Yield	Margin	Amount
LGFA FRN	15-Apr-26	3.41%	0.91%	\$4,000,000
LGFA FRB	15-Apr-26	3.89%	N/A	\$4,000,000
LGFA FRN	15-Apr-26	3.39%	0.88%	\$2,000,000
LGFA FRN	15-Apr-26	3.30%	0.79%	\$2,500,000
LGFA FRB	15-Apr-26	2.90%	N/A	\$2,500,000
LGFA FRN	15-Apr-26	3.09%	0.58%	\$1,400,000
LGFA CP	27-May-26	2.64%	N/A	\$11,574,029
LGFA FRB	15-Apr-27	1.11%	N/A	\$7,000,000
LGFA FRB	15-Apr-27	1.95%	N/A	\$2,000,000
LGFA FRN	15-Apr-27	3.16%	0.66%	\$3,000,000
LGFA FRN	15-Apr-27	3.16%	0.65%	\$3,500,000
LGFA FRN	15-Apr-27	3.27%	0.76%	\$4,000,000
LGFA FRN	15-Apr-28	3.40%	0.89%	\$2,000,000
LGFA FRB	15-Apr-28	3.12%	N/A	\$2,000,000
LGFA FRB	15-Apr-28	2.20%	N/A	\$3,000,000
LGFA FRB	15-Apr-28	2.12%	N/A	\$2,000,000
LGFA FRN	15-May-28	3.47%	0.96%	\$7,000,000
LGFA FRN	15-May-28	3.40%	0.89%	\$3,600,000
LGFA FRB	20-Apr-29	2.42%	N/A	\$1,000,000
LGFA FRB	20-Apr-29	2.41%	N/A	\$2,500,000
LGFA FRN	20-Apr-29	3.14%	0.63%	\$2,000,000
LGFA FRN	20-Apr-29	3.37%	0.86%	\$2,000,000
LGFA FRB	20-Apr-29	5.45%	N/A	\$5,500,000
LGFA FRB	20-Apr-29	4.77%	N/A	\$1,400,000
LGFA FRN	20-Apr-29	3.56%	1.05%	\$3,000,000
LGFA FRN	20-Apr-29	3.47%	0.96%	\$2,000,000
LGFA FRN	15-Apr-30	3.20%	0.69%	\$4,500,000
LGFA FRB	15-May-30	5.51%	N/A	\$5,400,000
LGFA FRN	15-May-30	3.65%	1.14%	\$3,000,000
LGFA FRB	15-May-31	4.31%	N/A	\$4,000,000
LGFA FRN	14-Apr-33	3.44%	0.94%	\$3,500,000
LGFA FRB	14-Apr-33	4.72%	N/A	\$3,500,000

Disclaimer

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Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: Finance

Date Created: 11 June 2026

Draft Audit Plan for 30 June 2026

Purpose Te Aronga o te Pūrongo

To present to the Finance and Performance Committee the Audit Plan from The Audit Office, for the year ending 30 June 2026.

Recommendations Ngā Tūtohunga

That the Committee receive the Audit Plan for 30 June 2026, noting that some of the milestones outlined on the timetable on page 11 have already been achieved.

Report prepared by:
Joel Richards
Chief Financial Officer

Approved for submission by:
Joel Richards
Chief Financial Officer

1 Background Ngā Kōrero o Muri

1.1 The Audit Office is the approved audit provider for Manawatu District Council.

1.2 The role of The Audit Office is to give an independent opinion on the financial statements and performance information contained within the Annual Report to 30 June 2026. This opinion is required to be included in the Annual Report before Council adopts the document.

1.3 The annual report is required to be adopted on or before 31 October 2026.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is a legislative / operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 There are four key focus areas outlined in the audit plan:

3.1.1 Valuation of Infrastructure Assets

3.1.2 The risk of management override of internal controls

3.1.3 Accounting for Impairment, capitalisation of costs and recognition of completed assets

3.1.4 Fair value assessment of land and buildings

3.2 The materiality thresholds for this audit the limits have been set at: specific group materiality of \$1,950,000 and specific parent materiality of \$1,850,000 for all items not related to the fair value of property, plant and equipment.

3.3 The materiality threshold for performance information is outlined on pages 8-9 of the audit plan.

3.4 The Audit Office covers the group as a whole which includes Manawatu Community Trust.

4 Risk Assessment Te Arotake Tūraru

4.1 The annual audit process is one of the tools to assist in mitigating risks across the organisation, the focus of the audit is on accuracy and compliance with legislation.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this

Māori and Cultural Engagement

- 5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

- 5.3 No community engagement is required, however the outcome of the audit engagement and subsequent financial report has a communication plan around how and when the document published for the community.
- 5.4 The adopted Annual Report with the audit opinion contained within it, is legislatively required to be published on the Council website within 28 days of adoption.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 The interim and end of year audit is a business as usual activity for Council and the staff which requires careful planning and consideration alongside other timelines.
- 6.2 The meetings with the Mayor, Chair of Audit and Risk Committee and the Executive Leadership team have occurred as outlined on page 12 of the Audit Plan.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 The cost of the annual audit is contained within the operating budget.

8 Statutory Requirements Ngā Here ā-Ture

- 8.1 The Local Government Act outlines that Council is required to adopt an audited Financial Report for the year ending 30 June 2026 by or on 31 October 2026.

9 Attachments Ngā Āpitihanga

- Audit Plan for the year ending 30 June 2026.

Audit plan

Manawatu District Council

For the year ending 30 June 2026

AUDIT NEW ZEALAND
Mana Arotake Aotearoa

Executive Summary

I am pleased to present our audit plan for the audit of Manawatu District Council for the year ending 30 June 2026. Our role as your auditor is to give an independent opinion on the Council's and the Council group's financial statements and Service Performance Information and all other information required to be audited or reported on under the Local Government Act 2002 and the Local Government (Financial Reporting and Prudence) Regulations 2014 and the Non-Financial Performance Measures Rules 2024. We also recommend improvements we identified during the audit.

The contents of this plan provide a basis for discussion with you. We are happy to elaborate further on the matters raised. If there are additional matters that you think we should include or any matters requiring clarification, please discuss these with me.

Yours sincerely



Appointed Auditor
10 March 2026

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Focus areas: Audit risks and issues

Based on the planning work and discussions we have completed to date; we set out the main audit risks and issues in the table below. These will be the focus areas during the audit. Additional risks may also emerge during the audit. These risks will be factored into our audit response and our reporting to you.

Risk/issue	Our audit response
Valuation of infrastructure assets	
<p>The Council revalues its infrastructure assets held at fair value annually. We understand that the Council intends to revalue its infrastructure assets as at June 2026.</p> <p>The reasonableness of the valuation depends on the valuation method applied, the completeness and accuracy of the source data, and the appropriateness of key assumptions. Some valuations are inherently complex and involve the use of numerous data sources and key assumptions that can have significant impacts on valuations and the future depreciation expense.</p> <p>One of the key assumptions in a depreciated replacement cost valuation is the unit rate adopted for significant components. When developing the unit rates, the Council should have a documented methodology and database of cost information to support the unit rate applied in the valuation.</p> <p>The Council should ensure the scope of the valuation work is sufficient and the reasons for the movement in the valuation are documented and justified.</p>	<p>We will:</p> <ul style="list-style-type: none"> • review the valuation report to assess the objectivity and competence of the valuer and whether the requirements of accounting standard, PBE IPSAS 17, <i>Property, Plant and Equipment</i>, have been met; • obtain an understanding of and test the underlying source data used in the valuation; • perform a fair value assessment to ensure revaluated amounts are materially consistent with our expectation; • engage with the valuers as necessary when assessing the reasonableness of the assumptions and methodology used and the reasons for movements in key asset components; • review the accounting entries and the fixed asset register to ensure the values are correctly updated; and • review the appropriateness of the disclosure, including any narrative.

Risk/issue	Our audit response
<p>As a minimum, the reasons for the movement should identify and explain movements at an asset component level since the last valuation due to changes in source data (for example, lengths and volumes), unit rates and any other significant adjustments.</p> <p>Valuations prepared by a firm external to the Council should be subject to quality reviews by the valuation firm and suitably experienced members of the Council’s management team. When a valuation is completed internally this should be peer reviewed by a suitably experienced and qualified person, for example an external valuation firm would be considered appropriate.</p>	
<p>The risk of management override of internal controls</p>	
<p>There is an inherent risk of fraud in every organisation due to management override of internal controls. Management is in a unique position to perpetrate fraud because of its ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. Auditing standards require us to treat this as a risk on every audit.</p>	<p>Our audit response to this risk includes:</p> <ul style="list-style-type: none"> • testing the appropriateness of selected journal entries; • reviewing accounting estimates for indications of bias; and <p>evaluating any unusual or one-off transactions, including those with related parties.</p>

Risk/issue	Our audit response
Accounting for impairment, capitalisation of costs and recognition of completed assets	
<p>Impairment of property plant and equipment</p> <p>Assets are required to be assessed for indicators of impairment at each reporting date. In addition, work in progress (WIP) values on projects that span an extended period of time should be assessed regularly for impairment over the period of the project.</p> <p>Capitalisation of costs</p> <p>The Council should ensure appropriate policies and processes are in place to identify and capitalise costs that are capital in nature. This includes both direct and indirect capital costs.</p> <p>Completed projects</p> <p>The Council also needs to ensure that, as phases of a project are completed, and assets become operational, capitalisation of the WIP balance is performed in a timely manner. This will ensure that depreciation on these assets starts when the asset is complete and ready for use.</p> <p>The Council had a significant WIP balance at 30 June 2025 with a risk that some projects within the balance may have been abandoned and should be written off. The Council should analyse the aging of WIP balances by year and consider whether any old balances should be written off or impaired.</p>	<p>We will:</p> <ul style="list-style-type: none"> • assess the processes used by management to assess for impairment, including all significant WIP balances and review the analysis of WIP aging; • update our understanding of the Council policy and processes to identify and capitalise both direct and indirect capital costs; and • review management’s processes to ensure that the capitalisation of WIP costs is performed in a timely manner.

Risk/issue	Our audit response
Fair value assessment of land and buildings	
<p>For those assets carried under the valuation model that the Council does not plan to revalue, the Council needs to perform a fair value movement assessment (assessment) to determine whether there could be a material difference between the fair value and the carrying value. An assessment should:</p> <ul style="list-style-type: none"> • factor in local cost information; • utilise relevant and reliable price movement indicators; and • involve consultation with valuers, where necessary. <p>If the fair value movement of the assets, individually or in combination with other asset classes, is likely to be material, the Council will need to complete a full revaluation. If specified criteria are met, the Council may be able to undertake an index-based- revaluation.</p>	<p>We will review the reasonableness of the Council’s assessment including the appropriateness of the assumptions used in the assessment.</p>

Group audit

Our audit approach for the group is designed to obtain sufficient assurance on the group's financial statements and Service Performance Information. The assessed risks of material misstatement and our approach for each component of the group is detailed below.

We will report any significant internal control deficiencies to the Council and management of the group, and in particular, deficiencies related to:

- group-wide internal controls; or
- internal controls at each component.

Deficiencies reported may be identified by the group engagement team or brought to our attention by a component auditor.

We will also communicate any fraud identified by the group engagement team or brought to our attention by a component auditor.

Component	Our audit approach
Manawatu Community Trust	<p>I am also the component auditor of Manawatu Community Trust.</p> <p>The audit work on this component will be a full financial statement and performance report audit.</p> <p>The significant audit risk relevant to this component for the group is:</p> <ul style="list-style-type: none"> • the risk of management override of internal controls.

This table shows the work we have planned for each component where we are asking component auditors to perform work for the group audit.

Materiality

Materiality refers to information that, if omitted, misstated, or obscured, could reasonably be expected to:

- influence readers’ overall understanding of the financial statements and service performance information; and
- influence readers in making decisions about the stewardship and allocation of resources or assessing your performance.

This definition of materiality is broader than the one used in the private sector.

It is a matter of judgement whether information is material considering the surrounding circumstances and its impact. Qualitative considerations are just as important as quantitative considerations.

The Council and management needs to make their own assessment of materiality from a preparer’s perspective. The Council and management should not rely on our materiality assessment as a basis for making its own judgements about the integrity of the financial statements and service performance information.

Financial statements materiality

Group Overall materiality - used for asset revaluations	\$113,740,000
Group Specific materiality - used for all other items	\$1,950,000
Group Clearly trivial threshold	\$97,500
Council Overall materiality - used for asset revaluations	\$110,500,000
Council Specific materiality - used for all other items	\$1,850,000
Council Clearly trivial threshold	\$92,500

This materiality is subject to change once the actual results for the current year are available.

We design our audit procedures to detect misstatements at a lower level than overall materiality. This takes account of the risk of cumulative misstatements and provides a safety net against the risk of undetected misstatements.

We will report all uncorrected misstatements to the Council other than those that are **clearly trivial** with no relevant qualitative considerations. Where management does not wish to correct a misstatement, we will seek written representations from the Council on the reasons why the corrections will not be made.

Misstatements

Misstatements are differences in, or omissions of, amounts and disclosures that may affect a reader's overall understanding of your financial statements and Service Performance Information. We assess the effects of any detected and uncorrected misstatements, individually and in aggregate, against materiality and qualitative considerations.

Materiality for service performance information

At an overall level, we assess whether the service performance information is suitable, given your purpose and the nature of your activities, and whether the reporting allows for an informed assessment of the council's performance. In doing this, we consider whether the information is relevant, complete, reliable, neutral, and understandable.

We set materiality for service performance information at an individual measure level based on what we expect would influence readers' overall understanding, decision-making, or assessment of council's performance. We normally express this materiality as a percentage of the reported result.

Outlined below are the measures we assessed as material and our materiality for planning purposes. We will reassess this during the audit.

Material measure	Materiality
Safety of drinking water 100% compliance with requirements of the Water Services (Drinking Water Services for New Zealand) Regulations 2022.	5% of the result
Drinking water - customer satisfaction The total number of complaints received by the local authority about any of the following: <ul style="list-style-type: none"> (a) drinking water clarity (b) drinking water taste (c) drinking water odour (d) drinking water pressure or flow (e) continuity of supply, and (f) the local authority's response to any of these issues 	8% of the result

Material measure	Materiality
expressed per 1000 connections to the local authority's networked reticulation system.	
<p>Wastewater - Discharge compliance/ management of environmental impacts</p> <p>Compliance with the territorial authority's resource consents for discharge from its sewerage system measured by the number of:</p> <p>(a) abatement notices</p> <p>(b) infringement notices</p> <p>(c) enforcement orders, and</p> <p>(d) convictions,</p> <p>received by the territorial authority in relation to those resource consents.</p>	5% of the result
<p>Wastewater - Faults are resolved in a timely manner</p> <p>Where the TA attends to sewerage overflows resulting from a blockage or other fault in the TA's sewerage system, the following median response time measured:</p> <p>- resolution time: from the time that the TA receives notification to the time that service personnel confirm resolution of the blockage or other fault.</p>	8% of the result

Material measure	Materiality
<p>Stormwater- Discharge compliance/ management of environmental impacts</p> <p>Compliance with the territorial authority's resource consents for discharge from its stormwater systems measured by the number of:</p> <p>(a) abatement notices</p> <p>(b) infringement notices</p> <p>(c) enforcement orders, and</p> <p>(d) convictions,</p> <p>received by the territorial authority in relation to those resource consents.</p>	5% of the result
<p>Roading – responsiveness to roading issues</p> <p>The percentage of customer service requests relating to roads and footpaths to which the territorial authority responds within the time frame specified in the long-term plan.</p>	8% of the result
<p>Road condition</p> <p>The average quality of ride on sealed local road network, measured by smooth travel exposure.</p>	8% of the result

Expectations

For the audit process to go smoothly for both you and us, there are expectations that each of us need to meet. Our respective responsibilities are set out in our audit engagement letter. Your responsibilities, with appropriate assistance from management, include:

- preparing the financial statements and performance information in accordance with legal requirements and financial reporting standards;
- providing us with access to all relevant records and providing information in a timely manner;
- providing access to staff, who will provide an appropriate level of assistance;
- providing draft financial statements and performance information, including all relevant disclosures, in accordance with the agreed timetable;
- maintaining accounting and other records supporting the information in the financial statements and providing us with access to those records; and
- subjecting the annual report, financial statements, and Service Performance Information to appropriate levels of quality review before they are provided to us.

Our responsibilities include carrying out the audit, maintaining our independence, and providing you with an audit report.

To help you prepare for the audit, we will liaise with management and provide them with a detailed list of the information we will need for the audit. We will use AuditDashboard to make these requests and for transferring files as part of the audit.

Draft financial statements and performance information

We expect that we will need to perform a detailed review of three versions of the annual report:

- A good quality draft set of financial statements and performance information (including notes) that is reasonably complete, received before or at the start of the final audit visit.
- A final set of financial statements and performance information incorporating all changes identified during the audit, received at the end of the audit.
- A final signed annual report or printers proof version.

We do not intend performing a detailed check of additional versions. If this becomes necessary, we will discuss this with you first and there will be an additional cost.

Year-end processes

The year-end financial statement close process and the preparation of the annual report require significant time and effort to complete them effectively. We want the audit process to run smoothly, and we

will work with management to achieve this through bringing forward the timing of audit procedures.

Bringing forward audit procedures

A lot of audit work is traditionally performed after the financial year-end. Where possible, we will aim to bring audit procedures earlier in the year. This will be focused on year-to-date transactions for revenue and expenditure, revaluations of PPE. Completion of these tests earlier in the year enables more timely identification and resolution of errors and reduces the time your management needs to support the audit process at year-end, when the annual report is being prepared.

We will work with management to ensure the required information is available at the right time. We will communicate with management if information is not available as agreed, including any impact on the year-end audit.

Timetable

Our proposed timetable is:

First interim audit	23 February 2026
Second interim audit	16 March 2026
Prefinal audit	22 June 2026
Revaluation audit	24 August 2026
Available for audit - Draft financial statements and Service Performance Information (including notes) with actual year-end figures, trial balance and transaction listing	7 September 2026
Final audit begins	14 September 2026
Final financial statements and Service Performance Information available, incorporating all agreed amendments	13 October 2026
Verbal audit clearance given	22 October 2026
Report to the Council issued	29 October 2026
Audit opinion issued	30 October 2026

Reporting

Communication with the Council and management

We will meet with the Council and management throughout the audit. We will maintain ongoing, proactive discussion of issues as and when they arise to ensure there are “no surprises”.

Meeting with	Planned timing
Mayor	March 2026
Chair – Audit and Risk Committee	March 2026
Chief Executive	March 2026
GM Infrastructure	March 2026
GM People and Corporate	March 2026
GM Community	March 2026
Chief Financial Officer	March 2026

Reports to the Council

At the end of the audit, we will report to the Council on:

- our findings on the audit risks identified in this plan;
- any other significant matters found during our audit, including significant deficiencies in internal controls;

- the level of prudence in key judgements made by management in preparing the financial statements; and
- the quality and timeliness of information provided for audit by management.

At our discretion, we may also provide an interim report to the Council and separate reports to management on less significant findings arising from our audit. We will advise the Council if we issue a report to management.

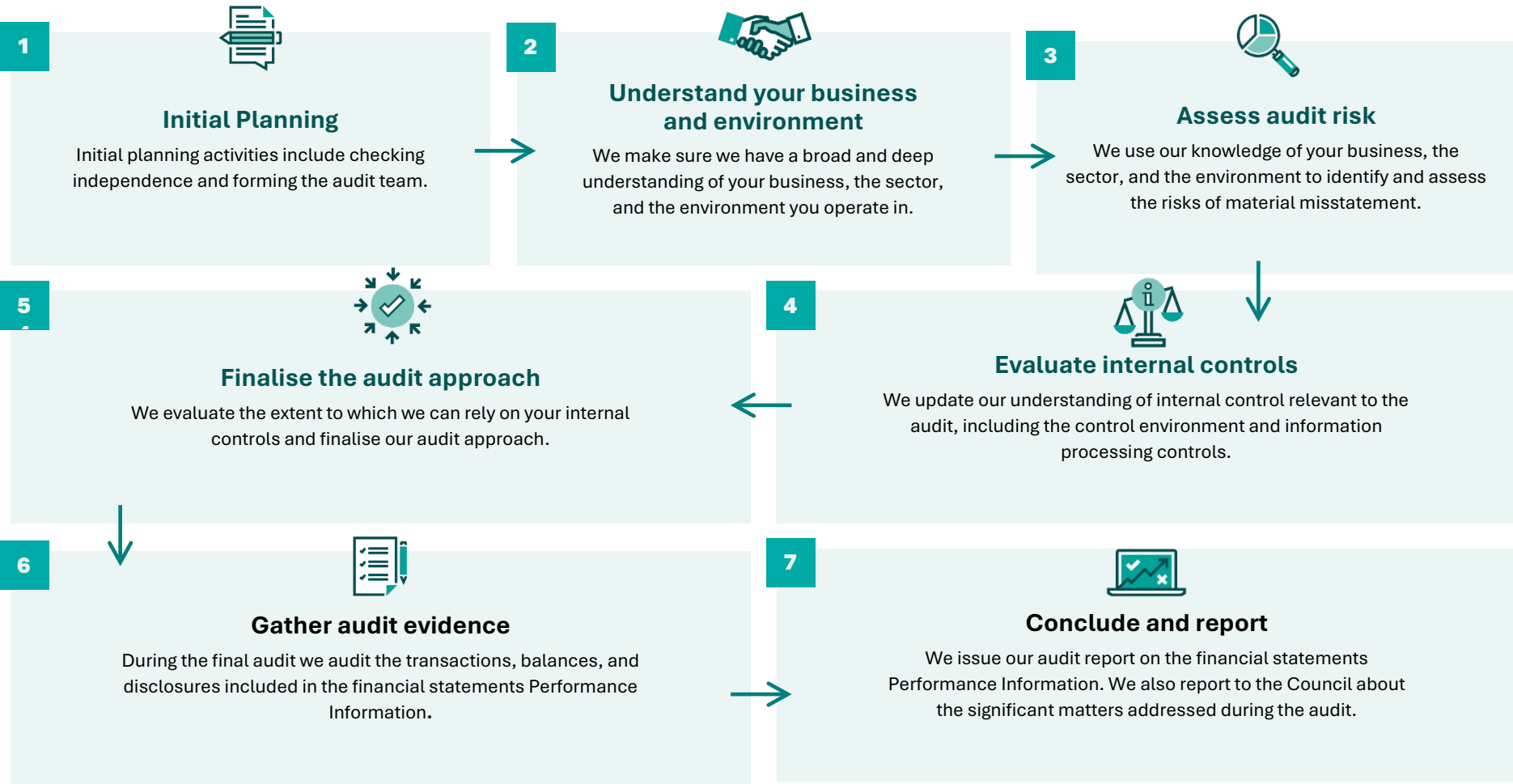
Our team

Our engagement team is selected to ensure we have the right subject-matter expertise and sector knowledge. Each member of the audit team has received tailored training to develop their expertise.

Our senior audit team members are:

Debbie Perera	Appointed Auditor
Bilal Ahmad	Audit Manager
Haris Naushahi	Supervisor
Thembi Mpofu	Information Systems Audit and Assurance

Our audit process



Fraud risks

Misstatements in the financial statements and Performance Information can arise from either fraud or error. The distinguishing factor between fraud and error is whether the underlying action is intentional or unintentional. Our consideration of fraud risk covers both misstatements resulting from fraudulent reporting and misstatements resulting from misappropriation of assets.

Your responsibility

The primary responsibility for the prevention and detection of fraud and error rests with the Council, with assistance from management.

Our responsibility

Our responsibility is to obtain reasonable, but not absolute, assurance that the financial statements and Service Performance Information are free from material misstatement, including any resulting from fraud. Our approach to obtaining this assurance is to:

- identify fraud risk factors and evaluate areas of potential risk of material misstatement;
- evaluate the effectiveness of internal controls in mitigating the risks;
- perform audit testing to address the risks identified; and
- remain alert for indications of potential fraud in evaluating audit evidence.

The Auditor-General has published useful information on fraud that can be found at oag.parliament.nz/reports/fraud-reports.

Professional judgement and professional scepticism

Auditing standards require us to maintain professional scepticism throughout the audit. Professional scepticism is an attitude that includes a questioning mind and a critical assessment of audit evidence. Professional scepticism is fundamentally a mindset that leads to a questioning approach when considering information and forming conclusions. It means not accepting information at face value, being alert for inconsistencies or anomalies, and considering the possibility of fraud or error.

Exercising professional scepticism means that we will not accept everything you tell us at face value. We will ask you and management to provide evidence to support what you tell us. We will also challenge your judgments and assumptions and weigh them against alternative possibilities.

It also means we do not assume that what was true last year remains true this year. Because of this, the audit team will ask management some of the same questions we asked last year. Circumstances can change, information can become outdated, and our audit evidence needs to be current.

Wider public sector considerations

A public sector audit also examines whether:

- A public entity carries out its activities effectively and efficiently;
- waste is occurring or likely to occur because of any act or failure to act by a public entity;
- there is any sign or appearance of a lack of probity because of any act or omission by a public entity or by one or more of its members, office holders, or employees; and
- there is any sign or appearance of a lack of financial prudence because of any act or omission by a public entity or by one or more of its members, office holders, or employees.

How we manage quality



We apply a risk-based approach to designing, implementing, and operating the components of our system of quality management (SOQM) in an interconnected and coordinated manner to proactively manage the quality of our audits.

Quality objectives

Quality objectives are the desired outcomes for each component of the SOQM.

Audit quality encompasses the key elements that create an environment which maximises the likelihood that we perform quality audits on a consistent basis. Audit quality is about more than issuing the right audit opinion, it is also about how we reach that opinion. We maintain a persistent focus on audit quality and on continuing improvement to audit quality over time.

Quality objective	What this involves
Governance and leadership	Establishing an environment that supports the system of quality management.
Relevant ethical requirements	All staff understand and fulfil their responsibilities regarding ethical requirements.
Acceptance and continuance	Making judgments about accepting or continuing engagements and our ability to perform each engagement.
Engagement performance	Performing a quality engagement, including directing and supervising the team, exercising professional judgment, consulting on difficult or contentious matters, and ensuring appropriate engagement documentation.
Resources	Having sufficient and appropriate human, technological, and intellectual resources.
Information and communication	Maintaining and communicating information regarding the quality management system both internally and externally.

Risk identification and key responses included in our SOQM

We perform an annual risk assessment to identify any risks to achieving our quality objectives. We then implement responses to address these risks. The combination of responses ranges from specific controls to developing policies and procedures for our audit teams. Some of these operate at a firm level, while others are applied to each individual audit.

Of these numerous responses, there are two notable responses that we would like to share as examples:

Independence

Our independence and conflicts of interest policy require all employees to be scrupulous about identifying and managing any conflicts of interest or independence risks. We manage this through our ethics and independence declarations for every staff member, including a compulsory annual review, supplemented by individual independence declarations for each engagement.

Internal and external inspections

All our Appointed Auditors are subject to internal and external inspections on a cyclical basis to ensure that our engagements comply with standards. The Office of the Auditor-General, the Financial Markets Authority, and the New Zealand Institute of Chartered Accountants perform the external inspections. We perform a root cause analysis on selected findings from these

reviews and develop action plans to address the identified root causes.

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AUDIT NEW ZEALAND
Mana Arotake Aotearoa

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: Finance

Date Created: 17 June 2026

Audit of MDC Annual Report 30 June 2026

Purpose Te Aronga o te Pūrongo

To present Audit New Zealand's management report for the year ended 30 June 2025.

Recommendations Ngā Tūtohinga

That the Finance and Performance Committee receives the Audit New Zealand Management Report on the Manawātū District Council for the year ended 30 June 2025, noting the findings and management comments in the report.

Report prepared by:
Joel Richards
Chief Financial Officer

Approved for submission by:
Joel Richards
Chief Financial Officer

1 Background Ngā Kōrero o Muri

1.1 Audit New Zealand issued a non-standard audit opinion dated 31 October 2025. This means that there are two parts to the opinion:

1.1.1 Unmodified opinion on the Financial Statements: Audit New Zealand were satisfied that the financial statements present fairly the activity and position for the year and comply with the generally accepted accounting practice in accordance with the Public Benefit Entity Reporting Standards.

1.1.2 Qualified opinion on the levels of service reporting: This is due to a limited ability for the data to be confirmed around the measuring of consents and the qualification around the measurement of the number of complaints for the three waters areas.

1.2 Following completion of the annual audit, Council is provided with the draft report to Governors and is required to provide a management response to any items identified. This is then sent back to Audit NZ and reissued to Council as a final report.

1.3 Audit New Zealand raised six issues within the Management Report. Four of these issues are classified as medium priority and two as low priority.

1.4 Seven of the nine prior year issues have been closed.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 Not applicable as this is a legislative item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

3.1 Audit New Zealand identified four matters during the audit:

3.1.1 Local Waters Done Well Programme – at the time of audit the Secretary of Local Government had yet to approve Council’s Water Services Delivery Plan. This has since been approved.

3.1.2 Statement of Service performance – Auditors provided some feedback on Council’s presentation of service performance information within the Annual Report. This was incorporated into the adopted Annual Report.

3.1.3 Targeted Rates applied for 2025/26 – Auditor’s raised concerns around the Wastewater Targeted rate for serviceable properties which had inconsistent values between within the Annual Plan (\$841) and the adopted rates resolution (\$741). Council had made the decision to apply the lower rate to mitigate the risk of being challenged on this rate. Council has since obtained legal advice to support this approach.

3.1.4 Elected Member’s Remuneration - the Elected members were remunerated for an extra day during the 2024-25 financial period. The extra payment was made due to

an error in splitting up the yearly allowance into workdays. The remuneration was divided by 260 (standard workdays in a year), however the 2024/25 year had 261 workdays. Accordingly, the elected members were paid more than their yearly allowance. Council considered this over payment immaterial and chose not to take any further action.

3.2 Audit New Zealand had six recommendations to management following the audit. Management have responded with it's approach for implementing these recommendations. There were no new high priority recommendations as a result of this audit.

3.3 Seven of the nine prior year recommendations were closed.

4 Risk Assessment Te Arotake Tūraru

4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

5.3 No community engagement is required.

6 Operational Implications Ngā Pānga Whakahaere

6.1 The outstanding recommendations have the following status:

6.1.1 Review of Journals – These continue to be internally monitored with regular checks to make sure appropriate approval has been made. Once Council changes ERP to Datascape this review will be enforced by the software

6.1.2 Consolidation of Camp Rangi Woods – Council is unable to properly consolidate accounts with the trust due to mis-aligned financial years. However, the financials of the Trust are not considered material on consolidation to Council accounts.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There have been no matters identified in the audit that are believed to present a financial risk to Council.

8 Statutory Requirements Ngā Here ā-Ture

8.1 There are no statutory requirements for this report.

9 Next Steps Te Kokenga

9.1 Management will implement recommendations outlined as outlined in Audit's Management Report

10 Attachments Ngā ĀpitiHanga

- Report to the Council on the audit of Manawatu District Council and Group
- Report to management on the audit of Manawatu District Council and Group

Report to the Council

on the audit of Manawatu District Council and Group

For the year ended 30 June 2025

AUDIT NEW ZEALAND
Mana Arotake Aotearoa

Our audit report

We intend issuing a modified audit report

We intend issuing a non-standard modified audit report on 30 October 2025.

We intend to issue except for limitation of scope audit opinion on the comparative statement of service performance measures in relation to the processing times for building consents and resource consents and performance measures relating to the number of complaints received in relation to its drinking water supply, wastewater system, and performance of the stormwater system (per 1,000 connections).

We are satisfied that except for the possible effects of the matters described above, the financial statements and statement of service performance present fairly the Manawatu District Council and group's activity for the year and its financial position at the end of the year.

We also intend to include emphasis of matters paragraph to draw the users' attention to the disclosure in Note 33 about the water services reform as there is uncertainty as Council's Water Services Delivery Plan is yet to be accepted by the Secretary for Local Government.

Finalisation of the audit report is subject to

- receiving signed financial statements and representation letter;
- completing final director and manager review; and
- completing our review of the final version of the annual report once received.

We will confirm completion of our procedures at the Council meeting on 30 October 2025.

Corrected and uncorrected misstatements

We have discussed any misstatements that we found with management, other than those which were clearly trivial.

Any misstatements that have not been corrected will be listed in representation letter. We are satisfied that these misstatements are individually and collectively immaterial.

Other reports issued

This report sets out all matters that we consider need to be considered by the Council in approving the financial statements and statement of service performance for signing. In addition to this report provided to the District Council, we will also provide a report to management outlining areas for control improvements.

Thank you

We would like to thank the Council, management, and staff for the assistance they provided during the audit.



Debbie Perera
Appointed Auditor
28 October 2025

Focus areas from the Audit Plan

Focus area	Outcome
Revaluation of infrastructure assets	
The District Council revalued its roading as well as water, wastewater, and stormwater assets as at 30 June 2025. There is a risk that the valuation included in the financial statements does not appropriately reflect the fair value of these assets.	We have completed our testing of the valuation and engaged with the valuer. We are satisfied that the financial statements appropriately reflect the fair value of the assets.
Accounting for impairment, capitalisation of costs and recognition of completed assets	
The District Council manages a large capital programme. Accounting for capital projects, whether completed during the year or in progress at balance date, requires judgement which can have a significant impact on the financial statements.	We reviewed the accounting for costs incurred on capital projects. We are satisfied that asset additions and work in progress are appropriately reflected in the financial statements.
Statement of service performance – building and resource consents and total complaints received for water, wastewater and stormwater	
The audit opinion for the 30 June 2024 Annual Report was qualified in relation to the percentage of building and resource consent applications processed within statutory deadlines and the total number of complaints received for water supply, wastewater and stormwater.	We are pleased to note that Council has rectified all issues this year, and we were able to obtain assurance over the reported results for these performance measures in this year's annual report.
The risk of management override of internal controls	
There is an inherent risk in every organisation of fraud resulting from management override of internal controls.	We completed testing to address this risk and did not identify any matters that we need to bring to your attention.

Other matters identified during the audit



Matters identified	Outcome
<p>Local Water Done Well programme</p>	
<p>The Local Government (Water Services Preliminary Arrangements) Act 2024 required the District Council to deliver a Water Services Delivery Plan (WSDP) to the Secretary of Local Government by 3 September 2025. The District Council delivered the WSDP to the Department of Internal Affairs and the Secretary for Local Government on 27th August 2025.</p>	<p>The District Council has included a note outlining the process and that there is uncertainty as the Secretary of Local Government is yet to approve the Water Services Delivery Plan.</p> <p>We have included an emphasis of matter in our opinion referring to these uncertainties.</p>
<p>Statement of Service Performance</p>	
<p>Auditors are required to carry out our audit of service performance information prepared by Councils in accordance with NZ AS 1 (Revised): The Audit of Service Performance Information. This standard was applied for the first time for the District Council’s 2024/25 audit and is closely related to the accounting standard for service performance reporting (PBE FRS 48). The standard has implications for both the auditor and the District Council, as the preparer of service performance information.</p> <p>The changes required a shift towards clearer and more meaningful language aimed at enhancing the quality and reliability of service performance reporting.</p>	<p>We conducted our audit in line with the requirements of NZ AS 1 (Revised) and provided feedback to the District Council from the audit procedures performed. Those findings have been incorporated into the service performance reporting as appropriate.</p> <p>Overall, the presentation, structure and content of the service performance information in the annual report meets the requirements of the applicable financial reporting framework.</p>

Matters identified	Outcome
Inconsistency of targeted rates applied for 2025/26	
<p>Auditors are required to gain assurance that rates have been consistently and legally set in the rates resolution, annual plan and rating system as part of the reviewing compliance with the Local Government (Rating) Act 2002 for coming year.</p> <p>While there were no issues identified for the 2024/25 financial year, our review of the 2025/26 rates setting process identified an inconsistency with the Wastewater Disposal Targeted rate between the Annual plan and the Rates resolution.</p>	<p>The Annual plan reflects a targeted rate of \$841 per Separately Used or Inhabited Parts (SUIP) whereas the rates resolution reflects a targeted rate of \$741 per toilet or urinal. We understand that Council has rated the lower dollar amount, which reduces the risk of a rates challenge, however, there remains a risk of Council being challenged for those properties where there is more than one toilet or urinal within a SUIP.</p> <p>Council is yet to complete the of assessment of the potential dollar impact on this rate. We have suggested that Council obtains legal advice and any corrective action coming out of this be taken to avoid potential liability to the council.</p>
Elected Members Remuneration	
<p>Auditors are required to gain assurance that the elected members are remunerated in accordance with the remuneration per the Local Government Members Determination.</p>	<p>We noted that the Elected members were remunerated for an extra day during the 2024-25 financial period. The extra payment was made due to an error in splitting up the yearly allowance into workdays. The remuneration was divided by 260 (standard workdays in a year), however the 2024/25 year had 261 workdays. Accordingly, the elected members were paid more than their yearly allowance per 2024-25 Local Government Members determination.</p> <p>We recommend that Council considers what action, if any needs to be taken, this may involve seeking legal advice.</p>

Financial statements and service performance information



Judgements made in significant accounting estimates

Judgement areas	Misstated	Cautious	Balanced	Optimistic	Misstated
Three-waters infrastructure valuation (\$357.2M)					
Roading network valuation (\$670.2M)					
Operational and Restricted Land & Buildings & improvements (\$120M)					
Useful economic lives of property, plant and equipment and intangible assets (\$25.19M)					

These are our views on the level of prudence in key judgements in this year’s financial statements, relating to accounting estimates.

Commentary

The judgements made in accounting policies are based on information provided by independent values, management projections, historical experience and various factors that are believed to be reasonable under the circumstances. These estimates and underlying assumptions are reviewed on an on-going basis. Overall, we found the judgements made in significant accounting estimates to be balanced.




Quality and timeliness of information provided for audit

The District Council’s responsibilities include understanding whether management produce quality information, and whether there are

adequate resources, skills, and expertise applied in the reporting process. Our expectations were informed by the FMA’s *Audit Quality Monitoring Report* (expectations for directors) and *Guidance and expectations for keeping proper accounting records*.

Expectation	Grading	Reason
Financial statements prepared by management comply with accounting standards	🟢 Good	We did not identify any significant audit findings with the financial statements’ compliance with accounting standards.
Quality supporting financial information is prepared and available on a timely basis	🟢 Good	The Finance team performed well to deliver the annual report and supporting information in a timely manner, effectively using AuditDashboard to provide documentation within agreed timeframes.
Accounting records and supporting documentation reconcile to the financial statements	🟡 Acceptable	We only identified two misstatements requiring adjustment to the financial statements and few minor disclosure misstatements were brought to managements attention.
Accounting records support the accounting treatment applied by management	🟡 Acceptable	As part of the Property, Plant & Equipment (PP&E) disclosure review, we expected the accumulated depreciation for revalued assets classes to be nil, however accumulated depreciation balances were still being carried. While the net book values remain unchanged, the PP&E note was restated to adjust the cost and accumulated depreciation for the respective asset classes subject to revaluation. Additionally, movement in derivative financial liabilities was incorrectly taken through Other comprehensive income, rather than through surplus and deficit. This was subsequently rectified upon the issue being raised.

Expectation	Grading	Reason
Management prepares accounting papers for unusual or more complex transactions and estimates	🟢 Good	Management has engaged the services of external valuers to revalue their operational and infrastructure assets. These supporting information and calculations were prepared and submitted to us on a timely basis. We did not identify significant issues with the treatment of managements' complex transactions and estimates.
Governors challenge the process and the outcomes of management's judgements	🟢 Good	The District Council through the Audit and Risk Committee provides a robust assessment of management's judgments in the preparation of the financial statements and statement of service performance.
Service performance reporting prepared by management complies with accounting standards	🟡 Acceptable	The service performance reporting generally complied with accounting standards. There were changes made throughout the audit to ensure compliance with PBE FRS 48 and fix minor disclosure misstatements.
Quality supporting service performance information is prepared and available on a timely basis	🟢 Good	Appropriate supporting information was received.
Reported service performance agrees to supporting records	🟢 Good	The changes made were largely to do with additional information rather than deficiencies in the underlying records.
Issues raised in our previous reports are addressed in a timely manner	🟢 Good	We are pleased to note that the concerns raised for a number of years that led to qualified opinions around performance measure relating to building & resource consents and number of complaints received in relation to its drinking water supply, wastewater system, and performance of the stormwater system (per 1,000 connections) have now been resolved.

Grading	Explanation
 Good	The quality and timeliness of the information was of a good standard with no significant deficiencies.
 Acceptable	Quality and timeliness were of an acceptable standard but with some minor deficiencies and room for improvement.
 Attention	There were numerous and/or significant deficiencies and/or delivery was significantly late.

Appendix 1 Disclosures

Our responsibilities in conducting the audit

We carried out this audit on behalf of the Controller and Auditor General. We are responsible for expressing an independent opinion on the financial statements and performance information. This responsibility arises from section 15 of the Public Audit Act 2001.

The audit of the financial statements and statement of service performance does not relieve management or the Council of their responsibilities. Our audit engagement letter contains a detailed explanation of the responsibilities of the auditor and the Council.

Auditing standards

We carry out our audit in accordance with the Auditor-General's Auditing Standards. The audit cannot and should not be relied upon to detect every instance of misstatement, fraud, irregularity, or inefficiency that are immaterial to your financial statements and statement of service performance. The Council and management are responsible for implementing and maintaining a system of internal control for detecting these matters.

Auditor independence

We confirm that, for the audit of the Manawatu District Council and statement of service performance for the year ended 30 June 2025, we have maintained our independence in accordance with the requirements

of the Auditor-General, which incorporate the independence requirements of the External Reporting Board.

In addition to the audit, we have carried out engagements in the areas of the District Council's debenture trust deed, which are compatible with those independence requirements. Other than the audit and these engagements, we have no relationship with or interests in the District Council or its subsidiaries. Where staff have declared a potential independence issue due to relationships, they have we have ensured that they have been ringfenced from the issue. Another appropriate audit team member is assigned to ensure that the threat is eliminated or reduced to an acceptable level.

Fees

The audit fee for the year is \$280,041 excluding disbursements and GST, as detailed in our Audit Proposal Letter. Other fees charged in the period are \$6,300 excluding GST, for the annual assurance engagement over the District Council's Debenture Trust Deed.

Other relationships

We are not aware of any situations where a spouse or close relative of a staff member involved in the audit occupies a position with the Manawatu District Council that is significant to the audit.

We are not aware of any situations where a staff member of Audit New Zealand has accepted a position of employment with Manawatu District Council during or since the end of the financial year.

AUDIT NEW ZEALAND
Mana Arotake Aotearoa

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Report to management

on the audit of Manawatu District Council and Group

For the year ended 30 June 2025

AUDIT NEW ZEALAND
Mana Arotake Aotearoa

Introduction

We completed our audit of Manawatu District Council and the Group on 30th October 2025. The significant matters arising from the audit were covered in our Report to the Council dated 28th October 2025.

The purpose of this report is to report to management on relevant matters identified during the audit. It supplements the Report to Council, covering other matters identified and our recommendations for improvements. For each recommendation we provide an indicative priority rating.

We would like to thank management, and staff for the assistance they provided during the audit.



Debbie Perera
Appointed Auditor
28 November 2025

Recommendations



Ref	Priority	Recommendation	Why we are making this recommendation	Management comments
Performance measures				
1	🟡 Medium	Regularly review and consider the updated requirements for the performance measures to ensure compliance with all disclosure requirements.	We noted that DIA updated requirements in relation to the Drinking water safety performance measures which were not appropriately disclosed in the initial draft of annual report.	<i>These disclosures were resolved for the final annual report and will be reported correctly going forward.</i>
User Access Reviews for Ozone				
2	🟡 Medium	Perform user access reviews periodically to ensure assigned system access remain appropriate. Evidence of these reviews should be kept for reference.	When user access reviews are not carried out periodically, any user accounts with more privileges than needed will not be timely identified and corrected and result in unauthorised access. Regular reviews help identify and remove unnecessary or outdated access, reducing the risk of unauthorised data exposure or system misuse.	<i>A user review is being thoroughly conducted as part of the transition to Councils new ERP. Regular will take place going forward once in Datascope.</i>
Users not timely terminated on the system and Active Directory				
3	🟡 Medium	Promptly inform IT when users leave, and these should be timely terminated from both the system and Active Directory.	We noted some users that have been terminated but they still had access on Ozone and on Active Directory (AD). They were deactivated from the AD at a later date. This indicates that the access de-provisioning process is not applied consistently.	<i>The current process requires managers to notify IT when their staff leave so that access can be removed. We acknowledge that this has not always occurred consistently, which has led to the delays you identified. To address this, managers will be prompted and</i>

Ref	Priority	Recommendation	Why we are making this recommendation	Management comments
			When users are not timely deactivated, it provides opportunity for unauthorised access by misuse of the terminated user's access privileges. Timely termination prevents unauthorised access.	<i>required to complete system offboarding steps in a more structured way, ensuring timely notification to IT and deactivation of accounts in both Ozone and Active Directory.</i>
Sensitive expenditure policy				
4	🟡 Medium	Review the sensitive expenditure policy to align with the Auditor-General's guide for public organisations on sensitive expenditure.	<p>Our review of sensitive expenditure policies against the Auditor-General's guide for public organisations on sensitive expenditure identified following points not specifically addressed:</p> <ul style="list-style-type: none"> • Specify the spending limits or boundaries being set. • Explain what is meant by "actual and reasonable", when these terms are used, and specify dollar limits. • Cover possible scenario's where claims are more than the agreed budget. • Mention traffic offences for rental vehicles. • Include procedures outlining the private use of a rental car should be limited to matters incidental to the business purpose and should also cover rideshare options. • Include clear guidance on what constitutes appropriate entertainment 	<i>Alignment with these guidelines will be incorporated into the policy review on May 2027.</i>

Ref	Priority	Recommendation	Why we are making this recommendation	Management comments
			<p>expenditure in New Zealand and when travelling locally, regionally and internationally.</p> <ul style="list-style-type: none"> • Entertainment related expenditure should include clear guidance on whether alcohol will be paid for by the entity, and, if so, the circumstances and limits that apply • Entertainment related expenditure should state the type of meal and cost per head that is covered. • Entertainment related expenditure should include clear guidance about what is an acceptable level of expenditure, if any, on seasonal occasions such as a Christmas event. • Include, to the extent that it is practically possible within the requirements of the law, details around how it treats loyalty rewards accruing to staff carrying out their official duties as the property of the entity. <p>Additions of above will allow MDC to have a comprehensive sensitive expenditure policy which will promote Transparency and Accountability as well as reduce the risk of misuse or fraud.</p>	

Ref	Priority	Recommendation	Why we are making this recommendation	Management comments
Provision for doubtful debts				
5	🟢 Low	Regularly assess debtors for impairment and recognise the appropriate provision for doubtful debts based on the requirements under the Expected credit loss (ECL) model by considering the prior history/trends and debtor specific considerations to ensure that the debtor balances are stated accurately.	We noted that the council chose not to make provisions for doubtful debts, being confident that the balances would be recovered. Provisions are only applied when recovery is deemed unlikely. However, PBE IPAS 41 requires provisioning on expected credit loss model rather than provisioning for debtor only when recovery is unlikely.	<i>This approach will be taken for the 2025/26 Financial Year.</i>
One up approval of Sensitive expenditure				
6	🟢 Low	Implement a one up approval process for all sensitive expenditure incurred.	We noted that the expense claims of the Mayor were approved by the Chief Executive, however, in line with best practice, the Mayor's expenses should be approved by Chair of the Audit and Risk Committee.	<i>For the majority of the financial year the Mayor had their expense claims approved by the Chair of the Audit and Risk Committee. Approval by the Chief Executive only occurred once Council had ceased at the end of the triennium and there were outstanding expenses waiting for approval. These will be reapproved by the Chair of the Finance and Performance Committee during the new triennium.</i>

Status of prior year recommendations

Open recommendations:

Ref	Recommendation	First raised	Status
1	<p>Review of Journals</p> <p>Ensure that all journals are appropriately independently reviewed and approved.</p>	2024	<p>Open</p> <p>From our testing of journals, we have identified one instance where there still was no independent approval.</p>
2	<p>Consolidation</p> <p>To ensure that:</p> <ul style="list-style-type: none"> • The District Council instruct the Camp Rangī Woods Trust to provide up to date financial statements • The necessary adjustments be made to consolidate the Trust’s financial statements (including adjusting accounting treatment where applicable). 	2020	<p>Open</p> <p>There has been no change in the current year.</p> <p>Council is still working to exit Camp Rangī Woods Trust, but this involves a legal process and is taking time</p>

Implemented or closed recommendations:

Ref	Recommendation	First raised	Status
1	<p>Payroll reviews</p> <p>To ensure that the review of the Masterfile Payroll Report, and the Company Controls Listing and Variance Reports are independently completed in the timely manner.</p>	2022	<p>Closed</p> <p>There were no issues noted with the approval process in the current year.</p>
2	<p>Recording of complaints</p> <p>To ensure that all complaints that are received through the Council call centre are logged into the systems.</p>	2024	<p>Closed</p> <p>There were no issues noted with the completeness of the complaints received being logged into the system in the current year.</p>
3	<p>Antenno</p> <p>To ensure that the time entered into the CRM system reflects the time of the initial request for service rather than the time the council have responded to the request.</p>	2024	<p>Closed</p> <p>There were no issues noted with the accuracy of the time of initial request for service being entered into the system in the current year.</p>
4	<p>Traffic Counts</p> <p>To ensure that traffic counts be peer reviewed after entry to ensure accuracy and validity</p>	2024	<p>Closed</p> <p>There were no material issues noted with the accuracy of the traffic counts as they are entered into the system by the contractor itself i.e. Roding Logistics Ltd.</p>
5	<p>RAMM Data Input</p> <p>To ensure that changes within the RAMM system be reviewed for accuracy, validity, and appropriate supporting documentation</p>	2024	<p>Closed</p> <p>There were no issues noted with regards to the changes within RAMM (now AWM) not being reviewed for accuracy & validity and lack of appropriate supporting documentation.</p>

Ref	Recommendation	First raised	Status
6	<p>NZTA Reconciliation</p> <p>To ensure that if claim budgets need to be reallocated, these are performed based on the actual usage amounts rather than the global budget level to ensure transparency and accuracy for NZTA claims.</p>	2024	<p>Closed</p> <p>There were no issues noted with the claim budgets reallocation during the year.</p>
7	<p>Duplicate line items in population for Resource Consents</p> <p>To ensure that the listings used for the development of the result for the performance measure for Resource Consents is complete, accurate and includes unique items only.</p>	2024	<p>Closed</p> <p>There were no issues noted during the year with regards to there being duplicate items in the population for Resource Consents.</p>
8	<p>Building and Resource Consents System Deficiencies</p> <p>To ensure that recorded processing times for Building and Resource Consent applications agree to underlying consent information and are reported consistently across relevant systems</p>	2022	<p>Closed</p> <p>There were no issues noted during the year with regards to the recorded processing times not agreeing to the underlying consent information and consistency of reporting across relevant systems.</p>
9	<p>Sensitive expenditure policy and system</p> <p>To ensure that the Sensitive Expenditure Policy complies with the OAG's best practice guidelines. Specifically, areas of travel, entertainment, and gifts.</p>	2019	<p>Closed</p> <p>The sensitive expenditure policy was revised during the year and reviewed with updated recommendations as included above.</p>

AUDIT NEW ZEALAND
Mana Arotake Aotearoa

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Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: People and Corporate

Date Created: 05 June 2026

Strategic Risks Deep Dive – Financial Affordability and Growth

Purpose Te Aronga o te Pūrongo

To discuss two strategic risks in-depth with the Committee and consider updates, including changes in the external environment and emerging opportunities:

- Financial Affordability
- Growth

Recommendations Ngā Tūtohinga

That the Committee receives the ‘Strategic Risks Deep Dive – Financial Affordability and Growth’ report.

Report prepared by:

Ash Garstang

Governance and Assurance Manager

Approved for submission by:

Frances Smorti

General Manager – Corporate

1 Background Ngā Kōrero o Muri

1.1 Council's strategic risks were introduced in 2024, and since their adoption have been reported to the Committee in a series of deep dive reports. The seven current strategic risks are listed below, along with the date on which they were most recently presented to either the Audit & Risk Committee or Finance & Performance Committee:

- Financial Affordability (Mar 25)
- Growth (Mar 25)
- Staffing (Jun 25)
- Climate Change (Sep 25)
- Iwi Relationships (Sep 25)
- Local Economy (Mar 26)
- Government Reform (Mar 26)

1.2 These deep dives provide the Committee with a more detailed understanding of the drivers, consequences, and controls associated with each risk, while also identifying emerging trends and opportunities.

1.3 The two risks presented today for review are:

- Financial Affordability – a timely risk given rate capping, local government reorganisation, and changes to the delivery of water services.
- Growth – a significant risk area in light of the Government's ongoing Resource Management Act reform programme.

2 Strategic Fit Te Tautika ki te Rautaki

2.1 This review supports the strategic outcome “Value for money and excellence in local government”, by ensuring that Council understands and actively manages key strategic risks that may influence its long-term sustainability and performance.

3 Financial Affordability Te Āheinga Pūtea

3.1 Financial Affordability is “the ability of Council to continue operating and delivering its services and projects.” The negative risk is a lack of affordability and the impacts of this on services, compliance, capital projects (etc), while the positive opportunity is a greater amount of choice in long-term planning and improvements to Council services.

3.2 Council's affordability is further complicated by the limited ability it has to raise revenue; the largest sources of revenue are rates and user fees from the community. The community's ability to pay is a constant consideration when Council is setting budgets.

3.3 Key drivers to Council's costs are the community expectations around levels of services, the impact of inflation, interest, depreciation, insurance and the cost of compliance for current

and future legislation. The level of debt that Council has, and has access to, has a significant impact on financial affordability, as the ability to spread the cost of a large item across the generations that benefit from that item is predominately achieved by using debt.

Controls and Enablers

3.4 Key controls and enablers Council has in place include:

3.4.1 Debt Management

- Expert advice from Bancorp services on debt management and how to keep the cost of borrowings as low as possible.
- Access to the Local Government Funding Agency (LGFA) which provides cheaper borrowing than can be achieved from banks.
- Attaining an AA credit rating to secure lower interest rates.
- Covenant Trustees (an external third party) annually audit the reporting of the debt covenants to ensure compliance.

3.4.2 Financial Governance and Resilience

- The setting of a rates cap and borrowing cap within the Financial Strategy.
- The mandated benchmarks required to be reported in Annual Plans, Long-term Plans and Annual Reports.
- Robust procurement processes to ensure that Council is getting value for money including specific delegations outlined in the delegations manual.
- Continuing to provide a self-insurance reserve to both smooth the impact of future insurance cost increases alongside allowing low level insurance items to be covered.
- Maintaining a liquidity facility of \$10M that can be drawn as required for any length of time.

Risk Analysis

3.5 The Financial Affordability risk primarily affects the Service Delivery, Reputational, Financial & Investment and Political risk areas:

Risk Areas	Averse	Minimalist	Cautious	Open	Ambitious
People & Capability				Open	
Service Delivery			Cautious-Open		
Reputational			Cautious		
Legal Compliance	Averse-Minimalist				
Financial & Investment			Cautious		
Health, Safety & Wellbeing		Minimalist			
Environmental			Cautious-Open		
Cultural			Cautious		
Political				Open	

- 3.6 The residual risk (i.e., the risk score after accounting for controls) is assessed as **High**. The risk likelihood is **Unlikely** (5–24% chance of occurring within a 12-month period), and the risk impact levels are:
- Service Delivery – Moderate
 - Financial & Investment – Minor
 - Reputational – Severe
 - Political – Severe
- 3.7 These impacts assessed against the **Reputational** risk area are considered to sit beyond Council’s risk appetite. The other three risk areas are within appetite.
- 3.8 Impacts across the **Reputational** and **Political** risk areas reflect the likely consequences of increased unaffordability, which if it were to occur, could result in higher rates and reduced services or projects. This would bring greater scrutiny from the community and Government.
- 3.9 The impacts in the **Service Delivery** risk area (disruption to services and failure to deliver projects) are considered moderate, as realistically the pathway the Council would have to follow in an environment of increasing unaffordability is to reduce services and projects. This would be intentional and planned and is distinct from failing to deliver *existing* services and projects, which this risk area describes.
- 3.10 Similarly, the impacts in the **Financial & Investment** risk area would be minor. This risk area relates to financial loss and overspend, rather than an intentional and planned reduction in expenditure or the provision of higher debt.
- 3.11 Therefore the first order consequences of increased unaffordability, as measured against the Council’s risk appetite statement, relates to the perception that the community, stakeholders and the Government have of the Manawatū District Council. Second order consequences may be a reduced confidence in the ability of MDC to continue as a financially prudent entity.

4 Growth Te Tipuranga

- 4.1 Growth is “the ability to adequately respond to growth demand in the District”. Council is required to plan ahead for housing and commercial growth, as set out in the *National Policy Statement: Urban Development (NPS:UD)*. Most District Plan reviews are on pause currently due to direction from Government and pending the outcome of the current RMA reforms.
- 4.2 Failure to plan for growth presents a number of risks to Council. A major consequence of a failure to manage growth well is the loss of commercial opportunities and lower migration to the District. The misalignment of planning and infrastructure can lead to the inefficient use and deployment of infrastructure assets which will adversely affect council finances. Not having the right infrastructure in the right place and right time also has range of environmental, social, cultural and economic flow-on effects for the wider District. Managing growth well increases the capability of the Council to plan further into the future – ensuring optimal use of facilities, infrastructure and land (and associated infrastructure) is available for development at the time it is needed.

Controls and Enablers

- 4.3 Key controls and enablers include strategic planning through the District Plan, growth planning, structure planning and long-term planning processes; monitoring of land capacity, development trends and future growth demand; and engagement with developers, tangata whenua, the business community and other key stakeholders. Council is only one participant in providing for growth and relies on partner agencies and infrastructure providers to help service and develop land.

Risk Analysis

- 4.4 The Growth strategic risk primarily affects the Service Delivery, Legal Compliance, Financial & Investment, Environmental and Cultural risk areas. Council's appetite levels in these areas are below:

Risk Areas	Averse	Minimalist	Cautious	Open	Ambitious
People & Capability	Open				
Service Delivery	Cautious-Open				
Reputational	Cautious				
Legal Compliance	Averse-Minimalist				
Financial & Investment	Cautious				
Health, Safety & Wellbeing	Minimalist				
Environmental	Cautious-Open				
Cultural	Cautious				
Political	Open				

- 4.5 The residual risk is assessed as **Medium**. The risk likelihood is **Possible** (25–74% chance of occurring within a 12-month period), and the risk impact levels are:
- Service Delivery – Moderate
 - Financial & Investment – Moderate
 - Legal Compliance – Minor
 - Environmental – Minor
 - Cultural – Minor
- 4.6 All impact areas are within the Council's risk appetite.
- 4.7 The most significant impacts are within the **Service Delivery** and **Financial & Investment** risk areas. Failure to adequately respond to growth demand can result in infrastructure not being available in the right place or at the right time, reducing service effectiveness and increasing costs to the Council.
- 4.8 The **Legal Compliance**, **Environmental** and **Cultural** impacts are assessed as minor. While growth can create pressures in these areas, existing planning frameworks, consenting processes and engagement with tangata whenua provide a reasonable level of assurance that these impacts can be managed.
- 4.9 Overall, the Growth strategic risk reflects the challenge of ensuring that planning, infrastructure and investment decisions keep pace with future demand. Effective management

of growth supports the District's long-term prosperity, while failure to do so may limit future opportunities and place pressure on Council services and finances.

Interdependencies

- 4.10 Financial Affordability and Growth are closely interconnected. The Council's ability to provide for growth is influenced by the affordability of infrastructure investment, while growth itself can have significant implications for future financial sustainability.
- 4.11 Supporting growth often requires upfront investment in infrastructure, with costs incurred before development contributions and rates revenue are fully realised. This can create short-term affordability pressures through increased borrowing and interest costs, while also placing pressure on Council's debt limits.
- 4.12 Conversely, growth can enhance long-term financial affordability by increasing the residential and commercial rating base. A larger population and business community can help spread the cost of infrastructure and services across a greater number of ratepayers, improving economies of scale over time.
- 4.13 Accordingly, decisions relating to growth and financial affordability must be considered together. Insufficient investment in growth may constrain future opportunities and revenue, while overinvestment may place unacceptable pressure on rates, debt and affordability.

5 Risk Assessment Te Arotake Tūraru

- 5.1 The risk assessments of both strategic risks are included in Sections 3 and 4.

6 Engagement Te Whakapānga

Significance of Decision

- 6.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

- 6.2 There are no specific cultural considerations arising from the recommendations contained in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

- 6.3 There are no aspects of this report or its contents that warrant community engagement.

7 Operational Implications Ngā Pānga Whakahaere

- 7.1 There are no operational implications with this report.

8 Financial Implications Ngā Pānga Ahumoni

- 8.1 There are no financial implications with this report.

9 Statutory Requirements Ngā Here ā-Ture

9.1 While strategic risks are invariably impacted by government legislation, there are no statutory references specific to this report.

10 Next Steps Te Kokenga

10.1 Other strategic risks will be presented to the Committee in subsequent meetings.

11 Attachments Ngā ĀpitiHanga

- Strategic Risk Profile – Financial Affordability
- Strategic Risk Profile – Growth

Financial Affordability	The financial ability of the Council to continue operating and delivering its services and projects	05 June 2026
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Risks – Causes and consequences
<p>Causes</p> <ul style="list-style-type: none"> • Increasing regularity of emergency weather events (See Risk: Climate Change) • Increasing number of regulations (See Risk: Government Reform) • Insurance costs • Depreciation costs • Inflation • Interest rate fluctuations • Reduction in the scope of Council activities, and decreased borrowing power <p>Consequences</p> <ul style="list-style-type: none"> • Community affordability • Deferral of key capital projects • Reduction in services • Non-compliance with regulatory requirements • Reaching the borrowing cap with LGFA • Poor liquidity
Opportunities – Causes and outcomes
<p>Causes</p> <ul style="list-style-type: none"> • Government deregulation • Lower costs (e.g., insurance, depreciation, inflation, interest) • Increase in the scope of Council activities, and greater borrowing power <p>Outcomes</p> <ul style="list-style-type: none"> • More choice during long-term planning (e.g., increased number of projects) • Higher quality services • Ease of compliance • Greater liquidity
Assurance and accountability
<p>Reporting: Deep dive report to the Finance & Performance Committee (annually)</p> <p>Ongoing monitoring: Joel Richards (Chief Financial Officer)</p>

Controls/enablers in place
<ul style="list-style-type: none"> • Delegations Manual • Financing facilities (e.g., emergency bank fund) • Covenant Trustees (the external agency that audit our benchmarks) • Audit NZ auditing • Internal audit programme • Bancorp (third-party treasury advisory) • International Report standards
Controls/enablers planned
<p>Nil</p>
Factors outside of Council’s control
<ul style="list-style-type: none"> • National economy • Willingness of other councils to partner with us (e.g., to deliver more efficient services)
References
<p>Legislation</p> <ul style="list-style-type: none"> • Local Government Act 2002, Local Government (Rating) Act 2002 <p>Council Documentation</p> <ul style="list-style-type: none"> • Long-term Plans and Annual Plans, Investment Policy, Liability Management, Financial Strategy <p>Previous Reporting:</p> <ul style="list-style-type: none"> • Initial Strategic Risk Update – Audit and Risk Committee 13 March 2025
Risk Appetite
<p>Financial & Investment – Cautious</p> <p>Service Delivery – Cautious-Open</p> <p>Reputational – Cautious</p> <p>Political – Open</p>

Growth	The ability to adequately respond to growth demand in the District	05 June 2026
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Risks – Causes and consequences
<p>Causes</p> <ul style="list-style-type: none"> • Cost of infrastructure (See Risk: Financial Affordability) • Changing Government policy (See Risk: Government Reform) • Unclear strategic direction • Incomplete regional soil and flood mapping data • The consenting system (across councils) is too complex for many users • Outdated District Plan • Council underinvestment <p>Consequences</p> <ul style="list-style-type: none"> • Unrealised potential housing capacity (See Risk: Local Economy) • Growth in suboptimal areas of the District • Substandard infrastructure services for new growth
Opportunities – Causes and outcomes
<p>Causes</p> <ul style="list-style-type: none"> • Cheaper infrastructure costs • Government deregulation • Long-term strategic vision • Thorough and up-to-date regional soil and flood mapping data • Effective consenting system • Relevant District Plan <p>Outcomes</p> <ul style="list-style-type: none"> • Can develop key infrastructure projects more quickly • Introduce new projects to the capital growth programme • Expand settlements across the District • High-quality infrastructure services for new growth
Assurance and accountability
<p>Reporting: Deep dive report to the Finance and Performance Committee (annually)</p> <p>Ongoing monitoring: Lyn Daly (GM – Community)</p>

Controls/enablers in place
<ul style="list-style-type: none"> • Regular updating of District Plan chapters • Reconsideration of the affordability and timing of the growth programme each Long-term Plan • Engagement with the business community and developers (e.g., Grow Manawatū Working Group) • Quality Manager review of consenting processes (with a view towards simplification and ease-of-use)
Controls/enablers planned
<ul style="list-style-type: none"> • Growth strategy • Economic Development strategy • Community Development strategy
Factors outside of Council’s control
<ul style="list-style-type: none"> • Cost of construction • Strategic priorities of partner agencies (e.g., NZTA, Powerco, Chorus)
References
<p>Legislation</p> <ul style="list-style-type: none"> • Resource Management Act 1991 <p>Council Documentation</p> <ul style="list-style-type: none"> • Long-term and Annual planning <p>Previous Reporting:</p> <ul style="list-style-type: none"> • Initial Strategic Risk Update – Audit and Risk Committee 13 March 2025
Risk Appetite
<p>Service Delivery – Cautious-Open</p> <p>Financial & Investment – Cautious</p> <p>Environmental – Cautious-Open</p> <p>Legal Compliance – Averse-Minimalist</p> <p>Cultural – Cautious</p>

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: Corporate

Date Created: 16 June 2026

Operational Risks Update

Purpose Te Aronga o te Pūrongo

To provide an update to the Committee on current operational risks that are assessed as being High or Extreme.

Recommendations Ngā Tūtohinga

That the Finance & Performance Committee receives the Operational Risks Update.

Report prepared by:

Ash Garstang

Governance and Assurance Manager

Approved for submission by:

Frances Smorti

General Manager – Corporate

1 Background Ngā Kōrero o Muri

- 1.1 The Risk Management Policy was reviewed by the Council at its meeting 17 June 2026. The Policy describes how the Council’s risk framework works, which with regards to the operational risk register specifically covers:
- a. The likelihood scales (1 to 5) and impact scales (1 to 16);
 - b. Risk areas (e.g., Reputational, Service Delivery);
 - c. Quality and effectiveness of controls; and
 - d. Review and reporting schedules.
- 1.2 The population of risks for the operational risk register began in November 2024. Risks with a residual risk score of ‘High’ or ‘Extreme’ are reported to the Committee on a six-monthly basis.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 Although this is largely an operational item, the reporting of high-level risks to the Committee furthers the Council’s priority of “A future planned together”. Officers welcome any feedback on the risks presented.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

- 3.1 Attached to this report is the operational risk register for the Committee’s information.
- 3.2 There are five current risks that are assessed as having residual risk ratings of ‘High’. Four of these are within the Council’s current risk appetite.
- 3.3 One risk is beyond appetite – ‘Understated Income’. The reason for this is that the current ERP system presents some challenges in staff’s ability to accurately track income, due to the lack of integration between our financial systems. Staff are required to complete many manual checks to compensate for this and rely on the imperfect financial reporting analysis that is achievable within the current system. The new ERP should streamline many of these issues, and it is expected that once the system is imbedded the residual score for this risk will be within appetite.

4 Risk Assessment Te Arotake Tūraru

- 4.1 The primary risk relates to ensuring that we remain current and responsive in the management of our operational risks. Officers have taken a modest approach to refurbishing Council’s risk management framework (commenced in 2024). For example, it was determined early on that purchasing dedicated risk management software would not provide value for money. Instead, existing systems and staff resources have been utilised.
- 4.2 Officers are confident that this approach has been appropriate, and that any additional risks arising from it are minor and manageable.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.

Māori and Cultural Engagement

- 5.2 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

- 5.3 No community engagement is warranted.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

- 8.1 There are no statutory requirements for this report.

9 Next Steps Te Kokenga

- 9.1 The next update will be provided to the Committee in December 2026.

10 Attachments Ngā ĀpitiHanga

- Operational Risk Register – June 2026

Name	Description	Inherent Risk	Controls			Residual Risk	Appetite
			Name & Description	Effect	Status		
Understated Income	Lack of integration in multiple financial systems, such as: - Magiq - Ozone - GoGet - Simply - Envibe	Extreme (64)	1. Manual Checking - Teams across the organisation have their own checklists to double check that invoicing (etc) has been completed. 2. Financial Reporting Analysis - The finance team do reviews of financial reports to see if there are any drastic changes in trends, and monthly reporting (e.g., reconciliations). An ERP upgrade in the future may help to streamline these checks 3. Audit Programme - A programme of various audits (e.g., revenue and process audit, fraud audit, cash handling audit). These audits don't cover every process, but it is a helpful tool	1. Reduces likelihood & impacts 2. Reduces impacts 3. Reduces likelihood & impacts	1. Partially effective 2. Partially effective 3. Partially effective	High (24)	Beyond Appetite
IT: Staff Single Points of Failure	We have a few key staff members/roles that would be hard to replace, and are currently a single point of failure: - IT Systems Engineer - Senior Developer and Database Administrator	Extreme (48)	1. Cross Training - We are currently training one additional staff member in System Administration and System Engineering tasks, however this is not their primary role, and they would only be able to occasionally help out, due to capacity 2. Third Party Partnerships - We are working to developing closer ties with some of our existing IT partners to allow us to phone them for support if we reach our limits, or we end up losing key staff. In some cases this could work really well, e.g. Systems Engineering/Systems Administration, however this would have limited success in the area of Systems Integration/Senior Software Development, due to custom/unique MDC setup	1. Reduces impacts 2. Reduces impacts	1. Planned 2. Partially effective	High (24)	Within Appetite
Responding to an Emergency Event	The ability of MDC to respond to emergency events (e.g., flooding, earthquakes, space weather).	Extreme (48)	1. Staff Training - The foundation course is mandated for all staff, and further training is currently strongly encouraged. Encouraging staff to complete training up to a specialist function is challenging, as it competes with staff's core duties. 2. Agency Relationships and Interoperability - Maintaining productive working relationships with other councils and agencies. This increases the ease of operating alongside each other, and providing/receiving support in an emergency response. 3. Budgetary Resourcing - Having a capital and operational budget allocated within the Long-term Plan. Resources are finite and there are trade-offs to be made when purchasing equipment.	1. Reduces likelihood & impacts 2. Reduces likelihood & impacts 3. Reduces likelihood & impacts	1. Partially effective 2. Fully effective 3. Partially effective	High (24)	Within Appetite
Widespread Plant Mortality at the Nursery	High percentage death of Nursery plant stock due to environmental causes	Extreme (32)	Site Checks - Outside of the Christmas break period: Twice-weekly (Monday and Friday) site checks carried out. Entire site checked for signs of irrigation faults (dry spots, pooling etc), pests and diseases. Full irrigation system checks and maintenance carried out approximately once per month. During the Christmas break period: Site checks carried out once every 2-3 days. Entire site checked for signs of irrigation faults, pests and diseases. Manual operation of entire irrigation system is run once per check, with each sprinkler system monitored during operation to detect faults	Reduces likelihood & impacts	Fully effective	High (16)	Within Appetite
Rising Compliance Costs	Government reform puts excessive financial burdens on councils (e.g., compliance costs). This can be hard to plan for due to the uncertain nature of reforms, and short lead-in times.	Extreme (64)	1. Maintaining Awareness of Possible Legislative Changes - Keeping tabs on what the Government is signalling, participation in professional body discussions (e.g., Taituara), communicating with government agencies 2. Staffing - We have staff who monitor upcoming or signalled legislative change on a regular basis 3. Submissions - The Council submits its views on proposed legislation (e.g., Bills) and influences discussions around impacts on local authorities	1. Reduces impacts 2. Reduces impacts	1. Fully effective 2. Fully effective	High (16)	Within Appetite

Finance and Performance Committee

Meeting of 24 June 2026

Business Unit: Corporate
Date Created: 16 May 2026

Internal Controls Update

Purpose Te Aronga o te Pūrongo

To provide an update to the Committee on several key internal controls, including cybersecurity breaches, policy reviews, protected disclosures and fraudulent activity.

Recommendations Ngā Tūtohinga

That the Committee receives the Internal Controls Update, covering the period 17 March 2026 to 16 June 2026.

Report prepared by:
Ash Garstang
Governance and Assurance Manager

Approved for submission by:
Frances Smorti
General Manager – Corporate

1 Background Ngā Kōrero o Muri

1.1 This report provides a high-level summary of several key internal controls, and any notable breaches of these. The period of reporting for this update is **17 March 2026 to 16 June 2026**.

2 Cybersecurity Breaches

2.1 There have not been any cybersecurity breaches in this reporting period.

3 Governance Policy Work Programme

3.1 The Council has 35 Governance Policies, which are subject to review at set intervals. As of 16 June 2026:

- 26 policies are current
- 5 are overdue
- 4 new policies are in development

3.2 Refer to Attachment 1 for a breakdown of under review or in development policies.

4 Protected Disclosures

4.1 There have not been any protected disclosures in this reporting period.

5 Fraudulent Activity

5.1 There has not been any reported fraudulent activity identified in this reporting period.

6 Privacy Breaches

6.1 There have not been any privacy breaches identified in this reporting period.

7 Attachments Ngā Āpitihanga

- Governance Policies

Policy	Review Date	Comments
Sun Protection Policy	20-Mar-30	Current
Dog Control Policy 2019	1-Oct-29	Current
Grants Policy	17-Jun-29	New policy in development
Significance and Engagement Policy	1-Jun-29	Current
Community Honours Policy	1-Dec-28	Current
Elected Members Allowances and Expense Reimbursement Policy 2022-25	19-Nov-28	Current
Appointment of Directors to Council Organisations and Council-Controlled Organisations 2009	1-Oct-28	Current
Pitbull Classification 2020	1-Sept-28	Current
Smokefree Policy	24-Jul-28	Current
Risk Management Policy	17-Jun-28	Current
Development and Financial Contributions Policy 2024	1-Apr-28	Current, under review for LTP 2027-37
Gambling Venues Policy 2024	1-Nov-27	Current
Waste Levy Grants Allocation Policy	1-Nov-27	Current
Dangerous, Affected and Insanitary Buildings Policy 2022	1-Oct-27	Current
CEDA Director Appointment Policy 2025	4-Sept-27	Current
Revenue and Financing Policy	20-Jun-27	Current, under review for LTP 2027-37
Statement of Accounting Policies	20-Jun-27	Current, under review for LTP 2027-37
Liability Management Policy	20-Jun-27	Current, under review for LTP 2027-37
Rates Remission and Postponement Policy	20-Jun-27	Current, under review for LTP 2027-37
Investment Policy	20-Jun-27	Current, under review for LTP 2027-37
Remuneration and Reimbursement for External Committee Members Policy	1-May-27	Current
Road Sealing Policy	1-Mar-27	Current
Procurement Policy 2022	1-Sept-26	Current
Marae and Hapu Committees Policy	1-Sept-26	Current, but under early review
Code of Conduct (elected members)	-	The Local Government Commission will be issuing a uniform Policy for all councils - this will supercede our current policy
Manawatu District Council - Standing Orders 2022	-	The Secretary for Local Government will be issuing a uniform Policy for all councils - this will supercede our current policy
Capital Contributions Policy	1-Jun-26	Under review
Community Committees Policy	1-Mar-26	Under review
Hall Management Policy	31-Jan-24	Under review, intending to go to Council in July 2026
Road Planting Policy and Guidelines	31-May-23	This will change names to Tree Planting and Management Policy , with a broader scope - looking at planting across the entire District (e.g., roads, reserves, parks). Intending to go to Council in July 2026
Te Kīwai (o te kete)	1-Dec-21	Not under review at this stage, on hold
Divestment (Disposal) Policy		New policy in conjunction with the Halls Policy, intending to be adopted alongside the LTP 2027-37
Road Stopping Policy		New policy in development, intending to go to Council in July 2026
Trusts, Bequests and Special Funds Policy		Was in development, currently on hold
Asset Management Policy		Was in development, currently on hold