



Manawatū Water Services Committee Agenda

Tuesday 13 October 2026, 8:30 am

The meeting will be held at Manawatū District Council, 135 Manchester Street, Feilding, and a video recording made available on www.mdc.govt.nz.

www.mdc.govt.nz

MEMBERSHIP

Chairperson

Mr Colin McFadzean (external)

Deputy Chairperson

Councillor Shelley Dew-Hopkins

Members

Councillor Bridget Bell
Councillor Grant Hadfield
Councillor Andrew Quarrie
Councillor Jerry Pickford
Councillor Rob Duindam
Mayor Michael Ford

Terms of Reference

Purpose

To provide strategic oversight of Manawatū Water Services, a stand-alone business unit within the Manawatū District Council ("Council"), and ensure operational excellence, asset management planning, project delivery, financial efficiency, risk management and compliance.

To pursue business expansion and network growth with a goal of maximising the efficiency of the business overhead and deliver affordable water charges across the Manawatū district.

Responsibilities

- 1 Financial reporting
 - a. Approve financial and KPI performance reports for vice activities.
 - b. Approve quarterly and year-end financial, KPI performance reports and project reports and recommend their submission to Council;
- 2 Manawatū Water Services reporting to Council
 - a. Review Water Service related Key Status Project Reports and approve their submission to Council;
 - b. Present a quarterly report of the performance of the Manawatū Water Services Unit to Council.
3. Risk management:
 - a. Develop a risk appetite and risk management framework for Manawatū Water Services that complies with the Risk Framework of the Council;
 - b. Cyclic review and discuss key strategic and operational risks across Manawatū Water Services.
- 4 Operational Review
 - a. Review Water Service exception reports for projects which are ongoing;
 - b. Review Water Service project completion reports;

- c. Receive operational performance of the Water Services on an annual basis;
 - d. Receive Water Services updates post-severe weather and Civil Defense Emergency Management related events.
- 5. Compliance reporting
 - a. Review the compliance of the Water Service activities against The Water Services Authority requirements and the National Standards for Wastewater Discharge and any relevant consents issues under the Resource Management Act 1991 and/or any subsequent replacement legislation.
- 6. Recommendation of Water Service strategic documents for approval of Council:
 - a. Water Services Strategy;
 - b. Water Services Asset Management Plan;
 - c. Stormwater Network Risk Management Plan.
- 7. Recommendation of Water Service Rates, Service Charges and Fees to Council for approval.
- 8. Recommendation of operational and capital budgets not included in the Long Term Plan to Council for approval.
- 9. Additional responsibilities:
 - a. Escalate any severe issues, anomalies, or risks to Council for review;
 - b. Any conflict of interest must be managed in a way that is aligned to Council's Conflict of Interest policy.

Delegated Authority

- 1. Committee delegated authority to act on all matters within its Terms of Reference (except those excluded by Clause 32(1) Schedule 7, Local Government Act 2002).
- 2. The committee has delegated authority to approve the expenditure of any Water Services operational and capital budgets within the Council approved Long Term Plan or subsequent Annual Plan.
- 3. The committee has delegated authority to approve unbudgeted expenditure of a scheme reserve for any Water Service scheme.
- 4. The financial delegations are outlined in the Council Delegations Manual.

Quorum

Five members of the Committee.

Meeting Cycle

Meetings held bi-monthly, with additional meetings convened when necessary at the discretion of the Chair.



Shayne Harris
Chief Executive

ORDER OF BUSINESS

	PAGE
1. MEETING OPENING	
2. APOLOGIES	
3. CONFIRMATION OF MINUTES	6
<i>Recommendation</i>	
<i>That the minutes of the Manawatū Water Services Committee meeting held 9 September 2026 be adopted as a true and correct record.</i>	
4. DECLARATIONS OF INTEREST	
Notification from members of:	
4.1	Any interests that may create a conflict with their role as a Committee member relating to the items of business for this meeting; and
4.2	Any interests in items in which they have a direct or indirect pecuniary interest as provided for in the Local Authorities (Members' Interests) Act 1968.
5. PUBLIC FORUM	
There are no public forum items scheduled for this meeting.	
6. PRESENTATIONS	
There are no presentations scheduled for this meeting.	
7. NOTIFICATION OF LATE ITEMS	
Where an item is not on the agenda for a meeting, that item may be dealt with at that meeting if:	
7.1	The Manawatū Water Services Committee by resolution so decides; and
7.2	The Chairperson explains at the meeting at a time when it is open to the public the reason why the item is not on the agenda, and the reason why the discussion of the item cannot be delayed until a subsequent meeting.
8. OFFICER REPORTS	
8.1 QUARTERLY FINANCIAL PERFORMANCE REPORT TO JUNE 2026 (Q4)	12
Report of the Acting Chief Financial Officer.	
8.2 OPERATIONAL RISK UPDATE	30
Report of the General Manager – Infrastructure.	

9. CONSIDERATION OF LATE ITEMS**10. PUBLIC EXCLUDED BUSINESS**

MANAWATŪ WATER SERVICES COMMITTEE TO RESOLVE:

That the public be excluded from the following parts of the proceedings of this meeting, namely:

1. Confirmation of Minutes; 09 September 2026

That the general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Grounds under Section 48(1) for the passing of this resolution
11. Confirmation of Minutes; 09 September 2026	<i>To consider the accuracy of the minutes of the public excluded Manawatū Water Services Committee on 09 September 2026.</i> <i>Any changes to previous minutes may require members to discuss the content of the public excluded session.</i>	s48(1)(a)

This resolution is made in reliance on Section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by Section 6 or Section 7 of the Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as specified above.

13. MEETING CLOSURE

MEETING MINUTES	
MANAWATŪ WATER SERVICES COMMITTEE	TIME
WEDNESDAY 09 SEPTEMBER 2026	8:30 AM

Minutes of a meeting of the Manawatū Water Services Committee held on Wednesday 09 September 2026, which commenced at 8.30 am at Manawatū District Council, 135 Manchester Street, Feilding.

PRESENT:	Mr Colin McFadzean	Chairperson
	Cr Shelley Dew-Hopkins	
	Cr Bridget Bell	Via zoom
	Cr Grant Hadfield	
	Cr Andrew Quarrie	
	Cr Jerry Pickford	
	Cr Rob Duindam	
	Mayor Michael Ford	
IN ATTENDANCE:	Hamish Waugh	General Manager – Infrastructure
	Steph Skinner	Governance and Strategy Officer
	Cr Alison Short	
	Angela Rule	Senior Policy Adviser
	Lisa Thomas	Strategy Manager
	Lara Blackmore	Project Initiation Manager

MWS 25-28/052

MEETING OPENING

MWS 25-28/053

APOLOGIES

RESOLVED

That the apologies from Councillor Bridget Bell and Councillor Andrew Quarrie for lateness be approved.

Moved by: Cr Shelley Dew-Hopkins

Seconded by: Cr Jerry Pickford

CARRIED (6-0)

MWS 25-28/054

CONFIRMATION OF MINUTES

RESOLVED

That the minutes of the Manawatū Water Services Committee meeting held 12 August 2026 be adopted as a true and correct record.

Moved by: Cr Shelley Dew-Hopkins

Seconded by: Cr Jerry Pickford

CARRIED (6-0)

MEETING MINUTES	
MANAWATŪ WATER SERVICES COMMITTEE	TIME
WEDNESDAY 09 SEPTEMBER 2026	8:30 AM

MWS 25-28/055

DECLARATIONS OF INTEREST

There were no declarations of interest.

MWS 25-28/056

PUBLIC FORUM

There were no requests for public forum.

Cr Andrew Quarrie joined the meeting at 8.32 am.

MWS 25-28/057

PRESENTATION – SIGNIFICANCE AND ENGAGEMENT POLICY - SIGNIFICANT CONTRACTS

Angela Rule (Senior Policy Adviser) and Lisa Thomas (Strategy Manager) introduced the upcoming changes to the Significance and Engagement Policy, which will affect Manawatu Water Services.

Cr Bridget Bell joined the meeting at 8.34 am.

- The Local Government (Water Services) Act 2025, s34 requires territorial authorities to amend their Significance and Engagement Policies in relation to their role in providing water services. Then describes how the significance of a contract within one of the three water services may be assessed for significance and then, if deemed significant, the proposed contract would be consulted on.
- Policy is going to Council in October for adoption.

MWS 25-28/058

NOTIFICATION OF LATE ITEMS

There were no late items of business notified for consideration.

MWS 25-28/059

RISK APPROACH STATEMENT

Report of the General Manager – Infrastructure seeking the Manawatu Water Services Committee confirm the strategic risk management approach for Manawatu Water following the Committee workshop, and to seek formal endorsement of the proposed way forward.

RESOLVED

That the Manawatu Water Services Committee:

MEETING MINUTES	
MANAWATŪ WATER SERVICES COMMITTEE	TIME
WEDNESDAY 09 SEPTEMBER 2026	8:30 AM

1. Confirms that Manawātū Water will operate within Council’s existing Risk Management Policy, Risk Appetite Statement and Council-wide strategic risk profiles, with water services-specific impacts and controls considered through those profiles;
2. Confirms that no additional Manawātū Water specific strategic risk drivers will be developed;
3. Recommends to the Finance and Performance Committee that the regulatory and compliance environment be considered for inclusion as an additional Council-wide strategic risk driver; and
4. Notes that officers will implement cyclic strategic and operational risk reporting to the Manawātū Water Services Committee in accordance with the Committee’s Terms of Reference.

Moved by: Cr Shelley Dew-Hopkins

Seconded by: Mayor Michael Ford

CARRIED (8-0)

MWS 25-28/060

CONSIDERATION OF LATE ITEMS

There were no late items notified for consideration.

MWS 25-28/061

PUBLIC EXCLUDED BUSINESS

RESOLVED

That the public be excluded from the following parts of the proceedings of this meeting, namely:

1. Contract Award - Wastewater Centralisation Halcombe Pump Stations
2. Tender Award Recommendation - Halcombe to Mount Stewart pipeline stage 2
3. Otamakapua Rural Water Supply Scheme: Kānoa Loan Pre-Approval and Financial Modelling Assumptions
4. Work Programme Update and Key Project Status Reports

That the general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

MEETING MINUTES	
MANAWATŪ WATER SERVICES COMMITTEE	TIME
WEDNESDAY 09 SEPTEMBER 2026	8:30 AM

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Grounds under Section 48(1) for the passing of this resolution
11.1 Contract Award - Wastewater Centralisation Halcombe Pump Stations	s7(2)(i) – commercial negotiations <i>This report discusses commercially sensitive contract terms and pricing</i>	s48(1)(a)
11.2 Tender Award Recommendation - Halcombe to Mount Stewart pipeline stage 2	s7(2)(i) – commercial negotiations <i>This report discusses commercially sensitive contract terms and pricing</i>	s48(1)(a)
11.3 Otamakapua Rural Water Supply Scheme: Kānoa Loan Pre-Approval and Financial Modelling Assumptions	s7(2)(i) – commercial negotiations <i>This report discusses commercially sensitive contract terms and pricing</i>	s48(1)(a)
11.4 Work Programme Update and Key Project Status Report	s7(2)(h) - commercial activities s7(2)(f)(ii) – improper pressure or harassment <i>This report contains detailed information on the status of key projects, which may include sensitive and/or commercially-related information</i>	s48(1)(a)

This resolution is made in reliance on Section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by Section 6 or Section 7 of the Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as specified above.

Moved by: Cr Shelley Dew-Hopkins

Seconded by: Cr Jerry Pickford

CARRIED (8-0)

MEETING MINUTES	
MANAWATŪ WATER SERVICES COMMITTEE	TIME
WEDNESDAY 09 SEPTEMBER 2026	8:30 AM

The meeting went into public excluded session at 8.55 am. For items MWS 25-28/062 to MWS 25-28/067 refer to public excluded proceedings. The meeting returned to open session at 10.49 am.

MWS 25-28/068

CONFIRMATION OF PUBLIC EXCLUDED RESOLUTIONS IN OPEN SESSION

MWS 25-28/062 - Contract Award - Wastewater Centralisation Halcombe Pump Stations (09 September 2026)

RESOLVED

That Manawatū Water:

- 1. Approve the direct procurement of Tarros Limited for contract MDC1417-3 – Design of Wastewater Centralisation Halcombe Pump Stations.*
- 2. Approve the award of contract MDC1417-3 Design of Wastewater Centralisation Halcombe Pump Stations, for the maximum sum of five hundred sixty-seven thousand, two hundred eighty-two dollars (\$567,282) plus GST.*
- 3. Approve a total 10% contingency amount of fifty-six thousand seven hundred twenty-eight dollars and twenty cents (\$56,728.20) plus GST to only be spend upon the prior written approval of the Engineer to the Contract.*

Notes that the hydraulic assessment completed during the design will confirm whether one or two intermediate pump stations are required and that expenditure against any provisional allowance will be subject to that confirmation.

Notes that any future construction contract will be subject to separate evaluation, confirmation of available budget and approval under the Manawatū Water's delegations.

Notes that this is part of a wastewater renewal project which funded via depreciation.

Note: The above resolutions can be immediately released to the public domain.

Moved by: Cr Shelley Dew-Hopkins

Seconded by: Colin McFadzean

CARRIED (8-0)

MWS 25-28/063 - Tender Award Recommendation - Halcombe to Mount Stewart Pipeline Stage 2 (09 September 2026)

RESOLVED

That Manawatū Water:

MEETING MINUTES	
MANAWATŪ WATER SERVICES COMMITTEE	TIME
WEDNESDAY 09 SEPTEMBER 2026	8:30 AM

1. Authorise the award of contract MDC1417-2 Wastewater Rising Main Construction, Halcombe Stage 2, for the total sum of one million one hundred eighty thousand one hundred fifty-nine dollars and forty-eight cents (\$1,180,159.48) plus GST.
2. Approve a total 25% contingency amount of two hundred ninety-five thousand, thirty-nine and eighty-seven cents (\$295,039.87) plus GST to only be spend upon the prior written approval of the Engineer to the Contract.

Note that this is part of a wastewater renewal project which is funded via depreciation.

Note that this contract is awarded to Odlum Group Limited.

Note: The above resolutions can be immediately released to the public domain.

Moved by: Cr Grant Hadfield

Seconded by: Cr Rob Duindam

CARRIED (8-0)

MWS 25-28/069

MEETING CLOSURE

The meeting was declared closed at 10.50 am.

Meeting Video

<https://www.mdc.govt.nz/council/meetings-agendas-and-minutes/videos-of-council-and-committee-meetings/manawatu-water-services-committee>

Manawatū Water Services Committee

Meeting of 13 October 2026

Business Unit: Finance

Date Created: 03 September 2026

MWS Financial Reporting to June 2026 (Q4)

Purpose Te Aronga o te Pūrongo

To provide a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34.

Recommendations Ngā Tūtohunga

That the Manawatū Water Services Committee receive the Quarterly Performance Report and Treasury Report to 30 June 2026.

Report prepared by:
Richard Paterson
Finance Business Partner

Approved for submission by:
Joel Richards
Chief Financial Officer

1 Background Ngā Kōrero o Muri

- 1.1 To provide a summary both financial and non-financial performance against the targets outlined within year three of the Long-Term Plan 2024-34 (referred to as the Annual Plan).
- 1.2 During the year, any adjustments to budget approved within the delegation's policy by General Managers, Chief Executive or Council, result in the forming of a revised budget, which is outlined next to the Annual Plan within the reports. A summary of these adjustments is also included within the report.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 Not applicable as this is a legislative / operational item.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

- 3.1 The financial result for the month ending June 2026 reflects a surplus of \$1.03M against a year-to-date budgeted surplus of \$170K. This is the result of higher than budgeted revenue of \$808k combined with lower than budget expenditure of \$223K.
- 3.2 Capital expenditure to date is \$17.5M plus commitments of \$4.7M making a total of \$22.3M against a total revised budget of \$34.1M.
- 3.3 Levels of service reflects 54 measures that have been met or are in progress and none that are not met.

4 Risk Assessment Te Arotake Tūraru

- 4.1 Not applicable.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council's Significance and Engagement Policy is not triggered by matters discussed in this report. No stakeholder engagement is required.
- 5.2 Māori and Cultural Engagement
- 5.3 There are no known cultural considerations associated with the matters addressed in this report. No specific engagement with Māori or other ethnicity groups is necessary.

Community Engagement

- 5.4 There are no aspects of this report or its contents that warrant community engagement.

6 Operational Implications Ngā Pānga Whakahaere

6.1 There are no operational implications with this report.

7 Financial Implications Ngā Pānga Ahumoni

7.1 There are no financial implications with this report.

8 Statutory Requirements Ngā Here ā-Ture

8.1 Quarterly reports provide an overview of results towards the Annual Report, which will be prepared and audited in accordance with the requirements of the Local Government Act 2002.

9 Next Steps Te Kokenga

9.1 Council to receive Quarterly Performance Report and Treasury Report to 31 March 2026

10 Attachments Ngā Āpitihanga

- Quarterly Performance Report to June 2026

Manawatū Water

Monthly Performance Report as at June 2026



Highlights- Revenue and Expenditure

The financial result for the quarter ending 30th June reflects a surplus of \$1.03M against a year to date revised budgeted surplus of \$170K. Revenue was \$808K above the revised budget and operating expenditure was \$223K below the revised budget.

Revenue - YTD \$20,841K and is \$808K favourable to budget



Rates revenue is \$95K above budget due to Water Supply higher volumetric water billing charges \$145K, offset by higher Rates Remissions of \$42K.



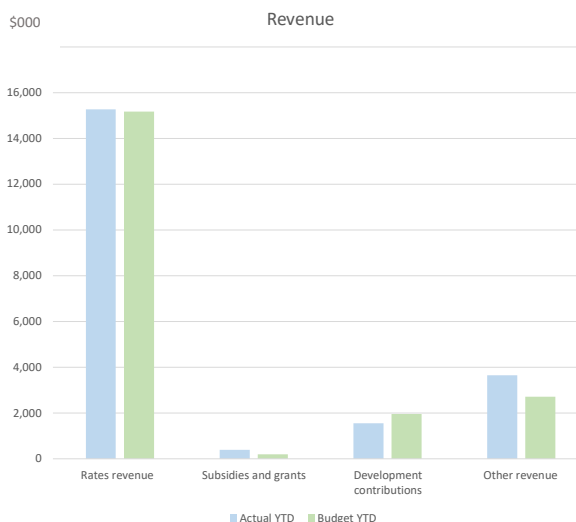
Subsidies and Grants are \$192K above budget due to water Supply Capital Grants \$58K and new capital connections \$211K.



Growth Development contributions are \$412K below budget with Stormwater & Drainage subdivision applications lower than anticipated.



Other revenue is \$714K above budget. This is due to higher revenue from Wastewater trade waste charges \$275K and Water Supply user fees for filling stations \$64K, Vested Assets \$827K offset by lower revenue in Nursery Plant Sales costs (\$269K).



Operating Expenditure - YTD \$19,641K and is \$223K favourable to budget



Depreciation is \$1.14M below budget. This is due to some capital projects from 2024/25 not being complete, with those incomplete assets therefore not being depreciated, and a lower than anticipated impact from the 2024/25 Asset Revaluations.



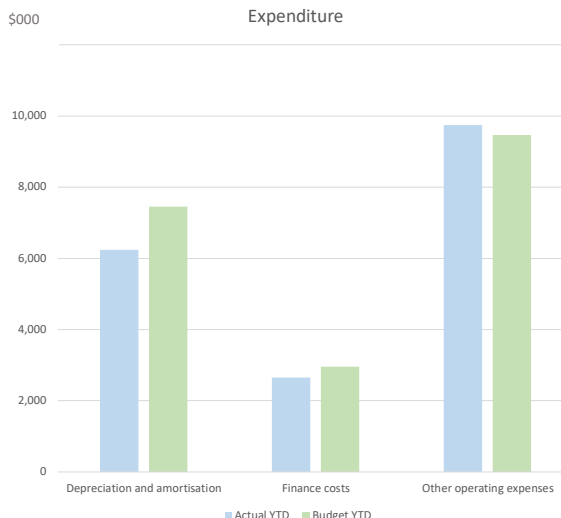
Interest costs are \$2.65M YTD and \$305K below budget. This is partly due to lower debt requirements in the 2024/25 year and this current year as a result of a capital projects not progressing to budget. Council's credit rating has also resulted in lower interest rates on new and floating loans.



Other operating expenditure is \$36K under budget, mostly due to:

- Internal charges and recoveries (\$1.28M) mostly in Wastewater and Water Supply
- Electricity & Gas costs (\$291K) overspent mostly for Feilding Wastewater Treatment plant
- Maintenance (\$264K) overspent in Feilding Wastewater Treatment Plant
- Offset by underspends in Wastewater Chemicals \$373K, Nursery movement in Inventory (internal sales) \$126K and Nursery materials \$49K.

See activity statements for details.



Highlights - Capital, Levels of Service, and Debt

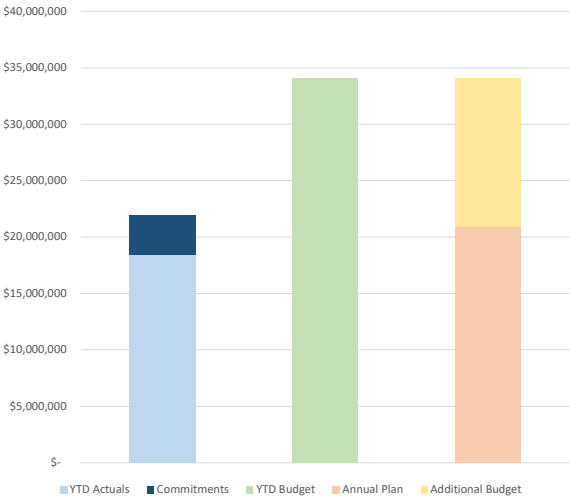
Capital Expenditure

Spend to date is \$17.5M with commitments of \$4.7M totalling \$22.3M against a YTD budget of \$34.07M.
Total revised budget is \$34.07M.
The key variances are:

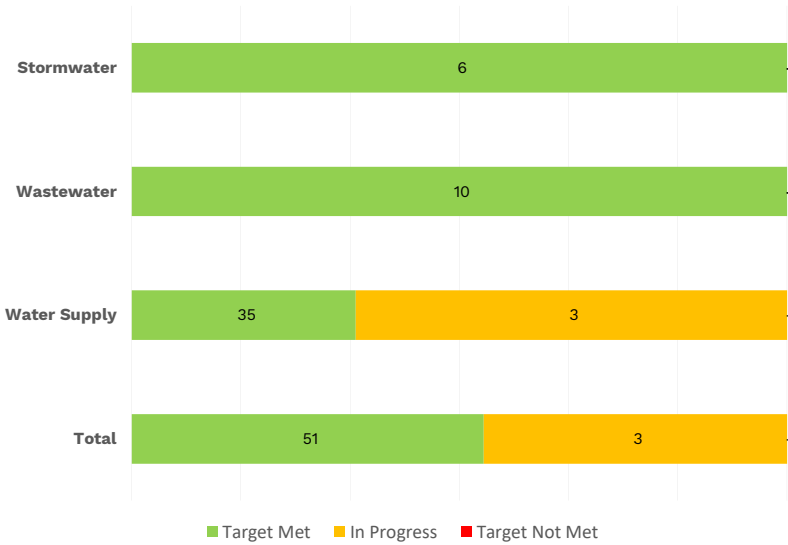
 **Stormwater** - works are \$4.92M below budget in Stormwater District Wide \$1.55M, Flooding New works (Feilding Flood Protection) \$1.15M, Growth works (Incl Turners Rd) \$1.1M.

 **Wastewater** - works are \$8.33M below budget in Wastewater Treatment Plant \$5.69M renewals, upgrade and irrigation. Wasterwater Ceintralisation \$1.27M. Reticulation \$733K and Growth works (Turners Rd) \$476K.

 **Water Supply** - works are \$3.3M below budget in Stanway Halcombe RWS New Works \$1.1M, Feilding Water Supply \$383K, Turners Rd \$501K and Feilding Reticulation Improvements \$137K.



Level of Service Indicators





	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	2,927,192	3,100,388	(173,196)	3,305,897	3,100,388
Expenditure	2,253,467	2,566,004	312,537	2,515,133	2,566,004
Net Surplus/(Deficit)	673,724	534,384	139,340	790,763	534,384

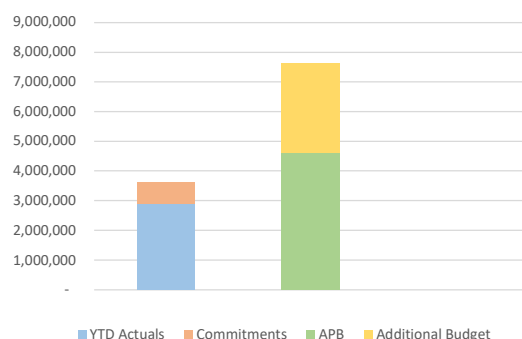
Variance is \$139K favourable to budget.

Revenue is \$173K below budget due lower development contributions (\$437K) offset slightly by higher capital connections \$53K. Vested Assets are \$224K favourable.

Expenditure is \$313K favourable to budget primarily because of lower internal interest \$129K, depreciation \$139K, insurance \$81K and maintenance \$58K.

Measure	Target	Prior Year Result	Result	Comment
The number of flooding events in the district	<2	0	Target met	0 habitable floors flooded.
The number of habitable floors per 1000 properties affected by flooding per flooding event that occurred in the district	<10	0	Target met	0 habitable floors flooded.
Abatement notices received by Council in relation to resource consents. (measured per scheme)	<2	0	Target met	No abatement notices were received.
Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of: • Infringement notices • Enforcement orders, and • Convictions received by Council in relation those resource consents (per scheme).	0	0	Target met	No infringement notices, enforcement orders or convictions received.
The median response times to attend a flooding event, measured from the time that Council receives notification to the time that service personnel reach the site	<2 hours	N/A	Target met	No urgent flooding events occurred.
The number of complaints received by Council about the performance of its stormwater system. (Expressed per 1,000 properties connected to Council's stormwater system).	<20	5.4	Target met	16 complaints received. 1.73 complaints per 1000 connections.

Capital Expenditure



Overall capital spend is \$2.93M with an additional \$337K in commitments - totalling \$3.27M year to date.

Key projects that are currently underway:

- Root Street Stage 2 (Churcher to Echo) Growth Works
- Precinct 4 - Attenuation
- Turners Road Stage 3

Total budget is \$7.6M



	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	11,438,922	10,554,753	884,169	11,326,161	11,641,505
Expenditure	10,708,162	10,150,800	(557,362)	9,782,553	10,150,800
Net Surplus/(Deficit)	730,759	403,953	326,806	1,543,609	1,490,705

Wastewater variance is \$327K favourable to budget.

Revenue is \$884K above budget with Trade Waste Charges \$275K, Sewerage Capital Connections \$114K and Sundry Revenue (RNZAF Ohakea) \$157K offset by lower Nursery revenue internal sales (\$159K).

Expenditure is \$557K over budget with Treatment Chemicals \$372K underspent and Nursery inventory movement \$126K, offset by higher Electricity and Gas costs (\$291K) and Internal Recoveries (staff time) (\$531K). Maintenance costs are over budget by (\$264K) mainly in Feilding WTP.

Measure	Target	Prior Year Result	Result	Comment
Number of dry weather sewerage overflows from Council's sewerage system, expressed per 1000 sewerage connections	< 6	0	Target met	1 dry weather overflow occurred, equating to 0.11 dry weather overflows per 1,000 SUiPs.
Abatement notices received by Council in relation to resource consents. (measured per scheme)	<2	1	Target met	No abatement notices were received in relation to wastewater resource consent conditions for any scheme.
Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of: • Infringement notices • Enforcement orders, and • Convictions received by Council in relation those resource consents (per scheme).	0	0	Target met	No infringement notices, enforcement orders or convictions have been received by Council in relation to wastewater resource consent conditions for any scheme.
Median response time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (urgent)	< 2 hours	1 hrs	Target met	Median urgent response time was 0.43 hours.
Median response time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (non-urgent)	< 5 Days	15.91 hrs	Target met	Median non-urgent response time was 0.04 days (1.02 hours)
Median response time (combined)	< 5 Days	1.08 hours	Target met	Median combined response time was 0.03 days (0.66 hours)



Wastewater

Median resolution time to sewage overflows resulting from blockage or other faults in the Council's sewerage system (from the time Council received notification to the time service personnel confirm resolution of the blockage or other fault) (urgent)

< 5 hours

4 hours

Target met

Median urgent resolution time was 2.43 hours.

Median resolution time to sewage overflows resulting from blockage or other fault in the Council's sewerage system (from the time Council received notification to the time service personnel confirm resolution of the blockage or other fault) (non-urgent).

10 Days

4 hours

Target met

Median non-urgent resolution time was 0.07 days (1.67 hours) and therefore was within the 10-day target.

Median resolution time (combined)

10 Days

35.83 hours

Target met

Median combined response time was 0.09 days (2.05 hours) and therefore within the 10-day target.

The total number of complaints received by Council about the following:

- Sewage odour
 - Sewerage system faults
 - Sewerage system blockages
 - Council's response to issues with its sewerage system
- Expressed per 1,000 connections to the council sewerage system.

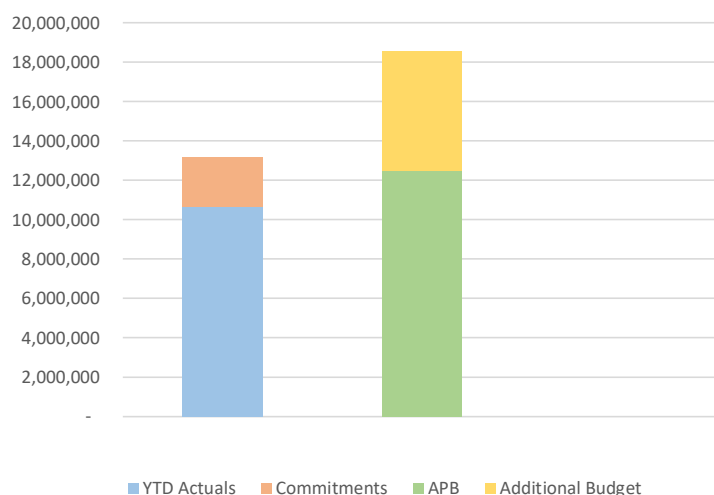
< 20 complaints in total per 1,000 connections per annum

4.45 hours

Target met

12 complaints, equating to 1.34 complaints per 1,000 connections.

Capital Expenditure



Overall capital spend is \$10.6M with an additional \$2.5M in commitments - totalling \$13.0M year to date.

Key projects that are currently underway:

- Root Street Stage 2 (Churcher to Echo) Growth Works Completed early in year 1 and to be capitalised
- Wastewater Centralisation - Rongotea to Awahuri Road
- Wastewater Centralisation - Halcombe to Mt Stewart

Pipeline

- U.V Replacement for Feilding WWTP
- Rongotea

Total budget is \$18.5M



	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan Budget	Total Budget
Revenue	6,360,155	5,834,962	525,193	6,349,192	5,834,962
Expenditure	6,407,068	6,604,718	197,650	7,016,945	6,604,718
Net Surplus/(Deficit)	(46,912)	(769,756)	722,844	(667,753)	(769,756)

Variance is \$723K favourable to budget.

Revenue is \$525K above budget due higher volumetric water billing charges \$56K, Capital Grants \$58K and water new capital connections \$40K, offset by Growth Development Contributions (\$33K). Vested Assets are \$251K favourable.

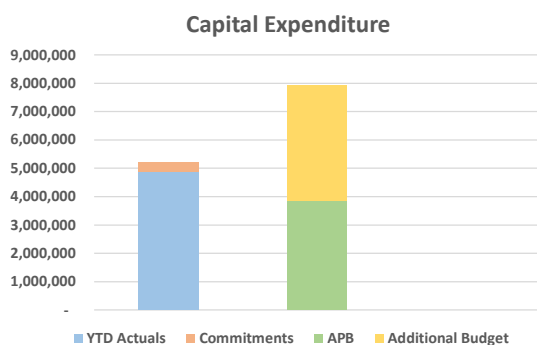
Expenditure is \$198K below budget as a result of lower depreciation with delays in completion of FY2025 capital projects saving \$634K. Lower internal interest rates of \$161K have been offset by increased maintenance costs of (\$67K) overspend of which \$27K relates to Almadale.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
No Public health risk with substantiated positive E.coli detected in the water supply Continuous monitoring refers to the uninterrupted, real-time measurement and recording of critical water quality parameters (such as chlorine residual, turbidity, or flow) using online analysers and monitoring equipment. This ensures that treatment processes are operating effectively at all times and that any issues can be identified and responded to promptly.				
Feilding - Almadale	100%	Target Met	Target met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements were achieved during the period, with the exception of a brief data loss on 15 April due to a software update and a continuous monitoring failure due to a trunk main break on 25 May. Water was safe to consume.
Feilding - Awa Street	100%	Target Not Met	In progress	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Target not achieved due to five connections prior to Awa Street treatment plant (for the beginning of quarter 4). These connections didn't receive chlorinated water. As a result bacteria compliance couldn't be achieved. This was addressed in early June by the commissioning of Campbell Road WTP. Water is now treated Campbell Road WTP rather than Awa street treatment plant. Water was safe to consume.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Himatangi Beach	100%	Target Not Met	Target met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements were achieved during the period, with the exception of a brief non compliance on 26th June due to a calibration. Water was safe to consume.
Rongotea	100%	Target Met	Target met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Water was safe to consume.
Stanway Halcombe	100%	Target Not Met	Target met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements were achieved during the period, with the exception of some connectivity issues interfering with data collection in April. Water was safe to consume.
Waituna West	100%	Target Not Met	Target met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Treatment requirements were achieved during the period, with the exception of a turbidity spike from necessary flushing of the lines on 30 June. Water was safe to consume.
Ohakea (Includes Sanson)	100%	Target Met	Target met	Drinking Water Standards Treatment and network monitoring did not detect E.coli or total coliforms. Water was safe to consume.
New Zealand Drinking Water Standard Compliance Criteria for protozoa are met.				
Feilding - Almadale	100%	Target Met	Target met	Protozoal Rules: All rules were met. Water was safe to consume.
Feilding - Awa Street	0%	Target Met	Target met	Newbury Line and Campbell Road bores are class 1 water sources. Therefore, protozoa compliance achieved by default. Water was safe to consume.
Himatangi Beach	100%	Target Met	Target met	Protozoa Rules: Class 1 bore. All rules met. Water was safe to consume.
Rongotea	100%	Target Met	Target met	Protozoal rules: Class 1 bore. All rules met. Water was safe to consume.
Stanway Halcombe	100%	Target Met	Target met	Rules were met during the period. With the exception of multiple data losses from poor internet connectivity in April and one in May. No non data losses in June. Water was safe to consume.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Waituna West	100%	Target Met	Target met	Protozoal rules: Waituna West is a class 1 bore. Water was safe to consume.
Ohakea (Includes Sanson)	100%	Target Met	Target met	Protozoal rules: All rules were met. Water was safe to consume.
New Zealand Drinking Water Standard Compliance Criteria for Microbiological Monitoring are met				
Feilding Zone	100%	Target Not Met	Target Met	
Himatangi Beach	100%	Target Not Met	Target Met	
Rongotea	100%	Target Not Met	Target Met	
Stanway Halcombe	100%	Target Met	Target Met	
Waituna West	100%	Target Met	Target Met	
Ohakea (Includes Sanson)	100%	Target Not Met	Target Met	
Percentage of real water loss from Council's networked reticulation system. This will be calculated for each water supply scheme using Method 1 - Water Balance as per the Department of Internal Affairs guidelines				
Feilding	< 35%	22%	Target met	2270 m3 loss equates to 31%
Himatangi Beach	< 35%	35%	Target met	MNF of 6m3/hr equates to 144m3/day. Based on an average daily use of 425 m3 the water loss is predicted to be 34%. There appears to have been a recent drop in night flows
Rongotea	< 35%	19%	Target met	A MNF of 0.7m3/hr equates to 16.8 m3/day. Based on an average daily use of 84m3/day. 20%.
Sanson	< 35%		In progress	Included with Ohakea
Stanway Halcombe	< 35%	20%	Target met	Water loss is 22 % (based on water loss spreadsheet)
Waituna West	< 35%	n/a	Target met	based on water loss of 4m3/hr 96m3/day is being lost. This results in 33% water loss. Night flows have been raised in the last 3 months. The actual water loss will be lower than this as some of this will relate to water tanks.
Attendance time for urgent call-outs: from the time the Council receives notification to the time that service personnel reach the site				
	< 2 hours	0.505 hours	Target met	Median attendance time for urgent callouts was 0.56 hours.

Water Supply - Measure	Target	Prior Year Result	Result	Comment
Resolution time of urgent call-outs: from the time that Council receives notification to the time that service personnel confirm that the water supply has been reinstated.	< 9 hours	1.59 hours	Target met	Median resolution time for urgent callouts was 2.84 hours.
Attendance time for non-urgent call-outs: from the time that Council receives notification to the time that service personnel reach the site	<5 working days	1.7 hours	Target met	Median non-urgent attendance time was 0.07 days (1.58 hours).
Resolution time for non-urgent call-outs: from the time that Council receives notification to the time that service personnel confirm resolution of the fault or interruption.	< a further 5 working days	12 hours	Target met	Median non-urgent resolution time was 1 day (24 hours).
Monitoring the total number of complaints (per 1,000 connections) received by Council about any of the following: • Drinking water clarity • Drinking water taste • Drinking water odour • Drinking water pressure or flow • Continuity of supply • The local authority's response to any of these issues	<20	5.2	Target met	98 complaints received meaning 10.27 complaints per 1,000 connections.
The average consumption of drinking water per day, per resident within Council's authority area Measured as litres/person/day for domestic supply only				
Feilding	<300	217	Target met	239 L/person/day for 12 months assuming a population of 18,250.
Himatangi Beach	<1000	730	Target met	618 L/person/day
Rongotea	<300	123	Target met	102 L/person/day
Sanson	<300		In progress	Sanson is a zone of the Ohakea Water Scheme.
Stanway Halcombe	<1000	479	Target met	471 L/person/day based on population of 706
Waituna West	<1000	1215	Target met	757 L/person/day
Ohakea	<1000	412	Target met	445 L/person/day including Sanson. this does not include the Ohakea Airforce base



Overall capital spend is \$4.9M with an additional \$300K in commitments - totalling \$5.2M year to date.

Key projects that are currently underway:

- Roots St West WTP
- Root Street Stage 2 (Churcher to Echo) Growth Works
- Kimbolton Road Watermain Renewal
- Precinct 5 - Storage
- Campbell Road - Chlorine

Total budget is \$7.9M

Statement of Comprehensive Revenue and Expense

	2026 Actual YTD \$000	2026 Budget YTD \$000	Variance \$000	2026 Revised Budget \$000	2026 Annual Plan \$000
Revenue					
Rates revenue	15,265	15,170	95	15,170	15,170
Subsidies and grants	386	194	192	194	0
Development contributions	1,543	1,955	(412)	1,955	1,955
Other revenue	3,648	2,714	934	2,714	0
Other gains/(losses)	(18)	0	(18)	0	0
Total revenue	20,824	20,033	791	20,033	17,125
Expenses					
Depreciation and amortisation	6,240	7,447	1,206	7,447	7,447
Finance costs	2,651	2,956	305	2,956	2,956
Other operating expenses	9,744	9,461	(282)	9,461	9,389
Total Expenditure	18,635	19,864	1,229	19,864	19,792
Surplus/(deficit) before tax	2,189	170	(438)	170	(2,667)
Income tax expense	-	-	-	-	-
Surplus/(deficit) after tax	2,189	170	(438)	170	(2,667)
Other comprehensive revenue & expense					
Gains/(losses) on the revaluation of property, plant and equipment	0	0	0	8,823	8,823
Total other comprehensive revenue and expense	0	0	0	8,823	8,823
Total comprehensive revenue and expense	2,189	170	2,019	8,993	6,156

Capital Expenditure Report
For Period Ended 30 June 2026

Sub Job	2025/26 YTD Actuals June	2025/26 YTD Budgets June	2025/26 YTD Variance June	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
Grand Total	17,412,657	32,515,802	15,103,145	2,855,966	20,268,623	32,515,802	
25. Wastewater	10,574,895	18,541,706	7,966,811	2,449,736	13024630.84	18,541,706	80% done, should be completed by August. Will need a carry forwardWork is underway, to be completed by end of June After asse
WW2002. Feilding WWTP Asset Renewal	1,328,320	3,467,287	2,138,967	350,898	1679218.07	3,467,287	Budget will need to be carried forward because the new pumps cannot be installed due to a recall from the manufacturer. Carry for
001. Feilding WWTP Asset Renewal	202	162,762	162,560	0	202.25	162,762	Pump installation. Any remaining budget will be carried forward to next FY for the new access track to move the track off the existing stop be
052. Pump Replacement 8 & 9	5,728	6,411	683	0	5728.33	6,411	Budget will need to be carried forward because the new pumps cannot be installed due to a recall from the manufacturer.
056. Boiler Cone System	10,000	10,000	0	0	10000	10,000	Completed.
061. WWTP Security Renewals	43,080	60,000	16,920	0	43080	60,000	Completed. Carry Forward the remaining
063. MWWTP Irrigation control upgrade	0	100,000	100,000	74,307	74307	100,000	CF for the new access track to move the track off the existing stop bankCF
201. Feilding WWTP - Instrumentation and Electrics	17,389	24,375	6,986	0	17388.52	24,375	Carry forward and combine with next year's budget to enable major instrumentation renewal.
202. Feilding WWTP - Renewal 3 Digester Refurbishment Sco	(327)	0	327	0	-327.15	0	This has been pushed out a few years.
505. Roading Renewals	50,750	54,900	4,150	0	50750	54,900	Project complete.
506. Ablution block for MWWTP	74,506	72,043	(2,463)	0	74506.37	72,043	Project complete. Remainder of budget to be transferred to 001 to be used for staff oven next FY
510. Village Wide WTP Asset Renewals	7,500	8,082	582	0	7500	8,082	Project complete
520. WWTP Reconsenting	292,812	1,685,159	1,392,347	77,939	370751.34	1,685,159	Project not yet completed. CF commitments and remaining budget
521. U.V Replacement for MWWTP	450,927	766,902	315,975	98,794	549720.47	766,902	Contract started. Completion date has been extended due to delays, project will be completed late July 26. CF will be needed.
522. Sludge Electrolytic Prototype	0	50,000	50,000	24,571	24570.7	50,000	Trial on a prototype treatment process. Unsure of budget. Based on trial results may need it for piping. CF
525. Digester commissioning	123,546	205,641	82,095	75,288	198833.86	205,641	Repairs to the leaking dome have been finalised. Pricing has been confirmed, adjusting budget to accommodate. CF
530. pH correction	252,206	261,012	8,806	0	252206.38	261,012	Commissioning is nearly complete.
WW2003. Feilding WW Retic Renewals	1,140,208	1,868,330	728,122	193,220	1333427.71	1,868,330	CF to allow additional relining to be undertaken Completed Completed - waiting for final invoice No additional work to be done. Pri
001. Planned Reticulation Renewals	0	38,778	38,778	0	0	38,778	CF to allow additional relining to be undertaken
005. District Wide Unplanned Reticulation Renewals	50,372	126,833	76,461	31,565	81937.57	126,833	Project not yet completed, CF commitments and remaining budget to next year
030. Planned Reticulation Renewals	450,558	831,320	380,762	161,655	612212.62	831,320	Project not yet completed, CF commitments and remaining budget
031. Trent Street Wastewater Renewals	620,500	850,177	229,677	0	620499.77	850,177	Project not yet completed, CF commitments and remaining budget
033. Cheltenham Unplanned Renewals	11,222	11,222	0	0	11221.75	11,222	Completed
034. Tyne Street Replacement Pump	7,556	10,000	2,444	0	7556	10,000	Completed - waiting for final invoice
WW2012. Himatangi WW Asset Replacement	0	15,262	15,262	0	0	15,262	After assessment, it's been determined that everything is still in good shape, no replacement needed. Carry forward budget to be u
003. Inlet Screen/Irrigation Pump/Solenoid/Brush	0	9,772	9,772	0	0	9,772	After assessment, it's been determined that everything is still in good shape, no replacement needed. Carry forward budget to be used for th
004. Auger Liner	0	5,490	5,490	0	0	5,490	After assessment, it's been determined that everything is still in good shape, no replacement needed. Carry forward budget to be used for th
WW2013. Feilding WWTP Upgrade	754,419	4,122,827	3,368,408	887,423	1641842.43	4,122,827	Carry Forward the remaining budget to next FY Close job. Duplicate line. Please delete WW2013 039. Transfer budget to 031. Full t
030. Ovation Pipeline	144,419	313,000	168,581	0	144418.64	313,000	Project not yet complete, CF remaining funds to next FYSections of pipe along Turners Road and Dalgetty Line to be prioritised. Contract he
031. Pipeline to MWWTP	411,938	2,074,099	1,662,161	65,149	477087.05	2,074,099	Full budget not forecasted to be fully spent by year end. Will support remediation work on existing TW line to MWWTP as well as pump stati
034. Wetland Stage 2	106,946	693,656	586,711	97,150	204095.5	693,656	Project in preliminary design changes and due to start next FY. CF outstanding commitments and remaining budget
040. Turners Road Trade Waste	79,435	932,351	852,916	725,124	804559.24	932,351	Carry Forward the remaining budget to next FY
209. Feilding WWTP - Second Digester	11,682	9,405	(2,277)	0	11682	9,405	Transfer budget from 031 to cover spend
212. Feilding WWTP - Land Passage	0	100,316	100,316	0	0	100,316	Work starting in August, CF remaining budget to next FYWork to be CF to next FY.
WW2016. Feilding Wastewater Growth	111,404	219,949	108,545	0	111403.68	219,949	CF Design underway. Met with Sovereign and plan underway. Work to proceed next financial year. CF Practical Completion issued
001. Feilding Wastewater Growth	(43,281)	38,705	81,986	0	-43281.48	38,705	CF
006. Feilding -Turners Road Wastewater	4,312	0	(4,312)	0	4312	0	
040. Manhole and pump to service Sovereign	0	48,679	48,679	0	0	48,679	Design underway. Met with Sovereign and plan underway. Work to proceed next financial year. CF
051. Precinct 4 - Roots St (Churcher to Makino)	43,794	0	(43,794)	0	43794.48	0	Practical Completion issued on the 4th of November. Capitalisation underway
056. Root Street Stage 2 (Churcher to Echo)	86,251	96,545	10,294	0	86250.68	96,545	Practical Completion issued on the 15 of December. Capitalisation underway
105. Precinct 4 - ROOTS ST (Churcher to Echo) stage 2	16,632	3,080	(13,552)	0	16632	3,080	Practical Completion issued on the 15th of December. Capitalisation underway.
125. Precinct 4 - ROOTS ST (MAKINO TO CHURCHER)	3,696	32,940	29,244	0	3696	32,940	Practical Completion issued on the 4th of November. Capitalisation underway.

Capital Expenditure Report

For Period Ended 30 June 2026

Sub Job	2025/26 YTD Actuals June	2025/26 YTD Budgets June	2025/26 YTD Variance June	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
WW2023. Wastewater New Connections	31,001	60,390	29,389	0	31000.96	60,390	Carry forward to buy pumps for stock CF
004. Wastewater New Connections Feilding	1,658	0	(1,658)	0	1657.5	0	CF
013. Wastewater New Connections Himatangi	29,343	60,390	31,047	0	29343.46	60,390	Carry forward to buy pumps for stock
WW2031. Unplanned Renewals -Villages	4,177	0	(4,177)	0	4176.86	0	Budget needed for unplanned renewals.
002. Wastewater Unplanned Renewals - Halcombe	1,106	0	(1,106)	0	1105.5	0	Budget needed for unplanned renewals.
006. Wastewater Unplanned Renewals - Rongotea	2,160	0	(2,160)	0	2160.37	0	Budget needed for unplanned renewals.
007. Wastewater Unplanned Renewals - Sanson	911	0	(911)	0	910.99	0	Budget needed for unplanned renewals.
WW2035. Kimbolton WWTP Renewals	57,700	71,370	13,670	3,378	61078	71,370	80% done, should be completed by August. Will need a carry forwardWork is underway, to be completed by end of June
001. Kimbolton - Wastewater Treatment Renewals	57,700	71,370	13,670	3,378	61078	71,370	80% done, should be completed by August. Will need a carry forwardWork is underway, to be completed by end of June
WW2038. Feilding WWTP - Irrigation	211,851	394,560	182,709	31,113	242964.69	394,560	Project on hold. Starting intensive maintenance on weed control. Final track confirmed and consenting approach plan underway. Design for small stream crossing
020. Feilding WWTP - Irrigation 2 Buffer Planting	203,207	385,915	182,708	31,113	234319.85	385,915	Starting intensive maintenance on weed control. Final track confirmed and consenting approach plan underway. Design for small stream crossing
512. Biosolid Vermiculture Trial	8,645	8,645	0	0	8644.84	8,645	Project on hold.
WW2050. Growth Associated Works	88,467	274,314	185,847	90,414	178880.62	274,314	Root Street project has been completed. Balance to be carried forward to next FY. All budget required for Turners Road - budget to be completed by end of June
002. Turners Road Stage 2	88,467	225,636	137,169	90,414	178880.62	225,636	Work underway and will be completed next FY. CF budget and outstanding commitments to build the new wastewater pump station
040. Manhole and pump to service Sovereign	0	48,678	48,678	0	0	48,678	Work planned for next FY, CF budget to allow project to be completed next FYDesign completed with project due to start next year. CF
WW2090. Turners Road Extension Growth	0	290,567	290,567	290,567	290567	290,567	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded
002. Turners Road Stage 2	0	290,567	290,567	290,567	290567	290,567	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded
WW3004. Wastewater Centralisation	6,491,108	7,756,850	1,265,742	602,723	7093831.41	7,756,850	Carry forward to complete the remainder of the projects costs incurred on centralisation project will be transferred to Trent Street
001. WW Centralisation - renewal projects	0	3,681	3,681	0	0	3,681	Carry forward to complete the remainder of the projects
003. WW Centralisation - trfr from renewals	25,709	0	(25,709)	0	25709.03	0	Carry forward to complete the remainder of the projects
007. WW Centralisation - Sanson to Mt Stewart	9,129	9,129	0	0	9128.8	9,129	Carry forward to complete the remainder of the projects
009. WW Centralisation - Rongotea to Awahuri Road	5,414,502	5,603,665	189,163	565,723	5980225.49	5,603,665	Rongotea pipeline to be completed mid Feb and pump station December2026.Carry forward to complete the remainder of the projects
010. WW Centralisation - Halcombe to Mt Stewart	1,027,488	1,828,994	801,506	20,000	1047488.09	1,828,994	Project underway. Carry forward to complete the remainder of the projectsCF
017. Kauwhata to Awahuri (join Rongotea pipe)	14,280	311,381	297,101	17,000	31280	311,381	WW centralisation project on hold but will progress with stormwater overflow improvements that are necessary to address compliance. Carry forward to complete the remainder of the projects
WW3005. Feilding Wastewater - New Work	4,257	0	(4,257)	0	4257	0	Costs will be allocated to a different job
008. Feilding Wastewater - Trade waste treatment system design	4,257	0	(4,257)	0	4257	0	Costs will be allocated to a different job
WW9999. Vested Asset Waste Water	351,982	0	(351,982)	0	351982.41	0	
001. Vested Asset Waste Water	351,982	0	(351,982)	0	351982.41	0	
26. Stormwater and Drainage	2,931,054	7,619,464	4,688,410	336,567	3267620.74	7,619,464	\$25k budget is for design. Once design is agreed, more budget will be required for construction.CF remaining budget to build the remainder of the projects
ST1009. Stormwater Growth Feilding	219,326	846,443	627,117	9,796	229121.6	846,443	Balance to be carried forward to next FY. Culvert stage nearly completed. Contract for final stage awarded and starting in May 2026
001. Stormwater Asset Growth Feilding	0	586,443	586,443	0	0	586,443	CF remaining budget to next FY to complete the remainder of the projects
051. Precinct 4 - Roots St (Churcher to Makino)	23,924	30,000	6,077	0	23923.5	30,000	Completed, ready to be capitalised. CF to next FY to complete the remainder of the projects
056. Root Street Stage 2 (Churcher to Echo)	91,225	95,000	3,775	0	91225.25	95,000	Completed, ready to be capitalised. CF to next FY to complete the remainder of the projects
206. Precinct 4 - Attenuation	91,738	95,000	3,262	0	91737.92	95,000	Completed, ready to be capitalised. CF to next FY to complete the remainder of the projects
215. Precinct 4 - Road 2 (Roots to Reids Line)	12,439	40,000	27,561	9,796	22234.93	40,000	CF to next FY to complete the remainder of the projects
ST1012. Stormwater New Work Feilding	112,323	501,002	388,679	0	112322.61	501,002	\$25k budget is for design. Once design is agreed, more budget will be required for construction.CF remaining budget to build the remainder of the projects
001. Stormwater New Work Feilding	0	360,542	360,542	0	0	360,542	Modelling for SW pipes and purchase of land or easement for at least one detention pond. Stormwater design completed for Awahuri, waiting for land entry and easement for the farmland. Once done, Retic will start construction
004. Feilding Stormwater - Makino Rd	3,196	3,196	0	0	3195.5	3,196	need budget transferred to cover actuals
014. Ranfurly Road Stormwater Improvements	34,150	45,000	10,851	0	34149.5	45,000	\$25k budget is for design. Once design is agreed, more budget will be required for construction.CF remaining budget to build the Ranfurly Road detention pond
015. Rangeview Place	0	251	251	0	0	251	Job complete. Close job
017. Turners Reservoir Drain Relocation	644	16,678	16,034	0	643.86	16,678	Project near completion. Costs to be transferred from Reservoir ProjectCF remaining budget to build the Ranfurly Rd detention pond
018. Shelton Place Stormwater	24,445	24,445	(0)	0	24445.25	24,445	Preliminary design completed. Feilding Stormwater Programme of works should solve this problem. Therefore, this job will not progress. Need more design
019. 357 Kimbolton Stormwater Pipe Extension	18,999	20,000	1,002	0	18998.5	20,000	Infrastructure Planning and Compliance Team are working on the land entry and easement for the farmland. Once done, Retic will start construction
020. Saleyard Stormwater (New)	30,890	30,890	0	0	30890	30,890	Construction is halfway through. To be completed end of May.

Capital Expenditure Report

For Period Ended 30 June 2026

Sub Job	2025/26 YTD Actuals June	2025/26 YTD Budgets June	2025/26 YTD Variance June	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
ST1013. Unplanned Renewals Feilding	164,532	233,903	69,371	0	164531.52	233,903	Construction completed and paid. Close this line. investigation underway. Work to be undertaken on Kimbolton Rdinvestigation under
019. Planned Reticulation Renewals	0	14,086	14,086	0	0	14,086	investigation underway. Work to be undertaken on Kimbolton Rdinvestigation underwayCF remaining budget to complete the drain in summe
020. Shelton Place Stormwater	0	25,000	25,000	0	0	25,000	Project complete and capitalised. Close job
021. Queen Street Stormwater	104,704	100,000	(4,704)	0	104704	100,000	Construction completed and paid. Close this line.
022. Saleyard Stormwater (Renewals)	31,812	31,392	(420)	0	31812	31,392	Project complete. Need budget to cover spend.
106. District Wide Unplanned Reticulation Renewals	28,016	63,425	35,409	0	28015.52	63,425	Waiting on agreement from landowner and project will be undertaken this FY.
ST1024. SW Unplanned Renewals-Villages	3,570	44,000	40,430	0	3570	44,000	Pumps have been purchased. Installation to be done in August. Will need a carry forward
004. Old Sanson School Pump Replacement	3,570	44,000	40,430	0	3570	44,000	Pumps have been purchased. Installation to be done in August. Will need a carry forward
ST1031. Stormwater Flooding New Works	363,092	1,507,994	1,144,902	118,523	481615.03	1,507,994	CF budget to next FYdesign underway for Port St, Osborne Tce along with TPG engaged for land easements and access for detent
001. Stormwater Flooding new works	0	36,983	36,983	0	0	36,983	CF budget to next FYdesign underway for Port St, Osborne Tce along with TPG engaged for land easements and access for detention pond
004. Haybittle to Oroua River stormwater management	0	0	0	42,650	42650	0	
006. Poplar Grove	186,762	231,663	44,901	6,048	192810.53	231,663	project almost complete by CF remaining budget to cover commitmentsStringfellows starting construction 18May, project to be completed e
014. Stormwater - Port Street Upgrade	14,323	50,000	35,678	0	14322.5	50,000	Cf remaining budget to allow next phase of the projects, land access, design and construction projectsUnder design by Design Team. Cf
015. Stormwater - Osborne Tce Stormwater Upgrade	9,275	50,000	40,725	0	9275.25	50,000	Cf remaining budget to allow next phase of the projects, land access, design and construction projectsUnder design by Design team. CF
100. Stormwater - Feilding flood protection	152,732	1,139,348	986,616	69,825	222556.75	1,139,348	CF remaining budget to allow next phase of the projects, land access, design and construction projectsProject Team is working on land ease
ST2001. Stormwater - District Wide New	370,149	1,913,561	1,543,412	151,122	521271.03	1,913,561	Woods is halfway through design - to be completed end of FY Woods started design. Prestart meeting completed. work in progres
001. Stormwater - District Wide Improvements	30,202	837,001	806,799	601	30802.93	837,001	work underway but Halcombe land purchase delayed, looking to undertake work 26/27. CF remaining funds to next FYFor land purchases, d
006. Sanson	28,965	50,000	21,036	14,937	43901.5	50,000	work in progress, CF remaining funds to complete stormwater modellingWoods started design. Prestart meeting completed.
007. Rongotea	38,903	63,000	24,097	14,937	53839.85	63,000	Woods started design. Prestart meeting completed.
011. Himatangi Beach	45,114	270,883	225,769	20,082	65195.95	270,883	work in progress, CF remaining funds to complete stormwater modellingWoods is halfway through design - to be completed end of FY
022. Tangimoana	40,893	65,000	24,107	18,659	95552.57	65,000	work in progress, CF remaining funds to complete stormwater modellingWoods is halfway through design - to be completed end of FY
023. Colyton	34,787	50,000	15,213	7,392	42179.22	50,000	Woods is halfway through design - to be completed end of FY
105. Halcombe	151,285	577,677	426,392	74,514	225799.01	577,677	work underway but Halcombe land purchase delayed, looking to undertake work 26/27. CF remaining funds to next FYInfrastructure Plannin
ST2050. Growth Associated Works	471,223	1,118,719	647,496	668	471891.5	1,118,719	All balance committed to final stage of Turners Road, to be carried forward to next FY. Projects identified for 25/26. CF remaining I
001. New Growth Related Works	0	637,684	637,684	0	0	637,684	Projects identified for 25/26. CF remaining budget to next FY
002. Turners Road Stage 2	233,291	234,109	818	818	234109	234,109	All balance committed to final stage of Turners Road, to be carried forward to next FY.
003. Turners Road Stage 3	237,933	246,926	8,994	(150)	237782.5	246,926	All balance committed to final stage of Turners Road, to be carried forward to next FY.
ST2090. Turners Road Extension Growth	1,002,517	1,453,842	451,325	56,458	1058974.75	1,453,842	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final
002. Turners Road Stage 2	338,476	655,305	316,829	56,458	394933.73	655,305	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awa
003. Turners Road Stage 3	664,041	798,537	134,496	0	664041.02	798,537	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awa
ST9999. Vested Asset Stormwater	224,323	0	(224,323)	0	224322.7	0	
001. Vested Asset Stormwater	224,323	0	(224,323)	0	224322.7	0	
28. Water Supply	4,900,818	7,905,934	3,005,116	299,818	5200636.9	7,905,934	"Fully Commissioned. Ready for Capitalisation. Non-compliance for noise, plan is for compliance to be achieved through some ex
WS2001. Feilding WTP Renewals	1,732,399	1,947,333	214,934	29,793	1762191.68	1,947,333	"Fully Commissioned. Ready for Capitalisation. Non-compliance for noise, plan is for compliance to be achieved through some ex
016. Campbell/Newberry Bore Treatment Upgrade	5,380	3,494	(1,886)	0	5379.83	3,494	Tender in January. Complete works April-May
034. Roots St West WTP	1,418,382	1,461,554	43,172	12,103	1430484.56	1,461,554	"Fully Commissioned. Ready for Capitalisation. Non-compliance for noise, plan is for compliance to be achieved through some extra sound p
035. Continuous Source Water Monitoring	41,318	71,370	30,052	0	41318.34	71,370	CF
037. District Wide WTP Renewals	47,797	87,658	39,861	0	47796.83	87,658	Work in progress. CF
038. Campbell Road Exemption Mitigation	152,314	248,257	95,943	17,690	170004.01	248,257	Carry forward \$17,690
040. McDonald Heights replacement pump	4,800	5,000	200	0	4800	5,000	Work in progress. CF
041. Turners Reservoir pump station	62,408	70,000	7,592	0	62408.11	70,000	Pump design underway. Will be tendered this FY. Remaining budget to be carried forward.
WS2002. Feilding WS Reticulation Renew	745,534	879,335	133,801	25,605	771138.48	879,335	Complete Investigations underway. CF Project complete, needs to be capitalised. Project completed Three cul de sacs underway.
002. District Wide Reticulation Unplanned Renewals	171,847	212,876	41,029	715	172562.4	212,876	Investigations underway. CF
056. Feilding - Kimbolton Rd Trunk Main - Stage 1 (North St to	872	872	1	0	871.5	872	Complete
076. Planned Reticulation Renewals	60,940	63,595	2,655	0	60940	63,595	Work completed
077. South Street Industrial ridermain	7,956	49,952	41,996	0	7956.24	49,952	Project completed
078. Feilding cul de sac Renewals	43,134	59,048	15,914	0	43134.33	59,048	Three cul de sacs underway. Will use full budget.Contract awarded and due for completion this financial year.
079. Kimbolton Road Watermain Renewal	412,992	412,992	0	0	412992	412,992	Project complete, needs to be capitalised.
081. Ranfurly Water Pressure	47,792	80,000	32,208	24,890	72682.01	80,000	Under construction CF needed
WS2004. Himatangi Water Asset Renewals	0	20,860	20,860	0	0	20,860	Contingency - might be used for one of the reservoir roof repairs. Carry forward
002. Himatangi Beach Water Unplanned Renewals	0	20,860	20,860	0	0	20,860	Contingency - might be used for one of the reservoir roof repairs. Carry forward
WS2007. Stanway/Halcombe RWS Renewals	25,005	220,380	195,375	0	25004.74	220,380	Nothing planned Nothing planned - need budget to cover spend Send budget to SH Booster Pump Transfer remaining budget to SH

Capital Expenditure Report
For Period Ended 30 June 2026

Sub Job	2025/26 YTD Actuals June	2025/26 YTD Budgets June	2025/26 YTD Variance June	Current Outstanding Commitments	Actuals + Commitments	2025/26 Full Year Budget	Comments
001. Stanway/Halcombe RWS Intake & Capacity Improvement	0	171,451	171,451	0	0	171,451	Transfer remaining budget to SH Booster Pump
003. Stanway/Halcombe RWS Unplanned Renewals	18,845	12,369	(6,476)	0	18844.74	12,369	Nothing planned - need budget to cover spend
005. Stanway/Halcombe - Water Treatment Renewals	6,160	6,160	0	0	6160	6,160	Nothing planned
007. Stanway/Halcombe - Pipe Renewal from Booster Pump	0	30,400	30,400	0	0	30,400	Send budget to SH Booster Pump
WS2008. Waituna West RWS Renewals	692	124,843	124,151	0	692.03	124,843	Carry forward to enable a scheme usage report No plans for this FY. Carry forward for comms upgrade
001. Waituna West RWS Planned Renewals	0	15,043	15,043	0	0	15,043	No plans for this FY. Carry forward for comms upgrade
002. Waituna West RWS Unplanned Renewals	692	109,800	109,108	0	692.03	109,800	Carry forward to enable a scheme usage report
WS2023. Himatangi Water Supply New	0	100,000	100,000	0	0	100,000	Carry forward budget to be used for Turners Road Pump Station in FeildingBudget to be transferred to new Turners Road water pump code
101. Himatangi Water Supply	0	100,000	100,000	0	0	100,000	Carry forward budget to be used for Turners Road Pump Station in FeildingBudget to be transferred to new Turners Road water pump code
WS2024. Feilding Water Supply Growth	599,585	980,276	380,691	0	599585.34	980,276	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded
001. Feilding Water Supply Growth	0	368,160	368,160	0	0	368,160	All budget required for Turners Road final stage, to be carried forward and transferred to project specific GL.
004. Feilding - Precinct 4 Water Supply - Pharazyn St Rider Mt	(870)	0	870	0	-870	0	
017. Kawakawa Road to Turners Road extension	(1,995)	0	1,995	0	-1995	0	
018. Turners Road	4,928	4,928	0	0	4928	4,928	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded
019. Turners Reservoir Network Connections	29,972	52,175	22,203	0	29972.38	52,175	CF remaining budget to next FY to complete the Turners Rd pump station
043. Kimbolton Rd Water Trunkmain	34,036	20,000	(14,036)	0	34036.25	20,000	Work in progress
051. Precinct 4 - Roots St (Churcher to Makino)	3,692	3,691	(1)	0	3691.5	3,691	Practical Completion issued on the 4th of November. Capitalisation underway.
056. Root Street Stage 2 (Churcher to Echo)	70,823	70,823	(0)	0	70823.13	70,823	Practical Completion issued on the 15th of December. Capitalisation underway.
221. Precinct 5 storage	448,949	448,949	(0)	0	448949.08	448,949	Practical completion issued, preparation of tender for network connection and pump station nearly completed.
222. ROOTS ST (Churcher to Echo) stage 2	10,050	11,550	1,500	0	10050	11,550	Practical Completion issued on the 15th of December. Capitalisation underway.
WS2025. Water Supply New Connections	32,625	18,666	(13,959)	215	32840	18,666	on charged to customer On charged to customer.
003. New Water Connections Feilding	12,249	10,980	(1,269)	0	12248.84	10,980	on charged to customer
006. New Water Connections Himatangi Beach	352	0	(352)	125	477.11	0	On charged to customer
008. New Water Connections Sanson	3,785	0	(3,785)	0	3785.36	0	On charged to customer.
009. New Water Connections Stanway/Halcombe	7,755	2,196	(5,559)	0	7754.54	2,196	On charged to customer
010. New Water Connections Waituna West	8,485	5,490	(2,995)	90	8574.15	5,490	On charged to customer
WS2029. Feilding Water Pressure Zones	582,265	597,939	15,674	0	582264.86	597,939	Project completed. Under construction, CF budget to next FY to allow completion of projectUnder construction, should be completed mid June
004. Rising Main to Fraser Drive	484,706	488,941	4,235	0	484705.52	488,941	Project completed.
007. Ranfurly Road Pump Station	97,559	108,998	11,439	0	97559.34	108,998	Under construction, CF budget to next FY to allow completion of projectUnder construction, should be completed mid June
WS2040. WS Unplanned Renewals-Villages	8,373	0	(8,373)	0	8372.86	0	need budget to cover spend
002. Water Unplanned Renewals - Himatangi Beach	6,418	0	(6,418)	0	6417.62	0	need budget to cover spend
003. Water Unplanned Renewals - Sanson	1,955	0	(1,955)	0	1955.24	0	need budget to cover spend
WS2041. Stanway/Halcombe WTP New Works	108,563	1,198,256	1,089,693	1,500	110062.96	1,198,256	Booster Pump Relocation RFT is being written by Initiation Team for both new reservoir connections and Awawa Storage Decommissioning
001. SHRWS - DWSNZ Compliance	220	810,879	810,659	0	220	810,879	Currently compliant. Remainder of budget will be used for Booster Pump Relocation. Carry forward.
013. Stanway-Halcombe New Reservoir	33,396	35,000	1,604	0	33395.52	35,000	Fencing completed. Capitalisation underwayFencing completed. Ready to be capitalised
015. Reservoir Filling Station	6,120	6,120	0	0	6119.93	6,120	Complete
016. Awawa Storage Decommissioning	0	35,000	35,000	1,500	1500	35,000	Old tank cannot be removed before new booster pump relocation as the Awawa Tank provides the pressure to the network. Therefore Awawa Storage Decommissioning cannot proceed until after new booster pump relocation is complete.
102. Stanway-Halcombe RWS WTP Upgrade	14,125	14,125	0	0	14125	14,125	WTP complete, currently under capitalisation.
108. New Reservoir Connections	54,703	297,132	242,429	0	54702.51	297,132	Booster Pump Relocation RFT is being written by Initiation Team for both new reservoir connections and Awawa Storage Decommissioning.
WS2055. Growth Associated Works	51,779	234,229	182,450	12,270	64049.3	234,229	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded
001. New Growth Related Works	0	166,709	166,709	0	0	166,709	Projects identified for 25/26. CF to next FY.
002. Turners Road Stage 2	51,779	67,520	15,741	12,270	64049.3	67,520	All balance committed to final stage of Turners Road, to be carried forward to next FY. Culvert stage completed. Contract for final stage awarded
WS2063. Ohakea RWS - Connections	0	0	0	280	280	0	
001. Houses	0	0	0	280	280	0	
WS2070. Vinegar Hill RWS New Works	8,801	32,515	23,714	0	8800.94	32,515	progressing through the RIF Application process, any budget use is approved through the Liaison Group.CF to next FY to cover IWI consultation
001. Vinegar Hill RWS	8,801	32,515	23,714	0	8800.94	32,515	progressing through the RIF Application process, any budget use is approved through the Liaison Group.CF to next FY to cover IWI consultation
WS2071. District Wide Improvements	252,526	548,786	296,260	0	252525.65	548,786	CF next to FY. connection to pipe and pump still to be done Combine with Ranfurly Road Pump Station
001. Rising Main to Fraser Drive	10,148	0	(10,148)	0	10147.5	0	
004. Sandon/Ranfurly booster pump	941	0	(941)	0	940.5	0	Combine with Ranfurly Road Pump Station

Manawatū Water Services Committee

Meeting of 13 October 2026

Business Unit: Infrastructure

Date Created: 15 September 2026

Operational Risk Review

Purpose Te Aronga o te Pūrongo

To provide the Committee with a point-in-time update on operational risk across water services as at 30 September 2026, show where those risks are recorded, and provide members with an opportunity to review the information, familiarise themselves with the risk registers and ask questions.

Recommendations Ngā Tūtohunga

That the Manawatū Water Services Committee receives the operational risk update as at 30 September 2026.

Report prepared by:

Lara Blackmore

Project Initiation Manager

Approved for submission by:

Hamish Waugh

General Manager - Infrastructure

1 Background Ngā Kōrero o Muri

- 1.1 The Committee previously agreed that risk would be managed under Council's risk management framework. This report gives effect to that direction by bringing together the operational risk information relevant to water services.
- 1.2 This is the first annual operational risk update provided to the Committee and follows the reporting approach used for the Finance and Performance Committee. It provides a point-in-time view as at 30 September 2026.
- 1.3 The review covers water-related risks in Council's Corporate Risk Register and the district-wide, water supply, wastewater and stormwater asset management risk registers. Health and safety risks are outside the scope of this report and are reported through separate governance processes.

2 Strategic Fit Te Tautika ki te Rautaki

- 2.1 Regular review of operational risk supports the Committee's governance and oversight role. It also supports Council's strategic direction for infrastructure that meets community needs now and into the future, including safe, reliable and compliant water services, environmental stewardship and resilient service delivery.

3 Discussion and Options Considered Ngā Matapakinga me ngā Kōwhiringa i Wānangahia

- 3.1 Operational risks are recorded at different levels within Council's risk management framework. The attached registers provide the detailed risk descriptions, assessments and management information. Their respective roles in this review are summarised below.

Risk register	Risk information captured
Council Corporate Risk Register	Water-related risks recorded at the corporate level for organisation-wide oversight.
District-wide Asset Management Risk Register	Asset-management risks that apply across the district or across more than one water service.
Water Supply Asset Management Risk Register	Operational and asset-management risks specific to the delivery of water supply services.
Wastewater Asset Management Risk Register	Operational and asset-management risks specific to the collection, treatment and discharge of wastewater.
Stormwater Asset Management Risk Register	Operational and asset-management risks specific to stormwater systems and service delivery.

- 3.2 The registers are attached in full so members can see where individual risks are captured and review the supporting detail. No individual risk has been singled out for separate consideration in this covering report.

4 Risk Assessment Te Arotake Tūraru

- 4.1 No new operational risk arises from receiving this update. Providing the registers to the Committee supports visibility of water-services risks and the controls and actions recorded against them.

5 Engagement Te Whakapānga

Significance of Decision

- 5.1 The Council's Significance and Engagement Policy is not triggered by the matters discussed in this report. No decision with a material impact on levels of service, ownership, funding or community interests is sought.

Māori and Cultural Engage

- 5.2 No specific Māori or cultural engagement has been undertaken for this point-in-time governance update.

Community Engagement

- 5.3 No community engagement is required because the report presents existing risk information and does not seek a change to policy, service delivery or funding.

6 Operational Implications Ngā Pānga Whakahaere

- 6.1 There are no new operational implications arising from receiving this report. Water-services risks will continue to be managed through Council's existing risk management framework and the relevant registers.

7 Financial Implications Ngā Pānga Ahumoni

- 7.1 There are no financial implications arising directly from this report. Any financial implications associated with individual risks or treatments are addressed through the relevant operational, asset-management and budget processes.

8 Statutory Requirements Ngā Here ā-Ture

- 8.1 There are no specific statutory requirements arising from the recommendation in this report.

9 Next Steps Te Kokenga

- 9.1 The Committee will receive the next annual operational risk update in accordance with its work programme. Officers will continue to maintain and use the relevant risk registers as part of normal risk management activity.

10 Attachments Ngā Āpitihanga

- Council Corporate Risk Register – only water-related risks included
- District-wide Asset Management Risk Register
- Water Supply Asset Management Risk Register

- Wastewater Asset Management Risk Register
- Stormwater Asset Management Risk Register

Water Services Risks as Described in the Corporate Risk Register (30 September 2026)

Name	Description	Inherent Risk (pre-Controls)			Controls			Residual Risk (post-Controls)			Appetite	Owner	Approver
		Likelihood	Impacts	Risk Score	Name & Description	Effect	Status	Likelihood	Impacts	Risk Score			
Insufficient Water Volume for the Fire Sprinklers to Suppress Fire at the Manawatu Resource Recovery Centre	Due to limitations with water volume available in the Precinct 5 growth area, there is not sufficient water volume available to meet the Building Act requirements for the fire sprinklers at the Resource Recovery Centre.	Certain (5)	Service Delivery - Worst Case (16) Reputational - Severe (8) Legal Compliance - Moderate (4) Financial & Investment - Worst Case (16) Health, Safety & Wellbeing - Moderate (4) Environmental - Insignificant (1) Political - Moderate (4)	Extreme (80)	Fire System Checks and Water Reservoir Project - Ensure monthly fire system inspections are undertaken regardless of Code Compliance Certificate inspections not being required. - Progress with new water reservoir construction in Precinct 5 to provide required volume. - Regular checks of Smart Environmental Evacuation Procedure. - Connection of fire sprinkler system to mains pressure to suppress fire.	Reduces likelihood & impacts Fully effective		Service Delivery - Insignificant (1) Reputational - Moderate (4) Legal Compliance - Minor (2) Financial & Investment - Minor (2) Health, Safety & Wellbeing - Insignificant (1) Environmental - Insignificant (1) Political - Moderate (4)	Low (4)		Within Appetite	Wiremu Greening	Hamish Waugh
Flooding Impacts to Business-as-Usual	Impacts directly caused by Flooding on Business-as-Usual practice, along with threatening Council-owned assets.	Possible (3)	Service Delivery - Severe (8) Reputational - Moderate (4) Legal Compliance - Moderate (4) Financial & Investment - Severe (8) Health, Safety & Wellbeing - Moderate (4) Environmental - Moderate (4) Cultural - Moderate (4)	High (24)	1. Sustainable Infrastructure - Resilience focused Capital Projects 2. Emergency Management - Staff maintaining CDEM training 3. Stormwater Management Inclusions - Accommodating for growth of the District through stormwater management inclusions in Developer Agreements and Subdivision Applications 4. Regulatory Function - Council is now more aware of flood areas and have better rules in place (e.g., District Planning and Building Compliance) around where people build and what kind of structures they build. Within capital works, officers have more knowledge around how to mitigate flooding impacts (e.g., where to locate detention ponds)	1. Reduces risk impacts 2. Reduces risk impacts 3. Reduces risk impacts 1. Fully effective 2. Fully effective 3. Fully effective		Service Delivery - Moderate (4) Reputational - Minor (2) Legal Compliance - Minor (2) Financial & Investment - Moderate (4) Health, Safety & Wellbeing - Minor (2) Environmental - Moderate (4) Cultural - Minor (2)	Medium (12)		Within Appetite	Wiremu Greening	Hamish Waugh
Failure to Deliver on Capital Works Programmes	Internal and external resourcing, contractor availability, financials, consenting, land tenure, unforeseen complexities, changing of scope prevent the ability to achieved planned capital works programmes.	Possible (3)	People & Capability - Moderate (4) Service Delivery - Minor (2) Reputational - Minor (2) Financial & Investment - Worst Case (16) Health, Safety & Wellbeing - Minor (2) Environmental - Moderate (4) Cultural - Moderate (4) Political - Minor (2)	Extreme (48)	1. Proactive Project Management - Engagement for procurement solutions (external) 2. Procurement Policy and Procedures - The Council's Procurement Policy lays out best practice around procuring quality contractors for capital works. For example, projects under \$100 k can be sourced via direct contact with a known supplier, projects between \$100 k and \$500 k may be procured using a close competitive process (minimum of three known suppliers) and above \$500 k requires open tender 3. Financial Delegation Limits - Financial delegation limits (approved by Council via the Delegations Manual) ensure that there are appropriate levels of approval for financial expenditure. If additional CAPEX is above \$500 k this must go back to Council for approval 4. Stakeholder Engagement - Stakeholder engagement helps to ease processes around land tenure, changes in scope and consenting 5. Quality Assurance - Council officers have responsibilities to check the progress of contractors for capital works. Experts and technical staff are able to critique contractor progress reports to ensure that works are on track and at a sufficient quality standard 6. Contingency Budgets - Large capital projects include an addition portion of budget set aside for contingency costs. Contingency costs require officer approval before being expended	1. Reduces likelihood & impacts 2. Reduces likelihood & impacts 3. Reduces likelihood & impacts 4. Reduces likelihood & impacts 5. Reduces likelihood & impacts 6. Reduces likelihood & impacts 1. Fully effective 2. Fully effective 3. Fully effective 4. Fully effective 5. Fully effective 6. Fully effective		People & Capability - Minor (2) Service Delivery - Insignificant (1) Reputational - Insignificant (1) Financial & Investment - Moderate (4) Health, Safety & Wellbeing - Insignificant (1) Environmental - Minor (2) Cultural - Minor (2) Political - Insignificant (1)	Low (4)		Within Appetite	Wiremu Greening	Hamish Waugh

Failure to Meet Three Waters and Waste Minimisation Levels of Service	Council's three waters and waste minimisation activities have associated levels of service that must be met. This risk relates to the risk of Council not meeting these levels of service.	Possible (3)	Service Delivery - Severe (8) Reputational - Worst Case (16) Legal Compliance - Severe (8) Financial & Investment - Worst Case (16) Health, Safety & Wellbeing - Moderate (4) Environmental - Worst Case (16) Cultural - Moderate (4) Political - Moderate (4)	Extreme (48)	1. Proactive Asset Management - Mitigate and have proactive compliance inspections of consent conditions and environment thresholds. - Proactive asset management and maintenance programmes. - Public education on best practice of use of Council services. - Capital improvements and renewals to improve levels of service 2. Customer Notification Responses - The Infrastructure Support Team monitors CCRs during business hours and ensures they are accurate and contain complete information. Outside of business hours (e.g., nights and weekends), the Palmerston North City Council (PNCC) call centre now has access to edit MDC's CCR system. This ensures that MDC staff receive written information at the time of notification. Ongoing communication between MDC and PNCC continues to improve this process. 3. Prioritisation of Compliance-related Capital Works - Both officers and elected members actively prioritise compliance-related capital works (e.g., wastewater infrastructure) during long-term planning. This means that growth-related projects are more likely to be deferred than compliance-related projects 1. Reduces likelihood & impacts 2. Reduces likelihood & impacts 3. Reduces likelihood & impacts 1. Fully effective 2. Partially effective 3. Fully effective	Service Delivery - Moderate (4) Reputational - Moderate (4) Legal Compliance - Minor (2) Financial & Investment - Minor (2) Health, Safety & Wellbeing - Minor (2) Environmental - Moderate (4) Cultural - Moderate (4) Political - Insignificant (1)	Medium (12)	Within Appetite	Wiremu Greening	Hamish Waugh
Rising Compliance Costs	Government reform puts excessive financial burdens on councils (e.g., compliance costs). This can be hard to plan for due to the uncertain nature of reforms, and short lead-in times.	Likely (4)	Reputational - Worst Case (16) Legal Compliance - Worst Case (16) Environmental - Minor (2)	Extreme (64)	1. Maintaining Awareness of Possible Legislative Changes - Keeping tabs on what the Government is signalling, participation in professional body discussions (e.g., Taituara), communicating with government agencies 2. Staffing - We have staff who monitor upcoming or signalled legislative change on a regular basis 3. Submissions - The Council submits its views on proposed legislation (e.g., Bills) and influences discussions around impacts on local authorities 1. Reduces impacts 2. Reduces impacts 1. Fully effective 2. Fully effective	Reputational - Moderate (4) Legal Compliance - Minor (2) Environmental - Insignificant (1)	High (16)	Within Appetite	Wendy Thompson	Hamish Waugh

District Wide Water Services Risks from the Asset Management Plan (2024)

Location	Risk	Risk types	Gross risk			Management	Net risk		
			Consequence	Likelihood	Risk		Consequence	Likelihood	Risk
District wastewater & stormwater	Failure to deliver renewals programme due to insufficient funds and/or resources	- Operational - Financial - Compliance - Health & Safety	8	5	E	- Ensure qualified and experienced staff are hired - Maintain sufficient staffing levels, propose realistic programme	8	3	H
District water services	Failure to deliver upgrade programmes due to insufficient funds and/or resources	- Operational - Financial - Compliance - Health & Safety	8	5	E	- Ensure qualified and experienced staff are hired - Maintain sufficient staffing levels, propose realistic programme	8	3	H
District wastewater & water supply	Consent conditions not met	- Compliance - Environmental - Financial	16	5	E	Monitoring of performance, maintenance, capital works	4	2	M
District stormwater		Reputational				Work with premises to manage flows and quality	8	2	H
District water services	Lack of easements causing access issues on non-council owned sites	Operational	4	3	M	Proactively ensure key easements are in place, using Public Works Act if necessary	4	2	M
District Wastewater & water supply	Volcanic ash fall with potential damage to intakes, pipelines, pumps, plant equipment and vehicles could lead to loss of service. Potential impacts on treatment, especially microbiological	- Compliance - Operational - Environmental - Financial - Health & Safety	8	1	M	- Ensure all water supply surfaces are covered - Shield sensitive equipment - Shut down exposed equipment in event of ash fall	2	1	L

Water Supply Risks from the Asset Management Plan (2024)

Location	Risk	Risk types	Gross risk			Management	Net risk		
			Consequence	Likelihood	Risk		Consequence	Likelihood	Risk
District wide	Loss of water supply for more than 8 hours to multiple properties	- Operational - Financial - Health & Safety - Reputation	4	5	H	- Maintain register of key consumers such as dialysis patients, major industries, schools, medical and dental facilities, rest homes, relevant commercial premises - Allow for minimum of 1 day storage in reservoirs - Council and contractors hold spares of key components - Rural water supplies require consumers to have on-site storage	2	3	G
District wide	Poor drinking water quality	- Compliance - Operational - Financial - Health & Safety - Reputation	8	3	H	Maintain register of key consumers such as dialysis patients, major industries, schools, medical and dental facilities, rest homes, relevant commercial premises	8	1	M
District wide	Leaks in roads	- Operational - Financial - Reputation - Compliance	2	5	M	Undertake proactive leak detection through the prioritisation of renewals in roads	2	4	M
District wide	Failure of AC mains	- Operational - Compliance	2	5	M	- Pressure management - Renewals programme	2	4	M
District wide	Reservoir failure following seismic event	- Operational - Financial	8	2	H	- Feed reticulation directly - Assess seismic strength	8	1	M
District wide	Trunk main failure (burst or flood damage)	- Operational - Compliance - Financial	8	2	H	Proactive leak detection and asset renewals	8	1	M

Water Supply Risks from the Asset Management Plan (2024)

District wide	Poor water quality at dead ends in reticulation	- Compliance - Operational - Health & Safety - Reputation	4	4	H	- Flushing programme - Loop mains - Backflow prevention	4	3	M
District wide	Reticulation failure High pressure	- Operational - Financial - Compliance	4	5	H	Proactive leak detection and asset renewals	2	4	M
District wide	Loss of electricity supply	- Compliance - Operational - Health & Safety	4	4	H	Use onsite standby generators	2	4	M
District wide	Insufficient water supply for firefighting	- Operational - Financial - Health & Safety - Reputation	8	2	H	- Test hydrant pressure and flow - Liaise with FENZ - Programme improvements where need identified - Upgrade Sanson reticulation	4	2	M
District wide	Inability to meet response time targets	- Compliance - Operational - Reputation	1	4	G	- Ensure adequate staffing levels and knowledge - Manage risks to staff such as illness, injury etc.	1	3	L
District wide	Demand for water exceeds supply	- Compliance - Operational - Financial - Reputation	4	2	M	- Plan for development to secure additional water sources - Manage demand	2	2	G
District wide	Intake damaged due to flooding or	Operational	8	2	H	Inspect regularly and communicate with Horizons about	8	1	M

Water Supply Risks from the Asset Management Plan (2024)

District wide	Condition of River, particularly aggradation	Financial	8	2	H	condition of River, particularly aggradation	8	1	H
District wide	Rising main failure	- Operational - Compliance - Financial	8	2	H	Proactive leak detection and asset renewals	8	1	M
District wide	Damage to bores following seismic event, flooding or liquefaction	- Operational - Financial	8	2	H	- Ensure bore casings meet required specifications - Ensure all bores can be used for supply	8	1	M
Feilding	Clarifier failure due to seismic event causing structural failure	- Compliance - Operational - Financial - Health & Safety	8	2	M	- Get Almadale clarifier inspected - Programme renewal	8	1	M
Feilding, Sanson & Stanway-Halcombe	Flood damage to or destruction of plants, pumps, pipelines and reservoirs could lead to a loss of supply	- Compliance - Operational - Environmental - Financial - Health & Safety - Reputation	8	2	H	- Provide enhanced flood protection of key assets - Ensure alternative options are available and located outside the flood zone	2	2	G
Feilding & Waituna West	River crossing failure	- Compliance - Operational - Finance	8	2	H	Crossing is above flood levels	8	1	M
Feilding & Stanway-Halcombe	Mains failure under railway line	- Compliance - Operational - Financial	4	2	M	- Use directional drilling - Proactive detection and renewals	2	1	L

Water Supply Risks from the Asset Management Plan (2024)

Sanson	Failure of mains under SH1	- Compliance - Operational - Financial - Health & Safety - Reputation	4	2	M	- Proactive condition assessment and asset renewal - Relocated assets off highway where feasible - Work with NZTA to minimise risk of breakage	4	1	M
Stanway-Halcombe	Scheme becomes uneconomic to operate – decline in demand	- Financial - Health & Safety	8	1	M	- Manage costs - Harmonise rates across the district	8	1	M
Waituna West		Reputation	8	1	H		8	1	
Waituna West & Stanway-Halcombe	Breakdown in relationship between Council and committee	- Operational - Compliance - Reputation	8	3	H	Regular attendance at meetings, good customer service and prompt resolution of issues	8	2	M

Wastewater Risks from the Asset Management Plan (2024)

Location	Risk	Risk types	Gross risk			Management	Net risk		
			Consequence	Likelihood	Risk		Consequence	Likelihood	Risk
District wide	Failure of mains on private property	- Compliance - Operational - Environmental - Financial - Health & safety - Reputation	4	2	M	- Proactive condition assessments and asset renewals - Relocation of wastewater assets off private property where practicable - Enforce building and bylaw controls			G
District wide	Wastewater pump station overflows	- Compliance - Operational - Environmental - Financial - Health & safety - Reputation	2	3	G	- Reduce inflow & infiltration - Maintain and replace assets as required - Monitor flows during events - Education for residents on wipe use			G
District wide	Objectionable odours being detected beyond wastewater plant property boundaries	- Compliance - Operational - Environmental - Reputation	8	2	H	- Undertake planned maintenance of treatment plant assets - Manage trade wastes - Undertake required routine odour monitoring & promptly respond to odour complaints			M
District wide	Loss of electricity supply to treatment plants	- Compliance - Operational	4	4	H	Ensure on-site standby generators are available and ready for use			M

Wastewater Risks from the Asset Management Plan (2024)

		Environmental							
District wide	Wastewater systems unable to cope with increased flows from development	- Compliance - Operational - Financial - Reputation	4	2	M	- Plan for development and growth - Manage demand			G
District wide	Inability to meet response time targets	- Compliance - Operational - Reputation	1	4	G	- Ensure adequate staff numbers and abilities - Manage risks to staff such as anticipating and managing after hours events			L
Feilding	Liquefaction from seismic event	- Compliance - Operational - Environmental - Financial - Health & safety	8	1	M	- Locate assets in high-risk areas and relocate where possible - Ensure structures and assets in high risk areas have adequate foundations			M
Feilding	Failure of Aorangi bridge crossing	- Compliance - Operational - Environmental - Financial - Health & safety - Reputation	4	2	M	- Proactive assessment, maintenance and renewal - Liaison with Horizons and landowners to keep debris clear			G

Wastewater Risks from the Asset Management Plan (2024)

Feilding & Sanson	Mains failure under railway line	- Compliance - Operational - Financial	4	2	M	- Use directional drilling - Proactive leak detection and renewals			L
Awahuri & Sanson	Failure of mains under State Highways	- Compliance - Operational - Financial - Health & Safety - Reputation	4	2	M	- Undertake proactive condition assessments and asset renewals - Relocate assets off state highways where practicable - Work with NZTA to minimise risk of breakage			G
Awahuri	Damage to treatment plant caused by flooding	- Compliance - Operational - Environmental - Financial - Health & Safety	8	2	H	Build resilience into assets to reduce likelihood of damage being caused	8	1	M
Feilding		Reputation					8	1	G

Stormwater Risks from the Asset Management Plan (2024)

Location	Risk	Risk types	Gross risk			Management	Net risk		
			Consequence	Likelihood	Risk		Consequence	Likelihood	Risk
District wide	Damage to road from mains failures	- Compliance - Operational - Financial - Reputation	2	5	M	- Proactive condition assessment - Prioritisation of renewals for assets in roads	2	4	M
District wide	Failure of mains on private property	- Compliance - Operational - Environmental - Financial - Health & safety - Reputation	4	2	M	- Proactive asset condition assessment and renewals - Relocation of stormwater assets off of private property where practicable - Enforce building and bylaw controls	4	1	G
District wide	Systems cannot cope with increased runoff from developments	- Compliance - Operational - Financial - Reputation	4	2	M	- Plan for development and growth - Manage demand	2	2	G

Stormwater Risks from the Asset Management Plan (2024)

District wide	Inability to meet response time targets	- Compliance - Operational - Reputation	1	4	G	- Ensure adequate staff levels and abilities - Manage staff by anticipating and managing after hours events	1	3	L
Feilding	Mains failure under railway line	- Compliance - Operational - Financial	4	2	M	- Use directional drilling - Relocate assets away from railway line where practicable	2	1	L
Sanson	Failure of mains under SH1	- Compliance - Operational - Financial - Health & safety - Reputation	4	2	M	- Undertake proactive asset condition assessments and renewals - Relocate assets off highway where practicable - Work with NZTA to minimise risk of breakage	4	1	G